

# University of Maine System

# Centers and Off-site Locations

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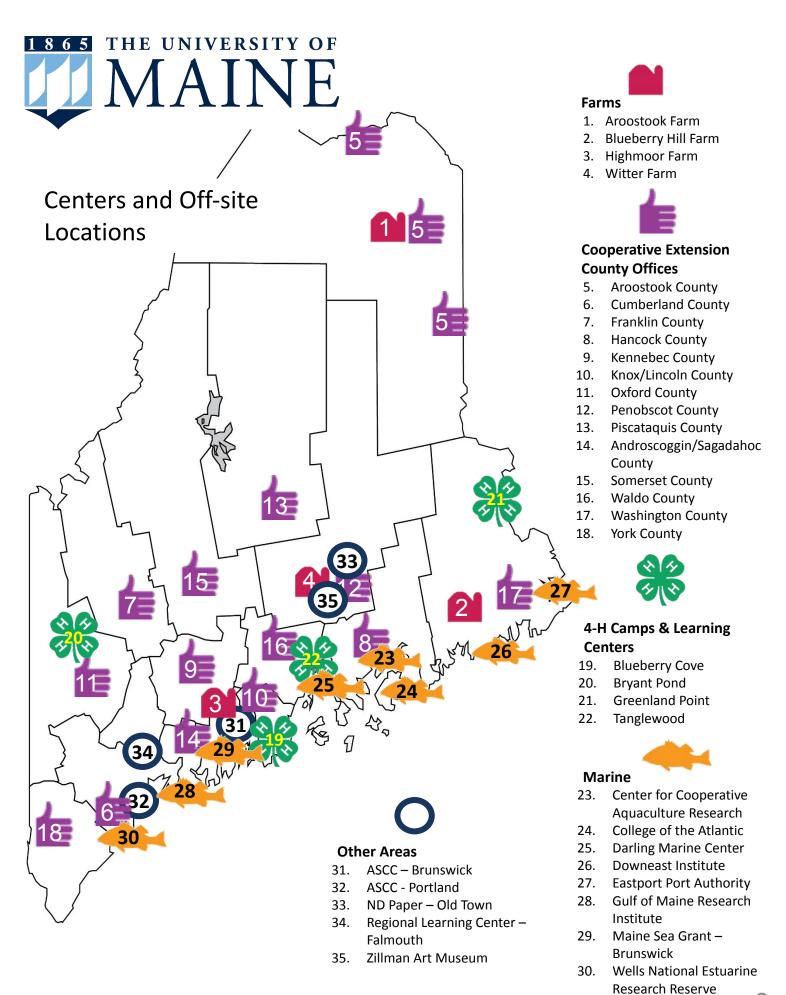
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# UMaine Centers and Off-site Locations



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# **Enabling Legislation**

The Maine Agricultural and Forest Experiment Station provides capacity support to faculty who conduct fundamental and applied research to address issues and develop opportunities for the people of Maine.

As a part of the University of Maine's land, sea and space grant service missions, Experiment Station faculty also must transfer research findings to Maine's people, businesses, and communities who can benefit from this new knowledge. This integration of research with university and public education ensures that people learn the most current information, even in rapidly changing fields. These connections ensure faculty hear from the people they serve, shaping the focus of future research.

Experiment stations, which were created by the Hatch Act of 1887, are a key component of the land-grant university system. Through this act federal grant funds are paid to each state to support faculty at land grant universities. A major portion of the federal funds must be matched by the state.



# **Aroostook Farm**



# Presque Isle, ME



Lease/Own: Own

### **Square Footage**

59,325 gsf

14 buildings and 425 acres

Average Age of Facility: 59 years

**Operating Costs** 

\$397,301/yr

### **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

#### **Funding Source**

Exp. Station (Fed and State), research grants, \$2.9 million Maine Jobs and Recovery Plan, some rotational crop (grain) sales, licensing fees received from the Farm improved potato varieties.

Value of current grants and contracts awarded: \$330,000/year

### **Employees**

8 full-time; UMaine faculty and students conduct research on the facility

People served at location annually 300

### Overview

Aroostook Research Farm is part of the Federal Experiment Station and Land Grant University systems. UMaine receives Federal funding, matched with State funds, to maintain a robust research capacity. The Farm is an outdoor laboratory for conducting plant breeding and field experiments on potatoes. The Farm is used for a wide array of research, serves as an outreach location for Cooperative Extension, and helps the Maine potato industry address pressing problems. The research is important given the economic impact of potatoes to Maine, particularly northern Maine. The Experiment Station researchers bring research grant money and graduate students to the Farm to conduct research, which helps sustain UMaine's R1 status.

# 1-year and 5-year Capital Plan

**1 to 2 year**: A \$2.9 million Maine Jobs and Recovery Plan grant is funding an upgrade of the potato plant breeding research program, including retrofitting the former storage building, the purchase of a new phenotyping line and lab, as well as funds for student workforce training. These upgrades will allow for advances in UMaine potato breeding program which has produced award winning potatoes, such as the Caribou Russet, bred to resist diseases and pests and grow well under a variety of conditions.

**3 to 5-year**: Work with our partners to develop a sustainable model for future facilities renewal.

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# **Space Optimization Goals**

1 - 3 year(s): The farm is renovating a potato storage building to make room for a new potato sorting line and lab as part of an upgrade to the UMaine potato breeding program. The renovations will not alter the existing footprint.

**4+ years:** Besides repair and maintenance of the facility, there are no plans to change the facility in the foreseeable future thus no changes to the footprint are foreseen.

# **Programming Goals**

Beyond the current 1 - 2 year upgrades, the Farm staff, potato research team, the Experiment Station, and the Aroostook Research Farm Advisory Group will seek to develop and articulate a financially sustainable model for future operations. Based on the Maine Jobs and Recovery Plan upgrades, we expect research to expand given the Farm upgrades. With the expanded capacity to develop new potato varieties, licensing fee revenue may increase.

# **Unified Accreditation**

The College of Earth, Life, and Health Sciences, which houses the Experiment Station, promotes cross-campus collaboration whenever possible. Some services are shared with the University of Maine at Presque Isle (UMPI), and UMPI students participate in the workforce development program. The breeding program and workforce development activities are essential for Aroostook County and Maine, which aligns with UMS strategic plan goal 3.2.1, which "will ensure that all students have opportunities to engage in the life of the university outside of the classroom."

# **Enabling Legislation**

State <u>Legislation</u> (Title 7, Part 5, 403: §2157) states that the Experiment Station is responsible for breeding and testing new potato varieties as part of a Potato Breeding Program. The Aroostook Research Farm is part of the Experiment Station and Land Grant University System (the Morrill Acts). The Experiment Station <u>enabling legislation</u> includes the Hatch Act, followed by an array of subsequent USDA funding opportunities for research and extension.

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# **Public / Private Partnerships**

The Aroostook Research Farm has long and deep relations with industry and receives funding from the Maine Potato Board through an annual request for proposals (\$78,400 for 2023). The Maine Potato Board also sends UMaine a share of the new variety licensing fees from the new UMaine varieties. The Experiment Station farms are strongly related to the State of Maine and the Maine Board of Agriculture (Title 7 § 122 and subsequent sections). The Farm and researchers have other partnerships with many companies and various State and Federal agencies and departments.

# **Return on Investment**

For every \$1 of state investment into the Maine Agricultural and Forest Experiment Station, more than \$1 is returned due to leveraging federal, state, and other funding sources. This Farm receives some of the \$3.5 million/year Federal Experiment Station support; the Farm is the core of the UMaine potato research grants (average of \$330,000 per year); the Farm generates annual license revenue from new potato varieties; the Farm occasional receives earmark funds (current one of \$3 million); plus the indirect benefits of the Farm to the industry, local and state economy, and Northern Maine. The annual operating costs are \$397,301, while the yearly capital expenses need to be determined.



# Blueberry Hill Farm



Jonesboro, ME



Lease/Own: Own

# **Square Footage**

10,825 gsf

5 buildings and 32 acres

Average Age of Facility: 32 Years

**Operating Costs** 

\$259,480/yr

## **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

#### **Funding Source**

UMaine receives Federal funding (Exp. Station), matched with State funds (E&G), blueberry related grants conservatively estimated at \$620,000 per year, \$3.5 million earmark, some blueberry sales.

# Value of current grants and contracts

**awarded:** Wild blueberry related research estimated at \$620,000 per year.

### **Employees**

2 full-time

#### People served at location annually

512 blueberry growers, students, researchers and the general public.

### **Overview**

Blueberry Hill Farm is part of the Federal Experiment Station and Land Grant University systems. The farm serves as an outdoor laboratory for field research on wild blueberries and as an outreach location for Cooperative Extension. The farm helps the Maine blueberry industry address pressing problems, such as a new pest or changing climate. The research is important given the economic impact of this vital crop to Maine and particularly its downeast region. The Experiment Station researchers generate research grant money, which funds graduate student research at the Farm to help wild blueberry growers and processors, while also sustaining UMaine's R1 status.

# 1-year and 5-year Capital Plan

**1 to 2 years**: A \$3 million congressionally designated spending upgrade is in progress. The upgrades include a fresh pack research building, a cleaning/packing line, and a well and irrigation system. These upgrades will allow for research on best fresh packaging practices for increased producer income and improved food safety. The irrigation system will allow scientists to experiment with various technologies to understand the attributes of different irrigation systems and watering regimens.

**3 to 5-year**: The Blueberry Hill Farm team and Experiment Station will work with our partners and the UMS Wild Blueberry Advisory Committee to develop and articulate a financially sustainable model for future facilities renewal.

- **1 2 years:** The farm is replacing the dilapidated farmhouse (already demolished) with a blueberry fresh packing building of approximately the same size. The farm is installing a well and irrigation system, and also modifying a tractor to research mechanical harvesting improvement. These upgrades will not change the farm footprint.
- **3 5 years:** Besides repair and maintenance of the facility, there are no plans to change the facility in the foreseeable future, thus no changes to the footprint are foreseen.

# **Programming Goals**

The current congressionally-directed spending upgrades, once completed, will increase research funding to study wild blueberry harvesting technologies, irrigation, and fresh packing. Through this expansion which includes irrigation and fresh processing, there will be a concurrent expansion of Cooperative Extension activities to disseminate the discoveries.

# **Public / Private Partnerships**

By Maine Statute, UMS blueberry research and extension activities, including activities at Blueberry Hill Farm, are advised by the UMS Wild Blueberry Advisory Committee. The Farm's researchers work closely with industry and the Maine Wild Blueberry Commission. The Commission provided UM researchers \$151,761 for blueberry research in 2023. Maine State Statutes Title 7 § 122 note that the Experiment Station "... shall conduct scientific investigations in orcharding, corn and other farm crops and, to this end, shall maintain the farms purchased in the name of the State, and stocked and equipped for the use and benefit of the station."

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its farms, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

Maine Statute Title 36, Part 7, Chapter 701 §4312, establishes the UMS Wild Blueberry Advisory Committee, which advises and works with the UMS to develop and approve a plan of work and budgets for research and extension programs. Blueberry Hill Farm is part of the Experiment Station which is part of the Land Grant University System (1st and 2nd Morrill Acts). The Experiment Station enabling legislation includes the Hatch Act for the Experiment Stations, and Smith-Lever Act for Cooperative Extension. This legislations helps UMaine with its research and outreach mission.

# **Return on Investment**

For every \$1 of state investment into the Maine Agricultural and Forest Experiment Station, more than \$1 is returned due to leveraging federal, state and other funding sources. This Farm receives some of the \$3.5 million/year Federal Experiment Station support; the Farm is the core of the UMaine blueberry research grants (average of \$620,000 per year); the Farm occasional receives earmark funds (current earmark of \$3 million); The Farm also receives more than \$10,000/year in blueberry revenues; the indirect benefits of the Farm to the industry, local and state economy, and Downeast Maine. The annual operating costs are \$259,480, while the annual capital expenses need to be determined.



# Highmoor Farm



Monmouth, ME



Lease/Own: Own

### **Square Footage**

34,178 gsf

10 buildings and 278 acres

Average Age of Facility: 65 years

**Operating Costs** 

\$195,492/yr

## **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

### **Funding Source**

MAFES (Fed and State), grants, some apple and produce sales.

# Value of current grants and contracts awarded:

About \$50,000 per year.

#### **Employees**

2 full-time; UMaine faculty and student workers come and conduct research on the facility.

# People served at location annually 200

### Overview

Highmoor Farm's primary research focuses on apples, peaches and vegetable variety testing. Researchers study cold-hardiness in peaches and look at methods to reduce cold storage apple damage. Other apple research involves testing apple varieties and apple cider quality. Cooperative Extension has offices at the Farm and runs a variety of programs for producers and the public. The Farm has been the home of the Compost School for many years, and recently began some alfalfa hay trials.

# 1-year and 5-year Capital Plan

**1 to 2 years**: The Highmoor Farm is in need of several upgrades. There are several buildings that need a new roof or roof repairs. The farmhouse and main building needs updating. The basement cold lockers need to be replaced, along with the bathrooms in the main part of the facility.

**3 to 5-years**: The Highmoor Farm team and Experiment Station will work with our partners to develop a financially sustainable model for future facilities renewal.

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# **Space Optimization Goals**

**1 to 2 years**: The Highmoor Farm team, including Cooperative Extension and the Experiment Station, are currently re-envisioning programming and future space needs.

3 to 5-years: No significant space need goals planned at this time.

# **Programming Goals**

Through the re-envisioning programming in process by Cooperative Extension and the Experiment Station, our goal is to grow Extension-related programming at Highmoor Farm.

# **Public / Private Partnerships**

Highmoor Farm has a longstanding relationship with industry, while the Experiment Station maintains a strong bond with the State of Maine and the Maine Board of Agriculture (<u>Title 7 § 122</u>). Many organizations hold occasional meetings at Highmoor Farm including the Legislative Agriculture Committee ("Ag Com") and the Maine Board of Agriculture.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its farms, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

The Highmoor Farm is part of the UMaine Experiment Station system which is part of the Land Grant University System (first and second Morrill Acts). The Experiment Station <u>enabling legislation</u> includes the Hatch Act for the Experiment Station and Smith-Lever Act for Cooperative Extension. The Board of Agriculture <u>legislation</u> calls for the University of Maine to carry out orcharding research.

# **Return on Investment**

For every \$1 of state investment into the Maine Agricultural and Forest Experiment Station, more than \$1 is returned due to leveraging federal, state, and other funding sources. This farm receives some of the \$3.5 million per year in Federal Experiment Station support. Externally-funded research at the farm funds an average of \$50,000 per year, while over \$20,000 annually is raised from produce sales. There are numerous indirect benefits of the farm to the state and local economy, as well as the agricultural industry in Maine and beyond. The annual operating costs are \$195,492, while the annual capital expenses need to be determined.



# J. Franklin Witter Farm



Orono, ME



Lease/Own: Own

# **Square Footage**

71,500 gsf

16 buildings, 250 acres

**Average Age of Facility:** 29 years **Operating Costs:** \$578,403/yr

#### **Days/Hours of Operation**

5 days/week, 8 am – 4:30 pm

### **Funding Source**

Experiment Station (Fed and State), estimated \$200,00 grants/year, donations, milk sales, bull calf sales, students paying tuition and fees.

#### Value of current grants and contracts

**awarded:** The new animal science faculty starting in the fall will increase grants by an estimated \$200,000 per year or more.

#### **Employees**

4 full-time; UMaine faculty and student workers come to conduct research.

### People served at location annually

2,500 - roughly 500 K-12, 1500 for programs, 500 solo visitors.

### Overview

The J. Franklin Witter Teaching & Research Center (Witter Center) is a teaching and research complex that includes the Witter dairy operation, the Rogers and Smith Farm, the Park Street forage fields, and the recently added Wyman's Wild Blueberry Research and Innovation Center (Wyman's Center). The Witter dairy operation and Wyman's Center are located together near campus. The Rogers Farm, Smith Farm and Park Street fields are close but not adjacent to campus or the Witter Center. Activity at Rogers, Smith and Park Street fields are seasonal according to the growing season, with a variety of crop trials, but also forage production for the dairy cows. Cooperative Extension operates a demonstration garden and other programming at Rogers Farm and dairy extension programming from the Witter dairy farm.

# 1-year and 5-year Capital Plan

**1 to 2 years**: With UMaine investment of over \$2 million dollars, a new dairy barn is being constructed to replace the old barn and milking system. The new barn will also include a robotic milking machine, which will be one of the first in the state. Final touches are being made to the new Wyman's Center.

**3 to 5 years**: The Witter Center team and Experiment Station will work with their Advisory Group and partners to develop and articulate a financially sustainable model for future facilities renewal. A fundraising effort is planned to complete the upgrades that will bring the facility up to modern standards.

**1 - 2 years:** The \$2 million new dairy barn will replace the old milk barn, leaving the square footage roughly the same. Final touches are being made to the new Wyman's Center.

**3 - 5 years:** As funds are raised, repair and maintenance will be made to the Witter Center, with the goal of a complete Center upgrade.

For both the 1-2 and 3-4 year periods, there is no increase is footprint.

# **Programming Goals**

The current plan is to continue teaching the dairy science lab courses at Witter, but include the new information that will be available with the milking robot. Research will expand with a new animal science hire, and the advanced features of the robot and dairy barn. Within three to five years, the farm, research team, Experiment Station and the Witter Farm Advisory Group, will have completed their recommendations for a financially-sustainable model for future farm operations.

# **Public / Private Partnerships**

The Witter Center has long relations with industry and agencies. The Witter Center partners with several organizations such as Agrimark/Cabot Cheese who buys our milk, IDEXX who helps with workforce development, and Ag Allies who pays the farm to keep certain fields fallow for bird conservation. The Experiment Station farms have a long-term relationship with the State Department of Agriculture, Conservation and Forestry, the Maine Board of Agriculture (<u>Title 7 § 122</u>) and other companies and agencies. The Experiment Station farms provide a location for their Cooperative Extension partners to provide various programming activities.

# **Unified Accreditation**

The broad range of activities at the Witter Center includes teaching, research, and outreach help with workforce development and knowledge transfer. The farm align strongly with UMS Strategic Plan Goal 3, further aligning with state and local priorities. The Witter Center helps other UMS campuses, for example, the University of Maine at Augusta Veterinary Technology Program utilizes the Witter dairy facility for a required lab course.

# **Enabling Legislation**

State <u>Legislation</u> (Title 7, Part 1 Chapter 5, §123) states that the Experiment Station "shall conduct scientific investigations in animal husbandry, including experiments and observations on dairy cattle and other domestic animals…". As part of the Experiment Station Witter is part of the Land Grant University System. The Experiment Station <u>enabling legislation</u> includes the Hatch Act for the Experiment Stations, and Smith-Lever Act for Cooperative Extension, followed by an array of subsequent USDA funding opportunities for research and extension.

# **Return on Investment**

For every \$1 of state investment into the Maine Agricultural and Forest Experiment Station, more than \$1 is returned due to leveraging federal, state and other funding sources. This farm receives some of the \$3.5 million per year of Federal Experiment Station support. External funding for farm-related research averages an approximate \$200,000 per year. The farm is the core large animal educational facility for the Animal and Veterinary Science students. With the Witter center, including the Wyman's center and Rogers farm, there is an enormous impact on the community. The farm sees roughly 2,500 visitors per year, a dozen K-12 school visits, Cooperative Extension and Experiment Station workshops, academic meetings, student clubs, and community participation. The annual operating costs are \$578,403, while the annual capital expenses need to be determined.



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# **Enabling Legislation For Cooperative Extension County Offices**

UMaine Cooperative Extension is part of the Cooperative Extension System, a publicly funded educational network. This network is composed of the United States Department of Agriculture National Institute of Food and Agriculture (USDA NIFA), 74 land-grant institutions, and 3,150 counties across the United States. This partnership of federal, state and local governments was authorized to bring educational resources from universities to local communities by the passage of the Smith-Lever Act of 1914. Funding is provided through the Smith-Lever Act of 1914 and subsequent amendments, state appropriations, local county government support, and outside grants and contracts. The Maine Legislative Statute for Cooperative Extension states: In order to aid in diffusing among the people of this State useful and practical information on subjects relating to agriculture and natural resources, youth development, and home economics and community life and to encourage the application of the same, there may be inaugurated in each of the several counties of the State extension work which shall be carried on in cooperation with the Trustees of the University of Maine System and the University of Maine. [PL 1985, c. 779, §26 (AMD).]

Extension is the largest outreach component of UMaine's Land Grant mission reaching more people than any other entity in the UMS. Extension has a statewide presence through 16 county offices, four 4-H camps & learning centers, and the Maine Agriculture and Forest Experiment Station. Our county offices are grassroots channels where we connect people to science-based information and education to improve their lives, their homes, their businesses and communities.



# AND Extension County Office Androscoggin & Sagadahoc

Lisbon Falls, ME



### Lease/Own

No lease on file

### **Square Footage**

N/A

### **Operating Costs**

\$0 - Covered by the county

### **Days/Hours of Operation**

5 days/week, 8 am – 4:30 pm

# Value of Current Grants and Contracts Awarded

\$822,214

### Funding Source(s)

County funds, External grant funds

### **Employees**

10

### People served at location

1,000

### **Overview**

The Extension office in Lisbon Falls serves as a joint location serving Androscoggin and Sagadahoc counties. The office focuses on assistance to commercial farmers and home gardeners; farm business training; nutrition education; and youth programs through 4-H clubs, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. In addition, issues such as food security are addressed through Master Gardener volunteer projects and participation in the Maine Harvest for Hunger network and efforts. New Mainer populations are also connected to resources at both the youth and adult levels through our "Community Central" 4-H program and also our "Beginner Farmer & Rancher Programs".

# 1-year and 5-year Capital Plan

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 1,124 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Return on Investment (ROI)**



# Extension County Office Aroostook County

Fort Kent, ME





### Lease/Own

MOU in process

### **Square Footage**

954 gsf

# **Renovation Year**

N/A

### **Operating Costs**

\$0 - Covered by the County

### **Days/Hours of Operation**

5 days/week, 8 am – 4:30 pm

### **Funding Source**

County funds

### **Employees**

2

### People served at location

250 adults and children

### Overview

In Aroostook County there are 3 Extension offices, located in Presque Isle, Houlton, and Fort Kent. The Fort Kent office is located on the UMFK campus. This office focuses on providing assistance to commercial farmers and home gardeners; nutrition education; and youth programs through 4-H clubs, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. This office also serves as a testing site for the Maine Certified Pesticide Applicator program which is critical to support the potato industry in Aroostook County.

## 1-year and 5-year Capital Plan

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 591 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Return on Investment (ROI)**



# Extension County Office Aroostook County

Presque Isle, ME



Lease/Own

Own

**Square Footage** 

N/A

**Renovation Year** 

N/A

**Operating Costs** 

\$0 - covered by County

**Days/Hours of Operation** 

5 days/week, 8 am – 4:30 pm

**Funding Source** 

County funds; state funds

**Employees** 

Δ

People served at location

500 adults and children

### Overview

In Aroostook County there are 3 Extension offices, located in Presque Isle, Houlton, and Fort Kent. The Presque Isle office is located adjacent to Aroostook Farm (MAFES). This office focuses on providing assistance to commercial potato farmers and home gardeners; potato and rotation crop production, small grain production, nutrition education; and youth programs through 4-H clubs, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. This office also serves as a testing site for the Maine Certified Pesticide Applicator program and the Potato Integrated Pest Management (IPM) program which are both critical to support the potato industry in Aroostook County.

1-year and 5-year Capital Plan

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 591 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

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# Return on Investment (ROI)



# Extension County Office Aroostook County

Houlton, ME



### Lease/Own

Lease, supported by UMPI

# **Annual Lease Costs**

\$6,774

### **Square Footage**

843 gsf

### **Renovation Year**

N/A

### **Operating Costs**

\$0 - Covered by the County

### **Days/Hours of Operation**

5 days/week, 8 am – 4:30 pm

### **Funding Source**

County funds

### **Employees**

4

### People served at location

3,200 adults and children

# **Overview**

In Aroostook County there are 3 Extension offices, located in Presque Isle, Houlton, and Fort Kent. The Houlton office is located in the UMPI Learning Center. This will continue even after the transition of the property. This office focuses on providing assistance to commercial farmers and home gardeners; nutrition education; and youth programs through 4-H clubs, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. This office also serves as a testing site for the Maine Certified Pesticide Applicator program which is critical to support the potato industry in Aroostook County.

# 1-year and 5-year Capital Plan

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 591 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Return on Investment (ROI)**



# Extension County Office Cumberland County

Falmouth, ME



### Lease/Own

Own

#### **Annual Lease Costs**

Condominium fee \$5,452

### **Square Footage**

N/A

#### **Renovation Year**

N/A

### **Operating Costs**

\$0 - Covered by County and Grant

### **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

### **Funding Source**

County funds

# **Employees**

4

### People served at location

4,000 adults and children

### Overview

In Cumberland County, the Extension is located in Falmouth and focuses on assistance to commercial farmers and home gardeners; statewide maple industry support; Ag Literacy; Tidewater Farm; nutrition education; and youth programs through 4-H clubs, schools and other sites.

This county is also home to the "Master Food Preserver" program, contributes to food insecurity across the county through the Master Gardener program, works with refugee and immigrant populations through the 4-H Community Central program as well as the "Beginning Farmer and Rancher" program. In addition, staff from both SPIRE and the Office of International programs have offices within this Extension office.

# 1-year and 5-year Capital Plan

No major capital improvements planned.

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 764 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# Return on Investment (ROI)



# Extension County Office Franklin County

Farmington, ME



# Lease/Own

County operated
Leased by County Executive
Committee, owned
Extension office is within a
County facility.

### **Operating Costs**

\$0 - covered by County

### **Days/Hours of Operation**

5 days/week, 8 am – 4:30 pm

### **Funding Source**

County funds, external grants

# Value of Current Grants and Contracts Awarded

\$819,440

### **Employees**

5

### People served at location

1,000 adults and children

## **Overview**

In Franklin County, the Extension office is located in Farmington and focuses on assistance to commercial farmers and home gardeners; agriculture and home food production; Maine Compost School; Maine AgrAbility; nutrition education; and youth programs through 4-H clubs, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. This office also plays an important role in addressing food insecurity through Maine Harvest for Hunger, which harvests thousands of pounds of food annually for Franklin County. In addition, several large grants support youth and workforce development programs in this county.

## 1-year and 5-year Capital Plan

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 515 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# Return on Investment (ROI)



# Extension County Office Hancock County

Ellsworth, ME



### Lease/Own

County Operated Owned by Extension County Association Building 501c3, Agreement signed in 2023

### **Square Footage**

144 gsf

#### **Annual Lease Costs**

\$3,600

### **Operating Costs**

\$0 - covered by County

### **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

# **Funding Source**

County funds, external grants

# Value of Current Grants and Contracts Awarded

\$396,581

### **Employees:**

5

### People served at location

3,500 adults and children

### **Overview**

In Hancock County, the Extension office is located in Ellsworth and focuses on assistance to commercial farmers and home gardeners; agriculture and home food production; aquaponics; and youth programs through 4-H clubs, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. This office also plays an important role in addressing: A) workforce development in the aquaculture industry through several federal and state funded grant initiatives, 2) food insecurity through the Master Gardener, Eat Well and Maine Harvest for Hunger programs and 3) the needs of small-scale livestock producers.

# 1-year and 5-year Capital Plan

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 661 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Return on Investment (ROI)**



# Extension County Office Kennebec County

Augusta, ME



# Lease/Own

County Operated Extension office is within a County facility

#### **Annual Lease Costs**

N/A

### **Operating Costs**

\$0 - covered by County

### **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

### **Funding Source**

County funds, external grants

# **Value of Current Grants and**

**Contracts Awarded** 

\$286,578

### **Employees**

/

### People served at location

2,900 adults and children

### Overview

In Kennebec County, the Extension office in Augusta focuses on assistance to commercial farmers and home gardeners; agriculture and home food production; Maine Compost School; nutrition education; and youth programs through 4-H clubs, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. This office also plays an important role in the coordination of Extension's PFAS response and research efforts, the implementation of the Maine AgrAbility program and also Extension's statewide DEI efforts.

## 1-year and 5-year Capital Plan

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 599 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# Return on Investment (ROI)



# Extension County Office Knox/Lincoln Counties

Waldoboro, ME



# Lease/Own

Owned by Extension County Association Building 501c3 organization

### **Operating Costs**

\$0 - covered by County

## **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

### **Funding Source**

County funds, external grants

# Value of Current Grants and Contracts Awarded

\$626,367

### **Employees**

15

### People served at location

4,000 adults and children

### Overview

In Knox and Lincoln counties the Extension office focuses on assistance to commercial farmers and home gardeners; climate change and community resilience; in-home education for new parents; and programs for local youth through 4-H Clubs, Blueberry Cove 4-H Camp and Learning Center, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. This office is responsible for the state, national and internationally recognized "Maine Compost School" and associated research and also houses the "Maine Families Program" which is a state-funded program to support families within Knox/Lincoln counties.

## 1-year and 5-year Capital Plan

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 1068 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Return on Investment (ROI)**



# Extension County Office Oxford County

South Paris, ME



# Lease/Own

Owned by Extension County Association Building 501c3 organization

### **Operating Costs**

\$0 - covered by County

## **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

### **Funding Source**

County funds, external grants

# Value of Current Grants and Contracts Awarded

\$208,789

### **Employees**

4

### People served at location

2,600 adults and children

### Overview

In Oxford County, there is one Extension office, located in South Paris and focusing on assistance to commercial farmers and home gardeners; and programs for local youth through 4-H Clubs, Bryant Pond 4-H Camp and Learning Center, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. In this office, staff provide leadership for the Maine Master Gardener, Maine Gardener and Maine Horticulture Apprentice Programs. In addition, Oxford County has the largest number of 4-H clubs in Maine.

# 1-year and 5-year Capital Plan

No major capital improvements planned.

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 526 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# Return on Investment (ROI)



# Extension County Office Penobscot County

Bangor, ME



### Lease/Own

UMA-owned, MOU in place

### **Operating Costs**

\$0 - covered by County

### **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

### **Funding Source**

County funds, external grants

### **Employees**

6

### People served at location

7,600 adults and children

# **Overview**

In Penobscot County, the Extension office is located in Bangor and focusing on assistance to commercial farmers and home gardeners; agriculture and home food production; nutrition education; and youth programs through 4-H clubs, schools and other sites. Initiatives within this office include: A) one of the largest Master Gardener programs in the state which addresses food insecurity needs across the county, B) several programs related to food safety and nutrition, C) a large 4-H club and school-based program and D) support for commercial farmers through the Pesticide Certification and IPM programs.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services.

## 1-year and 5-year Capital Plan

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 1040 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Return on Investment (ROI)**

For every \$1 of state investment into UMaine Extension, \$4 is returned due to leveraging federal and county funding, the continued success of our faculty and staff in securing grant funding and also revenues from contracts and programs and fee for services. Extension faculty and staff are working across UMaine and the UMS, in addition with local and state entities to address the major challenges identified by the state of Maine (such as Climate Change, PFAS, workforce development, economic development, etc.) as we are the trusted source for information and education to thousands of Mainers.



# Extension County Office Piscataquis County

Dover-Foxcroft, ME



#### Lease/Own

Extension office is within a County facility

#### **Operating Costs**

\$0 - covered by County

#### **Days/Hours of Operation**

Monday, Thursday, & Friday: 8:00 to 4:30 p.m. Wednesday: 10:00 a.m. to 2:00 p.m.

#### **Funding Source**

County funds

#### **Employees**

1 full-time; several part-time

#### People served at location

100 adults and children

### **Overview**

In Piscataquis County, the Extension office is located in Dover-Foxcroft and focusing on assistance to commercial farmers and home gardeners; nutrition education; and youth programs through 4-H clubs, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. This office has supported efforts to re-engage a forestry extension program through a grant-funded "Wood Bank" program which helps supply those in need of firewood.

## 1-year and 5-year Capital Plan

Not applicable.

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 518 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Return on Investment (ROI)**

For every \$1 of state investment into UMaine Extension, \$4 is returned due to leveraging federal and county funding, the continued success of our faculty and staff in securing grant funding and also revenues from contracts and programs and fee for services. Extension faculty and staff are working across UMaine and the UMS, in addition with local and state entities to address the major challenges identified by the state of Maine (such as Climate Change, PFAS, workforce development, economic development, etc.) as we are the trusted source for information and education to thousands of Mainers.



# Extension County Office Somerset County

Skowhegan, ME



#### Lease/Own

Extension office is within a County facility

#### **Operating Costs**

\$0 - covered by County

#### **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

#### **Funding Source**

County funds

#### **Employees**

3

#### People served at location

500 adults and children

#### Overview

In Somerset County, the Extension office is located in Skowhegan and focusing on assistance to commercial farmers and home gardeners; statewide maple industry support; nutrition education; and youth programs through 4-H clubs, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. This office plays a key role in supporting the Maine Maple Industry through research and education efforts, in addition, it supports a large 4-H program and also hosts a "Yankee Woodlot" and is working to re-establish a forestry extension program.

## 1-year and 5-year Capital Plan

Not applicable.

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 526 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Return on Investment (ROI)**

For every \$1 of state investment into UMaine Extension, \$4 is returned due to leveraging federal and county funding, the continued success of our faculty and staff in securing grant funding and also revenues from contracts and programs and fee for services. Extension faculty and staff are working across UMaine and the UMS, in addition with local and state entities to address the major challenges identified by the state of Maine (such as Climate Change, PFAS, workforce development, economic development, etc.) as we are the trusted source for information and education to thousands of Mainers.



# Extension County Office Waldo County

Waldo, ME



## Lease/Own

Extension office is within a County facility

#### **Operating Costs**

\$0 - covered by County

#### **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

#### **Funding Source**

County funds, external grant funds

# Value of Current Grants and Contracts Awarded

\$1,012,254

#### **Employees**

8

#### People served at location

1,000 adults and children

#### Overview

In Waldo county, there is one Extension office, located in Waldo and focusing on assistance to commercial farmers and home gardeners; farm business management; in-home education for new parents; and programs for local youth through 4-H Clubs, Tanglewood 4-H Camp and Learning Center, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. The Maine Families Program in Waldo County is facilitated by Extension and housed within our Extension office. In addition, this county supports: A) statewide leadership for 4-H animal sciences programs and B) food insecurity programs through both nutrition programs as well as the Master Gardener program that donates thousands of pounds of produce.

### 1-year and 5-year Capital Plan

Not applicable.

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 558 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# Return on Investment (ROI)

For every \$1 of state investment into UMaine Extension, \$4 is returned due to leveraging federal and county funding, the continued success of our faculty and staff in securing grant funding and also revenues from contracts and programs and fee for services. Extension faculty and staff are working across UMaine and the UMS, in addition with local and state entities to address the major challenges identified by the state of Maine (such as Climate Change, PFAS, workforce development, economic development, etc.) as we are the trusted source for information and education to thousands of Mainers.



# Extension County Office Washington County

Machias, ME



#### Lease/Own

**UMM Owned** 

#### **Operating Costs**

\$0 - covered by County

#### **Days/Hours of Operation**

5 days/week, 8 am - 4:30 pm

#### **Funding Source**

County funds, external grant funds

# Value of Current Grants and Contracts Awarded

\$878,919

#### **Employees**

6

#### People served at location

500 adults and children

#### Overview

In Washington County, the Extension office in Machias focuses on assistance to commercial farmers and home gardeners; agriculture and livestock management; nutrition education; volunteer development; and programs for local youth through 4-H Clubs, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services.

Several large 4-H grant programs are facilitated through this office, including the Learning Ecosystems Northeast (LENE) project which is a NASA-funded collaborative partnership. LENE supports a network of regional learning ecosystems called Connected Learning Ecosystems (CLE) focused on building partnerships and pathways that provide youth with opportunities to engage in locally relevant climate connected learning experiences.

#### 1-year and 5-year Capital Plan

Not applicable.

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 627 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Return on Investment (ROI)**

For every \$1 of state investment into UMaine Extension, \$4 is returned due to leveraging federal and county funding, the continued success of our faculty and staff in securing grant funding and also revenues from contracts and programs and fee for services. Extension faculty and staff are working across UMaine and the UMS, in addition with local and state entities to address the major challenges identified by the state of Maine (such as Climate Change, PFAS, workforce development, economic development, etc.) as we are the trusted source for information and education to thousands of Mainers.



# Extension County Office York County

Springvale, ME



#### Lease/Own

Leased by County Executive Committee 501c3 organization

#### **Operating Costs**

\$0 - covered by County

#### **Days/Hours of Operation**

5 days/week 8 am – 4:30 pm

#### **Funding Source**

County funds, external grants

# Value of Current Grants and Contracts Awarded

\$56,705

#### **Employees**

6

## People served at location

4,800 adults and children

## **Overview**

In York County, there is one Extension office, located in Springvale and focusing on assistance to commercial farmers and home gardeners; statewide ornamental horticulture; nutrition education; and programs for local youth through 4-H Clubs, schools and other sites.

Community members are also able to access services offered through UMaine Extension through this office including: Plant Disease Diagnostic Services, Tick Identification Services, and Pest Identification Services. This office supports both the Maine horticulture industry and the apple industry through research and education. In addition, it has the 2nd largest Master Gardener program in the state and addresses issues related to food insecurity.

#### 1-year and 5-year Capital Plan

Not applicable.

UMaine Cooperative Extension is undergoing a statewide needs assessment and examining our presence in each county.

# **Programming Goals**

Program goals of each county extension office are derived from three sources: (1) USDA - NIFA Plan of Work (POW) which is required as part of UMaine Extension Smith-Lever Capacity grant funding; (2) needs and issues identification by UMaine Extension leadership, faculty and staff, and (3) by county extension associations, which are part of Maine Statue ([PL 1985, c. 779, §28 (AMD)].

# **Public / Private / Partnerships**

In this county, there are 558 county, state, federal agency, non-profit, K-12 education, non-formal education and business partnerships. Partnership data was derived from a 2020 study that was done within UMaine to quantify partnerships across the state.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its extension offices, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# Return on Investment (ROI)

For every \$1 of state investment into UMaine Extension, \$4 is returned due to leveraging federal and county funding, the continued success of our faculty and staff in securing grant funding and also revenues from contracts and programs and fee for services. Extension faculty and staff are working across UMaine and the UMS, in addition with local and state entities to address the major challenges identified by the state of Maine (such as Climate Change, PFAS, workforce development, economic development, etc.) as we are the trusted source for information and education to thousands of Mainers.



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# Return on Investment (ROI) Statement for 4-H Camps and Learning Centers

The 4-H Camps & Learning Centers are revenue-generating entities--there are no E&G investments. With that, the youth that participate in the K-12 programs, grant-funded programs and summer camping programs have positive learning experiences that connect them to the University of Maine. Efforts are underway to formalize recruitment initiatives for the thousands of Maine youth who participate in these programs.



# Blueberry Cove & Tenants Harbor



St. George & Tenants Harbor, ME



Lease/Own

Leased

**Annual Lease Costs\*** 

\$41,632

**Square Footage** 

15,151 gsf24 buildings. 30 acres

Average Age of Facilities 60 years

Operating Costs \$285,000/yr

Days/Hours of Operation

Seasonal

**Funding Source** 

external, including fee-based programming, grants, gifts and fundraising

**Employees - 2** 

People served at location 1,900

#### **Overview**

For over 50 years the University of Maine 4-H Camps & Learning Centers have strengthened children's connections to the natural world through a combination of camps and school programs statewide. These programs are designed to inspire outdoor fun, practical woods-wise skills, and "hands-on" conservation education. Through these connections, we feel that we are making a positive impact in youth development by creating a deepening respect for our natural resources. Participants may learn a new outdoor skill or activity that will increase their awareness and understanding of ways that we can live fulfilling lives and make sound choices while doing the things that we enjoy! Our goal is to provide exceptional experiences for the next generation with consistent programming quality and delivery, improvements to the facility, and gained trust within our community. Our commitment to the young folks and families in this region is to offer affordable programs that engage and incite a passion for the outdoors as well as building friendships and connections within their communities.

# 1-year and 5-year Capital Plan

With its local board (shared with Tanglewood) Blueberry Cove completed a \$500,000 capital project in 2023. The Leslie Hyde Center for Environmental Education has become a center for youth and science education and community events. The five-year plan for the facility includes strategic growth in early childhood, youth programming with schools and partnerships with main campus.

<sup>\*</sup> Owned by Tanglewood Camp and Learning Center Board/Blueberry Cove Associates. Lease agreement in place paid by program revenue. No E&G support; no cost to extension

The four 4-H Learning Centers are continually working to optimize programming utility and staffing patterns. There is growth capacity for both staff and programs at all of the Centers.

# **Programming Goals**

The 4-H Learning Centers serve as hubs of innovation in education and youth development for the rural communities in which they sit. In many cases, Extension's offices and 4-H Centers are the only connection to a four year higher education institution in the county. All four sites partner with local school districts to serve K-12 students in STEM, outdoor leadership, natural resource education, and field-based science, and youth mentorship. Worth noting is the Telstar Freshman Academy at Bryant Pond, where the entire ninth grade participates in an integrated, project-based curriculum five days/week at the Center. Our central goal is to raise the aspirations of every youth we work with for higher education and meaningful careers. The Centers are actively partnering with main campus on RLEs, Bridge Week programming, Outdoor Leadership courses and more. Greenland Point, located in Passamaquoddy territory, is actively partnering with Wabanaki Public Health and Wellness to serve tribal youth and schools.

# Public / Private / Partnerships

State of Maine, non-profit advisory board, Maine Outdoor School for All Network, K-12 schools.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its 4-H camps, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

LD 1817, an Act to Provide Outdoor School for All Maine Students (currently still on the table in the 131st Legislature), would provide funding for Cooperative Extension to support outdoor and science education to all Maine youth at least once in upper elementary or middle school. Funding the Maine Outdoor School for All initiative, whether through state, federal or private sources, will bring significant revenue and capacity to the Extension's 4-H Centers. An analogous program is currently operating through Oregon State University Extension.



# **Bryant Pond**



# Bryant Pond, ME



Lease/Own

Leased\*

**Annual Lease Costs** 

\$99,880

**Square Footage** 

18 Buildings, 298 Acres

Average Age of Facilities: 60 years

**Operating Costs** 

\$904,000/yr

**Days/Hours of Operation** 

Seasonal

#### **Funding Source**

external, including fee-based programming, grants, gifts and fundraising

Value of Current Grants and Contracts Awarded: \$790,219

**Employees: 10** 

People served at location

2,800

#### **Overview**

For over 50 years the University of Maine 4-H Camps & Learning Centers have strengthened children's connections to the natural world through a combination of camps and school programs statewide. These programs are designed to inspire outdoor fun, practical woods-wise skills, and "hands-on" conservation education. Through these connections, we feel that we are making a positive impact in youth development by creating a deepening respect for our natural resources. Participants may learn a new outdoor skill or activity that will increase their awareness and understanding of ways that we can live fulfilling lives and make sound choices while doing the things that we enjoy! Our goal is to provide exceptional experiences for the next generation with consistent programming quality and delivery, improvements to the facility, and gained trust within our community. Our commitment to the young folks and families in this region is to offer affordable programs that engage and incite a passion for the outdoors as well as building friendships and connections within their communities.

# 1-year and 5-year Capital Plan

Working with its non-profit advisory board, Bryant Pond has completed a Master Plan for the facility with a landscape architecture firm. There is high demand for youth programs and other uses (such as meeting and event space) at the facility. The staff and board team has developed a 5-Year Capital Plan, and the board has hired a fundraising consultant to advise and support it.

<sup>\*</sup> Owned by Bryant Pond Learning Center, 501 c (3). Lease agreement and MOU in place; lease paid by program revenue. No E&G Support; no cost to Extension.

The four 4-H Learning Centers are continually working to optimize programming utility and staffing patterns. There is growth capacity for both staff and programs at all of the Centers.

# **Programming Goals**

The 4-H Learning Centers serve as hubs of innovation in education and youth development for the rural communities in which they sit. In many cases, Extension's offices and 4-H Centers are the only connection to a four-year higher education institution in the county. All four sites partner with local school districts to serve K-12 students in STEM, outdoor leadership, natural resource education, and field-based science, and youth mentorship. Worth noting is the Telstar Freshman Academy at Bryant Pond, where the entire ninth grade participates in an integrated, project-based curriculum five days/week at the Center. Our central goal is to raise the aspirations of every youth we work with for higher education and meaningful careers. The Centers are actively partnering with main campus on RLEs, Bridge Week programming, Outdoor Leadership courses and more. Greenland Point, located in Passamaquoddy territory, is actively partnering with Wabanaki Public Health and Wellness to serve tribal youth and schools.

# **Public / Private / Partnerships**

State of Maine, non-profit advisory board, Maine Outdoor School for All Network, Betterment Fund, Onion Foundation, Northern Border Regional Commission, Rural Futures Fund - Aspirations Incubator

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its 4-H camps, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

LD 1817, an Act to Provide Outdoor School for All Maine Students (currently still on the table in the 131st Legislature), would provide funding for Cooperative Extension to support outdoor and science education to all Maine youth at least once in upper elementary or middle school. Funding the Maine Outdoor School for All initiative, whether through state, federal or private sources, will bring significant revenue and capacity to the Extension's 4-H Centers. An analogous program is currently operating through Oregon State University Extension.



# **Greenland Point**



Princeton, ME



## Lease/Own

Leased

Annual Lease Costs\*

\$8,000

#### **Square Footage**

Consisting of 45+/- acres with 3000+/- sq ft of waterfrontage on Long Lake

Average Age of Facilities: 50 years

# **Operating Costs**

\$111,250/yr

Value of Current Grants and

**Contracts:** \$85,000

Estimated Value of Fixed Assets (net of depreciation): \$800,000

#### **Funding Source**

external, including fee-based programming, grants, gifts and fundraising

#### **Employees: 2**

#### People served at location

300 youth and adult participants, UMaine undergrads

#### Overview

For over 50 years the University of Maine 4-H Camps & Learning Centers have strengthened children's connections to the natural world through a combination of camps and school programs state-wide. These programs are designed to inspire outdoor fun, practical woods-wise skills, and "hands-on" conservation education. Through these connections, we feel that we are making a positive impact in youth development by creating a deepening respect for our natural resources. Participants may learn a new outdoor skill or activity that will increase their awareness and understanding of ways that we can live fulfilling lives and make sound choices while doing the things that we enjoy! Our goal is to provide exceptional experiences for the next generation with consistent programming quality and delivery, improvements to the facility, and gained trust within our community. Our commitment to the young folks and families in this region is to offer affordable programs that engage and incite a passion for the outdoors as well as building friendships and connections within their communities.

#### 1-year and 5-year Capital Plan

Working with the 4-H Foundation, Greenland Point is actively working to invest in its facility in order to increase capacity and program quality. The Center is actively working with the Elmina B. Sewall Foundation, which has provided \$150,000 unrestricted gift funding to support the facility and program in order to serve Washington County. We were recently invited to submit a five-year budget to continue this support.

\* Owned by 4-H Foundation; lease agreement and MOU in place; lease paid by program revenue. No E&G Support; no cost to Extension.

The four 4-H Learning Centers are continually working to optimize programming utility and staffing patterns. There is growth capacity for both staff and programs at all of the Centers.

# **Programming Goals**

The 4-H Learning Centers serve as hubs of innovation in education and youth development for the rural communities in which they sit. In many cases, Extension's offices and 4-H Centers are the only connection to a four-year higher education institution in the county. All four sites partner with local school districts to serve K-12 students in STEM, outdoor leadership, natural resource education, and field-based science, and youth mentorship. Worth noting is the Telstar Freshman Academy at Bryant Pond, where the entire ninth grade participates in an integrated, project-based curriculum five days/week at the Center. Our central goal is to raise the aspirations of every youth we work with for higher education and meaningful careers. The Centers are actively partnering with main campus on RLEs, Bridge Week programming, Outdoor Leadership courses and more. Greenland Point, located in Passamaquoddy territory, is actively partnering with Wabanaki Public Health and Wellness to serve tribal youth and schools.

# **Public / Private / Partnerships**

State of Maine, non-profit advisory board, Maine Outdoor School for All Network, Wabanaki Public Health and Wellness, Elmina B. Sewall Foundation.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its 4-H camps, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

LD 1817, an Act to Provide Outdoor School for All Maine Students (currently still on the table in the 131st Legislature), would provide funding for Cooperative Extension to support outdoor and science education to all Maine youth at least once in upper elementary or middle school. Funding the Maine Outdoor School for All initiative, whether through state, federal or private sources, will bring significant revenue and capacity to the Extension's 4-H Centers. An analogous program is currently operating through Oregon State University Extension.



# Tanglewood 👋

# Lincolnville, ME



Lease/Own

Leased

**Annual Lease Costs\*** 

\$1.00

**Square Footage** 

900 acres with 40 buildings

Average Age of Facilities: 80 years

**Operating Costs** 

\$496,257/yr

#### **Funding Source**

external, including fee-based programming, grants, gifts and fundraising

Value of Current Grants and Contracts Awarded \$263,593

Estimated Value of Fixed Assets (net of depreciation) \$3M

**Employees:** 4

#### People served at location

2,000 youth and adult participants, UMaine undergrads

#### **Overview**

For over 50 years the University of Maine 4-H Camps & Learning Centers have strengthened children's connections to the natural world through a combination of camps and school programs statewide. These programs are designed to inspire outdoor fun, practical woods-wise skills, and "hands-on" conservation education. Through these connections, we feel that we are making a positive impact in youth development by creating a deepening respect for our natural resources. Participants may learn a new outdoor skill or activity that will increase their awareness and understanding of ways that we can live fulfilling lives and make sound choices while doing the things that we enjoy! Our goal is to provide exceptional experiences for the next generation with consistent programming quality and delivery, improvements to the facility, and gained trust within our community. Our commitment to the young folks and families in this region is to offer affordable programs that engage and incite a passion for the outdoors as well as building friendships and connections within their communities.

# 1-year and 5-year Capital Plan

With its non-profit advisory board, Tanglewood has completed a facility Master Plan that includes both landscape design and civil engineering plans for infrastructure upgrades at the eighty-year-old facility. Since it is owned by the State of Maine, we are working with the Bureau of Public Lands, and local supporters to develop fundraising strategies to support the implementation of the plans.

\* Leased by UMS from the State of Maine. MOU for operations between DCAF, UMCE, TW Camp and Learning Center Board, \$1 for 20 year lease, No E&G Support

The four 4-H Learning Centers are continually working to optimize programming utility and staffing patterns. There is growth capacity for both staff and programs at all of the Centers.

# **Programming Goals**

The 4-H Learning Centers serve as hubs of innovation in education and youth development for the rural communities in which they sit. In many cases, Extension's offices and 4-H Centers are the only connection to a four-year higher education institution in the county. All four sites partner with local school districts to serve K-12 students in STEM, outdoor leadership, natural resource education, and field-based science, and youth mentorship. Worth noting is the Telstar Freshman Academy at Bryant Pond, where the entire ninth grade participates in an integrated, project-based curriculum five days/week at the Center. Our central goal is to raise the aspirations of every youth we work with for higher education and meaningful careers. The Centers are actively partnering with main campus on RLEs, Bridge Week programming, Outdoor Leadership courses and more. Greenland Point, located in Passamaquoddy territory, is actively partnering with Wabanaki Public Health and Wellness to serve tribal youth and schools.

# **Public / Private / Partnerships**

State of Maine, non-profit advisory board, Maine Outdoor School for All Network

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its 4-H camps, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

LD 1817, an Act to Provide Outdoor School for All Maine Students (currently still on the table in the 131st Legislature), would provide funding for Cooperative Extension to support outdoor and science education to all Maine youth at least once in upper elementary or middle school. Funding the Maine Outdoor School for All initiative, whether through state, federal or private sources, will bring significant revenue and capacity to the Extension's 4-H Centers. An analogous program is currently operating through Oregon State University Extension.



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Franklin, ME



#### Lease/Own

Own

### **Square Footage**

90,000gsf 11 buildings, 4 greenhouses

#### **Renovation Year**

Varies

#### **Days/Hours of Operation**

7 days/week 8 am – 5 pm Staff on call 24/7

#### **Operating Costs**

\$1,825,105

#### **Funding Source**

MEIF, Grants & contracts

#### **Employees**

10

#### People served at location

Industry, researchers, Students, Conservation Organizations and State and Federal Agencies.

#### Overview

The University of Maine's Center for Cooperative Aquaculture Research, located on Taunton Bay in Franklin, is Maine's premier aquaculture industry incubator and research facility. Together with the neighboring USDA ARS National Cold Water Marine Aquaculture Center, the site has recirculating and flow-through aquaculture systems available for industry and research projects to carry out a host of aquaculture and marine research, conservation, and blue economy development projects. The facility also provides education and workforce development programs and has wet-lab research facilities for undergraduate and graduate students.

#### 1-year and 5-year Capital Plan

- Renovate and commission large tank facility (Maine Aquaculture Technology Lab) (FY25 CDS Request).
- Add dormitory housing, lab offices, and educational/outreach facilities (FY25 CDS Request).
- Modernize Recirculating Aquaculture Systems Units 2 & 3 (Industry sponsor).
- Replace roof on Maine Aquaculture Business Incubator (no funding identified).
- Install new seawater pipe (in-progress, funded through FY23 USDA-ARS CDS).
- Address deferred maintenance of major equipment.
- Pave entry road.

The site has an 18,000 ft2 large-tank building that is currently used for storage, which is not optimal use. We have plans to renovate the building and commission one of the large tanks for industry, research, and conservation projects, and to repurpose space in the other tank room for labs, classrooms, and an interpretive center.

We would like to add residential/housing facilities, classrooms, labs, offices, and an interpretive center, either with additional buildings or by optimizing space within the large-tank building. This would expand use of the location for students and researchers.

# **Programming Goals**

Programming at this location can be expanded to include more immersive educational experiences that serve more students and adult learners. CCAR aims to modernize, expand and add aquaculture systems to host a greater number and diversity of projects. It also wants to expand programming to include conservation projects and applied marine research.

# **Public / Private / Partnerships**

Maine Dept. of Marine Resources (used by contract as needed - no dedicated funding) Friends of Taunton Bay (no dedicated funding); Maine Aquaculture Innovation Center (joint funding through competitive grants - no dedicated funding); Multiple industry partners/incubating companies use the site (use fees and other cost recovery mechanisms).

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive outreach, including public service and Cooperative Extension. Through a series of farms, research stations and centers, camps and extension offices, the University of Maine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve the State of Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us as we work to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

CCAR was purchased and is supported by the Maine Economic Improvement Funds as part of the Aquaculture and Marine Sector. CCAR was established as a "Technology Center" as established in statute creating the business technology incubators in 1999. State Bond funding was used to build the incubator. The Aquaculture Technology Center is run by the Maine Aquaculture Innovations Center (MAIC) with business incubation spaces at CCAR and the Darling Marine Center (DMC).

### **Return on Investment**

Sea & Reef has operated on the site with 11 employees since 2012. American Unagi incubated on the site for 3 years before building a \$5+ million production facility in Waldoboro. Kingfish Maine currently incubates on the site while they build a multi-million production facility in Jonesport that will employ 50-60.. Salmogen,LLC currently incubating on the site as they establish salmon facilities on Indian Island and in Millinocket. Seven graduate students have successfully completed thesis work at the facility. The CCAR has achieved national recognition as an aquaculture business incubator and this reputation has helped attract companies to Maine. Maine & Company and Maine DECD rely on CCAR for business attraction.





# College of the Atlantic

Bar Harbor, ME



#### Lease/Own

Leased

#### **Annual Lease Costs**

\$4,500

#### **Square Footage**

320

#### **Renovation Year**

1969-present

#### **Operating Costs**

\$156,170

#### **Funding Source**

NOAA

Funded through Maine Sea Grant Omnibus

#### **Employees**

1

#### People served at location

5, Graduate students and occasionally undergraduate students use the office and associated shared spaces during field work and field trips.

#### **Overview**

This facility serves as a hub for UMaine researchers working in the Bar Harbor area. One Sea Grant staff person uses the office. As the Maine Sea Grant liaison to the Coastal Community Development Program of the National Sea Grant Network, this staff person strives to support coastal communities through capacity building and facilitation that helps communities and industries collaborate to solve coastal challenges and find common ground. Their focus is on extension programs that address working waterfronts and coastal access, fisheries heritage, and sustainable tourism planning.

# 1-year and 5-year Capital Plan

Because the property is leased, there are no capital projects planned in the next five years.

This space is expected to be adequate in both short and long-term.

# **Programming Goals**

Programming at this location fulfills Maine Sea Grant strategic goals related to Healthy Coastal Ecosystems, Fisheries and Aquaculture, Resilient Communities and Economies, and Environmental Literacy and Workforce Development. Staff at this location are not planning to significantly expand or contract their programming during our current strategic plan (2024-2027).

# **Public / Private / Partnerships**

Mapping Ocean Stories partnership, College of the Atlantic, Island Institute, The First Coast, WERU community radio, Bar Harbor and Mount Desert Island town committees, local non-profits.

## **Unified Accreditation**

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# **Enabling Legislation**

NATIONAL SEA GRANT COLLEGE PROGRAM ACT, [Public Law 89–688, Approved Oct. 15, 1966, 80 Stat. 998], [As Amended Through P.L. 116–221, Enacted December 18, 2020]

## **Return on Investment**

ROI is not calculated independently for individual office spaces within the Maine Sea Grant Program, as many of our staff live and work in coastal communities that stretch from Wells to Eastport. Collectively, Maine Sea Grant activities in research and extension yield economic returns for Maine's coastal communities, with more than \$18M in economic impacts documented in 2022 (2023 data to be available in June). In addition, the Sea Grant extension team provided technical assistance and training that helped to establish 10 new businesses and supported expansion or diversification of more than 375 businesses and more than 450 jobs. Base funding from NOAA allows Sea Grant to be flexible and strategic in securing external grants and leveraging funds to advance the work of our many statewide partners. University of Maine 2022-2023 MEIF funds (\$404,690) were matched with \$1,321,440 core NOAA funds, and \$3,341,675 in other extramural awards. As such, for every \$1 of MEIF funds Maine Sea Grant has brought in \$11.52, a return on investment of 1,152%. Extramural funding requests in 2022 doubled over the past year, reaching \$9,169,102, with more than \$5.1M in requests currently pending. Maine Sea Grant's total extramural funding received in 2022 was three times higher than in 2021, due to targeted effort, new opportunities, and partnership development.





# **Darling Marine Center**

Walpole, ME



#### Lease/Own

Own

#### **Square Footage**

75,000 gsf (not incl. piers) 34 buildings, 179 acres

#### **Renovation Year**

Multiple structures

#### **Operating Costs**

\$1,283,599/yr

#### **Days/Hours of Operation**

5 days/week 8 am – 5 pm

#### **Funding Source**

E&G, MEIF, Gift funds, grants, some MAFES (faculty)

**Employees: 10** 

#### Students served at location

30 UM undergraduate for the fall semester, with another 22 graduate students taking courses.

#### Overview

The Darling Marine Center (DMC) is a part of the University of Maine, the state's Land and Sea Grant University. The DMC is an active and wide-reaching center of marine and environmental research and education. The DMC is academically linked to UMaine through the School of Marine Sciences (SMS). Each fall semester roughly 30 undergraduate and 22 graduate students take courses at the DMC. Other teaching in the form of internships and short conferences are year-round. The DMC also serves as a research facility throughout the year, providing housing and optional catering for all events. The facility provides business incubation space to support local industry. The DMC has a vibrant and expanding visitation program where K-12 and community members of all ages visit to participate in educational activities.

# 1-year and 5-year Capital Plan

The DMC pier and flowing seawater laboratory were renovated three years ago as the first phase of a 10-year Strategic Plan.

Future investments under the Strategic Plan include:

- a new Marine Science Education Center to replace aging and scattered infrastructure,
- renovated and/or new student housing,
- a new Community Engagement Center serve as the administrative and public gateway to the campus. This building will include much needed space for scientific and public meetings and exhibits.

The DMC <u>Strategic Plan</u> includes new buildings which would replace older buildings that are no longer functional. Over the next several years the DMC will seek funding to continue with the upgrades discussed in the plan. Asides for making the space upgrades outlined in the Strategic Plan, any changes to space would be dependent on activities and administrative approval. For example, if aquaculture research were to expand and more space was needed, any expansion would need to have a reliable funding source to cover all costs.

# **Programming Goals**

1-3 years: The DMC is searching for a new Director, and while the new Director will have a role in future DMC directions, the core activities will continue. The DMC hosts a variety of undergraduate programs for graduating School of Marine Science students called "Semester by the Sea," which in 2023 broke DMC records with 42 students participating! Starting in 2025, the Darling Marine Center will host a cohort of students for a first Spring 2025 semester, who will also live and learn at the Walpole campus. 4+ years: Any variation from the Strategic Plan would require a new visioning effort, which will likely get under way with the new DMC Director.

# **Public / Private Partnerships**

The Darling Marine Center has many public and private partnerships resulting from its 60 year strong community and public engagement and educational activities. The partnerships include the sharing of the DMC campus with other UMaine affiliated institutions including, Aquaculture Research Institute, and the Lobster Institute. Other partners include the Maine Aquaculture Innovation Center, the Maine Sea Grant Cooperative Extension, the Department of Marine Resources, collaborating universities for summer programing, and participation with the Coastal Rivers Conservation, among others.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its centers, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

As part of the Land and Sea Grant University, the Darling Marine Center is eligible for certain benefits in Federal grant competitions. Some of the aquaculture research at the Darling is funded by the Experiment Station and is thus tied to the Hatch Acts, and aquaculture falls under the Maine Board of Agriculture legislation.

#### **Return on Investment**

A detailed ROI would compare the costs of the DMC operations with the grants, gifts, tuition and other funding, along with the economic benefit of the DMC to the State and communities. The ROI would need to include the economic impact from the many commercialized innovations and discoveries that originated from the DMC. For example, the DMC was the first aquaculture site to raise soft-shell clams on a large scale and to produce triploid shellfish of four species (Eastern oysters, soft-shell clams and bay scallops, and hard-shell clams). The active research helps UMaine maintain the R1 university research status. The DMC also has the hard to quantify benefit of being an internationally recognized center for marine research and teaching.





# **Downeast Institute**

39 Wildflower Lane, Beals



## Lease/Own

MOU

**Annual Lease Costs** 

N/A

**Square Footage:** 

N/A

**Renovation Year** 

N/A

**Operating Costs** 

\$124,369

#### **Days/Hours of Operation**

As needed (by appt. for public)

#### **Funding Source(s)**

Federal & State grants; foundations, contracts and earned income

**Employees: 14** 

Students: 7

#### People served at location

~400 (includes tours and school

groups)

#### Overview

Downeast Institute serves as the Marine Science Field Station for UMM, providing educational, conferencing, housing and research facilities for use by UMM faculty, staff, and students, as well as external educators, students, scientists, and researchers interested in marine research and education.

## 1-year and 5-year Capital Plan

UM/UMM does not own or lease the facility or any space therein. All capital improvements are the responsibility and at the discretion of Doweast Institute.

UM/UMM does not own or lease any space at Downeast Institute. Under the terms of an MOU, UM/UMM is provided access to the facilities owned and operated by Downeast Institute.

# **Programming Goals**

- Produce commercially important shellfish for research, education, and outreach.
- Discover relationships between commercially important marine species, ocean ecology, and harvesting.
- Provide education, extension and outreach to classroom teachers, their students, local fishers, and visitors to the institute.

# **Public / Private Partnerships**

As a private non-profit organization, Downeast Institute enables UMM to engage with industry partners in fishing and marine aquaculture.

## **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive outreach, including public service and Cooperative Extension. Through a series of farms, research stations and centers, camps and extension offices, the University of Maine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve the State of Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us as we work to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

Through Downeast Institute, UMM faculty complete research on shellfish that informs policies on fishing and aquaculture in Maine.

## **Return on Investment**

Research done at this facility generates research learning experiences for students in Marine Sciences. In FY23, UM/UMM faculty located at DEI received \$250,000 in new awards. DEI also receives \$250,000 annually through MEIF.





# **Eastport Port Authority**

Eastport, ME



#### Lease/Own

Leased

**Annual Lease Costs** 

\$8,475

**Square Footage** 

182

**Renovation Year** 

2016

**Operating Costs** 

\$172,161

#### **Funding Source**

NOAA

Funded through Maine Sea Grant Omnibus

#### **Employees**

1

#### People served at location

5, Graduate students and occasionally undergraduate students use the office and associated shared spaces during field work and field trips.

#### **Overview**

The single office leased at this location serves as the local office space for one Maine Sea Grant/UMaine Cooperative Extension staff member who is stationed and lives in the Eastport area. This staff member works closely with coastal organizations, researchers, and resource managers on issues pertaining to commercial fishing and finfish aquaculture. Additionally, they coordinate training and workshops, provide technical field assistance, and offer organizational support for groups engaged in commercial fisheries and aquaculture management.

## 1-year and 5-year Capital Plan

Because the property is leased, there are no capital projects planned in the next five years.

This space is expected to be adequate in both short and long-term.

# **Programming Goals**

Programming at this location fulfills Maine Sea Grant strategic goals related to Healthy Coastal Ecosystems, Fisheries and Aquaculture, Resilient Communities and Economies, and Environmental Literacy and Workforce Development. Individuals at this location (extension specialist and staff development lead, interns, and students) are not planning to significantly expand or contract their programming during our current strategic plan (2024-2027)

# **Public / Private / Partnerships**

Eastport Port Authority, Eastport City Administration, Eastport Chamber of Commerce, and Ocean Renewable Power Company (who are all located in the building).

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive outreach, including public service and Cooperative Extension. Through a series of farms, research stations and centers, camps and extension offices, the University of Maine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve the State of Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us as we work to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

NATIONAL SEA GRANT COLLEGE PROGRAM ACT, [Public Law 89–688, Approved Oct. 15, 1966, 80 Stat. 998], [As Amended Through P.L. 116–221, Enacted December 18, 2020]

### **Return on Investment**

ROI is not calculated independently for individual office spaces within the Maine Sea Grant Program, as many of our staff live and work in coastal communities that stretch from Wells to Eastport. Collectively, Maine Sea Grant activities in research and extension yield economic returns for Maine's coastal communities, with more than \$18M in economic impacts documented in 2022 (2023 data to be available in June). In addition, the Sea Grant extension team provided technical assistance and training that helped to establish 10 new businesses and supported expansion or diversification of more than 375 businesses and more than 450 jobs. Base funding from NOAA allows Sea Grant to be flexible and strategic in securing external grants and leveraging funds to advance the work of our many statewide partners. University of Maine 2022-2023 MEIF funds (\$404,690) were matched with \$1,321,440 core NOAA funds, and \$3,341,675 in other extramural awards. As such, for every \$1 of MEIF funds Maine Sea Grant has brought in \$11.52, a return on investment of 1,152%. Extramural funding requests in 2022 doubled over the past year, reaching \$9,169,102, with more than \$5.1M in requests currently pending. Maine Sea Grant's total extramural funding received in 2022 was three times higher than in 2021, due to targeted effort, new opportunities, and partnership development.



# Gulf of Maine Research Institute



Portland, ME



Lease/Own

Leased

**Annual Lease Costs** 

\$97,997

**Square Footage** 

3,272 gsf

**Renovation Year** 

**Operating Costs** 

Salaries of 2 faculty

**Days/Hours of Operation** 

Mon-Fri / 8:00 to 5:00

**Funding Source** 

E&G

**Employees** 

2 faculty

Students/visitors served at

location

Students: 10,000 Visitors: 12,500

#### Overview

The facility is located near the Portland waterfront and provides access to boats and equipment needed for marine science research activity. Because of the advantages of the location, faculty are able to conduct research that impacts the State of Maine and provide research experiences for their students. GMRI leverages the Gulf of Maine to test and develop solutions to ocean challenges around the world. Their interdisciplinary approach combines world-class marine research with robust community and education programming to understand how natural, social, and economic systems interact.

Research done at this facility generates F&A revenue as well as research learning experience for students in Marine Sciences.

# 1-year and 5-year Capital Plan

Because the property is leased, there are no capital projects planned in the next five years.

The use of GMRI was evaluated in FY24 and it has been decided that UM will seek a 6 month extension to end December 31, 2024 to allow for current faculty in the space to be reallocated to another facility that suits the needs of the research done by both faculty at a lower lease expense.

# **Programming Goals**

This lease will terminate on December 31, 2024.

# **Public / Private / Partnerships**

The UMaine faculty at the GMRI are a small but significant component of the GMRI. The UMaine faculty relationships with partners, would be indiviual relations as well as those made through GMRI. As an entity, GMRI has an extensive network of partnerships.

#### **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive outreach, including public service and Cooperative Extension. Through a series of farms, research stations and centers, camps and extension offices, the University of Maine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve the State of Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us as we work to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

None, GMRI owns this facility.

## **Return on Investment**

Research done at this facility generates F&A revenue as well as research learning experience for students in Marine Sciences. In FY23, faculty located at GMRI received \$4,274,654 in new awards. Those awards included \$654,920 in indirect revenue to UMaine.



# Maine Sea Grant Brunswick

Brunswick, ME



Lease/Own

Leased

**Annual Lease Costs** 

\$16,273

**Square Footage** 

805 gsf

**Renovation Year** 

1986-present

**Operating Costs** 

\$292,085

**Funding Source** 

NOAA

Funded through Maine Sea Grant Omnibus

**Employees** 

ጸ

Students/visitors served at location

21

#### **Overview**

In partnership with University of Maine Cooperative Extension, members of our Marine Extension Team work on issues of concern to Maine's coastal communities across the state. This office space serves as a hub for Maine Sea Grant staff who are stationed/live and work in the Brunswick/Portland areas. It also serves as a touchdown location for Maine Sea Grant staff passing through or working in the area. It has a common space that also serves for small-group (up to 10) meetings. Up to five Sea Grant staff use the office at any one time.

#### 1-year and 5-year Capital Plan

Because the property is leased, there are no capital projects planned in the next five years.

Space (two offices and one common area with a conference table and two floater desks) expected to be adequate for the short and long term

# **Programming Goals**

Programming at this location fulfills Maine Sea Grant strategic goals related to Healthy Coastal Ecosystems, Fisheries and Aquaculture, Resilient Communities and Economies, and Environmental Literacy and Workforce Development. Staff at this location (8 program leadership, extension, and communications, students, and interns) are not planning to significantly expand or contract their programming during our current strategic plan (2024-2027)

# Public / Private / Partnership

Maine Sea Grant is a state-federal partnership program based at the University of Maine, and sponsored by the National Oceanic and Atmospheric Administration (NOAA), with jointly supported positions with UMaine Cooperative Extension and NOAA Fisheries. The program is part of a network of 34 NOAA Sea Grant programs throughout the coastal and Great Lakes states and territories. Overall, and including those nurtured through the work of staff in Brunswick, Maine Sea Grant Maine Sea Grant staff work with more than 400 partners throughout the State of Maine, the Northeast, and across the National Sea Grant Network, including 30+ higher education and research institutions beyond the UMaine System, more than 43 municipalities and local government organizations, 11 Maine state agencies, 14 federal agency program offices, and 2 Wabanaki Tribal Governments. In 2022 (2023 data to be available in June), the program also worked with more than 150 private businesses, 16 business associations and cooperatives, more than 45 non-governmental organizations, and 19 other Sea Grant Programs across the United States. These partnerships broaden, strengthen, and extend the impact of Maine Sea Grant's programming.

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive public outreach. Through its centers, UMaine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

NATIONAL SEA GRANT COLLEGE PROGRAM ACT, [Public Law 89–688, Approved Oct. 15, 1966, 80 Stat. 998], [As Amended Through P.L. 116–221, Enacted December 18, 2020]

#### **Return on Investment**

ROI is not calculated independently for individual office spaces within the Maine Sea Grant Program, as many of our staff live and work in coastal communities that stretch from Wells to Eastport. Collectively, Maine Sea Grant activities in research and extension yield economic returns for Maine's coastal communities, with more than \$18M in economic impacts documented in 2022 (2023 data to be available in June). In addition, the Sea Grant extension team provided technical assistance and training that helped to establish 10 new businesses and supported expansion or diversification of more than 375 businesses and more than 450 jobs. Base funding from NOAA allows Sea Grant to be flexible and strategic in securing external grants and leveraging funds to advance the work of our many statewide partners. University of Maine 2022-2023 MEIF funds (\$404,690) were matched with \$1,321,440 core NOAA funds, and \$3,341,675 in other extramural awards. As such, for every \$1 of MEIF funds Maine Sea Grant has brought in \$11.52, a return on investment of 1,152%. Extramural funding requests in 2022 doubled over the past year, reaching \$9,169,102, with more than \$5.1M in requests currently pending. Maine Sea Grant's total extramural funding received in 2022 was three times higher than in 2021, due to targeted effort, new opportunities, and partnership development.



# Wells National Estuarine Research Reserve

Wells, ME



Lease/Own

Leased

**Annual Lease Costs** 

\$7,000

**Square Footage** 

225

**Renovation Year** 

1982-present

**Operating Costs** 

\$139,288

#### **Funding Source**

NOAA

Funded through Maine Sea Grant Omnibus

#### **Employees**

1

#### People served at location

5, Graduate students and occasionally undergraduate students use the office and associated shared spaces during field work and field trips.

#### **Overview**

The single office leased at this location serves as the local office space for one Maine Sea Grant/UMaine Cooperative Extension staff member who is stationed and lives in the Wells area. In partnership with NOAA, this staff member focuses on the coastal southern Maine's proximity to urban centers such as Boston that has translated into significant population and development pressure as these metropolitan areas expand. These realities create a set of regional issues and opportunities that distinguish this region from other parts of the state.

In response to these issues, the majority of their work focuses on the interactions between the people, the resources, and the ecosystems of the coast. Their work includes a range of activities to build the capacity of coastal communities to plan and adapt for their future, such as understanding erosion trends and planning for coastal hazards, considering housing options, addressing coastal access and waterfront development issues, and engaging community stakeholders.

## 1-year and 5-year Capital Plan

Because the property is leased, there are no capital projects planned in the next five years.

This space is expected to be adequate in both short and long-term.

# **Programming Goals**

Programming at this location fulfills Maine Sea Grant strategic goals related to Coastal Community Resilience, Environmental Literacy and Workforce Development, and Diversity, Equity, and Inclusion. Individuals located at this office (Coastal Community Resilience and DEI lead, interns, and students) are not planning to significantly expand or contract programming within our current strategic plan (2024-2027).

# **Public / Private / Partnerships**

**WNERR** 

# **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive outreach, including public service and Cooperative Extension. Through a series of farms, research stations and centers, camps and extension offices, the University of Maine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve the State of Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us as we work to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

None.

# **Return on Investment**

ROI is not calculated independently for individual office spaces within the Maine Sea Grant Program, as many of our staff live and work in coastal communities that stretch from Wells to Eastport. Collectively, Maine Sea Grant activities in research and extension yield economic returns for Maine's coastal communities, with more than \$18M in economic impacts documented in 2022 (2023 data to be available in June). In addition, the Sea Grant extension team provided technical assistance and training that helped to establish 10 new businesses and supported expansion or diversification of more than 375 businesses and more than 450 jobs. Base funding from NOAA allows Sea Grant to be flexible and strategic in securing external grants and leveraging funds to advance the work of our many statewide partners. University of Maine 2022-2023 MEIF funds (\$404,690) were matched with \$1,321,440 core NOAA funds, and \$3,341,675 in other extramural awards. As such, for every \$1 of MEIF funds Maine Sea Grant has brought in \$11.52, a return on investment of 1,152%. Extramural funding requests in 2022 doubled over the past year, reaching \$9,169,102, with more than \$5.1M in requests currently pending. Maine Sea Grant's total extramural funding received in 2022 was three times higher than in 2021, due to targeted effort, new opportunities, and partnership development.

# **Other Areas**

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# **ASCC - Brunswick**

Brunswick, ME



#### Lease/Own

Leased

#### **Annual Lease Costs**

\$39,840 paid directly by research program funded by Office of Naval Research

**Square Footage:** 6,812 gsf

Renovation Year Operating Costs

\$69,200

**Days/Hours of Operation** 

#### **Funding Source**

Federal funding, primarily from Office of Naval Research

**Employees - 4** 

Students - 5

People served at location

9

#### **Overview**

The University of Maine Advanced Structures and Composites Center (ASCC) is a world-leading, interdisciplinary center for research, education, and economic development encompassing material sciences, advanced manufacturing, and engineering of composites and structures. Since its founding in 1996 with support from the National Science Foundation, the ASCC has financially sponsored more than 2,600 students, received 120 patents, welcomed over 30,000 visitors, created 14 spin off companies, and honored with more than 40 national and international awards for research excellence.

ASCC Portland and Brunswick operate together and share staff, equipment and contracts, so the ROI is calculated identically. These facilities also expand University of Maine's presence in Southern Maine and allow collaboration with UMA and USM.

## 1-year and 5-year Capital Plan

Because the property is leased, there are no capital projects planned in the next five years.

ASCC - Brunswick 81

# **Space Optimization Goals**

We plan to maintain our footprint in southern Maine and may expand capacity in the long-term to offer new opportunities for students and working professionals.

# **Programming Goals**

We plan to grow our relationship with the University of Maine at Augusta, by incorporating additional students and faculty into our research and benefiting from their experience in unmanned systems.

# **Public / Private Partnerships**

An Office of Naval Research Program for development of innovative maritime structures is supported by this program. This is a \$29.8M program to date, with \$10M in additional funds dedicated in FY24.

## **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive outreach, including public service and Cooperative Extension. Through a series of farms, research stations and centers, camps and extension offices, the University of Maine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve the State of Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us as we work to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

There is no legislation that directly created this facility. However, federal appropriations bills in FY21, FY22, FY23 and FY24 have led to new contracts that are secured by the staff who work in this location.

#### **Return on Investment**

The facility generates a very strong ROI – enabling a 30:1 ratio of external dollars attracted to operating costs. This does not count downstream impacts of tax revenue and economic impact of the employees and students who have received jobs due to the existence of this location.



# ASCC - Portland

Portland, ME



#### Lease/Own

Leased

#### **Annual Lease Costs**

\$70,136 paid by F&A charged to external grants funded by Office of Naval Research and other federal projects

Square Footage: 2,618 gsf

Renovation Year Operating Costs

\$69,200

# **Days/Hours of Operation**

Mon-Fri/7:30 - 5:30

#### **Funding Source**

Federal funding, primarily from Office of Naval Research

Employees – 22

Students - 11

Visitors served at location

21

#### **Overview**

The University of Maine Advanced Structures and Composites Center (ASCC) is a world-leading, interdisciplinary center for research, education, and economic development encompassing material sciences, advanced manufacturing, and engineering of composites and structures. Since its founding in 1996 with support from the National Science Foundation, the ASCC has financially sponsored more than 2,600 students, received 120 patents, welcomed over 30,000 visitors, created 14 spin off companies, and honored with more than 40 national and international awards for research excellence.

ASCC Portland and Brunswick operate together and share staff, equipment and contracts, so the ROI is calculated identically. These facilities also expand University of Maine's presence in Southern Maine and allow collaboration with UMA and USM.

# 1-year and 5-year Capital Plan

Because the property is leased, there are no capital projects planned in the next five years.

ASCC - Portland 83

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We plan to maintain our footprint in southern Maine and may expand capacity in the long-term to offer new opportunities for students and working professionals.

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# **Enabling Legislation**

There is no legislation that directly created this facility. However, federal appropriations bills in FY21, FY22, FY23 and FY24 have led to new contracts that are secured by the staff who work in this location.

#### **Return on Investment**

The facility generates a very strong ROI – enabling a 30:1 ratio of external dollars attracted to operating costs. This does not count downstream impacts of tax revenue and economic impact of the employees and students who have received jobs due to the existence of this location.



# ND Paper Mill FBRI Research

Old Town, ME



#### Lease/Own

Leased

#### **Annual Lease Costs**

\$160,000

Square Footage: 40,000 gsf

**Renovation Year** 

2012

#### **Operating Costs**

\$75,000

# **Value of Current Grants**

and Contracts Awarded

\$17,020

#### **Funding Source (s)**

Grants, Contracts, MEIF, Lab and retainer accounts

#### **Employees**

12

# Students/visitors served at location

varies

#### **Overview**

FBRI operates state-of-the-art facilities dedicated to testing and commercialization of new technologies that offer valuable R&D support for companies and government partners, research opportunities for graduate students, and experiential learning for undergraduates.

This location houses the B2P2 and BioCOPP pilot plants needed to meet the goals of multiple federal grant and commercial contract projects. Lab space, additional processing equipment and research facility resources (clean room, explosion-proof room, environmental chamber, etc.) are also available here for use by various University personnel.

# 1-year and 5-year Capital Plan

Because the property is leased, there are no capital projects planned in the next five years.

At this point we have no plans to expand or consolidate our footprint. However, the 25,000 square feet of research space is approximately 90% utilized. The landlord recently asked us if the university would like to lease additional space in the building. We think that there is about 90,000 square feet of unfinished space available.

# **Programming Goals**

Programming at this location fulfills FBRI's strategic goals related to Rural Community Resilience, Sustainable Forest Products Industry, and Workforce Development. It is also integral to the research mission of the University, serving as the only option for research on chemical process scale-up at UMaine. Individuals located at this site are planning to expand programming in the coming FY, pending an award from the Northern Border Regional Commission to establish a Biochar Testing and Analytical Laboratory to support the Biochar industry in Maine and the Northeast. Similarly, access to this resource is the predicate for a planned submission to the NSF Engineering Research Centers program, which would constitute an increase in programming in FY26.

# **Public / Private / Partnerships**

None.

#### **Unified Accreditation**

As Maine's flagship campus of the University of Maine System, in addition to quality instruction, UMaine fulfills its mission through internationally recognized research scholarship and creative activity, along with comprehensive outreach, including public service and Cooperative Extension. Through a series of farms, research stations and centers, camps and extension offices, the University of Maine offers students, faculty and staff across the University of Maine System, and Maine residents throughout the state, educational, research, employment and service opportunities. Our research and service centers not only serve the State of Maine and contribute to global solutions and innovation, they are often the axis of intercampus collaboration and civil discourse. We invite faculty and service leaders from across the System to partner with us as we work to create, innovate, preserve and maintain an environment of research and service possibilities.

# **Enabling Legislation**

The Technology Research Center was established with funding from MTI and the Maine Technology Asset Fund.

# **Return on Investment**

The return on investment of the TRC is much larger than the annual cost of the \$160,000/yr lease, utilities and maintenance. The facility is included in the on-campus indirect rate calculation. It is 10.5 % of UMaine's research footprint and is approximately 1.3% of the university's 47.7% on-campus F&A rate, so approximately 2.7% of total F&A. There is no comparable research facility in the state.



# Zillman Art Museum

Bangor, ME

Lease/Own

Leased

Annual Lease Costs\*

N/A

**Square Footage** 

Approx 15,000 sq ft

**Renovation Year** 

Operating Costs

annually

**Days/Hours of Operation** 

Mon-Sat 8:30am – 5pm and special evening events

**Funding Source** 

E&G, Corporate donors, Individual support, foundations, annual members, grants

#### **Employees**

7 full-time

# Students/visitors served at location

Students: 10,000 Visitors: 12,500

\*Two leases approved by UMS
Trustees and on file: One is for
lower floor galleries and fine art
vault on upper floor
(\$104,838/annual rent). One for
second floor galleries
(\$18,837/annual rent-this is
fully-funded for 13 additional
years through donor funding.
No E&G funds for second floor.
No rent increase during term)



#### Overview

The Zillman Art Museum is the only art museum in the Bangor Maine Highland region and supports UMaine's land-grant mission of service to Maine citizens through its collections, exhibitions and educational programs. ZAM is a center of cultural enrichment and life-long learning in the visual arts. The Museum has a permanent collection of over 5,000 works of art (primarily given by donors throughout its 70 years history) that are on display at 40 Harlow Street and housed in its third-floor state-of-the-arts, climatized collections storage facility.

# 1-year and 5-year Capital Plan

The Museum recently expanded by creating five new galleries (as a result of the Zillman lead gift and capital expansion campaign) in 2021, there are no plans for expansion or consolidation in the next five years.

Since the Museum recently expanded by creating five new galleries (as a result of the Zillman lead gift and capital expansion campaign) in 2021, there are no plans for expansion or consolidation in the next five years.

# **Programming Goals**

Five second floor galleries are fully-funded for 13 years through the Zillman gift and recent donor campaign. All of the Museum's exhibition and educational programing is funded through individuals, corporations, grants, etc. ZAM mounts approximately 15 original exhibitions annually and contributes to UMaine's research mission through new thought in the field.

# **Public / Private / Partnerships**

City of Bangor made a financial investment to relocate the Museum and build out the space at Harlow Street. The Museum has an arrangement with Canuck investment (owner of 40 Harlow Street building) for free use of garden space for placement of sculptural works and for use of Museum guests during summer months. Garden space is used for ZAM's fundraising activities at no cost.

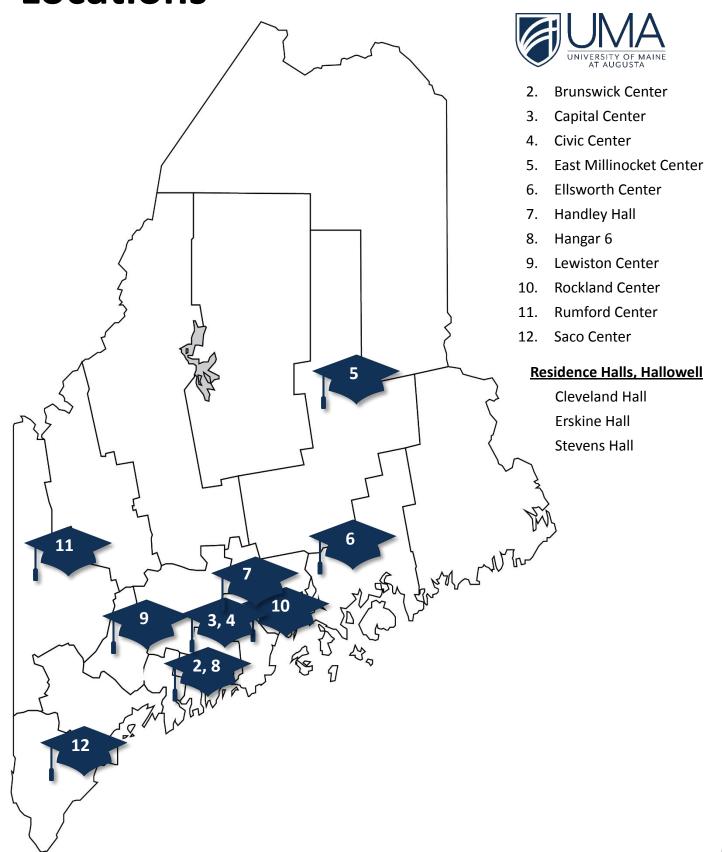
# **Enabling Legislation**

None.

# **Unified Accreditation**

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# **Centers and Off-site Locations**





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Saco Center 110

#### **Resident Halls**

Cleveland Hall 112

Erskine Hall 114

Stevens Hall 116





# 12 Sewall Drive, Brunswick



Lease/Own

Leased

**Annual Lease Costs** 

\$103,716 / yr

**Square Footage** 

7,434 gsf

**Renovation Year** 

2014

**Operating Costs** 

\$279,523 /yr

**Function** 

Academic, Outreach

**Days/Hours of Operation** 

M, Th, Fr – 8am-4pm

Tues - 8am-5:30pm

Wed - 8am-6:45pm

**Funding Source (s)** 

E&G

**Employees 3** 

Students served at location

3,931\*

#### **Overview**

The UMA Brunswick Center aims to ensure accessibility to southern midcoast residents while utilizing shared facilities with Southern Maine Community College. It collaborates with community, industry, and higher education entities, identifying and addressing local community and industry needs. Additionally, its workforce comprises of personnel dedicated to service the entire university community.

#### 1-year and 5-year Capital Plan

This is a leased facility with no renovation or capital improvements budgeted in UMA's 1- or 5-year capital plans.

<sup>\*</sup>From Center Tracking Sheet FY23-24. Indicates points of service, not people; many individuals likely used multiple points of service.

Leasing from SMCC for only what we need optimizes the space. While there is no plan to change the layout or area of the UMA Brunswick Center, the space is being evaluated to provide hotel offices for staff from other locations.

#### **Programming Goals**

UMA Brunswick primarily serves as a student resource and support location for our distributed and online students in the region. Providing in-person advising contributes to retention especially of the most vulnerable, underrepresented students, a population our Centers serve. UMA's Brunswick Center partners with SMCC, and offers academic programs in nursing, leadership, and (with the Brunswick Landing) aviation; as well as serving justice-impacted students. The center plays a pivotal role in establishing industry workforce partnerships with local businesses like Bath Iron Works. UMA collaborates with Bath Iron Works to provide in-person classes for their staff due to proximity. Other community partners include Portland Rotary Club, Mid Coast United Way, Bath-Brunswick Chamber of Commerce, and Coastal Counties Workforce. The UMA Brunswick Center houses staff offices and provides meeting spaces for UMA VAWLT writing staff, UMA Justice Studies staff, math tutoring, and New Ventures Maine office hours. External groups regularly utilizing the space include the Maine Educational Opportunity Center, Merry Meeting Adult Ed, and Senior College.

# **Unified Accreditation/Strategic Plan**

The Centers' role of providing access to under-resourced students across the state supports UMS strategic commitment 4 presenting multiple modalities and, under that, Action 2, identifying and addressing systemic barreiers to student recruitment. The Centers' role in partnering with local industries for training supports Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs. Renting rather than owning/ maintaining the space serves UMS strategic commitment 2, financial sustainability. Partnering with SMCC for the rental serves UMS strategic commitment 1, Action 5 - strengthen Community College pathways to our universities. Finally, and crucially, through expanding educational access to the surrounding community, Brunswick supports UMS strategic Commitment 1, Action 1.1 under Service Actions: Support initiatives by university community members that directly serve Mainers and their communities.





# 14 Marketplace Drive, Augusta



Lease/Own

Leased

Annual Lease Costs \$342,210 / yr

Square Footage 20,130 gsf

Renovation Year 2024

Operating Costs
TBD /vr

**Function** 

Academic, Outreach

**Days/Hours of Operation** TBD

Funding Source (s) E&G

**Employees TBD** 

Students served at location TBD

#### Overview

In 2023, the Capital Center was acquired to house the UMA Nursing Program, in collaboration with the UMA Cyber Security Program, with the aim of enriching the academic experience for student nurses through expanded collaboration. Leveraging UMA's distance model and strategic geographic locations, the facility will facilitate state-of-the-art nursing simulation and professional development opportunities across the UMS system. This center will bolster support for remote cohorts at UMA's designated Centers and the University of Maine at Farmington cohort. Efforts to align non-clinical courses and credit transferability have fueled an increase in enrollment, with the demand for lab and simulation space driven by the requirement for clinical courses to attain the Holistic Nurse Certification. Collaboration with the University of Maine to integrate holistic components further underscores the need for expanded space to accommodate student learning needs. Additionally, the new center will offer Cyber Range simulation support for the University of Maine at Presque Isle and UMA's Cyber Security degree collaboration, including future Competency-Based Education (CBE) initiatives, while also providing support for all students enrolled in the joint MS Cyber Security program between the University of Southern Maine and UMA.

#### 1-year and 5-year Capital Plan

The Capital Center is currently undergoing renovation, funded by three separate federal Congressionally Directed Spending (CDS) earmarks. The first earmark, a system-wide award totaling \$4.5 million, allocates \$1.8 million for UMA simulation equipment and building upgrades. The second earmark, specifically for the Cyber Security program, amounts to \$450,000. The final federal CDS award of \$4.5 million is designated for UMA Nursing to finalize the renovation and outfit the simulator space. Notably, there are no E&G funds allocated to this project in the 1- or 5-year capital plans.

#### **Space Optimization Goals**

Conversations between the architect and nursing/cybersecurity programs ensure optimization of the space to meet the needs of both programs as well as allowing for revenue-generating conference spaces.

#### **Programming Goals**

The UMA Capital Center will house our nursing and cybersecurity programs, as well as providing a revenue space for local conferences and workshops.

# **Unified Accreditation/Strategic Plan**

Providing nursing and cybersecurity with adequate equipment and space supports UMS strategic Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs. Renting rather than owning/ maintaining the space serves UMS strategic commitment 2, financial sustainability. The Centers' role in partnering with local industries for training supports Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs.





# Civic Center

76 Community Drive, Augusta



#### Lease/Own

Leased

#### **Annual Lease Costs**

\$109,227

#### **Square Footage**

16,400 gsf

#### **Renovation Year**

2018, team room in Athletic Center

2022, Nursing Lounge

#### **Operating Costs**

\$125,275 /yr

#### **Function**

Athletics, Fitness Center, Academic

#### **Days/Hours of Operation**

M-F 8am - 10pm

#### **Funding Source (s)**

E&G

**Employees: 2** 

#### **Overview**

The Augusta Civic Center is owned by the city of Augusta. UMA leases space in the back of the building for the Nursing Program and on the side of the building for the Athletic Center. UMA provides gym memberships to the entire UMA community and interested community members can purchase memberships for a nominal cost.

# 1-year and 5-year Capital Plan

The building is owned by the City of Augusta, so UMA does not plan to make large investments in the space. There is some ceiling and plumbing work that needs to be completed by UMA, but it is not a large enough expense to put on the capital plan. The work will be funded with E&G fiscal plant funds.

We plan on looking into the feasibility of moving academic programs out of Handley and into the Civic Center.

#### **Programming Goals**

With Nursing moving to the Capital Center, there is an opportunity to utilize this space to expand professional development efforts and many of our staff who support online student services. We also plan to use this space for a proposed Trauma-Informed Emergency Management training center and for municipal training opportunities for our MMA partnership.

## **Unified Accreditation/Strategic Plan**

UMA's population of traditional-aged students, especially out of state and international, is increasing with the addition of specific and vital workforce development degrees like aviation and dentistry. Since athletics is a priority for this age group, the wellness spaces support Commitment 3, making our system a destination for public higher education and a respected, engaging, and rewarding place to work. Since staff wellness is part of this, and since athletics promote a sense of institutional affiliation, the athletic spaces support Commitment 4, Action 3.2, support community social and cultural gatherings and events to promote collegiality, fun, and a sense of institutional affiliation. UMA's use of the Capital Center as we consider moving out of Handley Hall is an integral part of our examining our spaces and space needs post pandemic, which supports Commitment 2, Goal 3.2: identify efficiencies in infrastructure, including optimizing the upkeep and use of primary classroom and lecture spaces, meeting and conference rooms, artistic/ performance spaces, and public gathering spaces. Finally, through expanding professional development for the community, the Civic Center supports UMS strategic Commitment 1, Action 1.1 under Service Actions: Support initiatives by university community members that directly serve Mainers and their communities.



# 1 Dirigo Drive, Suite 1, Millinocket



#### Lease/Own

Leased (no leased fee)

#### **Square Footage**

10,000 gsf

#### **Renovation Year**

1987

#### **Operating Costs**

\$112,323/yr

#### **Function**

Academic, Outreach

#### Days/Hours of Operation

Mon-Thur 8am-5pm Friday 8am-4pm

#### Funding Source (s)

E&G

#### **Employees**

1 shared staff w/EMCC

#### Students served at location

4,498\*

#### **Overview**

The UMA East Millinocket Center is committed to providing local higher education access while fostering partnerships with organizations such as Eastern Maine Community College, Eastern Maine Development Corporation, and Penquis to offer onsite early childhood education and childcare services.

#### 1-year and 5-year Capital Plan

This is a leased facility with no renovation or capital improvements budgeted in UMA's 1- or 5-year capital plans.

<sup>\*</sup> From Center Tracking Sheet FY23-24. Indicates points of service, not people; many individuals likely used multiple points of service.

Leasing from EMCC for only what we need optimizes the space.

#### **Programming Goals**

The East Millinocket Center primarily serves as a student resource and support location for our distributed and online students in the region. Providing in-person advising contributes to retention especially of the most vulnerable, underrepresented students, a population our Centers serve. It has been committed to serving the residents of Northern Penobscot County for more than 37 years; including providing retraining to over 6,000 former paper mill employees in the region. UMA partners with EMCC, and offers the CASAS and HISet assessment and testing, providing students with higher education guidance and offering Osher scholarships.

#### **Unified Accreditation/Strategic Plan**

The Centers' role of providing access to under-resourced students across the state supports UMS strategic commitment 4 presenting multiple modalities and, under that, Action 2, identifying and addressing systemic barreiers to student recruitment. The Centers' role in partnering with local industries for training supports Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs. Renting rather than owning/ maintaining the space serves UMS strategic commitment 2, financial sustainability. Partnering with EMCC for the rental serves UMS strategic commitment 1, Action 5 - strengthen Community College pathways to our universities. Finally, and crucially, through expanding educational access to the surrounding community, the Civic Center supports UMS strategic Commitment 1, Action 1.1 under Service Actions: Support initiatives by university community members that directly serve Mainers and their communities.





# Mill Mall, 248 State Street, Suite 1



Lease/Own

Leased

**Annual Lease Costs** 

\$88,200 / yr

**Square Footage** 

6,022 gsf

**Renovation Year** 

1992

**Operating Costs** 

\$326,615/yr

**Function** 

Academic, Outreach

**Days/Hours of Operation** 

Mon-Thur 8am-7pm Friday 8am-4pm

**Funding Source (s)** 

E&G

**Employees** 3

Students served at location

2,033\*

#### **Overview**

The UMA Ellsworth Center is dedicated to providing local access to Hancock and Washington Counties. Located in the same building as the Ellsworth Adult Education Center, center staff collaborate with community and industry partners to address local and statewide workforce needs. Center staff provide support to students across the state.

#### 1-year and 5-year Capital Plan

This is a leased facility with no renovation or capital improvements budgeted in UMA's 1- or 5-year capital plans.

<sup>\*</sup> From Center Tracking Sheet FY23-24. Indicates points of service, not people; many individuals likely used multiple points of service

Leasing for only what we need optimizes the space.

#### **Programming Goals**

UMA Ellsworth primarily serves as a student resource and support location for our distributed and online students in the region. Providing in-person advising contributes to retention especially of the most vulnerable, underrepresented students, a population our Centers serve. Ellsworth offers nursing cohorts and plays a vital role in supporting our Prison Education Partnership with the Mountain View Correctional Facility. The Center has several programming initiatives, including partnering with community and higher education organizations like Ellsworth Noontime Rotary, RSU #24, and Ellsworth Adult Education. Additionally, Maine Education Opportunity uses the center on Tuesdays and Thursdays to conduct advising appointments.

#### **Unified Accreditation/Strategic Plan**

The Centers' role of providing access to under-resourced students across the state supports UMS strategic commitment 4 presenting multiple modalities and, under that, Action 2, identifying and addressing systemic barreiers to student recruitment. The Centers' role in partnering with local industries for training supports Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs. Renting rather than owning/ maintaining the space serves UMS strategic commitment 2, financial sustainability. UMA Ellsworth's role as an access point and event center in the town supports Commitment 4, Action 3, Goal 3.2 support community social and cultural gatherings and events. Finally, and crucially, through expanding educational access to the surrounding community, the Civic Center supports UMS strategic Commitment 1, Action 1.1 under Service Actions: Support initiatives by university community members that directly serve Mainers and their communities.



331 Water Street, Augusta



Lease/Own

Own

**Square Footage** 

22,800 gsf

**Renovation Year** 

2012

**Operating Costs** 

\$140,000/yr

**Function** 

Academic, Outreach

**Days/Hours of Operation** 

24 hours

**Funding Source (s)** 

E&G

**Employees** 

7

Students served at location

70

#### **Overview**

Handley Hall is a historic building in the heart of downtown Augusta that houses the UMA Art and Architecture programs.

#### 1-year and 5-year Capital Plan

Handley Hall has been extensively renovated, including HVAC upgrades and interior renovations since the building was purchased. While there are no immediate renovations planned, on the 5-year capital plan, in FY27, about \$100,000 has been alloted to renovating the 2nd and 4th floors to increase critique space.

In the summer of 2024, New Ventures Maine will vacate the top floor of Handley Hall. The building is currently being assessed for repurposing the top floor to accommodate the expanding Architecture program, or for vacating to reduce the real estate UMA owns.

#### **Programming Goals**

UMA's academic programs are mostly in the areas of applied arts and sciences. Handley currently houses our architecture and portions of our art programs, and we expect that to continue at least short term. Its location in Augusta's downtown pulls UMA into the community and signals our mission-based commitment to community and economic development.

#### **Unified Accreditation/Strategic Plan**

UMA's architecture program contributes to the University of Maine System as a whole meeting workforce needs of the state, supporting UMS strategic Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs.





# Hangar 6

# 2 Pegasus Street, Brunswick



Lease/Own

Lease

**Annual Lease Cost** 

\$102,216

**Square Footage** 

19,181 gsf (approx.)

**Renovation Year** 

2018

**Operating Costs** 

\$173,902/yr

**Function** 

Academic, Outreach

**Days/Hours of Operation** 

Mon, Thu, Fri 8am- 4pm Tue, Wed 8am-6:46pm

**Funding Source (s)** 

E&G,

Federal, state, and local grants

**Employees** 2

Students served at location

200\*

#### **Overview**

Hangar 6 is an airplane hangar located at the Brunswick Landing. It offers UMA the ability to have an Unmanned Aircraft program, which would not be allowable at the Augusta or Bangor airports due to FAA regulations. Additionally, it houses the new Aviation Maintenance Technician program, which was kicked off by funding from state and federal workforce grants.

#### 1-year and 5-year Capital Plan

This is a leased facility with no renovation or capital improvements budgeted in UMA's 1- or 5-year capital plans.

<sup>\*</sup> AMTS & UAS students served annually.

Leasing for only what we need optimizes the space. Subletting to UMaine's composite program optimizes use of system spaces.

## **Programming Goals**

Hangar 6 houses UMA's drone and new AMTS programs. The University of Maine leases a portion of the Hangar from UMA to complete large-scale 3-D printing. The hangar also serves as a vital training hub for federal, state, county, municipal, and educational agencies in drone education. These training programs generate additional revenue streams, including grant opportunities that help defray operational costs. It is an indispensable resource for both our students and the broader community.

#### **Unified Accreditation/Strategic Plan**

The Centers' role of providing access to under-resourced students across the state supports UMS strategic commitment 4 presenting multiple modalities and, under that, Action 2, identifying and addressing systemic barriers to student recruitment. The Centers' role in partnering with local industries for training supports Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs. Renting rather than owning/ maintaining the space serves UMS strategic commitment 2, financial sustainability. Partnering with U Maine by leasing them space for their composites program supports Action 3 under commitment 2, operational efficiencies.



## 51 Westminster Street, Suite 162



Lease/Own

Leased

**Annual Lease Costs** 

\$60,380 / yr

**Square Footage** 

6,038 gsf

**Renovation Year** 

2024

**Operating Costs** 

\$305,293/yr

**Function** 

Academic, Outreach

**Days/Hours of Operation** 

Mon-Fri 8am-4pm

Funding Source (s)

E&G

**Employees** 3

Students served at location

2,209\*

#### **Overview**

The UMA Lewiston Center is dedicated to addressing local community, industry, and workforce demands, providing programs like dental assisting certification. Ensuring accessibility for all is a core focus, facilitated through partnerships with community and higher education institutions. Moreover, an MOU with USM enables space leasing, enhancing collaboration and resource-sharing opportunities. Workspaces are allocated for UMA/UMS staff, with personnel committed to serving the university community. Notably, the Lewiston Center and Rumford Center are overseen by a shared director.

#### 1-year and 5-year Capital Plan

The Lewiston Center is currently undergoing a renovation of \$565,000 funded by a Delta Dental grant to expand services. There are no further renovations to the center in the 1- or 5-year capital plans.

<sup>\*</sup>From Center Tracking Sheet FY23-24. Indicates points of service, not people; many individuals likely used multiple points of service.

Leasing for only what we need optimizes the space.

#### **Programming Goals**

UMA Lewiston primarily serves as a student resource and support location for our distributed and online students in the region. Providing in-person advising contributes to retention especially of the most vulnerable, underrepresented students, a population our Centers serve. The Center partners with USM and houses an expansion of the Bangor Campus's dental program, including both Dental Assisting and Expanded Functions Dental Assisting, and offering a dental clinic to residents of the area. The dental clinic at the UMA Lewiston Center currently offers over 80 dental appointments for community members, including children aged 0-19. With the ongoing expansion, this figure is projected to rise. Moreover, the center collaborates with local adult education programs such as Lewiston-Auburn Adult Ed, Lake Region and Fryeburg Area Adult Ed, Turner Adult Ed, and Spruce Mountain Adult Ed. Through this partnership, College Transitions students are welcomed into the center, where they receive higher education guidance and access to Osher scholarships. The center also offers free digital literacy classes through the Maine non-profit organization, National Digital Equity Center.

# **Unified Accreditation/Strategic Plan**

The Centers' role of providing access to under-resourced students across the state supports UMS strategic commitment 4, presenting multiple modalities and, under that, Action 2, identifying and addressing systemic barreiers to student recruitment. Lewiston's proximity to Central Maine Community College supports Commitment 1, Goal 5.1, establish pathways with MCCS. The Centers' role in partnering with local industries for training supports Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs. Renting rather than owning/ maintaining the space serves UMS strategic commitment 2, financial sustainability. Partnering with USM supports Action 3 under commitment 2, operational efficiencies. The inclusion of UMA's Dental Program at the USM Lewiston Campus is pivotal in rebranding the site as the Health Education Corridor for USM. Finally, and crucially, through expanding educational access to the surrounding community, the Civic Center supports UMS strategic Commitment 1, Action 1.1 under Service Actions: Support initiatives by university community members that directly serve Mainers and their communities.



# 91 Camden Street, Suite #402



Lease/Own

Leased

**Annual Lease Costs** 

\$206,986 / yr

**Square Footage** 

9,928 gsf

**Renovation Year** 

2006

**Operating Costs** 

\$420,886/yr

**Function** 

Academic, Outreach

**Days/Hours of Operation** 

Mon-Thurs 7:30am-5:30pm Friday 7:30am-3pm

**Funding Source (s)** 

E&G

**Employees 4** 

Students served at location

4,206\*

#### **Overview**

The UMA Rockland Center serves the residents of midcoast Maine, catering to a significant number of Early College students and acting as a central hub for the Prison Education Program at the Maine State Prison. Hosting a diverse range of live classes, notably a nursing cohort, the Center stands as one of our most bustling locations.

#### 1-year and 5-year Capital Plan

This is a leased facility with no renovation or capital improvements budgeted in UMA's 1- or 5-year capital plans.

<sup>\*</sup>From Center Tracking Sheet FY23-24. Indicates points of service, not people; many individuals likely used multiple points of service

Leasing for only what we need optimizes the space.

#### **Programming Goals**

The UMA Rockland Center primarily serves as a student resource and support location for our distributed and online students in the region. Providing in-person advising contributes to retention especially of the most vulnerable, underrepresented students, a population our Centers serve. It offers a nursing cohort and plays a vital role in supporting our Community Policing program and our Prison Education Partnership with the Maine State Prison. The Center provides support and space to Maine Educational Opportunity Centers, Rock Coast Networkers, University of Maine at Farmington onsite weekend teacher education graduate courses, Penbay Chamber of Commerce, and the Department of Human Services Driver Education Evaluation Program. Additionally, UMA Rockland has many partnerships within the community, including the Maine DOL Career Center (may move into the Center suite), Penbay Medical Center, Waldo County General Hospital, the Rockland Police department (which just finished the UMA Community Policing Program), Jobs for Maine Grads, Knox County Homeless Coalition, Knox County Recovery Coalition, Waldo County Action Program, and the Maine Department of Corrections.

# **Unified Accreditation/Strategic Plan**

The Centers' role of providing access to under-resourced students across the state supports UMS strategic commitment 4, presenting multiple modalities and, under that, Action 2, identifying and addressing systemic barreiers to student recruitment. The Centers' role in partnering with local industries for training supports Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs. Renting rather than owning/ maintaining the space serves UMS strategic commitment 2, financial sustainability. UMA Rockland's role as an access point and event center in the town supports Commitment 4, Action 3, Goal 3.2 support community social and cultural gatherings and events. Finally, and crucially, through expanding educational access to the surrounding community, the Civic Center supports UMS strategic Commitment 1, Action 1.1 under Service Actions: Support initiatives by university community members that directly serve Mainers and their communities.



# 91 Camden Street, Suite #402



Lease/Own

Leased

**Annual Lease Costs** 

\$28,000 / yr

**Square Footage** 

4,000 gsf

**Renovation Year** 

2016

**Operating Costs** 

\$244,875/yr

**Function** 

Academic, Outreach

**Days/Hours of Operation** 

Mon, Wed, Fri 8am-4:30pm Tues, Thurs 8am-7pm

**Funding Source (s)** 

E&G

**Employees** 3

Students served at location

1,468\*

#### **Overview**

The UMA Rumford Center stands as the sole higher education opportunity for the majority of the population in this region, prioritizing local access for all demographics. Collaborating closely with community and higher education organizations, it works to meet the diverse needs of the local community, industry, and workforce, including the provision of nursing programs. In addition to its educational offerings, the institution provides workspaces for UMA/UMS staff and employs personnel dedicated to serving the entire university community.

## 1-year and 5-year Capital Plan

This is a leased facility with no renovation or capital improvements budgeted in UMA's 1- or 5-year capital plans.

<sup>\*</sup>From Center Tracking Sheet FY23-24. Indicates points of service, not people; many individuals likely used multiple points of service.

Leasing for only what we need optimizes the space.

#### **Programming Goals**

UMA Rumford primarily serves as a student resource and support location for our distributed and online students in the region. Providing in-person advising contributes to retention especially of the most vulnerable, underrepresented students, a population our Centers serve. It serves some of the most rural students with a nursing cohort and community-building events for the region. We collaborate with local adult education programs, such as Bethel Adult Ed and Region 9 Adult Ed, to bring College Transitions students into the center, offering them higher education guidance and access to Osher scholarships. Additionally, our staff hold office hours at both the Oxford Hills Adult Ed and Region 9 Adult Ed. Moreover, we partner to provide "boot camps" for college transitions students at the center. The center also offers free digital literacy classes through the Maine non-profit organization, National Digital Equity Center. New Ventures Maine and Maine Education Opportunity Center use the space regularly to conduct office hours, programming, and workshops.

#### **Unified Accreditation/Strategic Plan**

The Centers' role of providing access to under-resourced students across the state supports UMS strategic commitment 4, presenting multiple modalities and, under that, Action 2, identifying and addressing systemic barreiers to student recruitment. The Centers' role in partnering with local industries for training supports Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs. Renting rather than owning/ maintaining the space serves UMS strategic commitment 2, financial sustainability. UMA Rumford's role as an access point and event center in the town supports Commitment 4, Action 3, Goal 3.2 support community social and cultural gatherings and events. Finally, and crucially, through expanding educational access to the surrounding community, the Civic Center supports UMS strategic Commitment 1, Action 1.1 under Service Actions: Support initiatives by university community members that directly serve Mainers and their communities.



#### 209 Main Street, Saco



Lease/Own

Leased

**Annual Lease Costs** 

\$28,000 / yr

**Square Footage** 

2,400 gsf

**Renovation Year** 

2024

**Operating Costs** 

\$366,080/yr

**Function** 

Academic, Outreach

**Days/Hours of Operation** 

Mon - Thurs 8am-7pm Friday 8am-4pm

**Funding Source (s)** 

E&G

**Employees 4** 

Students served at location

2,760\*

#### **Overview**

The UMA Saco Center serves as a vital gateway to higher education for all demographics in York and Cumberland Counties, ensuring local access to educational opportunities. It plays a supportive role in UMA's Prison Education program in Windham, providing dedicated staff from the center. Workspaces are provided for UMA/UMS staff, including those involved in the UMA Student Tech Hub, further enhancing support for the university community.

#### 1-year and 5-year Capital Plan

<sup>\*</sup>From Center Tracking Sheet FY23-24. Indicates points of service, not people; many individuals likely used multiple points of service.

Leasing for only what we need optimizes the space.

#### **Programming Goals**

UMA Saco primarily serves as a student resource and support location for our distributed and online students in the region. Providing in-person advising contributes to retention especially of the most vulnerable, underrepresented students, a population our Centers serve. It presents the greatest opportunity for growth and community engagement, as it is in the epicenter of the largest anticipated population growth in the state. Saco also plays a vital role in supporting our Prison Education Partnership with the Windham Correctional Facility. Through partnerships with community and higher education organizations like New Ventures, Maine Education Opportunity Center, and York County Senior College, it fosters collaborative initiatives to benefit the broader community. A developing relationship with YCCC will connect the Saco Center with the Portsmouth Naval Shipyards that could follow the example of the Brunswick Center with BIW. The institution actively engages in meeting local community, industry, and workforce needs, maintaining a strong presence in the Chamber of Commerce. Saco-OOB Adult Ed holds math classes at the center.

#### **Unified Accreditation/Strategic Plan**

The Centers' role of providing access to under-resourced students across the state supports UMS strategic commitment 4, presenting multiple modalities and, under that, Action 2, identifying and addressing systemic barriers to student recruitment. Saco's proximity to York County Community College supports Commitment 1, Goal 5.1, establish pathways with MCCS. The Centers' role in partnering with local industries for training supports Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs. Renting rather than owning/ maintaining the space serves UMS strategic commitment 2, financial sustainability. Finally, and crucially, through expanding educational access to the surrounding community, the Civic Center supports UMS strategic Commitment 1, Action 1.1 under Service Actions: Support initiatives by university community members that directly serve Mainers and their communities.





9 Coos Lane, Hallowell



Lease/Own

Leased

**Annual Lease Costs** 

\$171,120 / yr

**Square Footage** 

6,600 gsf

**Renovation Year** 

2023

**Operating Costs** 

\$147,285 /yr

**Function** 

Housing

**Days/Hours of Operation** 

24 hrs/day

**Funding Source (s)** 

Auxiliary

Employees 1 (shared)

Students served at location

23

#### Overview

UMA offers affordable housing to full-time undergraduate students at its Augusta campus, located in the historic Stevens Commons in Hallowell, just beyond the Augusta city line. The renovated and preserved mixed-use campus touts three dorm buildings. Cleveland Hall is a traditional style dorm that offers a 23-bed capacity, made up of 1-, 2-, and 3-bedrooms. There is one housing director shared among the three units.

#### 1-year and 5-year Capital Plan

Leasing for only what we need optimizes the space.

# **Programming Goals**

Our residence halls house our increasing number of out of state and international students coming to UMA for specific workforce needs. As the UMA/Sodexo conferencing program continues to expand, programming opportunities will continue to increase at our dorms, particularly during the summer months.

# **Unified Accreditation/Strategic Plan**

Adding residence halls for diverse students coming to Maine for specific workforce programs supports UMS strategic commitment 4, Action 3, cultivating a safe and welcoming community and genuine sense of belonging, as well as Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs. Renting rather than owning/ maintaining the space serves UMS strategic commitment 2, financial sustainability.





# High Street, Hallowell



Lease/Own

Leased

**Annual Lease Costs** 

\$309,300 / yr

**Square Footage** 

16,400 gsf

**Renovation Year** 

2022

**Operating Costs** 

147,285 /yr

**Function** 

Housing

**Days/Hours of Operation** 

24 hrs/day

**Funding Source (s)** 

Auxiliary

Employees 1 (shared)

Students served at location

42

#### Overview

UMA offers affordable housing to full-time undergraduate students at its Augusta campus, located in the historic Stevens Commons in Hallowell, just beyond the Augusta city line. The renovated and preserved mixed-use campus provides over 75 furnished suites, offering modern amenities such as mail service, a lounge, laundry facilities, a cafe, and a fitness center. Situated within a 10-minute drive from UMA's Augusta campus and within walking distance of local retailers and restaurants, these student suites feature open layouts with single and double bedrooms, kitchen, dining, and bath spaces, offering one-, two-, and three-bedroom options. This building has a 42-bed capacity. There is one housing director shared among the three units.

#### 1-year and 5-year Capital Plan

Leasing for only what we need optimizes the space.

#### **Programming Goals**

Our residence halls house our increasing number of out of state and international students coming to UMA for specific workforce needs. As the UMA/Sodexo conferencing program continues to expand, programming opportunities will continue to increase at our dorms, particularly during the summer months.

#### **Unified Accreditation/Strategic Plan**

Adding residence halls for diverse students coming to Maine for specific workforce programs supports UMS strategic commitment 4, Action 3, cultivating a safe and welcoming community and genuine sense of belonging, as well as Commitment 2, Action 1 under Effective Academic Portfolios, develop innovative programs responsive to workforce needs. Renting rather than owning/ maintaining the space serves UMS strategic commitment 2, financial sustainability.





# Stevens Hall

Beech Street, Hallowell



Lease/Own

Leased

**Annual Lease Costs** 

\$359,205 / yr

**Square Footage** 

14,000 gsf

**Renovation Year** 

2021

**Operating Costs** 

147,285 /yr

**Function** 

Housing

**Days/Hours of Operation** 

24 hrs/day

**Funding Source (s)** 

Auxiliary

Employees 1 (shared)

Students served at location

38

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#### 1-year and 5-year Capital Plan

This is a leased facility with no renovation or capital improvements budgeted in UMA's 1- or 5-year capital plans.

#### **Programming Goals**

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# **Centers and Off-site Locations** Page Violette Wilderness Camp 119



# Violette Wilderness Camp

# T13 R12 WELS, Round Pond Unit



#### Lease/Own

Leased land, Owned building

#### **Square Footage**

1,410 gsf

#### **Construction Year**

2000

#### **Operating Costs**

\$2,500/yr

#### **Days/Hours of Operation**

#### **Funding Source (s)**

E&G

#### **Employees**

0

#### Students served at location

20-30 estimated annually

#### **Overview**

In 1998 an agreement was entered into between UMFK and the Maine Department of Conservation Bureau of Parks and Lands for a no-cost, restricted use lease of a 2.3-acre parcel of land located in the Round Pond Unit of Maine Public Reserved Lands.

In the year 2000 UMFK built a camp on this remote site, which is within proximity of the Allagash River waterway, for instructional and other educational purposes.

Today, the lease continues and UMFK values this camp for Academic use in the Environmental, Forestry, and Conservation Law programs.

#### 1-year and 5-year Capital Plan

In summer of 2024, UMFK invested \$75,000 in foundation renovations, including securing the walls with a Powerbrace system to prevent lateral movement and laying a new concrete floor.

Although not yet listed in the 5-year capital plan, a roof evaluation will soon be necessary, and replacement will be integrated into our plan as needed.

There are no plans to either expand or reduce the footprint of this unique camp in its pristine location.

There is, however, an effort underway to increase programming and student usage.

# **Programming Goals**

<u>Academic Goal</u>: Increase use of the camp during fall and spring semesters by each of the various applicable academic programs. Baseline: 1 to 2 course trips during fall semester and up to 1 course trip during spring semester.

#### Other Educational/Outreach Goals:

- 1. New programming to provide 2025 Summer Educational Camps for upper elementary and junior high school students.
- 2. New programming to provide 2025 Summer Educational Camps for college students.

# **Unified Accreditation/Strategic Plan**

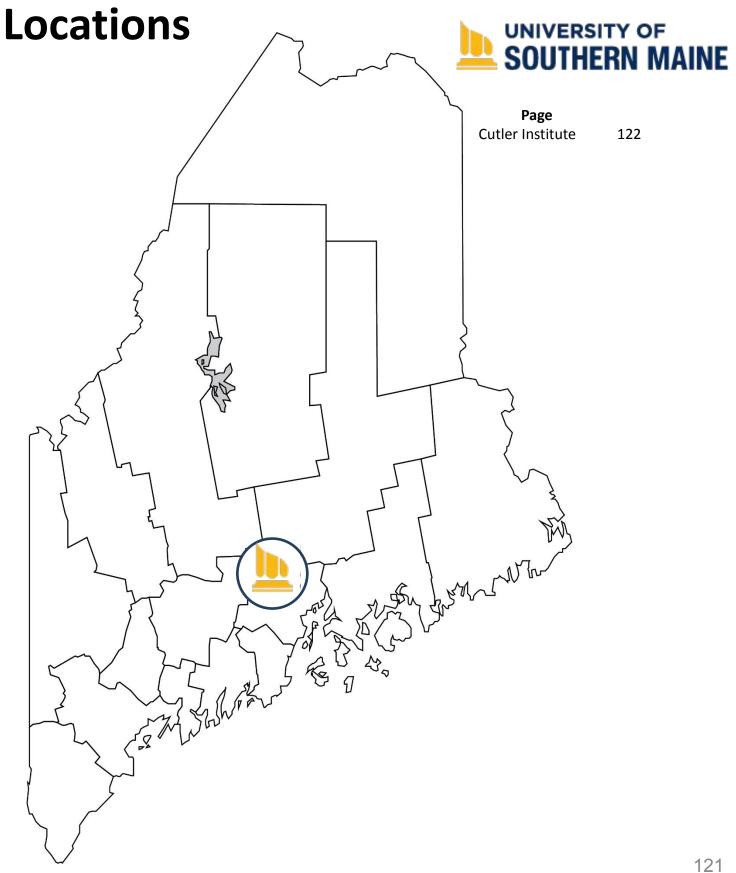
Providing career-relevant experience, workshops, and structured learning opportunities are key goals in the Teaching Actions of Building a Foundation for Our Future. For outdoor-based academic programs, there is no better place than the Allagash Wilderness.

In 2019 this longstanding lease within Maine Public Reserved Land was amended to include language allowing usage of the camp by "other University of Maine System campuses for the purpose of natural resource-based education or research."

# **Enabling Legislation**

N/A

# **Centers and Off-site**



# Catherine Cutler Institute at UMA

Augusta, ME



#### Lease/Own

Leased

#### **Annual Lease Costs**

\$19,830

#### **Square Footage**

1983 gsf

#### **Renovation Year**

2024

**Operating Costs** 

#### **Days/Hours of Operation**

5 days/week 8 am – 5 pm

#### **Funding Source**

Lease E&G

#### **Employees**

30

#### Students served at location

0

#### **Overview**

The Catherine Cutler Institute operates out of Robinson Hall under a Memorandum of Understanding (MOU) with the University of Maine at Augusta. Although Catherine Cutler Institute has a presence on USM's Portland campus, through a myriad of externally funded grants, contracts, and cooperative agreements with Maine State government, the Catherine Cutler Institute leverages national expertise to address some of the most pressing social welfare issues in our State. Several agreements are longstanding, in some cases with history and staff dating back decades. Having proximity to the seat of State government, and specifically our partners within DHHS, has always been an important part of fostering that relationship. USM has maintained a project office in Augusta of varying sizes since the mid 1990's and many of the staff working on these agreements live in the region. Additionally, while many agreements require statewide travel, having a "home base" located in central Maine and near the many DHHS Central Offices, has been ideal.

#### 1-year and 5-year Capital Plan

Because the property is leased, there are no capital projects planned in the next five years.

The Catherine Cutler Institute has transitioned from the Haynes Building to a new location in Robinson Hall, under a Memorandum of Understanding (MOU) with UMA as of July 1, 2025. This relocation enhances collaboration with state partners by preserving proximity to the seat of Maine's government while optimizing the use of system-owned facilities.

# **Programming Goals**

This space will continue to be used by the Catherine Cutler Institute to maintain and enhance sponsored research opportunities. The State of Maine is USM's largest single sponsor of externally funded grants/contracts. Of this portfolio, more than 15 agreements are administered from the Augusta office, with 30 staff primarily located there. Annual revenue from these projects is over \$8M, including more than \$1M in F&A annually. The work encompasses a broad range of applied research, policy analysis, workforce development, and technical assistance. Some examples include:

- Maine Roads to Quality Professional Development Network: Training and technical assistance to improve the quality of Child Care programs throughout the State
- Maine Afterschool Network: Supports implementation of quality programming and youth development strategies to state funded youth programs including those funded by Depts of Education, Corrections, and HHS
- Child Welfare: Informing policy, training new caseworkers and resource parents statewide, and providing field instruction to social work students from across the UMaine system
- Behavioral Health: Administer the State's mental health, crisis, peer, and recovery certification programs, provide technical assistance to providers statewide, train and develop workforce, collaborate with colleges and universities across the state to educate workforce
- MaineCare Services/CDC/Division of Licensing: Provide data analysis and management for claims, resident assessments, and other data sources
- E-Learning: Design and development of e-learning programs that support National and State of Maine funded public sector projects serving over 5,000 participant

# **Unified Accreditation**

The activity taking place at this location aligns with and supports the Strategic Plan's Commitment 1, Research Actions, Action 1 through maintaining and seeking opportunities to grow sponsored research opportunities and funding. This location and activities taking place in it also align and support the Strategic Plan's Commitment 1, Services Actions through supporting initiatives by university community members that directly serve Mainers and their communities; and aligns with Commitment 1, Financial Sustainability Actions by optimizing space; and Commitment 1, Effective Infrastructure Portfolio Actions by assessing and insuring a return on investment from sites and centers.

# **Enabling Legislation**