

Administered by University of Maine System Office of Strategic Procurement Request for Proposal (RFP)

Professional Pilot Program Aviation Support RFP #2019-22

Issued Date: October 4, 2018

Response <u>Deadline</u> Date/Time: November 8, 2018 EOB

Response Submission Information:

Submitted electronically to rachel.piper@maine.edu

Email Subject Line – Professional Pilot Program Aviation Support
RFP#2019-22

Response Contact Information:

Strategic Sourcing Director: Rachel Piper

Email: rachel.piper@maine.edu Phone: (207) 780-5633

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1.0 INTRODUCTION

1.1 Definitions, Background, Purpose and Specifications

1.1.1 Definitions

The University of Maine System will hereinafter be referred to as the "University." Respondents to the document shall be referred to as "Respondent(s)" or "Respondent".

The Respondent to whom the Agreement is awarded shall be referred to as the "Contractor."

The University of Maine System and other components of the University shall be referred to as "Multi-Institution".

1.1.2 Background

Overview

Established in 1968, the University of Maine System (UMS) unites seven distinctive public universities, comprising 10 campuses and numerous centers, in the common purposes of providing quality higher education while delivering on its traditional tripartite mission of teaching, research, and public service.

Maine's largest educational enterprise, the University extends its mission as a major resource for the state, linking economic growth, the education of its people, and the application of research and scholarship.

A comprehensive public institution of higher education, UMS serves nearly 40,000 students annually and is supported by the efforts of more than 2,000 full-time and part-time faculty, more than 3,000 regular full-time and part-time staff, and a complement of part-time temporary (adjunct) faculty.

Reaching more than 500,000 people annually through educational and cultural offerings, the University of Maine System also benefits from more than two-thirds of its alumni population residing within the state; more than 123,000 individuals.

The System consists of the following seven universities: University of Maine (UM); University of Maine at Machias (UMM); University of Maine at Augusta (UMA); University of Maine at Presque Isle (UMPI); University of Maine at Farmington (UMF); University of Southern Maine (USM); and, University of Maine at Fort Kent (UMFK).

Operating within a shared services model, the offices of Information Technology, Strategic Procurement, Human Resources, Facilities, Risk and General Services, Finance and Budget, Shared Processing Center, General Counsel and Organizational Effectiveness partner to form the University Services organization.

Charged with delivering key administrative functions across the System, University Services is dedicated to leveraging its significant unit and collective resources to not only serve the immediate needs of its constituents, but deliver sustainable economies and efficiencies for the future benefit of the System as well.

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Campus thumbnails

University of Maine at Augusta

Founded in 1965, the University of Maine at Augusta transforms the lives of students of every age and background across the State of Maine and beyond through access to high-quality distance and on-site education, excellence in student support, civic engagement, and professional and liberal arts programs. Celebrating its 50th anniversary in 2015, UMA is the third largest public university in Maine. In addition to its main campus in the state's capital, UMA also serves students at its campus in Bangor (UMA Bangor) and through UMA centers around the state. With its multiple locations and long-term expertise in online and distance learning, UMA is generally considered the university of choice for Mainers of all ages who want to attend college without uprooting their lives.

1.1.3 Purpose

The University of Maine at Augusta is seeking responses to satisfy two immediate objectives for the 2019 Academic Year:

- a. Lease, Lease to own, or purchase Aircraft for UMA to service UMA's Private Flight course
- b. Contract flight instruction services and aircraft for the Instrument and Commercial Aviation ratings as defined by the Federal Aviation Administration and this document.

Responses could be provided for either a. or b. or both as specified above.

In addition, the University is seeking responses that also demonstrate competency and experience in providing scheduling and SMS software for the FAA part 141 flight training program for all levels of FAA pilot certification. The University is exploring long term opportunities for its BS in Aviation program and will evaluate respondent's ability to meet future programmatic goals as a value add in this RFP.

This document provides instructions for submitting responses, the procedure and criteria by which the Respondent(s) will be selected, and the contractual terms which will govern the relationship between the University and the awarded Respondent(s).

The University of Maine at Augusta begin offering a BS in Aviation in 2014 as a public private partnership with an Augusta based flight training center – using the flight training center's FAA Part 141 certificates. Today at the point of contract renewal, the University has requested that an open RFP process be engaged to determine what is the best price and best level of service for the University.

Due to changes in the Veterans' Administration funding rules for veterans seeking an aviation degree, it is required that the academic institution providing the program hold the FAA Part 141 certificate for the Private Pilot Certificate. Thus to meet our mission goal of being "Veteran Friendly" UMA seeks to hold its own certificates for both Private Pilot Ground and Private Pilot Flight, manage its own planes and instructors.

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The University intends to own/hold its own part 141 certificate to teach ground Private, Instrument, and Commercial and flight training for Private pilots. Initially, the University seeks to contract with a qualified outside aviation entity to provide contract flight training for Instrument and Commercial pilots using the contractors FAA Part 141 certificates. Respondents should also provide a fee structure for providing Instrument and Commercial ground courses. These contracting entities may or may not provide aircraft for all three levels of flight training and a proposal for such equipment may be included with or separate from the proposal to contract instruction.

Respondents should review **1.1.4 Specifications** / **Scope of Work** of this document to see the full Scope of Services/Products required.

1.1.4 Specifications / Scope of Work

The University requests that respondents address their ability to successfully and expediently deliver the following items and services under the direction of UMA's Aviation Coordinator:

Flight Instruction:

- 1. The University is investigating co-locating its Aviation Program with its Unmanned Aerial Systems (UAS) Program to Brunswick Landing at the site of the former Brunswick Naval Air Station. (now BXM)
- The University seeks Contract flight instruction for FAA Instrument and Commercial rating for an estimated group of 10 students per year and summer as needed up to an estimated total of 40 students by 2024. Please provide an option for teaching Instrument and Commercial ground training.
- At some point in the future, based on UMA's capacity, and program enrollment, UMA may choose to begin teaching Flight training for Instrument and Commercial students.
- 4. Flight instruction will include flying in instrument meteorological conditions (IMC) for instrument students, and flying into Class "B" and complex airspace for commercial students.
- Contractors will be expected to provide qualified and experienced CFIIs
 with at least 3 years teaching experience to work with UMA students. As
 an option, UMA may allow former students to teach with less than 3 years
 of experience.
- 6. To achieve our goal of regular and timely lessons, we anticipate instructors teaching two to three slots per day for 4 days per week. The UMA Aviation work week is expected to be Monday through Saturday.
- 7. UMA's RedBird FMX simulator will be integrated into all aspects of ground and flight training up to the maximum allowable under FAA standards.
- 8. Insurance expectation of contractor are outlined below in Rider B1
- 9. All CFIIs teaching at UMA will be qualified to fly and instruct in technically advanced aircraft.
- 10. UMA's goal for number of flight time to complete Instrument Rating completion is as prescribed by FAA 14 CFR Part 141 and appropriate appendices for the instrument rating. This will include the use of UMA's

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Redbird Simulator integrated into the curriculum to proportions as prescribed by the FAA's most recent letter of authorization.

Dated: 10/4/18

- 11. UMA's goal for number of hours of flight time to complete Commercial Rating is as prescribed by FAA 14 CFR Part 141 and appropriate appendices for commercial pilot certification course.
- 12. UMA's goal is a minimum of 90% licensure pass rate for first attempt and 100% for second attempt for Instrument Rating
- 13. Our goal for Commercial licensure pass rate is 90% for first attempt and 100% for second
- 14. These contracting entities may or may not provide aircraft for all three levels of flight training and a proposal for such equipment may be included with or separate from the proposal to contract instruction.

Aircraft Specifications:

- UMA prefers use of technically advanced aircraft (Piper Archer, Cessna 172, Cirrus SR20, or equivalent) that are manufactured after January 1, 2011 for Private, Instrument and Commercial flight training-to include provisions for flying in IMC.
- 2. Provided aircraft will be capable of Electronic Flight Instrument System (EFIS) data export to software applications (like CloudAhoy or similar application). This will allow for EFIS flight data to be compiled with other information from additional aviation resources. This will allow students and flight instructors to analyze training flights and present the analysis of the flight via an interactive display for a post flight debriefing.
- 3. Instructors will be familiar with the use of electronic logbooks which each flight student will be required to use.
- 4. Bids for aircraft may be lease, lease to purchase and purchase. Aircraft will be TAA that are less than seven years old.
- 5. Considerations for aircraft will be based on the following capabilities:
 - a. Overall safety performance over the last 5 years
 - b. Ease of maintenance and immediate availability of parts
 - Extended maintenance warranty with purchase of new aircraft as available
 - d. Aircraft supplier will provide factory training for instructor pilots
 - e. Aircraft will have a published interactive Flight Operations Manual available for use by students and instructors or equal.
 - f. All aircraft will have a standard configuration.
 - g. Aircraft will be customized with the University of Maine at Augusta Logo/brand.
 - h. Aircraft will have the ability to download aircraft maintenance and flight parameters after each sortie (See 3 above).
 - i. Bids for aircraft will include the option of air conditioning if available.
 - j. Aircraft trend resale value if applicable.
- 6. All bids for aircraft will include a maintenance provision with 95% operational minimum and 24-hour replacement if needed
- 7. UMA will provide current editions of web-based Aviation Management Software similar to those provided by Talon Systems

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1.2 General Information

1.2.1 Contract Administration and Conditions

1.2.1.1 The winning Respondent will be required to execute a contract in the form of a University of Maine System Contract for Services, which is attached to this response as **Appendix E**. Contract initial term and renewal periods are reflected in Section 2 of Appendix E, Contract for Services, and are subject to continued availability of funding and satisfactory performance.

The Agreement entered into by the parties shall consist of the University of Maine System Contract for Services (attached to this document), the RFP, the selected Respondent's submission, including all appendices or attachments and clarifications, the specifications including all modifications thereof, and a Purchase Order or Letter of Agreement requiring signatures of the University and the Contractor, all of which shall be referred to collectively as the Agreement Documents.

In the event of a conflict of terms the following precedence will apply:

- 1. University of Maine System Contract for Services
- 2. Agreement Riders as required
- 3. Contract Amendments (as required)
- 4. The University's RFP
- 5. Respondent's Submission
- 6. Purchase Order or Letter of Agreement
- 1.2.1.2 Modification of Agreement terms and conditions is permitted except that the University, due to its public nature, will not :
 - a. Provide any defense, hold harmless or indemnity;
 - b. Waive any statutory or constitutional immunity;
 - c. Apply the law of a state other than Maine;
 - d. Procure types or amounts of insurance beyond those UMS already maintains or waive any rights of subrogation.
 - e. Add any entity as an additional insured to UMS policies of insurance;
 - f. Pay attorneys' fees, costs, expenses or liquidated damages;
 - g. Promise confidentiality in a manner contrary to Maine's Freedom of Access Act;
 - h. Permit an entity to change unilaterally any term or condition once the contract is signed;
 - i. Accept any references to terms and conditions, privacy policies or any other websites, documents or conditions referenced outside of the contract; or
 - j. Agree to automatic renewals for term(s) greater than month-to-month.

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- 1.2.1.3 By submitting a response to a Request for Proposal, bid or other offer to do business with the University your entity understands and agrees that:
 - a. The above Agreement provisions (Section 1.2.1.2) will not be modified and are thereby incorporated into any agreement entered into between University and your entity; that such terms and condition shall control in the event of any conflict with such agreement; and that your entity will not propose or demand any contrary terms;

Dated: 10/4/18

- The above Agreement provisions (Section 1.2.1.2) will govern the interpretation of such agreement notwithstanding the expression of any other term and/or condition to the contrary;
- c. Your entity agrees that the resulting Agreement will be the entire agreement between the University (including University's employees and other End Users) and Respondent and in the event that the Respondent requires terms of use agreements or other agreements, policies or understanding, whether on an order form, invoice, website, electronic, click-through, verbal or in writing, with University's employees or other End Users, such agreements shall be null, void and without effect, and the terms of the Agreement shall apply.
- d. Your entity will identify at the time of submission which, if any, portion or your submitted materials are entitled to "trade secret" exemption from disclosure under Maine's Freedom of Access Act; that failure to so identify will authorize UMS to conclude that no portions are so exempt; and that your entity will defend, indemnify and hold harmless UMS in any and all legal actions that seek to compel UMS to disclose under Maine's Freedom of Access Act some or all of your submitted materials and/or contract, if any, executed between UMS and your entity.

1.2.2 Communication with the University

It is the responsibility of the Respondent to inquire about any requirement of this document that is not understood. Responses to inquiries, if they change or clarify the document in a substantial manner, will be forwarded by addenda to all parties that have received a copy of the document. Addenda will also be posted on our web site, www.maine.edu/strategic/upcoming-bids.php

It is the responsibility of all Respondents to check the web site before submitting a response to ensure that they have all pertinent documents. The University will not be bound by oral responses to inquiries or written responses other than addenda.

Inquiries must be made using the **Response Contact Information** provided on the cover sheet of this document. Refer to table in **Section 1.3.1 Timeline of Key Events** for deadline requirements.

1.2.3 Confidentiality

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The University must adhere to the provisions of the Maine Freedom of Access Act (FOAA), 1 MRSA §401 et seq. As a condition of submitting a response under this section, a respondent must accept that, to the extent required by the Maine FOAA, responses to this solicitation, and any ensuing contractual documents, are considered public records and therefore are subject to freedom of access requests.

The information contained in responses submitted for the University's consideration will be held in confidence until all evaluations are concluded and a Respondent selected (the successful Respondent). At that time the University will issue award notice letters to all participating Respondents and all Respondents' responses may be made available to participating Respondents upon request. Such request must be made by submitting a written request to the individual noted in the Response Contact Information shown on the cover sheet of this document, with a copy of the request provided to the other Respondents. Such requests are public records.

After the protest period has passed and the Agreement is fully executed, responses will be available for public inspection upon request.

Pricing and other information that is an integral part of the offer cannot be considered confidential after an award has been made. The University will honor requests for confidentiality for information that meets the definition of "trade secret" under Maine law. Clearly mark any portion of your submitted materials which are entitled to "trade secret" exemption from disclosure under Maine's Freedom of Access Act. Failure to so identify as trade secret will authorize the University to conclude that no portions are so exempt; and that your entity will defend, indemnify and hold harmless the University in any and all legal actions that seek to compel the University to disclose under Maine's Freedom of Access Act some or all of your submitted materials and/or contract, if any, executed between the University and your entity.

1.2.4 Costs of Preparation

Respondent assumes all costs of preparation of the response and any presentations necessary to the response process.

1.2.5 Authorization

Any Agreement for services that will, or may, result in the expenditure by the University of \$50,000 or more must be approved in writing by the Office of Strategic Procurement, Chief Procurement Officer and it is not approved, valid or effective until such written approval is granted.

1.2.6 Pricing

All prices provided shall remain firm for the entire term of the agreement.

1.2.7 Cost Response Form Quantities

The quantities shown on the cost response form are approximate only. The Contractor shall cover the actual needs of the University throughout the term of the Agreement regardless of whether they are more or less than the quantities shown.

1.2.8 Employees

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The Contractor shall employ only competent and satisfactory personnel and shall provide a sufficient number of employees to perform the required services efficiently and in a manner satisfactory to the University. If the Agreement Administrator or designee, notifies the Contractor in writing that any person employed on this Agreement is incompetent, disorderly, or otherwise unsatisfactory, such person shall not again be employed in the execution of this Agreement without the prior written consent of the Agreement Administrator.

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1.3 General Submission Provisions

1.3.1 Timeline of Key Events

Reference Section	Event Name	Event Due Date
Section 1.2.2	Deadline for Written Inquiries/Questions	October 18, 2018 EOB
Section 1.2.2	Response to Written Inquiries/Questions	October 25, 2018 EOB
Section 1.2.2	Deadline for Proposal Submission	November 8, 2018
Section 1.3.8	Estimated Respondent Presentation Date (subject to change)	Mid November, 2018
Section 2.2	Estimated Award Announcement (subject to change)	December 7, 2108
	Estimated Agreement Start Date (subject to change)	January 1, 2019 Plan 2 - 4 Weeks After Agreement Execution

1.3.2 Eligibility to Submit Responses

Public entities, private for-profit companies, and non-profit companies and institutions are invited to submit a response to this document.

1.3.3 Debarment

Respondents must complete and submit the "Debarment, Performance and Non-Collusion Certification Form provided in Appendix B. Failure to provide this certification may result in the disqualification of the Respondent's proposal, at the University's discretion.

Submission of a signed response in response to this solicitation is certification that your firm (or any subcontractor) is not currently debarred, suspended, proposed for debarment, declared ineligible or voluntarily excluded from participation in this transaction by any State or Federal department or agency. Submission is also agreement that the University will be notified of any change in this status.

1.3.4 Response Understanding

By submitting a response, the Respondent agrees and assures that the specifications are adequate, and the Respondent accepts the terms and conditions herein. Any exceptions should be noted in your response.

1.3.5 Response Validity

Unless specified otherwise, all responses shall be valid for ninety (90) days from the due date of the response.

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1.3.6 Non-Response Submission

The University will not consider non-responsive submissions, i.e., those with material deficiencies, omissions, errors or inconsistencies or that otherwise do not follow instructions. The University in its sole discretion will determine what is Non-Responsive.

1.3.7 Respondents' Presentations

Presentations may be requested of two or more Respondents deemed by the University to be the best suited among those submitting responses based on the selection criteria. After presentations have been conducted, the University may select the Respondent(s) which, in its opinion, has made the response that is the most responsive and most responsible and may award the Agreement to that/those Respondent(s).

1.3.8 Response Submission

A **SIGNED** virus-free electronic copy must be submitted as follows:

- The response must be received electronically to the E-Mail shown in the Response Submission Information section of the cover page of this document.
- Electronic submission must be received by the required **Response Deadline Date/Time** reflected on the cover page of this document.
- Response submissions that exceed 20 MB will be submitted with multiple emails modifying email subject line shown in the Response Submission Information section of the cover page of this document to include: Submission 1 of X ('X' representing the number of files being submitted).

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2.0 EVALUATION AND AWARD PROCESS

2.1 Evaluation Criteria Aircraft

2.1.1 Scoring Weights

The score will be based on a 100-point scale and will measure the degree to which each response meets the following criteria:

Evaluation Appendices	Category	Points
Appendix C	Cost Evaluation	50
Appendix E, F,G	Organization, Qualifications, Experience, References	20
Appendix H	Aircraft Assessment, Specification, Condition, History	30
	Total Points	100

2.2 Evaluation Criteria Flight Instruction Services

2.2.1 Scoring Weights

The score will be based on a 100-point scale and will measure the degree to which each response meets the following criteria:

Evaluation Appendices	Category	Points
Appendix C	Cost Evaluation	35
Appendix D	Contract for Services	5
Appendix E, F	Organization, Qualifications, Experience and References	30
Appendix G	General, Implementation, Training and Support	30
	Total Points	100

Scoring Section Descriptions

2.2.1.1 Cost Evaluation

The total cost proposed for conducting all the functions specified in this document will be assigned a score according to a mathematical formula. The lowest cost response will be awarded the total points. Responses with higher cost response values will be awarded proportionately fewer points calculated in comparison with the lowest cost response.

The scoring formula is:

(Lowest submitted cost response / cost of response being scored) ${\bf x}$ **Points** = pro-rated score

The University will <u>NOT</u> seek a best and final offer (BAFO) from any Respondent in this procurement process. All Respondents are expected to provide their best value pricing with the submission of their response. Respondents will <u>NOT</u> be given another opportunity to modify pricing once submitted.

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2.2.1.2 Contract for Services (Appendix D)

The evaluation team will use a consensus approach to evaluate and assign evaluation based on pass/fail decision based on University risk assessment. The University reserves the right to reject any or all responses, in whole or in part, for any response receiving no points in this section in accordance with Section 2.2 Award.

Responses will be evaluated using the following guidelines:

- a. Full acceptance of the terms and conditions with the Respondents signature on the Agreement signature page, will receive the total points noted in Table 2.1.1.
- Revisions to the Agreement provisions specified in Section 1.2.1.2 will receive point reductions based on the University's risk assessment.
- c. Revisions to the Agreement provisions other than those specified in Section 1.2.1.2 will be evaluated at the University's discretion based on the University's risk assessment.
- 2.2.1.3 Organization, Qualifications, Experience and References
 The evaluation team will use a consensus approach to evaluate and
 assign evaluation points. Reference checks will be performed on the
 top Respondent(s) only as determined by consensus scoring in the
 other categories.
- 2.2.1.4 Aircraft Assessment, Specification, Condition, History
 The evaluation team will use a consensus approach to evaluate and
 assign evaluation points based on the material and specifications
 provided in response to meeting or exceeding the University's Scope
 and Program goals noted within the RFP.
- 2.2.1.5 General, Implementation, Training and Support
 The evaluation team will use a consensus approach to evaluate and assign evaluation points.

2.3 Award

While the University prefers a single solution, it reserves the right to award Agreement(s) to one or multiple Respondents, which may include awards to Respondents for a geographical area, if such award is in the best interest of the University.

The University reserves the right to waive minor irregularities, which may include contacting the Respondent to resolve the irregularity. Scholarships, donations, or gifts to the University, will not be considered in the evaluation of responses. The University reserves the right to reject any or all responses, in whole or in part, and is not necessarily bound to

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accept the lowest cost response if that response is contrary to the best interests of the University. The University may cancel this request or reject any or all responses in whole or in part. Should the University determine in its sole discretion that only one Respondent is fully qualified, or that one Respondent is clearly more qualified than any other under consideration, an Agreement may be awarded to that Respondent without further action.

2.4 Negotiations

The University reserves the right to negotiate with the successful Respondent to finalize a contract. Such negotiations may not significantly vary the content, nature or requirements of the proposal or the University's Request for Proposals to an extent that may affect the price of goods or services requested. The University reserves the right to terminate contract negotiations with a selected respondent who submits a proposed contract significantly different from the response they submitted in response to the advertised RFP. In the event that an acceptable contract cannot be negotiated with the highest ranked Respondent, the University may withdraw its award and negotiate with the next-highest ranked Respondent, and so on, until an acceptable contract has been finalized. Alternatively, the University may cancel the RFP, at its sole discretion.

2.5 Award Protest

Respondents may appeal the award decision by submitting a written protest to the University of Maine System's Chief Procurement Officer within five (5) business days of the date of the award notice, with a copy of the protest to the successful Respondent. The protest must contain a statement of the basis for the challenge. The protest must contain a statement of the basis for the challenge. Further information regarding the appeal process can be found at

http://staticweb.maine.edu/wp-content/uploads/2015/07/APL VII-A 20150630-FINAL.pdf?565a1d

If this RFP results in the creation of a pre-qualified or pre-approved list of vendors, then the appeal procedures mentioned above are available upon the original determination of that vendor list, but not during subsequent competitive procedures involving only the pre-qualified or pre-approved list participants.

3.0 RESPONSE FORMAT REQUIREMENTS

3.1 General Format Instructions

3.1.1 Electronic Submissions

Documents submitted as part of the electronic response are to be prepared on standard electronic formats of 8-1/2" x 11" and of PDF file type. Submissions requiring additional supporting information, such as, foldouts containing charts, spreadsheets, and oversize exhibits are permissible and must be submitted as Appendices, clearly numbered and referencing the Section in which they provide supporting information.

For clarity, the Respondent's name should appear on every document page, including Appendices. Each Appendix must reference the section or subsection number to which it corresponds.

3.1.2 Respondents Responsibility

It is the responsibility of the Respondent to provide \underline{all} information requested in the document package \underline{at} the time of submission. Failure to provide information requested in this document may, at the discretion of the University's evaluation review team, result in a lower rating for the incomplete sections and may result in the response being disqualified for consideration. Include any forms provided in the application package or reproduce those forms as closely as possible. All information should be presented in the same order and format as described in this document.

3.1.3 Brief Response

Respondents are asked to be brief and to respond to each question listed in the "Response to Questions" section of this document. Number each response in the response to correspond to the relevant question in this document.

3.1.4 Additional Attachments Prohibited

The Respondent may not provide additional attachments beyond those specified in the document for the purpose of extending their response. Any material exceeding the response limit will not be considered in rating the response and will not be returned. Respondents shall not include brochures or other promotional material with their response. Additional materials will not be considered part of the response and will not be evaluated.

3.2 Response Format Instructions

This section contains instructions for Respondents to use in preparing their response. The Respondent's submission must follow the outline used below, including the numbering of section and sub-section headings. Failure to use the outline specified in this section or to respond to all questions and instructions throughout this document may result in the response being disqualified as non-responsive or receiving a reduced score.

The University and its evaluation team for this document have sole discretion to determine whether a variance from the document specifications should result in either disqualification or reduction in scoring of a response.

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Re-phrasing of the content provided in this document will, at best, be considered minimally responsive. The University seeks detailed yet succinct responses that demonstrate the Respondent's experience and ability to perform the requirements specified throughout this document.

3.2.1 Section 1 - Response Cover Page

- 3.2.1.1 Label this response <u>Section 1</u> UMS Response Cover Page
- 3.2.1.2 Insert Appendix A University of Maine System Response Cover Page
- 3.2.1.3 Insert Appendix B Debarment, Performance and Non-Collusion Certification

3.2.2 Section 2 - Cost Response

- 3.2.2.1 Label this response Section 2 Cost Evaluation
- 3.2.2.2 Insert Appendix C Required Cost Evaluation Exhibits

3.2.3 Section 3 - Contract for Services

- 3.2.3.1 Label this response Section 3 Contract for Services
- 3.2.3.2 Insert Appendix D Contract for Services

3.2.4 Section 4 - Response to Questions

- 3.2.4.1 Label this response <u>Section 4</u> Response to Evaluation Questions & Related Information
- 3.2.4.2 Insert Appendix E Organization Reference Form
- 3.2.4.3 Insert Appendix F Evaluation Question(s) Organization, Qualifications and Experience
- 3.2.4.4 Insert Appendix G– Evaluation Question(s) General, Implementation, Training and Support
- 3.2.4.5 Insert Appendix H Evaluation Questions(s) Aircraft

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Appendix A – University of Maine System Response Cover Page

RFP # 2019-22 Professional Pilot Program Aviation Support

Organization Name:	
Chief Executive –	
Name/Title:	
Telephone:	
Fax:	
Email:	
Headquarters Street	
Address:	
Headquarters City/State/Zip:	
Headquarters City/State/Zip: Lead Point of Contact for	
Lead Point of Contact for	
Lead Point of Contact for Quote – Name/Title:	
Lead Point of Contact for Quote – Name/Title: Telephone:	
Lead Point of Contact for Quote – Name/Title: Telephone: Fax:	

- 1. This pricing structure contained herein will remain firm for a period of 90 days from the date and time of the quote deadline date.
- 2. No personnel currently employed by the University or any other University agency participated, either directly or indirectly, in any activities relating to the preparation of the Respondent's response.
- 3. No attempt has been made or will be made by the Respondent to induce any other person or firm to submit or not to submit a response.
- 4. The undersigned is authorized to enter into contractual obligations on behalf of the above-named organization.
- 5. By submitting a response to a Request for Proposal, bid or other offer to do business with the University your entity understands and agrees that:
 - a. The Agreement provisions in **Section 1.2.1.2** of this document will not be modified and are thereby incorporated into any agreement entered into between University and your entity; that such terms and condition shall control in the event of any conflict with such agreement; and that your entity will not propose or demand any contrary terms;
 - b. The above Agreement provisions in **Section 1.2.1.2** of this document will govern the interpretation of such agreement notwithstanding the expression of any other term and/or condition to the contrary;
 - c. Your entity agrees that the resulting Agreement will be the entire agreement between the University (including University's employees and other End Users) and Respondent and in the event that the Respondent requires terms of use agreements or other agreements, policies or understanding, whether on an order form, invoice, website, electronic, click-through, verbal or in writing, with University's employees or other End Users, such agreements shall be null, void and without effect, and the terms of the Agreement shall apply.
 - d. Your entity will identify at the time of submission which, if any, portion or your submitted materials are entitled to "trade secret" exemption from disclosure under Maine's Freedom of Access Act; that failure to so identify will authorize UMS to conclude that no portions are so exempt; and that your entity will defend, indemnify and hold harmless UMS in any and all legal actions that seek to compel UMS to disclose under Maine's Freedom of Access Act some or all of your submitted materials and/or contract, if any, executed between UMS and your entity.

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RFP Professional Pilot Program Aviation Suppo	ort Dated:	10/4/18	
To the best of my knowledge all information provided in the enclosed response, both programmatic a financial, is complete and accurate at the time of submission.			
Date:	_		
Name and Title (Printed)	Authorized Signature		

Appendix B – Debarment, Performance and Non-Collusion Certification

University of Maine System DEBARMENT, PERFORMANCE and NON-COLLUSION CERTIFICATION

RFP # 2019-22 Professional Pilot Program Aviation Support

By signing this document, I certify to the best of my knowledge and belief that the aforementioned organization, its principals and any subcontractors named in this proposal:

- a. Are not presently debarred, suspended, proposed for debarment, and declared ineligible or voluntarily excluded from bidding or working on contracts issued by any governmental agency.
- b. Have not within three years of submitting the proposal for this contract been convicted of or had a civil judgment rendered against them for:
 - i. Fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a federal, state or local government transaction or contract.
 - ii. Violating Federal or State antitrust statutes or committing embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
 - iii. Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State or Local) with commission of any of the offenses enumerated in paragraph (b) of this certification; and
 - iv. Have not within a three (3) year period preceding this proposal had one or more federal, state or local government transactions terminated for cause or default.
- c. Have not entered into a prior understanding, agreement, or connection with any corporation, firm, or person submitting a response for the same materials, supplies, equipment, or services and this proposal is in all respects fair and without collusion or fraud. The above mentioned entities understand and agree that collusive bidding is a violation of state and federal law and can result in fines, prison sentences, and civil damage awards.

Failure to provide this certification may result in the disqualification of the Respondent's proposal, at the University's discretion.

Date:		
Name and Title (Printed)	Authorized Signature	

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Appendix C – Required Cost Evaluation Exhibits

University of Maine System COST EVALUATION

RFP # 2019-22 Professional Pilot Program Aviation Support

GENERAL INSTRUCTIONS:

- 1. The Respondent must submit a cost response that covers the entire period of the Agreement, including any optional renewal periods.
- 2. The cost response shall include the costs necessary for the Respondent to fully comply with the Agreement terms and conditions and requirements. **Note regarding total cost of ownership:** This "cost" will encompass the entire solution pricing along with all products and services offered as part of the solution.
- 3. Failure to provide the requested information and to follow the required cost response format provided in Appendix C may result in the exclusion of the Response from consideration, at the discretion of the University. You can add rows and columns required to insert additional information. If a particular cost table is <u>not required</u> as part of your response simply leave it <u>blank</u>.
- 4. No costs related to the preparation of the Response for this document or to the negotiation of the Agreement with the University may be included in the Response. Only costs to be incurred after the Agreement effective date that are specifically related to the implementation or operation of contracted services may be included.
- 5. Identify all costs by year, to be charged for performing the services necessary to accomplish the objectives of this document.
- 6. If there are additional options or services that are not included in the offering, they must be identified and itemized as "optional" and include a description of the product or service and the costs of the option. All items identified in the response (including third party items required) will be considered free add-ons to the proposed solution at the prices included in this response unless expressly stated otherwise.
- 7. Respondents' are encouraged to provide additional price incentives for providing an enterprise solution, multi-year or award of multiple institutions.
- 8. Pricing will be guaranteed by the vendor for the term of the Agreement.
- 9. The University will <u>NOT</u> seek a best and final offer (BAFO) from any Respondent in this procurement process. All Respondents are expected to provide their best value pricing with the submission of their response. Respondents will <u>NOT</u> be given another opportunity to modify pricing once submitted.
- 10. An **MS Excel Version** must be included in your final submission for all of these tables. For a copy of the excel version, email the contact provided on the cover page of this document.

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INSTRUCTIONS FOR – Exhibit 1 (Table 5) – Pricing for Equipment/Materials

The University needs to understand the associated costs for your proposed service. This pricing table provides a list services needed.

Exhibit 1 – Respondents will use this attachment to record all costs associated with this section. For a copy of the excel version of Exhibit 1 contact the Proposal Contact identified on the cover page of this document.

A. Summary - Flight Course Fees

Course of Study	Private Pilot Flight	Instrument Rating Flight	Commercial Pilot Flight
Associated flight material - IFOM, Pilot Kit, Headset, etc.			
Flight Examiner Fee Test (if Included)			
Simulator Flight Fees			
Simulator Instructor Fees			
Course Flight Fees			
Pre and post flight briefing Fees			

B. Fees – Per Course

Category	Brief	Dual	Solo	Simulator	Twin Dual	Complex Dual	Course Fees Total	Logged Aircraft Flight Hours
Private Pilot Flight Hours								
Private Pilot Fees								
Instrument Flight Hours								
Instrument Flight Fees								
Commercial Pilot Flight Hours								
Commercial Pilot Flight Fees								
Total Flight Hours								
Total Flight Fees								

C. Fees – Aircraft Instructor

Per Hour	Pre-Flight Instructor	Post-Flight Instructor	Aircraft Solo	Aircraft Dual	FMX Simulator Dual	Complex Dual	Multi-Engine Dual
Charge	<u> </u>						

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Appendix D– Contract for Services

Submission Date <<insert date>> Titled <<insert title>>

UNIVERSITY OF MAINE SYSTEM CONTRACT FOR SERVICES

<< MASTER AGREEMENT >>

	vices Master Agreement ("Agreement" or "Master Agreement") entered into this, by and between the University of Maine System , hereinafter referred to as the
"University", and _	, hereinafter referred to as
"Contractor".	
made and performe products and servic	for and in consideration of the payments and agreements hereinafter mentioned, to be ed by the University, the Contractor hereby agrees with the University to provide the es described in this agreement, and the following Riders, hereby incorporated into this de part of it by reference:
Rider A - Specificat	ions of Work to be Performed
Rider A-1 – Pricing	
Rider B-1 – Insurar	ice Requirements
Rider B-2 – Substit	ute Form W-9 - Taxpayer Identification Number Request & Certification
Rider C – University	y of Maine System Standards for Safeguarding Information
Rider D – Services	Engagement Form
Rider E – Implemer	ntation Plan and Timeline
Rider F – Contracto	or's Service Level Agreement to Support the University
Contract Amendm	ents as required
Request for < <insettitle>></insettitle>	ert Bid or Proposal>> #< <insert #="">> Issue Date <<insert date="">> Titled <<insert< td=""></insert<></insert></insert>

WHEREAS, the University desires to enter into a contract for professional services, and the Contractor represents itself as competent and qualified to accomplish the specific requirements of this Contract to the satisfaction of the University;

Contractor's Bid in Response to Request for <<insert Bid or Proposal>> #<<insert #>> Proposal

NOW THEREFORE, in consideration of the mutual promises contained herein, the parties hereby agree as follows:

This Agreement, along with any documents identified, which are incorporated by reference, constitutes the entire Agreement between the parties, and there are no other or further written or oral understandings or agreements with respect thereto.

1. **Specifications of Work:** The Contractor agrees to perform the Specifications of Work as described in **Rider A**, hereby incorporated by reference.

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RFP Professional Pilot Program Aviation Support Dated: 10/4/18 and shall terminate on 2. **Term:** This Contract shall commence on _, unless terminated earlier as provided in this Contract with option for <<enter renewals as appropriate>> upon the parities' mutual agreement. 3. **Payment**: A. Payment shall be made upon submittal of an electronic invoice to the University by the Contractor on a net 30 basis unless discount terms are offered. In the event there is a discrepancy with the invoice, payment terms shall be effective starting on the date the discrepancy is resolved, for only that portion of the invoice that is disputed. Invoices must include a purchase order number. << Select or remove items B - E depending on Agreement requirements. >> B. The total of **all** payments made against this contract shall not exceed \$. Any expenses not listed here will not be reimbursed. C. The University shall compensate the Contractor at the rate of \$ per week, semester, entire project.) Payment will be made within 30 days upon submittal and approval of invoices. D. Reimbursement for travel: All travel, lodging and meals are part of the compensation described in section A. No additional reimbursement will be made. OR Contractor will be reimbursed for pre-approved travel, lodging and meals in an amount not to exceed \$. Copies of receipts or itemized bills for expenses must be submitted for reimbursement. E. Other expenses (postage, printing, phone, etc.) shall not exceed \$ _____. Copies of receipts or itemized bills for expenses must be submitted for reimbursement.

F. "Additional Services" The University will have the option to purchase additional services under this Agreement.

<< Following paragraph under #1 will be used only when a MLA is the desired result, otherwise the language should be removed. >>

As required by the University institutions, the parties will develop jointly specific Services Engagement documents. The required format of this document is detailed in **Rider D**.

- 4. <u>Termination</u>: The << <u>Agreement or a Services Engagement (Rider D)</u> >> may be terminated by the University in whole, or in part, whenever for any reason the University shall determine that such termination is in the best interest of the University. Any such termination shall be affected by delivery to the Contractor of a Notice of Termination specifying the extent to which performance of the Agreement is terminated and the date on which such termination becomes effective. The University shall pay all allowable costs incurred up to the effective date of termination. However, the Contractor shall not be reimbursed for any costs incurred after the effective date of termination.
- 5. <u>Obligations Upon Termination</u>: Any materials produced in performance of this agreement are the property of the University and shall be turned over to the University upon request. The University shall pay the Contractor for all services performed to the effective date of termination subject to offset of sums owed by the Contractor to the University.

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- **6.** <u>Non-Appropriation:</u> Notwithstanding any other provision of this Agreement, if the University is not appropriated sufficient funds to pay for the work to be performed under this Agreement or if funds are de-appropriated, then the University is not obligated to make payment under this Agreement.
- 7. <u>Conflict of Interest</u>: No officer or employee of the University shall participate in any decision relating to this contract which affects his or her personal interest in any entity in which he or she directly or indirectly has interest. No employee of the University shall have any interest, direct or indirect, in this contract or proceeds thereof.
- 8. **Modification:** This Contract may be modified or amended only in a writing signed by both parties.
- 9. **Assignment**: This Contract, or any part thereof, may not be assigned, transferred or subcontracted by the Contractor without the prior written consent of the University.
- Applicable Law: This Contract shall be governed and interpreted according to the laws of the State of Maine.
- 11. <u>Administration:</u> shall be the University's authorized representative in all matters pertaining to the administration of the terms and conditions of this Contract.
- 12. **NonDiscrimination:** In the execution of the contract, the Contractor shall not discriminate on the basis of race, color, religion, sex, sexual orientation, transgender status or gender expression, national origin or citizenship status, age, disability, genetic information, or veteran status and shall provide reasonable accommodations to qualified individuals with disabilities upon request. The university encourages the employment of qualified individuals with disabilities.
- 13. <u>Indemnification</u>: The Contractor shall comply with all applicable federal, state and local laws, rules, regulations, ordinances and orders relating to the services provided under this Contract. Contractor shall indemnify, defend and hold the University, its Trustees, officers, employees, and agents, harmless from and against any and all loss, liability, claims, damages, actions, lawsuits, judgments and costs, including reasonable attorney's fees, that the University may become liable to pay or defend arising from or attributable to any acts or omissions of the Contractor, its agents, employees or subcontractors, in performing its obligations under this Contract, including, without limitation, for violation of proprietary rights, copyrights, or rights of privacy, arising out of a publication, translation, reproduction, delivery, performance, use or disposition of any data furnished under the Contract or based on any libelous or other unlawful matter contained in such data.
- 14. **Contract Validity:** In the event one or more clauses of this Contract are <u>declared</u> invalid, void, unenforceable or illegal, that shall not affect the validity of the remaining portions of this Contract.
- 15. Independent Contractor: Contractor is an independent contractor of the University, not a partner, agent or joint venture of the University and neither Party shall hold itself out contrary to these terms by advertising or otherwise, nor shall either party be bound by any representation, act or omission whatsoever of the other. For U.S. entities, Contractor, its employees and subcontractors if any, is/are independent contractors for whom no Federal or State Income Tax will be deducted by the University, and for whom no retirement benefits, social security benefits, group health or life insurance, vacation and sick leave, Worker's Compensation and similar benefits available to University's employees will accrue. The parties further understand that annual information returns as required by the Internal Revenue Code and Maine Income Tax Law will be filed by the University with copies sent to Contractor. Contractor will be responsible for compliance with all applicable laws, rules and regulations involving but not limited to, employment, labor, Workers Compensation, hours of work, working conditions, payment of wages, and payment of taxes, such as unemployment, social security and other payroll taxes, including other applicable contributions from such persons when required by law.

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- 16. <u>Intellectual Property</u>: Any information and/or materials, finished or unfinished, produced in performance of this Contract, and all of the rights pertaining thereto, are the property of the University and shall be turned over to the University upon request.
- 17. Entire Contract: This Contract sets forth the entire agreement between the parties on the subject matter hereof and replaces and supersedes all prior agreements on the subject, whether oral or written, express or implied. This Contract is the entire agreement between the University (including University's employees and other End Users) and Contractor. In the event that Contractor enters into terms of use agreements or other agreements, policies or understandings, whether on Contractor's purchase order, website, electronic, click-through, verbal or in writing, with University's employees or other End Users, such agreements shall be null, void and without effect, and the terms of this Contract shall apply. University will not be bound to any other terms and conditions set forth in any documents, agreements or policies posted on Contractor's website unless such terms and conditions are set forth in this Contract. Contractor may not unilaterally change any term or condition of this Contract.
- 18. <u>Licensing</u>: Contractor shall secure in its name and at its expense all federal, state, and local licenses and permits required for operation under this Contract. Contractor shall provide proof of such licensure or permit to the University prior to commencing work under this Contract.
- 19. Record Keeping, Audit and Inspection of Records: The Contractor shall maintain books, records and other compilations of data pertaining to the requirements of the Contract to the extent and in such detail as shall properly substantiate claims for payment under the Contract. All such records shall be kept for a period of seven years or for such longer period as specified herein. All retention periods start on the first day after the final payment of the Contract. If any litigation, claim, negotiation, audit or other action involving the records is commenced prior to the expiration of the applicable retention period, all records shall be retained until completion of the action and resolution of all issues resulting therefrom, or until the end of the applicable retention period, whichever is later. The University, the grantor agency (if any), or any of their authorized representatives shall have the right at reasonable times and upon reasonable notice, to examine and copy the books, records and other compilations of data of the Contractor pertaining to this Contract. Such access shall include on-site audits.
- 20. Publicity, Publication, Reproduction and use of Contract's Products or Materials: Unless otherwise provided by law or the University, title and possession of all data, reports, programs, software, equipment, furnishings and any other documentation or product paid for with University funds shall vest with the University. The Contractor shall at all times obtain the prior written approval of the University before it, any of its officers, agents, employees or subcontractors, either during or after termination of the Contract, makes any statement bearing on the work performed or data collected under this Contract to the press or issues any material for publication through any medium of communication. If the Contractor or any of its subcontractors publishes a work dealing with any aspect of performance under the Contract, or of the results and accomplishments attained in such performance, the University shall have a royalty free, non-exclusive and irrevocable license to reproduce, publish or otherwise use and to authorize others to use the publication.
- 21. **Confidentiality**: The contractor shall comply with all laws and regulations relating to confidentiality and privacy including but not limited to any rules or regulations of the University.
- 22. Force Majeure: Neither party shall be liable to the other or be deemed to be in breach of this Contract for any failure or delay in rendering performance arising out of causes beyond its reasonable control and without its fault or negligence. Such causes may include, but are not limited to, acts of God or of a public enemy, fires, flood, epidemics, strikes, embargoes or unusually severe weather. Dates or time of performance shall be extended to the extent of delays excused by this section provided that the party whose performance is affected notifies the other promptly of the existence and nature of such delay.
- 23. **Notices**: Unless otherwise specified in an attachment hereto, any notice hereunder shall be in writing and addressed to the persons and addresses below.

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To the University:

University of Maine System Robinson Hall 46 University Drive Augusta, ME 04330

Attn: Contract Administration

To Contractor:

<<BID INSTRUCTIONS – Bidder to supply information noted below for submission with their proposal. >>

Company Name: Contact Name:

Address:

Phone Number: Fax Number:

24. <u>Invoices:</u> Unless otherwise specified in an attachment hereto, invoices and questions regarding invoices will be directed to:

University of Maine System Accounts Payable PO Box 533 Bangor, ME 04402

 Phone:
 207-581-2692

 Fax:
 207-581-2698

 Email:
 UMAP@maine.edu

- 25. <u>Order of Precedence:</u> In the event of any conflict among the documents in this agreement, the following order of precedence shall apply:
 - A. Terms and conditions of this Agreement
 - B. Rider A Specifications of Work to be Performed
 - C. Rider A-1 Pricing
 - D. **Rider B-1** Insurance Requirements
 - E. Rider B-2 Substitute Form W-9 Taxpayer Identification Number Request & Certification
 - F. Rider C University of Maine System Standards for Safeguarding Information
 - G. Rider D Services Engagement Form
 - H. Rider E Implementation Plan and Timeline
 - I. Rider F Contractor's Service Level Agreement to Support the University
 - J. Contract Amendments as required
 - K. Request for <<insert Bid or Proposal>> #<<insert #>> Issue Date <<insert date>> Titled <<insert title>>
 - L. Contractor's Bid in Response to Request for <<insert Bid or Proposal>> #<<insert #>>
 Proposal Submission Date <<insert date>> Titled <<insert title>>

RFP Professional Pilot Program Aviation Support

26. Smoking Policy

The University must comply with the "Workplace Smoking Act of 1985" and M.R.S.A. title 22, § 1541 et seq "Smoking Prohibited in Public Places." In addition, University Institutions may have specific Smoking Prohibitions. The Respondent shall be responsible for the implementation and enforcements of these restrictions.

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RFP Professional Pilot Program Aviation Support

Signatures FOR THE UNIVERSITY OF MAINE SYSTEM: FOR THE CONTRACTOR: LEGAL NAME: _____ (signature) (signature) Name:_____ (print or type) Name: _____ (print or type) Title: Address: _____ Title: Address: Telephone: Telephone: Fax: _____ Date: Date: Tax ID #: Per University policy, "Any contract or agreement for services that will, or may, result in the expenditure by the University of \$50,000 or more must be approved in writing by the Chief Procurement Officer, or designee, and if it is not approved, valid or effective until such written approval is granted." Chief Financial Officer approval is required of any University of Maine System agreement of \$50,000 or more, and it is not approved, valid or effective until such written approval is granted. Chief Business Officer approval is required of any campus specific agreement of \$50,000 or more, and it is not approved, valid or effective until such written approval is granted. BY: _____ BY: _____ Title: Title: Chief Procurement Officer or designee Chief Financial/Business Officer or designee

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Date:

Date:

RIDER A SPECIFICATIONS OF WORK TO BE PERFORMED

The Contractor agrees to the **Specifications of Work to be Performed** as follows:

INTENT AND PURPOSE

<<ENTER INTENT AND PURPOSE DESCRIPTION>>

PRODUCT SCOPE OF WORK:

<< BID INSTRUCTIONS - Bidder to provide product/service scope of work description as part of their proposal/bid submission. >>

Additional Scope: The Contractor shall permit product and services not covered herein to be added by mutual agreement, without voiding the provisions of the existing contract. The Contractor, for additional consideration, shall furnish additional such products and services to the University.

PRICING: Refer to RIDER A-1. Pricing will be valid for the term of the Agreement.

PERFORMANCE TERMS AND CONDITIONS

- Employees: The Contractor shall employ only competent and satisfactory personnel and shall
 provide a sufficient number of employees to perform the required services efficiently and in a
 manner satisfactory to the University. If the University Contract Administrator notifies the Contractor
 in writing that any person employed on this Contract is incompetent, disorderly, or otherwise
 unsatisfactory, such person shall not again be utilized in the execution of this Contract without the
 prior written consent of the Contract Administrator.
- 2. Business and Performance Reviews: Recognizing that successful performance of this contract is dependent on favorable response, the Contractor shall meet at least quarterly with the Contract Administrator or designee for a business and performance review to evaluate operations and make necessary adjustments. These meetings will normally be conducted electronically but shall be face-to-face on demand. As part of these reviews, the University reserves the right to review equipment specifications quarterly and update equipment specifications accordingly. Contractor shall provide a single point of contact (i.e., relationship manager) and shall notify University in writing and in advance whenever there is a change to that single point of contact.
- 3. **Campus Visits:** The Contractor agrees to maintain good relations with the University. The Contractor shall make campus visits "as needed" on three days' notice. The Contractor will coordinate campus visits with the University Services Information and Technology Department to ensure proper communication and sharing of information related to customer projects.
- 4. **Toll-Free Access**: The Contractor shall provide to the University, toll-free telephone access to technical support. The University prefers a unique toll-free telephone number just for the University. The Contractor shall provide an escalated support feature to ensure that unresolved support issues can be elevated to upper level management.
- 5. Accessibility: If the solution includes any end-user-facing human interface, such as an end-user device software component or web site form, file upload system, etc. the Contractor hereby warrants that the products or services to be provided under this agreement comply with the accessibility guidelines of "Section 508 of the Rehabilitation Act of 1973" as amended as of the

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date of this agreement, and the "Web Content Accessibility Guidelines (WCAG) 2.0" published by www.w3.org.

If the solution includes any end-user-facing human interface, such as an end-user device software component, web pages or site, video or audio playback, file upload system, mobile device components, etc., the Contractor agrees to promptly respond to and resolve any complaint regarding accessibility of its products or services which is brought to its attention and vendor further agrees to indemnify and hold harmless the University of Maine campuses and system or any university entity using the Contractor's products or services from any claim arising out of its failure to comply with the aforesaid requirements.

The University, at its discretion, may at any time test the vendor's products or services covered by this agreement to ensure compliance with Section 508 and WCAG 2.0. Testing that results in findings of non-compliance, shall result in a 25% reduction in the total cost of the products and/or services covered by this agreement if the non-compliance is not corrected within 30 days of being reported to the vendor in writing. All withheld amounts will be paid to the vendor upon correction of the non-compliance and acceptance by the University. Said acceptance not to be unreasonably withheld.

Failure to comply with these requirements shall constitute a breach and be grounds for termination of this agreement and a pro-rated refund of fees paid from the University for the remainder of original contract period.

6. Standards for Safeguarding Information: The Contractor is expected to comply with these standards as outlined in *Rider C - University of Maine System Standards for Safeguarding Information*. Should the Contractor fail to comply with the standards and is unable to reasonably cure its noncompliance within 60 days, the University may terminate this agreement. The University will be entitled to receive a prorated refund measured from the effective date of the termination.

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RIDER A-1 PRICING <- BID INSTRUCTIONS - Details in Exhibit 1 will be inserted here during Agreement not a series of the control of the contr	ed: 10/4/18						
PRICING <- BID INSTRUCTIONS - Details in Exhibit 1 will be inserted here during Agreement no							
< BID INSTRUCTIONS - Details in Exhibit 1 will be inserted here during Agreement ne							
< BID INSTRUCTIONS - Details in Exhibit 1 will be inserted here during Agreement not not needed for Bidder as part of their submission. >>							
	<< BID INSTRUCTIONS - Details in Exhibit 1 will be inserted here during Agreement negotiations. No action needed for Bidder as part of their submission. >>						

RIDER B-1 INSURANCE REQUIREMENTS

<< BID INSTRUCTIONS - Bidder to provide their Contractor's Liability Insurance (CIA) Form here as part of their submission. The text below will be removed and the CIA form will be inserted as an image under Rider B-1>>

Contractor's Liability Insurance: During the term of this agreement, the Contractor shall maintain the following insurance:

#	Insurance Type	Coverage Limit
1	Commercial General Liability, including Product's and Completed Operations (Written on an Occurrence-based form)	\$1,000,000 per occurrence or more
	(Bodily Injury and Property Damage)	
2	Vehicle Liability (Including Hired & Non-Owned) (Bodily Injury and Property Damage)	\$1,000,000 per occurrence or more
3	Workers Compensation (In Compliance with Maine and Federal Law)	Required for all personnel
3	Professional Liability Insurance (Agents, Consultants, Brokers, Lawyers, Financial, Engineers, or Medical Services)	\$1,000,000 per occurrence or more
4	Aircraft Insurance	\$10,000,000 per occurrence or more

Coverage limit requirements can be met with a single underlying insurance policy or through the combination of an underlying insurance policy plus an Umbrella insurance policy.

The University of Maine System shall be named as Additional Insured on the Commercial General Liability insurance.

Certificates of Insurance for all of the above insurance shall be filed with:

University of Maine System Risk Manager Robinson Hall 46 University Drive Augusta, Maine 04330

Certificates shall be filed prior to the date of performance under this Agreement. Said certificates, in addition to proof of coverage, shall contain the standard statement pertaining to written notification in the event of cancellation, with a thirty (30) day notification period.

The University reserves the right to change the insurance requirement or to approve alternative insurances or limits, at the University's discretion.

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RIDER B-2

Substitute Form W-9 - Taxpayer Identification Number Request & Certification

Please complete the following information. We are required by law to obtain this information from you when making a reportable payment to you. If you do not provide us with this information, your payments may be subject to federal income tax backup withholding. Use this form only if you are a **U.S. person** (including US. resident alien.). If you are a foreign person, use the appropriate Form W-8.

Address (number, street, and apt. or suite no.): City: State: Zip: Phone: () Complete One: Individual/Sole Proprietor Business Name, if different from above Social Security Number - or - or - Business EIN - Or - Business EI	Part 1 Tax Print Na	c Status: me:			
City: State: Zip:					
Phone: (•			
Individual/Sole Proprietor Business Name, if different from above					
Individual/Sole Proprietor Business Name, if different from above Social Security Number	Complete	One:			
Partnership EIN			lifferent fi	rom	above
Corporation EIN	Socia	I Security Number	or - Bus	sine	ss EIN
Please answer questions below if you are a corporation: 1. Corporation providing legal services? Y N 2. Corporation providing medical services? Y N Limited Liability Company EIN Tax-Exempt or Not-for-Profit under § 501(C)(3) Government Entity EIN Setate or Trust HIN All other Entities EIN If exempt from Form 1099 reporting, check here: and circle your qualifying exemption reason below 1. An organization exempt from tax under IRC section 501(a) The United States or any of its agencies or instrumentalities A state, the District of Columbia, a possession of the United States, or any of their political subdivisions or instrumentalities A foreign government or any of its political subdivisions, agencies, or instrumentalities A n international organization or any of its agencies or instrumentalities An international organization or any of its agencies or instrumentalities An international organization or any of its agencies or instrumentalities The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding, and I am a U.S. person (including a U.S. resident alien). Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return.		Partnership EIN			
1. Corporation providing legal services? 2. Corporation providing medical services? Y N Limited Liability Company EIN		Corporation EIN			
2. Corporation providing medical services? Limited Liability Company		Please answer questions below if you are a cor	poration:		
Limited Liability Company Tax-Exempt or Not-for-Profit under § 501(C)(3) EIN		1. Corporation providing legal services?	Υ	N	l
Tax-Exempt or Not-for-Profit under § 501(C)(3) EIN		2. Corporation providing medical services?	Υ	N	l
Government Entity Estate or Trust EIN All other Entities EIN BIN All other Entities EIN All other Entities EIN BIN BIN All other Entities EIN BIN BIN All other Entities EIN BIN BIN BIN BIN All other Entities EIN BIN		Limited Liability Company	EIN _		
Government Entity Estate or Trust EIN		Tax-Exempt or Not-for-Profit under § 501(C)(3)	EIN _		
All other Entities EIN Part 2 Exemption: If exempt from Form 1099 reporting, check here: and circle your qualifying exemption reason below 1. An organization exempt from tax under IRC section 501(a) 2. The United States or any of its agencies or instrumentalities 3. A state, the District of Columbia, a possession of the United States, or any of their political subdivisions or instrumentalities 4. A foreign government or any of its political subdivisions, agencies, or instrumentalities 5. An international organization or any of its agencies or instrumentalities 6. Other: Part 3 Certification: Under penalties of perjury, I certify that: 1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and 2. I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding, and 3. I am a U.S. person (including a U.S. resident alien). Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return.		Government Entity			
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Part 2 Exemption: If exempt from Form 1099 reporting, check here: and circle your qualifying exemption reason below 1. An organization exempt from tax under IRC section 501(a) 2. The United States or any of its agencies or instrumentalities 3. A state, the District of Columbia, a possession of the United States, or any of their political subdivisions or instrumentalities 4. A foreign government or any of its political subdivisions, agencies, or instrumentalities 5. An international organization or any of its agencies or instrumentalities 6. Other: Part 3 Certification: Under penalties of perjury, I certify that: 1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and 2. I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding, and 3. I am a U.S. person (including a U.S. resident alien). Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return.		All other Entities			
 The United States or any of its agencies or instrumentalities A state, the District of Columbia, a possession of the United States, or any of their political subdivisions or instrumentalities A foreign government or any of its political subdivisions, agencies, or instrumentalities An international organization or any of its agencies or instrumentalities Other: Part 3 Certification: Under penalties of perjury, I certify that: The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding, and I am a U.S. person (including a U.S. resident alien). Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. 					
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RIDER C UNIVERSITY OF MAINE SYSTEM STANDARDS FOR SAFEGUARDING INFORMATION

This Attachment addresses the Contractor's responsibility for safeguarding Compliant Data and Business Sensitive Information consistent with the University of Maine System's Information Security Policy and Standards. (infosecurity.maine.edu)

Compliant Data is defined as data that the University needs to protect in accordance with statute, contract, law or agreement. Examples include Family Educational Rights and Privacy Act (FERPA), Health Insurance Portability and Accountability Act (HIPAA), Gramm-Leach-Bliley Act (GLBA), Maine Notice of Risk to Personal Data Act, and the Payment Card Industry Data Security Standards (PCI-DSS).

Business Sensitive Information is defined as data which is not subject to statutory or contractual obligations but where the compromise or exposure of the information could result in damage or loss to the University.

- 1. <u>Standards for Safeguarding Information</u>: The Contractor agrees to implement reasonable and appropriate security measures to protect all systems that transmit, store or process Compliant Data and Business Sensitive Information or personally identifiable information from Compliant Data and Business Sensitive Information furnished by the University, or collected by the Contractor on behalf of the University, against loss of data, unauthorized use or disclosure, and take measures to adequately protect against unauthorized access and malware in the course of this engagement.
 - A. Compliant Data and Business Sensitive Information may include, but is not limited to names, addresses, phone numbers, financial information, bank account and credit card numbers, other employee and student personal information (including their academic record, etc.), Driver's License and Social Security numbers, in both paper and electronic format.
 - B. If information pertaining to student educational records is accessed, transferred, stored or processed by Contractor; Contractor shall protect such data in accordance with FERPA.
 - C. If information pertaining to protected health information is accessed, used, collected, transferred, stored or processed by Contractor; Contractor shall protect such data in accordance with HIPAA and Contractor shall sign and adhere to a Business Associate Agreement.
 - D. If Contractor engages in electronic commerce on behalf of the University or cardholder data relating to University activities is accessed, transferred, stored or processed by Contractor; Contractor shall protect such data in accordance with current PCI-DSS guidelines.
 - E. If information pertaining to protected "Customer Financial Information" is accessed, transferred, stored or processed by Contractor; Contractor shall protect such data in accordance with GLBA.
- 2. <u>Prohibition of Unauthorized Use or Disclosure of Information</u>: Contractor agrees to hold all information in strict confidence. Contractor shall not use or disclose information received from, or created or received by, Contractor on behalf of the University except as permitted or required by this Agreement, as required by law, or as otherwise authorized in writing by the University.
- 3. Return or Destruction of Compliant or Business Sensitive Information:
 - A. Except as provided in Section 3(B), upon termination, cancellation, or expiration of the Agreement, for any reason, Contractor shall cease and desist all uses and disclosures of Compliant Data or Business Sensitive Information and shall immediately return or destroy (if the University gives written permission to destroy) in a reasonable manner all such information received from the University, or created or received by Contractor on behalf of the University, provided, however, that Contractor shall reasonably cooperate with the University to ensure that no original information records are destroyed. This provision shall apply to information that is in the possession of subcontractors or agents of Contractor. Contractor shall retain no copies of University information, including any compilations derived from and allowing identification of

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- any individual's confidential information. Except as provided in Section 3(B), Contractor shall return (or destroy) information within 30 days after termination, cancellation, or expiration of this Agreement.
- B. In the event that Contractor determines that returning or destroying any such information is infeasible, Contractor shall provide to University notification of the conditions that make return or destruction infeasible. Upon mutual agreement of the Parties that return or destruction of such information is infeasible, Contractor shall extend the protections of this Agreement to such information and limit further uses and disclosures of such information to those purposes that make the return or destruction infeasible, for so long as Contractor maintains such information.
- C. Contractor shall wipe or securely delete Compliant Data or Business Sensitive Information and personally identifiable information furnished by the University from storage media when no longer needed. Measures taken shall be commensurate with the standard for "clearing" as specified in the National Institute of Standards and Technology (NIST) Special Publication SP800-88: Guidelines for Media Sanitization, prior to disposal or reuse.

4. Term and Termination:

- A. This Attachment shall take effect upon execution and shall be in effect commensurate with the term of the Agreement
- 5. <u>Subcontractors and Agents</u>: If Contractor provides any Compliant Data or Business Sensitive Information received from the University, or created or received by Contractor on behalf of the University, to a subcontractor or agent, the Contractor shall require such subcontractor or agent to agree to the same restrictions and conditions as are imposed on Contractor by this Agreement.
- 6. Contractor shall control access to University data: All Contractor employees shall be adequately screened, commensurate with the sensitivity of their jobs. Contractor agrees to limit employee access to data on a need-to-know basis. Contractor shall impose a disciplinary process for employees not following privacy procedures. Contractor shall have a process to remove access to University data immediately upon termination or re-assignment of an employee by the Contractor.
- 7. <u>Unless otherwise stated in the agreement</u>, all Compliant Data or Business Sensitive Information is the property of the University and shall be turned over to the University upon request.
- 8. <u>Contractor shall not amend or replace</u> University-owned hardware, software or data without prior authorization of the University.
- 9. <u>If mobile devices are used</u> in the performance of this Agreement to access University Compliant Data or Business Sensitive Information, Contractor shall install and activate authentication and encryption capabilities on each mobile device in use.
- 10. Reporting of Unauthorized Disclosures or Misuse of Information: Contractor shall report to the University any use or disclosure of Compliant Data or Business Sensitive Information not authorized by this Agreement or in writing by the University. Contractor shall make the report to the University not more than one (1) business day after Contractor learns of such use or disclosure. Contractor's report shall identify; (i) the nature of the unauthorized use or disclosure, (ii) the information used or disclosed, (iii) who made the unauthorized use or received the unauthorized disclosure, (iv) what Contractor has done or shall do to mitigate the effects of the unauthorized use or disclosure, and (v) what corrective action Contractor has taken or shall take to prevent future similar unauthorized use or disclosure. Contractor shall provide such other information, including a written report, as reasonably requested by the University. Contractor shall keep University informed on the progress of each step of the incident response. Contractor shall indemnify and hold University harmless from all liabilities, costs and damages arising out of or in any manner connected with the security breach or unauthorized use or disclosure by Contractor of any University Compliant Data or Business Sensitive Information. Contractor shall mitigate, to the extent practicable, any harmful effect that is known to Contractor of a security breach or use or disclosure of Compliant Data or Business Sensitive Information by Contractor

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in violation of the requirements of this Agreement. In addition to the rights of the Parties established by this Agreement, if the University reasonably determines in good faith that Contractor has materially breached any of its obligations, the University, in its sole discretion, shall have the right to:

- Inspect the data that has not been safeguarded and thus has resulted in the material breach, and/or
- Require Contractor to submit a plan of monitoring and reporting, as the University may determine necessary to maintain compliance with this Agreement; and/or Terminate the Agreement immediately.
- 11. <u>Survival</u>: The respective rights and obligations of Contractor under Section 12 of the Agreement or Section 3 of this Attachment shall survive the termination of this Agreement.
- 12. <u>Contractor Hosted Data</u>: If Contractor hosts University Compliant Data or Business Sensitive Data, in or on Contractor facilities, the following clauses apply.
 - A. Contactor computers that host University Compliant Data or Business Sensitive Information shall be housed in secure areas that have adequate walls and entry control such as a card controlled entry or staffed reception desk. Only authorized personnel shall be allowed to enter and visitor entry will be strictly controlled.
 - B. Contractor shall design and apply physical protection against damage from fire, flood, earthquake, explosion, civil unrest, and other forms of natural or man-made disasters. Contractor shall protect hosted systems with Uninterruptible Power Supply (UPS) devices sufficient to meet business continuity requirements.
 - C. Contractor shall backup systems or media stored at a separate location with incremental backups at least daily and full back-ups at least weekly. Incremental and full back-ups shall be retained for 15 days and 45 days respectively. Contractor shall test restore procedures not less than once per year.
 - D. Contractor shall provide for reasonable and adequate protection on its network and system to include firewall and intrusion detection/prevention.
 - E. Contractor shall use strong encryption and certificate-based authentication on any server hosting on-line and e-commerce transactions with the University to ensure the confidentiality and non-repudiation of the transaction while crossing networks.
 - F. The installation or modification of software on systems containing University Compliant Data or Business Sensitive Information shall be subject to formal change management procedures and segregation of duties requirements.
 - G. Contractor who hosts University Compliant Data or Business Sensitive Information shall engage an independent third-party auditor to evaluate the information security controls not less than every two (2) years. Such evaluations shall be made available to the University upon request.
 - H. Contractor shall require strong passwords for any user accessing personally identifiable information or data covered under law, regulation, or standard such as HIPAA, FERPA, or PCI. Strong passwords shall be at least eight characters long; contain at least one upper and one lower case alphabetic characters; and contain at least one numeric or special character.
- 13. If the Contractor provides system development, Compliant Data or Business Sensitive Information shall not be used in the development or test environments. Records that contain these types of data elements may be used if that data is first de-identified, masked or altered so that the original value is not recoverable. For programs that process University data, initial implementation as well as applied updates and modifications must be produced from specifically authorized and trusted program source libraries and personnel. Contractor shall provide documentation of a risk assessment of new system development or changes to a system.

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Appendix E – Organization Reference Form

INSTRUCTIONS: Provide a minimum of three (3) current professional references who may be contacted for verification of the Respondent's professional qualifications to meet the requirements set forth herein. We strongly prefer references from higher education institutions similar in size and requirements to the University of Maine at Augusta. We request that the references include one long-standing customer (minimum of 3-year engagement) and one new customer (one who has been engaged with Respondent for less than one year). REFERENCE #1 Institution/Company Name Contact Name Contact Title Contact Phone Number Contact email Address Relationship Length REFERENCE #2 Institution/Company Name Contact Name Contact Title Contact Phone Number Contact at High Contact Phone Number Contact at High Contact Phone Number Contact Title Contact Phone Number Contact Itle Contact Phone Number Contact email Address Relationship Length REFERENCE #3 Institution/Company Name Contact Title Contact Phone Number Contact Title Contact Phone Number Contact Itle Contact Phone Number Contact Itle Contact Phone Number Contact Title Contact	Respondent's Organiza	tion Name:
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Appendix F – Evaluation Question(s) - Organization, Qualifications and Experience

Resp	ondent's	Organization	Name:			

<u>INSTRUCTIONS</u>: Respondents shall ensure that all information required herein is submitted with the response. All information provided should be verifiable by documentation requested by the University. Failure to provide all information, inaccuracy or misstatement may be sufficient cause for rejection of the response or rescission of an award. Respondents are encouraged to provide any additional information describing operational abilities.

- 1. Provide a statement describing your company to include name, number of employees, locations, number of years in business, number of years offering/supporting the proposed solution, and any and all acquisitions or mergers in the last five years. Is the company publicly or privately held?
- 2. If subcontractors are to be used, provide a list that specifies the name, address, phone number, contact person, and a brief description of the subcontractors' organizational capacity and qualifications.
- 3. Please provide information on your current and all previous FAA Part 141 certifications.
- 4. Please provide information about contract cancellations or non-renewals your company has experienced over the last three years.
- 5. Describe your experience offering a solution for the requirements identified in this document within higher education. Provide a client list that includes, but not limited to, any and all higher education clients.
- 6. Provide a statement that explains why your company would be most qualified to provide products and services to the University of Maine System. What differentiates you from your competitors? In the response the Respondent must demonstrate that they are a recognized leader in the services and/or products covered in this document.
- 7. Describe your firm's understanding of the current higher education needs for providing the products / services described in Specifications / Scope of Work items 1-14 detailed in this document. Provide a response for <u>all 14 items</u>. Include in your response what challenges do higher education organizations face in this academic program and how would your solution support our goals?
- 8. Describe your student success rates to include:
 - a) Post graduate placement in an aviation career
 - b) Aviation career advancement after 4 years
 - c) Provide 5 years data for student enrollment vs: certificate completion (completion percentage)
 - d) Flight time to certificate completion for the past 5 years for part 61 and part 141
- 9. Provide information on current safety program (SMS) and any past accidents and incidents.
- 10. The Respondent shall provide résumés for each staff member responsible for design, implementation, project management, or other positions identified in the requirements of this document. Résumés shall include education, experience, license, and/or certifications of each individual.

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RFP Professional Pilot Program Aviation Support Dated: 10/4/18 11. Financial Stability No financial statements are required to be submitted with your responses, however, prior to an award the University will require audited financial statements from your company, credit reports and letters from your bank and suppliers. Please confirm your understanding of this requirement.

Appendix G – Evaluation Question(s) – General, Implementation, Training and Support

Respondent's	Organization Name:	
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All responses to the questions will reflect what is offered as part of the Respondent's proposed solution. Respondents **MUST** indicate if the product or service requires modification, additional products or services, or if any other accommodation would be necessary to meet a requirement. If questions are NOT APPLICABLE, please indicate in your response to questions.

Evaluation Question(s) – Implementation Questions

- 1. Indicate your timeline from implementation start to "go live" date. Provide task lists and timelines for a standard implementation necessary to meet the University's goals for the fall 2019 semester.
- 2. Outline the staffing and composition of the implementation team. Include University staff and roles, Respondent staff and roles, and proposed hours required for successful implementation.
- 3. Identify any dependencies on your ability to implement and what, if any, requirements you have of the University in order to successfully implement your proposal.
- 4. Identify any third-party Respondents involved in your implementation strategy and describe these relationships. Indicate whether these relationships are required or optional for implementation of the proposed solution. Be sure to detail associated costs and requirements related to the third-party Respondent.

Evaluation Question(s) – Training Questions

- 1. Describe the training options available in support of this product and implementation. Include training for functional and technical users.
- 2. Describe the training methods available such as on-site, online instructor led, online self-help, documentation, etc.
- 3. Describe your training best practices and what you would recommend for a successful implementation.

Evaluation Question(s) – Support Questions

- 1. Is there a customer portal available for clients to report safety issues and obtain information via a knowledge base? What is the process for reporting issues and seeking assistance? What are your turnaround times?
- 2. Please describe the automated flight scheduling function that will report on flight scheduling and flight cancellations. Is there a student electronic flight log?
- 3. What services or events do you offer clients to maximize or leverage the features/functionality of the solution?

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RFP Professional Pilot Program Aviation Support Dated: 10/4/18 4. Describe how you manage on-going contact with your clients. Would the University of Maine System be assigned an account manager? What expertise would that person have to support our needs? 5. Describe your ability to provide support the University should the Aviation Program grow to include UMA teaching Flight Training for Instrument and Commercial Students.

Appendix H– Evaluation Question(s) – Aircraft

Respondent's Organization Name:	
Respondent's Organization Name:	

All responses to the questions will reflect what is offered as part of the Respondent's proposed solution. Respondents **MUST** indicate if the product or service requires modification, additional products or services, or if any other accommodation would be necessary to meet a requirement.

Evaluation Question(s) – Aircraft Questions

- 1. Please provide detailed photographs of the all aircraft being offered, including exterior and cockpit images in electronic format. Please label the aircraft consistently throughout your cost response(s).
- 2. Demonstrate / confirm that the equipment or avionics include ADSB 2020 compliance with traffic on the moving map in the cockpit.
- 3. Provide complete aircraft logbooks and assessment of damage history.
- 4. Provide aircraft specifications indicated in the scope of work/specifications section of the RFP, including demonstrated minimum requirements and any optional additional features/equipment.
- 5. If providing a LEASE and/or Lease to purchase OPTION for aircraft, please include proposed sample lease agreement.
- 6. Describe your ability to meet all items described in Aircraft Specification section of the Scope in questions numbered 1-8.

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