Administered by University of Maine System
Office of Strategic Procurement
Request for Proposal (RFP)

University of Southern Maine Energy Savings Performance Consulting Services

RFP #112-2017

**Issued Date:** June 22, 2017

**Respondents’ OPTIONAL Pre-bid Conference:** June 29, 2017

**Response Deadline Date/Time:** August 1, 2017, by End of Business

**Response Submission Information:**

Submitted electronically to roger.ward@maine.edu
Email Subject Line – USM Energy Savings Performance Consulting Services - RFP#112-2017

**Response Contact Information:**

Strategic Sourcing Manager (SSM): Ryan Ward
Email: roger.ward@maine.edu Phone: (207) 581-2712
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1.0 INTRODUCTION

1.1 Definitions, Background, Purpose and Specifications

1.1.1 Definitions

The University of Maine System will hereinafter be referred to as the "University." Respondents to the document shall be referred to as "Respondent(s)" or "Respondent".

The Respondent to whom the Agreement is awarded shall be referred to as the "Contractor."

The University of Maine System and other components of the University shall be referred to as "Multi-Institution".

"ESCO" shall mean energy service companies capable of providing or facilitating the provision of up-front capital to initiate supply-side or demand-side energy projects.

"Supply-side" energy projects shall mean projects that replace current energy fuel sources with renewable energy sources, such as wind, solar, biomass or geothermal. Supply-side projects may also include combined heat and power applications or fuel switching from more carbon intensive fossil fuels to less carbon intensive fossil fuels (including applications like air-to-air heat pumps).

"Demand-side" energy projects shall mean projects that reduce current energy demand, such as upgrades to building envelopes, HVAC systems, boilers, lighting and appliances.

1.1.2 Background

Overview

Established in 1968, the University of Maine System (UMS) unites seven distinctive public universities, comprising 10 campuses and numerous centers, in the common purposes of providing quality higher education while delivering on its traditional tripartite mission of teaching, research, and public service.

Maine’s largest educational enterprise, the University extends its mission as a major resource for the state, linking economic growth, the education of its people, and the application of research and scholarship.

A comprehensive public institution of higher education, UMS serves nearly 40,000 students annually and is supported by the efforts of more than 2,000 full-time and part-time faculty, more than 3,000 regular full-time and part-time staff, and a complement of part-time temporary (adjunct) faculty.
Reaching more than 500,000 people annually through educational and cultural offerings, the University of Maine System also benefits from more than two-thirds of its alumni population residing within the state; more than 123,000 individuals.

The System consists of the following seven universities: University of Maine (UM); University of Maine at Machias (UMM); University of Maine at Augusta (UMA); University of Maine at Presque Isle (UMPI); University of Maine at Farmington (UMF); University of Southern Maine (USM); and, University of Maine at Fort Kent (UMFK).

*Operating within a shared services model, the offices of Information Technology, Strategic Procurement, Human Resources, Facilities, Risk and General Services, Finance and Budget, Shared Processing Center, General Counsel and Organizational Effectiveness partner to form the University Services organization.*

*Charged with delivering key administrative functions across the System, University Services is dedicated to leveraging its significant unit and collective resources to not only serve the immediate needs of its constituents, but deliver sustainable economies and efficiencies for the future benefit of the System as well.*

**University of Southern Maine**

The University of Southern Maine, northern New England’s outstanding public, regional, comprehensive university, is dedicated to providing its diverse student body of more than 8,000 students from forty states and thirty foreign countries with a high-quality, accessible, affordable education. Through its undergraduate, graduate, and professional programs, USM faculty members educate future leaders in the liberal arts and sciences, engineering and technology, health and social services, education, business, law, and public service. Located on three campuses in Gorham, Portland, and Lewiston-Auburn, USM is known as Maine’s Metropolitan University and serves communities that are among the largest population centers in the state.

1.1.3 Purpose

The **University of Southern Maine** is seeking responses to provide **Energy Savings Performance Consulting Services** as defined in this document. This document provides instructions for submitting responses, the procedure and criteria by which the Respondent(s) will be selected, and the contractual terms which will govern the relationship between the University and the awarded Respondent(s).

The University endeavors to achieve carbon neutrality by 2040, which requires a reduction of greenhouse gas emissions from heat, electricity and transportation by 80% over a 2006 baseline. By the year 2025, the University aims to achieve interim targets of 35% reduction in electricity,
35% reduction in heat and 20% in transportation. Education and engagement opportunities are important to the University as these goals are pursued.

The interim goals for heat and electricity reductions are the focus for the consulting services being solicited here. In particular, the University seeks a qualified, experienced firm to provide owner's representative services as the University aims to hire an ESCO(s) to reduce energy demand on campus and replace existing energy supply with renewables.

The ESCO(s) would be tasked with the following:

- Conducting an investment grade audit of a portion of campus (electricity and heat only)
- Identifying supply and demand energy projects with attractive paybacks (the majority of the projects should be demand-side, and would be limited to electricity and heat)
- Proposing funding for these projects using external capital
- Implementing projects agreed on by the University

Respondents should review 1.1.4 Specifications / Scope of Work of this document to see the full Scope of Services/Products required.

Though this document is primarily for the University of Southern Maine, all campuses in the University of Maine System must be afforded the use of this solution, with all the same terms and conditions applicable to the various University locations.

1.1.4 Specifications / Scope of Work
The University of Southern Maine seeks Energy Savings Consulting Services. It is the intent of the University to award all Phases listed below to one (1) Owner’s Representative / Energy Savings Consultant.

Energy Savings Consulting Services
The University seeks a highly qualified firm to represent the University as an Energy Savings Consultant, also known as an Owner's Representative. The awarded Consulting Firm will work for the University in all phases of obtaining a third-party Energy Service Company (ESCO) in order to produce an investment grade audit and an energy savings performance contract.

The key tasks the University seeks from the Consulting Firm to assist the University includes, but is not limited to, the following phases:
Phase 1 - Evaluation

- Initial assessment / evaluation of ESCO potential, considering building stock, energy demand and energy supply
- Estimates of square footage to assess are provided in Exhibit 1

Phase 2 - Scope of Work

- Help determine the scope of work to be performed by an ESCO(s)
  - Determine buildings to be included
  - Determine types of energy systems/infrastructure to be included
- Help determine best approach to completing an RFP for hiring an ESCO(s) and conducting an investment energy audit
  - The University aims to hire an ESCO by September of 2018

Phase 3 - RFP Process

- Assist a University-appointed committee in writing the RFP(s) or RFQ(s) required to achieve the tasks of hiring an ESCO(s) and completing an audit
  - Aid in assembling an adequate level of facility data to share with firms in order to garner high quality proposals
    - Assist in compiling and organizing existing utilities information
    - Assist in compiling and organizing related University background information
  - Assist the University in finding appropriate ESCOs or lists of ESCOs to invite
  - Assist the University in response to communication with respondents. Communication may involve the following:
    - Attending the pre-bid conference(s)
    - Helping to respond to written questions
    - Attending oral presentations and asking critical questions
- Assist the University in selecting an ESCO
  - Review all proposals
  - Score proposals based on committee's criteria, including economic and qualification considerations
  - Present comparison summary matrix to committee

Phase 4 - Investment Grade Audit (IGA)

- Act in an advisory role to:
  - Aid University in defining parameters for ESCO(s) to carry-out an investment grade audit(s)
  - Monitor progress on audit(s) to ensure results will be accurate and actionable
  - Ensure that a valid energy baseline is determined for the sake of accurate measurement and verification of anticipated energy savings performance contract
• Review audit(s) for accuracy
  o Examine engineering models & assumptions
  o Examine financial models & assumptions
  o Provide detailed analysis including, but not limited to, verification of numbers, tests, assumptions, etc.
• Provide a bias-free detailed report of all ESCO Respondents.
  o Including ranking of Respondents' Proposals.
• This phase may appear at a different point in the timeline if the University and Owner's rep determine that it should

Phase 5 - Contract Negotiations
• Assist the University in negotiating an energy savings performance contract(s) with selected ESCO(s)
• Assist the University in choosing a suite of projects to implement
• Assist the University in establishing reasonable timelines for selected projects
• Help University understand risks and benefits of proposed contract(s)

Phase 6 - Project Manager
• Manage implementation of projects
• Review annual measurement & verification reports
• Work with ESCO(s) to adjust baselines if warranted
• Troubleshoot other issues that arise with energy service performance contract(s)

Firms who bid on the Owner's Rep services solicited in this RFP will automatically be excluding their firm from consideration for the future ESCO RFP. In addition, firms will be expected to avoid conflicts of interest with any ESCO or ESCO affiliate that may bid on the ESCO RFP. If such conflict arises during Phases 2 – 6, the awarded Contractor must disclose such conflict(s) and provide how the Contractor will control such conflict(s).

For a proposal to be considered, a firm must bid on Phases 1 through 5. Preference may be given to firms that bid on all the Phases. The University reserves the right to only contract for certain Phases, while doing others “in-house.” The University also reserves the right to award different Phases to different firms; however, contracting with one firm is preferred.
1.2 General Information

1.2.1 Contract Administration and Conditions

1.2.1.1 The winning Respondent will be required to execute a contract in the form of a University of Maine System Contract for Services, which is attached to this response as Appendix E. Contract initial term and renewal periods are reflected in Section 2 of Appendix E, Contract for Services, and are subject to continued availability of funding and satisfactory performance.

The Agreement entered into by the parties shall consist of the University of Maine System Contract for Services (attached to this document), the RFP, the selected Respondent’s submission, including all appendices or attachments and clarifications, the specifications including all modifications thereof, and a Purchase Order or Letter of Agreement requiring signatures of the University and the Contractor, all of which shall be referred to collectively as the Agreement Documents.

In the event of a conflict of terms the following precedence will apply:

1. University of Maine System Contract for Services
2. Agreement Riders as required
3. Contract Amendments (as required)
4. The University’s RFP
5. Respondent’s Submission
6. Purchase Order or Letter of Agreement

1.2.1.2 Modification of Agreement terms and conditions is permitted except that the University, due to its public nature, will not:

a. Provide any defense, hold harmless or indemnity;

b. Waive any statutory or constitutional immunity;

c. Apply the law of a state other than Maine;

d. Procure types or amounts of insurance beyond those UMS already maintains or waive any rights of subrogation.

e. Add any entity as an additional insured to UMS policies of insurance;

f. Pay attorneys’ fees, costs, expenses or liquidated damages;

g. Promise confidentiality in a manner contrary to Maine’s Freedom of Access Act;

h. Permit an entity to change unilaterally any term or condition once the contract is signed; or

i. Agree to automatic renewals for term(s) greater than month-to-month.
1.2.1.3 By submitting a response to a Request for Proposal, bid or other offer to do business with the University your entity understands and agrees that:

a. The above Agreement provisions (Section 1.2.1.2) will not be modified and are thereby incorporated into any agreement entered into between University and your entity; that such terms and condition shall control in the event of any conflict with such agreement; and that your entity will not propose or demand any contrary terms;

b. The above Agreement provisions (Section 1.2.1.2) will govern the interpretation of such agreement notwithstanding the expression of any other term and/or condition to the contrary;

c. Your entity agrees that the resulting Agreement will be the entire agreement between the University (including University's employees and other End Users) and Respondent and in the event that the Respondent requires terms of use agreements or other agreements, policies or understanding, whether on an order form, invoice, website, electronic, click-through, verbal or in writing, with University's employees or other End Users, such agreements shall be null, void and without effect, and the terms of the Agreement shall apply.

d. Your entity will identify at the time of submission which, if any, portion or your submitted materials are entitled to "trade secret" exemption from disclosure under Maine's Freedom of Access Act; that failure to so identify will authorize UMS to conclude that no portions are so exempt; and that your entity will defend, indemnify and hold harmless UMS in any and all legal actions that seek to compel UMS to disclose under Maine's Freedom of Access Act some or all of your submitted materials and/or contract, if any, executed between UMS and your entity.

1.2.2 Communication with the University

It is the responsibility of the Respondent to inquire about any requirement of this document that is not understood. Responses to inquiries, if they change or clarify the document in a substantial manner, will be forwarded by addenda to all parties that have received a copy of the document. Addenda will also be posted on our web site, www.maine.edu/strategic/upcoming_bids.php

It is the responsibility of all Respondents to check the web site before submitting a response to ensure that they have all pertinent documents. The University will not be bound by oral responses to inquiries or written responses other than addenda.
Inquiries must be made using the Response Contact Information provided on the cover sheet of this document.

Refer to table in Section 1.3.1 Timeline of Key Events for deadline requirements.

1.2.3 Confidentiality
The University must adhere to the provisions of the Maine Freedom of Access Act (FOAA), 1 MRSA §401 et seq. As a condition of submitting a response under this section, a respondent must accept that, to the extent required by the Maine FOAA, responses to this solicitation, and any ensuing contractual documents, are considered public records and therefore are subject to freedom of access requests.

The information contained in responses submitted for the University's consideration will be held in confidence until all evaluations are concluded and a Respondent selected (the successful Respondent). At that time the University will issue award notice letters to all participating Respondents and all Respondents' responses may be made available to participating Respondents upon request. Such request must be made by submitting a written request to the individual noted in the Response Contact Information shown on the cover sheet of this document, with a copy of the request provided to the other Respondents. Such requests are public records.

After the protest period has passed and the Agreement is fully executed, responses will be available for public inspection upon request.

Pricing and other information that is an integral part of the offer cannot be considered confidential after an award has been made. The University will honor requests for confidentiality for information that meets the definition of “trade secret” under Maine law. Clearly mark any portion of your submitted materials which are entitled to “trade secret” exemption from disclosure under Maine’s Freedom of Access Act. Failure to so identify as trade secret will authorize the University to conclude that no portions are so exempt; and that your entity will defend, indemnify and hold harmless the University in any and all legal actions that seek to compel the University to disclose under Maine’s Freedom of Access Act some or all of your submitted materials and/or contract, if any, executed between the University and your entity.

1.2.4 Costs of Preparation
Respondent assumes all costs of preparation of the response and any presentations necessary to the response process.

1.2.5 Authorization
Any Agreement for services that will, or may, result in the expenditure by the University of $50,000 or more must be approved in writing by the Office of Strategic Procurement, Chief Procurement Officer and it is not approved, valid or effective until such written approval is granted.
1.2.6 Multi-Institutional
The University of Maine System, Office of Strategic Procurement reserves the right to authorize other University Institutions to use the Agreement(s) resulting from this document, if it is deemed to be beneficial for the University to do so.

1.2.7 Pricing
All prices provided shall remain firm for the entire term of the agreement. Include, if applicable, any yearly price increases for hourly rates, travel rates, etc.

1.2.8 Cost Response Form Quantities
The quantities shown on the cost response form are approximate only. The Contractor shall cover the actual needs of the University throughout the term of the Agreement regardless of whether they are more or less than the quantities shown.

1.2.9 Employees
The Contractor shall employ only competent and satisfactory personnel and shall provide a sufficient number of employees to perform the required services efficiently and in a manner satisfactory to the University. If the Agreement Administrator or designee, notifies the Contractor in writing that any person employed on this Agreement is incompetent, disorderly, or otherwise unsatisfactory, such person shall not again be employed in the execution of this Agreement without the prior written consent of the Agreement Administrator.
1.3 General Submission Provisions

1.3.1 Timeline of Key Events (Subject to Change)

<table>
<thead>
<tr>
<th>Reference Section</th>
<th>Event Name</th>
<th>Event Due Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 1.3.7</td>
<td>Respondents’ OPTIONAL Pre-Bid Conference</td>
<td>June 29, 2017 1:00 PM EST</td>
</tr>
<tr>
<td>Section 1.2.2</td>
<td>Deadline for Written Inquiries/Questions</td>
<td>July 11, 2017 End of Business</td>
</tr>
<tr>
<td>Section 1.2.2</td>
<td>Response to Written Inquiries/Questions</td>
<td>July 21, 2017 End of Business</td>
</tr>
<tr>
<td>Section 1.2.2</td>
<td>Deadline for Proposal Submission</td>
<td>August 1, 2017 End of Business</td>
</tr>
<tr>
<td>Section 1.3.8</td>
<td>Respondents’ Presentation / Interview</td>
<td>August 21 – 25, 2017, Times To Be Determined</td>
</tr>
<tr>
<td>Section 2.2</td>
<td>Award Announcement</td>
<td>October 3, 2017</td>
</tr>
<tr>
<td></td>
<td>Estimated Agreement Start Date</td>
<td>January 2, 2018</td>
</tr>
</tbody>
</table>

1.3.2 Eligibility to Submit Responses
Public entities, private for-profit companies, and non-profit companies and institutions are invited to submit a response to this document. Respondents to be considered are required to:

- Must have a licensed Mechanical and / or Electrical Professional Engineer on Respondent’s Team (Team can include a third party consultant / subcontractor)
- Must have a Certified Energy Manager® on Respondent's Team
- Demonstrate a working knowledge of the ESCO process
- Three (3) years’ experience providing Energy Savings Performance Consulting Services (Owner's Rep) in the design of energy service contracting, including, but not limited to, financial analysis, M&V, IGAs, Energy Surveys, etc.

1.3.3 Debarment
Respondents must complete and submit the “Debarment, Performance and Non-Collusion Certification Form provided in Appendix B. Failure to provide this certification may result in the disqualification of the Respondent’s proposal, at the University’s discretion.

Submission of a signed response in response to this solicitation is certification that your firm (or any subcontractor) is not currently debarred, suspended, proposed for debarment, declared ineligible or voluntarily excluded from participation in this transaction by any State or Federal department or agency.
Submission is also agreement that the University will be notified of any change in this status.

**1.3.4 Response Understanding**
By submitting a response, the Respondent agrees and assures that the specifications are adequate, and the Respondent accepts the terms and conditions herein. Any exceptions should be noted in your response.

**1.3.5 Response Validity**
Unless specified otherwise, all responses shall be valid for ninety (90) days from the due date of the response.

**1.3.6 Non-Response Submission**
The University will not consider non-responsive submissions, i.e., those with material deficiencies, omissions, errors or inconsistencies or that otherwise do not follow instructions. The University in its sole discretion will determine what is Non-Responsive.

**1.3.7 Respondents' Pre-bid Conference**
A conference will be held June 29, 2017, from 1:00-4:00 PM EST in Room 241, Luther Bonney Hall located on the University of Southern Maine's Portland Campus. The purpose of this conference is to answer questions and provide clarifications as may be required. Attendance by all prospective Respondents is **OPTIONAL**. The University will provide a conference call-in number for Respondents' that are unable to attend the conference in-person.

Respondents planning to attend this Pre-bid Conference are required to pre-register using the Response Contact Information email address provided on the cover page of this document no later than June 28, 2017 6:00 PM EST with the name(s) and title(s) of the individual(s) who will attend.

**1.3.8 Respondents’ Presentations**
Presentations may be requested of two or more Respondents deemed by the University to be the best suited among those submitting responses on the basis of the selection criteria. After presentations have been conducted, the University may select the Respondent(s) which, in its opinion, has made the response that is the most responsive and most responsible and may award the Agreement to that/those Respondent(s).

**1.3.9 Response Submission**
A **SIGNED** virus-free electronic copy must be submitted as follows:
- The response must be received electronically to the E-Mail shown in the **Response Submission Information** section of the cover page of this document.
• Electronic submission must be received by the required Response Deadline Date/Time reflected on the cover page of this document.
• Response submissions that exceed 20 MB will be submitted with multiple emails modifying email subject line shown in the Response Submission Information section of the cover page of this document to include: Submission 1 of X (‘X’ representing the number of files being submitted).
2.0 EVALUATION AND AWARD PROCESS

2.1 Evaluation Criteria

2.1.1 Scoring Weights

The score will be based on a 100 point scale and will measure the degree to which each response meets the following criteria:

<table>
<thead>
<tr>
<th>Evaluation Appendices</th>
<th>Category</th>
<th>Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Appendix C</td>
<td>Cost Evaluation</td>
<td>35</td>
</tr>
<tr>
<td>Appendix D</td>
<td>Economic Impact</td>
<td>10</td>
</tr>
<tr>
<td>Appendix E</td>
<td>Contract for Services</td>
<td>5</td>
</tr>
<tr>
<td>Appendix G&amp;H</td>
<td>Organization, Qualifications, Experience and References</td>
<td>50</td>
</tr>
<tr>
<td><strong>Total Points</strong></td>
<td></td>
<td><strong>100</strong></td>
</tr>
</tbody>
</table>

2.1.2 Scoring Section Descriptions

2.1.2.1 Cost Evaluation

The total cost proposed for conducting all the functions specified (Phases 1, 2, 3, 4, & 5) in this document will be assigned a score according to a mathematical formula. The lowest cost response will be awarded the total points. Responses with higher cost response values will be awarded proportionately fewer points calculated in comparison with the lowest cost response.

The scoring formula is:

\[
\text{Pro-rated score} = \frac{\text{Lowest submitted cost response}}{\text{cost of response being scored}} \times 35
\]

The University will NOT seek a best and final offer (BAFO) from any Respondent in this procurement process. All Respondents are expected to provide their best value pricing with the submission of their response. Respondents will NOT be given another opportunity to modify pricing once submitted.

2.1.2.2 Economic Impact

Using the form in Appendix D (Economic Impact Evaluation Form), the Respondent (Respondent identified on the “Response Cover Page” of their submission) is required to describe the Respondent’s recent and anticipated economic impact upon and within the State of Maine. The Economic Impact for this RFP will be assigned a score according to a mathematical formula.

Recent Economic Impact: The highest recent economic impact will be awarded 5 points. Proposals with lower recent
economic impact will be awarded proportionately fewer points calculated in comparison with the highest impact.

The Recent Economic Impact scoring formula is:
(Recent Economic Impact proposal being scored / Highest submitted recent Economic Impact proposal) x 5 = pro-rated score

Projected Economic Impact*: The highest projected economic impact for total of Phases 1, 2, 3, 4, & 5 will be awarded 5 points. Proposals with lower projected economic impact will be awarded proportionately fewer points calculated in comparison with the highest projected economic impact.

The Projected Economic Impact scoring formula is:
(Projected Economic Impact proposal being scored / Highest submitted projected Economic Impact proposal) x 5 = pro-rated score

*Projected Economic Impact is to be based solely on the resulting contract should the Respondent be awarded the contract for these services (See Appendix D for a more detailed explanation).

Please note: If the University determines that the Respondent’s recent and/or projected economic impact information is deemed to be substantially inaccurate, then the University may determine to not award any points for economic impact to that Respondent for the applicable section(s).

2.1.2.3 Contract for Services
Responses which indicate full acceptance of the terms and conditions will receive the total points noted in the table above. Responses with language adjustments, will have point reductions based on University risk assessment. Refer to Agreement provisions detailed in Section 1.2.1.2 for additional guidance.

2.1.2.4 Organization, Qualifications, Experience and References
The evaluation team will use a consensus approach to evaluate and assign evaluation points. Reference checks will be performed on the top Respondent(s) only as determined by consensus scoring in the other categories.

2.1.2.5 General, Implementation, Training and Support
The evaluation team will use a consensus approach to evaluate and assign evaluation points.
2.2 Award
The University reserves the right to waive minor irregularities, which may include contacting the Respondent to resolve the irregularity. Scholarships, donations, or gifts to the University, will not be considered in the evaluation of responses. The University reserves the right to reject any or all responses, in whole or in part, and is not necessarily bound to accept the lowest cost response if that response is contrary to the best interests of the University. The University may cancel this request or reject any or all responses in whole or in part. Should the University determine in its sole discretion that only one Respondent is fully qualified, or that oneRespondent is clearly more qualified than any other under consideration, an Agreement may be awarded to that Respondent without further action.

2.3 Negotiations
The University reserves the right to negotiate with the successful Respondent to finalize a contract. Such negotiations may not significantly vary the content, nature or requirements of the proposal or the University’s Request for Proposals to an extent that may affect the price of goods or services requested. The University reserves the right to terminate contract negotiations with a selected respondent who submits a proposed contract significantly different from the response they submitted in response to the advertised RFP. In the event that an acceptable contract cannot be negotiated with the highest ranked Respondent, the University may withdraw its award and negotiate with the next-highest ranked Respondent, and so on, until an acceptable contract has been finalized. Alternatively, the University may cancel the RFP, at its sole discretion.

2.4 Award Protest
Respondents may appeal the award decision by submitting a written protest to the University of Maine System’s Chief Procurement Officer within five (5) business days of the date of the award notice, with a copy of the protest to the successful Respondent. The protest must contain a statement of the basis for the challenge.

If this RFP results in the creation of a pre-qualified or pre-approved list of vendors, then the appeal procedures mentioned above are available upon the original determination of that vendor list, but not during subsequent competitive procedures involving only the pre-qualified or pre-approved list participants.
3.0 RESPONSE FORMAT REQUIREMENTS

3.1 General Format Instructions

3.1.1 Electronic Submissions

Documents submitted as part of the electronic response are to be prepared on standard electronic formats of 8-1/2” x 11” and of PDF file type. Submissions requiring additional supporting information, such as, foldouts containing charts, spreadsheets, and oversize exhibits are permissible and must be submitted as Appendices, clearly numbered and referencing the Section in which they provide supporting information.

For clarity, the Respondent’s name should appear on every document page, including Appendices. Each Appendix must reference the section or subsection number to which it corresponds.

3.1.2 Respondents Responsibility

It is the responsibility of the Respondent to provide all information requested in the document package at the time of submission. Failure to provide information requested in this document may, at the discretion of the University’s evaluation review team, result in a lower rating for the incomplete sections and may result in the response being disqualified for consideration. Include any forms provided in the application package or reproduce those forms as closely as possible. All information should be presented in the same order and format as described in this document.

3.1.3 Brief Response

Respondents are asked to be brief and to respond to each question listed in the “Response to Questions” section of this document. Number each response in the response to correspond to the relevant question in this document.

3.1.4 Additional Attachments Prohibited

The Respondent may not provide additional attachments beyond those specified in the document for the purpose of extending their response. Any material exceeding the response limit will not be considered in rating the response and will not be returned. Respondents shall not include brochures or other promotional material with their response. Additional materials will not be considered part of the response and will not be evaluated.

3.2 Response Format Instructions

This section contains instructions for Respondents to use in preparing their response. The Respondent’s submission must follow the outline used below, including the numbering of section and sub-section headings. Failure to use the outline specified in this section or to respond to all questions and instructions throughout this document may result in the response being disqualified as non-responsive or receiving a reduced score.
The University and its evaluation team for this document have sole discretion to determine whether a variance from the document specifications should result in either disqualification or reduction in scoring of a response.

Re-phrasing of the content provided in this document will, at best, be considered minimally responsive. The University seeks detailed yet succinct responses that demonstrate the Respondent’s experience and ability to perform the requirements specified throughout this document.

3.2.1 Section 1 - Response Cover Page
3.2.1.1 Label this response - Section 1 – UMS Response Cover Page
3.2.1.2 Insert Appendix A – University of Maine System Response Cover Page

3.2.2 Section 2 - Cost Response
3.2.2.1 Label this response - Section 2 – Cost Evaluation
3.2.2.2 Insert Appendix C – Required Cost Evaluation Exhibits

3.2.3 Section 3 – Response to Economic Impact
3.2.3.1 Label this response - Section 3 – Economic Impact Evaluation
3.2.3.2 Insert Appendix D – Economic Impact Evaluation Form

3.2.4 Section 4 - Contract for Services
3.2.4.1 Label this response - Section 4 – Contract for Services
3.2.4.2 Insert Appendix E – Contract for Services
3.2.4.3 Insert Appendix F – Certificate of Insurability Form

3.2.5 Section 5 - Response to Questions
3.2.5.1 Label this response - Section 5 – Response to Evaluation Questions & Related Information
3.2.5.2 Insert Appendix B – Debarment, Performance and Non-Collusion Certification
3.2.5.3 Insert Appendix G – Organization Reference Form
3.2.5.4 Insert Appendix H – Evaluation Question(s) - Organization, Qualifications and Experience
4.0 APPENDICES

4.1 Appendix A – University of Maine System Response Cover Page
4.2 Appendix B – Debarment, Performance and Non-Collusion Certification
4.3 Appendix C – Required Cost Evaluation Exhibits
4.4 Appendix D – Economic Impact Evaluation Form
4.5 Appendix E – Contract for Services
4.6 Appendix F – Certificate of Insurability Form
4.7 Appendix G – Organization Reference Form
4.8 Appendix H – Evaluation Question(s) - Organization, Qualifications and Experience
4.9 Attachment A – Building Inventory
1. This pricing structure contained herein will remain firm for a period of 90 days from the date and time of the quote deadline date.
2. No personnel currently employed by the University or any other University agency participated, either directly or indirectly, in any activities relating to the preparation of the Respondent’s response.
3. No attempt has been made or will be made by the Respondent to induce any other person or firm to submit or not to submit a response.
4. The undersigned is authorized to enter into contractual obligations on behalf of the above-named organization.
5. By submitting a response to a Request for Proposal, bid or other offer to do business with the University your entity understands and agrees that:
   a. The Agreement provisions in Section 1.2.1.2 of this document will not be modified and are thereby incorporated into any agreement entered into between University and your entity; that such terms and condition shall control in the event of any conflict with such agreement; and that your entity will not propose or demand any contrary terms;
   b. The above Agreement provisions in Section 1.2.1.2 of this document will govern the interpretation of such agreement notwithstanding the expression of any other term and/or condition to the contrary;
   c. Your entity agrees that the resulting Agreement will be the entire agreement between the University (including University’s employees and other End Users) and Respondent and in the event that the Respondent requires terms of use agreements or other agreements, policies or understanding, whether on an order form, invoice, website, electronic, click-through, verbal or in writing, with University’s employees or other End Users, such agreements shall be null, void and without effect, and the terms of the Agreement shall apply.
   d. Your entity will identify at the time of submission which, if any, portion or your submitted materials are entitled to “trade secret” exemption from disclosure under Maine's Freedom of Access Act; that failure to so identify will authorize UMS to conclude that no portions are so exempt; and that your entity will defend, indemnify and hold harmless UMS in any and all legal actions that seek to compel UMS to disclose under Maine's Freedom of Access Act some or all of your submitted materials and/or contract, if any, executed between UMS and your entity.
Continued - Appendix A – University of Maine System Response Cover Page

To the best of my knowledge all information provided in the enclosed response, both programmatic and financial, is complete and accurate at the time of submission.

Date: ______________________________________

Name and Title (Printed)

Authorized Signature
Appendix B – Debarment, Performance and Non-Collusion Certification

University of Maine System
DEBARMENT, PERFORMANCE and NON-COLLUSION CERTIFICATION

RFP #112-17
University of Southern Maine Energy Savings Performance Consulting Services

By signing this document, I certify to the best of my knowledge and belief that the aforementioned organization, its principals and any subcontractors named in this proposal:

a. Are not presently debarred, suspended, proposed for debarment, and declared ineligible or voluntarily excluded from bidding or working on contracts issued by any governmental agency.

b. Have not within three years of submitting the proposal for this contract been convicted of or had a civil judgment rendered against them for:
   i. Fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a federal, state or local government transaction or contract.
   ii. Violating Federal or State antitrust statutes or committing embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
   iii. Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State or Local) with commission of any of the offenses enumerated in paragraph (b) of this certification; and
   iv. Have not within a three (3) year period preceding this proposal had one or more federal, state or local government transactions terminated for cause or default.

c. Have not entered into a prior understanding, agreement, or connection with any corporation, firm, or person submitting a response for the same materials, supplies, equipment, or services and this proposal is in all respects fair and without collusion or fraud. The above mentioned entities understand and agree that collusive bidding is a violation of state and federal law and can result in fines, prison sentences, and civil damage awards.

Failure to provide this certification may result in the disqualification of the Respondent’s proposal, at the University’s discretion.

Date: ______________________________________

___________________________________________________________________________________

Name and Title (Printed)

____________________________________________________________________________________

Authorized Signature
Appendix C – Required Cost Evaluation Exhibits

University of Maine System
COST EVALUATION
RFP # 112-17
University of Southern Maine Energy Savings Performance Consulting Services

Respondent’s Organization Name:

<table>
<thead>
<tr>
<th>GENERAL INSTRUCTIONS:</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. The Respondent must submit a cost response that covers the entire period of the Agreement, including any optional renewal periods.</td>
</tr>
<tr>
<td>2. The cost response shall include the costs necessary for the Respondent to fully comply with the Agreement terms and conditions and requirements. <strong>Note regarding total cost of ownership:</strong> This “cost” will encompass the entire solution pricing along with all products and services offered as part of the solution for Phases 1 through 5.</td>
</tr>
<tr>
<td>3. Failure to provide the requested information and to follow the required cost response format provided in Appendix C may result in the exclusion of the Response from consideration, at the discretion of the University. You can add rows and columns required to insert additional information. If a particular cost table is not required as part of your response simply leave it blank.</td>
</tr>
<tr>
<td>4. No costs related to the preparation of the Response for this document or to the negotiation of the Agreement with the University may be included in the Response. Only costs to be incurred after the Agreement effective date that are specifically related to the implementation or operation of contracted services may be included.</td>
</tr>
<tr>
<td>5. Identify all costs by year, to be charged for performing the services necessary to accomplish the objectives of this document.</td>
</tr>
<tr>
<td>6. If there are additional options or services that are not included in the offering, they must be identified and itemized as “optional” and include a description of the product or service and the costs of the option. All items identified in the response (including third party items required) will be considered free add-ons to the proposed solution at the prices included in this response unless expressly stated otherwise.</td>
</tr>
<tr>
<td>7. Respondents’ are encouraged to provide additional price incentives for providing an enterprise solution, multi-year or award of multiple institutions.</td>
</tr>
<tr>
<td>8. Pricing will be guaranteed by the vendor for the term of the Agreement.</td>
</tr>
<tr>
<td>9. The University will NOT seek a best and final offer (BAFO) from any Respondent in this procurement process. All Respondents are expected to provide their best value pricing with the submission of their response. Respondents will NOT be given another opportunity to modify pricing once submitted.</td>
</tr>
</tbody>
</table>
Exhibit 1 – Cost Response

Directions – Respondents must detail the time and costs that will be required to complete the project. It will include complete evaluative services, preparation of documents, travel, lodging, meals, and incidentals. Pricing shall be broken down by phases. Include hourly rates, travel cost, and any/all administrative cost/overhead/documents not included in the base price covered in your firm's estimated price to complete each phase.

Include in each Phase breakdown:
- Estimated number of hours to complete each phase
- Hourly rate for any / all employees / subcontractors required for each phase
- Number of estimated meetings included in each phase
- Cost per additional hour for each phase (I like additional hours instead of additional meetings because we could use hours for anything, whereas meetings are exclusive)
- Any / all additional cost associated for each phase
- Travel rates, projected travel, & total projected cost for travel

Finally include, if any, discounts if awarded Phases 1 – 6, and / or Phases 1 – 5

**Phase 1 - Evaluation**

- Initial assessment / evaluation of ESCO potential for the following campuses. For a list of all the buildings that could potentially be included on campus, see [Attachment A](#)

<table>
<thead>
<tr>
<th>Campus</th>
<th>Total Sq. Footage</th>
<th>Likely Range for ESCO Project</th>
</tr>
</thead>
<tbody>
<tr>
<td>University of Southern Maine, Gorham, ME</td>
<td>1,017,754</td>
<td>250,000- 915,825</td>
</tr>
<tr>
<td>University of Southern Maine, Portland, ME</td>
<td>1,215,717</td>
<td>250,000- 985,287</td>
</tr>
<tr>
<td>University of Southern Maine, Lewiston, ME</td>
<td>132,442</td>
<td>0- 132,442</td>
</tr>
</tbody>
</table>

Phase 2 - Scope of Work

Phase 3 - RFP Process

Phase 4 - Advisor for Investment Grade Audit
Phase 5 - ESCO Contract Negotiations $__________________

TOTAL Phases 1, 2, 3, 4, & 5, Include any discounts if applicable: $__________________

Phase 6 - Project Manager

Cost to complete Phase 6 is dependent on the Scope of Work within the University's ESCO RFP to be determined in Phases 2 & 3. Without knowing quantity of work, include hourly rates, travel rates, and any/all administrative cost/overhead/documents. Provide any cost structure(s) for completion of Phase 6, if applicable, for the University to consider to complete Phase 6.

Phase 6 Cost shall be provided in Respondent's format to include all cost that may be needed to complete Phase 6.
Appendix D – Economic Impact Evaluation Form

Respondent’s Organization Name: ______________________________________________________

Instructions

Each Respondent will complete the tables below to quantify the Respondent’s economic impact upon and within the State of Maine.

For the purposes of this RFP, the term “economic impact” shall be defined as the “Economic Impact Factors” listed in the table below. To complete the “economic impact” section of the Respondent’s response, the Respondent shall provide the information requested, describing the Respondent’s overall recent economic impact with the State of Maine and, separately, the projected economic impact with the State of Maine that would specifically result from the awarded contract only, should the Respondent be selected.

Table D1 - Recent Economic Impact (Respondent's overall Economic Impact over the past 24-month period)

<table>
<thead>
<tr>
<th>Economic Impact Factors</th>
<th>Factors Expressed in Dollars</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries paid to Maine residents in past 24-month period</td>
<td>$</td>
</tr>
<tr>
<td>Payments made to Maine-based subcontractors in past 24-month period</td>
<td>$</td>
</tr>
<tr>
<td>Payments of State and local taxes in Maine within past 24-month period</td>
<td>$</td>
</tr>
<tr>
<td>Payments of State licensing fees in Maine within past 24-month period</td>
<td>$</td>
</tr>
<tr>
<td><strong>Total Overall Recent Economic Impact</strong></td>
<td><strong>$</strong></td>
</tr>
</tbody>
</table>

Table D2 - Projected Economic Impact (Future 24-month economic impact resulting from the awarded contract for Phases 1, 2, 3, 4, & 5 combined)

<table>
<thead>
<tr>
<th>Economic Impact Factors</th>
<th>Factors Expressed in Dollars</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries to be paid to Maine residents in future 24-month period as a result of the awarded contract</td>
<td>$</td>
</tr>
<tr>
<td>Payments made to Maine-based subcontractors in future 24-month period as a result of the awarded contract</td>
<td>$</td>
</tr>
<tr>
<td>Payments of State and local taxes in Maine within future 24-month period as a result of the awarded contract</td>
<td>$</td>
</tr>
<tr>
<td>Payments of State licensing fees in Maine within future 24-month period as a result of the awarded contract</td>
<td>$</td>
</tr>
<tr>
<td><strong>Total Projected Economic Impact Only from Awarded Contract, If Selected</strong></td>
<td><strong>$</strong></td>
</tr>
</tbody>
</table>
For the tables above, the following definitions are provided:

- “Respondent”: Organization identified on the Proposal Cover Page under “Respondent's Organization Name”.
- “Maine resident”: Any person whose primary residence is located within the State of Maine.
- “Maine-based”: Any organization whose primary operations are located within the State of Maine.
- “Past 24-month period”: The past 24-months, starting on the date that the RFP was publicly released.
- “Future 24-month period”: A projection for the future 24-month period, starting upon the “Initial Period of Performance” start date Section 1.3.1

**Certification Statement**

To the best of my knowledge, all information provided in the Economic Impact Evaluation Form is complete and accurate at the time of submission and I confirm that I am authorized to make such a determination on behalf of my organization.

Date: ________________________________

____________________________________________________________________________________

Name and Title (Printed)

____________________________________________________________________________________

Authorized Signature
Appendix E – Contract for Services

UNIVERSITY OF MAINE SYSTEM
CONTRACT FOR SERVICES

This Contract for Services Master Agreement ("Agreement" or "Master Agreement") entered into this _____ day of __________, ______, by and between the University of Maine System, hereinafter referred to as the "University", and __________________________, hereinafter referred to as "Contractor".

WITNESSETH, that for and in consideration of the payments and agreements hereinafter mentioned, to be made and performed by the University, the Contractor hereby agrees with the University to provide the products and services described in this agreement, and the following Riders, hereby incorporated into this Agreement and made part of it by reference:

Rider A - Specifications of Work to be Performed
Rider A-1 – Pricing
Rider B-1 – Insurance Requirements
Rider B-2 – Substitute Form W-9 - Taxpayer Identification Number Request & Certification

Contract Amendments as required

Request for Proposal #112-17 Issue Date June 22, 2017 Titled University of Southern Maine Energy Savings Performance Consulting Services

Contractor's Bid in Response to Request for Proposal #112-17 Proposal Submission Date August 1, 2017 Titled University of Southern Maine Energy Savings Performance Consulting Services

WHEREAS, the University desires to enter into a contract for professional services, and the Contractor represents itself as competent and qualified to accomplish the specific requirements of this Contract to the satisfaction of the University;

NOW THEREFORE, in consideration of the mutual promises contained herein, the parties hereby agree as follows:

This Agreement, along with any documents identified, which are incorporated by reference, constitutes the entire Agreement between the parties, and there are no other or further written or oral understandings or agreements with respect thereto.

1. Specifications of Work: The Contractor agrees to perform the Specifications of Work as described in Rider A, hereby incorporated by reference.

2. Term: This Contract shall commence on January 2, 2018 and shall terminate on January 1, 2019, unless terminated earlier as provided in this Contract with option for four (4) additional one (1) year renewals upon the parties’ mutual agreement.
3. **Payment:**

   A. Payment shall be made upon submittal of an electronic invoice to the University by the Contractor on a net 30 basis unless discount terms are offered. In the event there is a discrepancy with the invoice, payment terms shall be effective starting on the date the discrepancy is resolved, for only that portion of the invoice that is disputed. Invoices must include a purchase order number.

   B. “**Additional Services**” The University will have the option to purchase additional services under this Agreement.

   C. “**Multi-Institution Capabilities**” University will have the option to include products and services under this Agreement to additional University institutions, this includes any additional University institutions formed during the term of this agreement, all facilities utilized by an institution including those managed and/or owned by a third party, and additional entities, such as, the University College a division of University of Maine at Augusta.

4. **Termination:** The **Agreement** may be terminated by the University in whole, or in part, whenever for any reason the University shall determine that such termination is in the best interest of the University. Any such termination shall be effected by delivery to the Contractor of a Notice of Termination specifying the extent to which performance of the Agreement is terminated and the date on which such termination becomes effective. The University shall pay all allowable costs incurred up to the effective date of termination. However, the Contractor shall not be reimbursed for any costs incurred after the effective date of termination.

5. **Obligations Upon Termination:** Any materials produced in performance of this agreement are the property of the University and shall be turned over to the University upon request. The University shall pay the Contractor for all services performed to the effective date of termination subject to offset of sums owed by the Contractor to the University.

6. **Non-Appropriation:** Notwithstanding any other provision of this Agreement, if the University is not appropriated sufficient funds to pay for the work to be performed under this Agreement or if funds are de-appropriated, then the University is not obligated to make payment under this Agreement.

7. **Conflict of Interest:** No officer or employee of the University shall participate in any decision relating to this contract which affects his or her personal interest in any entity in which he or she directly or indirectly has interest. No employee of the University shall have any interest, direct or indirect, in this contract or proceeds thereof.

8. **Modification:** This Contract may be modified or amended only in a writing signed by both parties.

9. **Assignment:** This Contract, or any part thereof, may not be assigned, transferred or subcontracted by the Contractor without the prior written consent of the University.

10. **Applicable Law:** This Contract shall be governed and interpreted according to the laws of the State of Maine.
11. **Administration:** Aaron Witham shall be the University's authorized representative in all matters pertaining to the administration of the terms and conditions of this Contract.

12. **Non-Discrimination:** In the execution of the contract, the Contractor shall not discriminate on the basis of race, color, religion, sex, sexual orientation, transgender status or gender expression, national origin or citizenship status, age, disability, genetic information, or veteran status and shall provide reasonable accommodations to qualified individuals with disabilities upon request. The university encourages the employment of qualified individuals with disabilities.

13. **Indemnification:** The Contractor shall comply with all applicable federal, state and local laws, rules, regulations, ordinances and orders relating to the services provided under this Contract. Contractor shall indemnify, defend and hold the University, its Trustees, officers, employees, and agents, harmless from and against any and all loss, liability, claims, damages, actions, lawsuits, judgments and costs, including reasonable attorney's fees, that the University may become liable to pay or defend arising from or attributable to any acts or omissions of the Contractor, its agents, employees or subcontractors, in performing its obligations under this Contract, including, without limitation, for violation of proprietary rights, copyrights, or rights of privacy, arising out of a publication, translation, reproduction, delivery, performance, use or disposition of any data furnished under the Contract or based on any libelous or other unlawful matter contained in such data.

14. **Contract Validity:** In the event one or more clauses of this Contract are declared invalid, void, unenforceable or illegal, that shall not affect the validity of the remaining portions of this Contract.

15. **Independent Contractor:** Contractor is an independent contractor of the University, not a partner, agent or joint venture of the University and neither Party shall hold itself out contrary to these terms by advertising or otherwise, nor shall either party be bound by any representation, act or omission whatsoever of the other. For U.S. entities, Contractor, its employees and subcontractors if any, is/are independent contractors for whom no Federal or State Income Tax will be deducted by the University, and for whom no retirement benefits, social security benefits, group health or life insurance, vacation and sick leave, Worker's Compensation and similar benefits available to University's employees will accrue. The parties further understand that annual information returns as required by the Internal Revenue Code and Maine Income Tax Law will be filed by the University with copies sent to Contractor. Contractor will be responsible for compliance with all applicable laws, rules and regulations involving but not limited to, employment, labor, Workers Compensation, hours of work, working conditions, payment of wages, and payment of taxes, such as unemployment, social security and other payroll taxes, including other applicable contributions from such persons when required by law.

16. **Intellectual Property:** Any information and/or materials, finished or unfinished, produced in performance of this Contract, and all of the rights pertaining thereto, are the property of the University and shall be turned over to the University upon request.

17. **Entire Contract:** This Contract sets forth the entire agreement between the parties on the subject matter hereof and replaces and supersedes all prior agreements on the subject, whether oral or written, express or implied. This Contract is the entire agreement between the University (including University's employees and other End Users) and Contractor. In the
event that Contractor enters into terms of use agreements or other agreements, policies or understandings, whether on Contractor's purchase order, website, electronic, click-through, verbal or in writing, with University's employees or other End Users, such agreements shall be null, void and without effect, and the terms of this Contract shall apply. University will not be bound to any other terms and conditions set forth in any documents, agreements or policies posted on Contractor's website unless such terms and conditions are set forth in this Contract. Contractor may not unilaterally change any term or condition of this Contract.

18. Licensing: Contractor shall secure in its name and at its expense all federal, state, and local licenses and permits required for operation under this Contract. Contractor shall provide proof of such licensure or permit to the University prior to commencing work under this Contract.

19. Record Keeping, Audit and Inspection of Records: The Contractor shall maintain books, records and other compilations of data pertaining to the requirements of the Contract to the extent and in such detail as shall properly substantiate claims for payment under the Contract. All such records shall be kept for a period of seven years or for such longer period as specified herein. All retention periods start on the first day after the final payment of the Contract. If any litigation, claim, negotiation, audit or other action involving the records is commenced prior to the expiration of the applicable retention period, all records shall be retained until completion of the action and resolution of all issues resulting therefrom, or until the end of the applicable retention period, whichever is later. The University, the grantor agency (if any), or any of their authorized representatives shall have the right at reasonable times and upon reasonable notice, to examine and copy the books, records and other compilations of data of the Contractor pertaining to this Contract. Such access shall include on-site audits.

20. Publicity, Publication, Reproduction and use of Contract’s Products or Materials: Unless otherwise provided by law or the University, title and possession of all data, reports, programs, software, equipment, furnishings and any other documentation or product paid for with University funds shall vest with the University. The Contractor shall at all times obtain the prior written approval of the University before it, any of its officers, agents, employees or subcontractors, either during or after termination of the Contract, makes any statement bearing on the work performed or data collected under this Contract to the press or issues any material for publication through any medium of communication. If the Contractor or any of its subcontractors publishes a work dealing with any aspect of performance under the Contract, or of the results and accomplishments attained in such performance, the University shall have a royalty free, non-exclusive and irrevocable license to reproduce, publish or otherwise use and to authorize others to use the publication.

21. Confidentiality: The contractor shall comply with all laws and regulations relating to confidentiality and privacy including but not limited to any rules or regulations of the University.

22. Force Majeure: Neither party shall be liable to the other or be deemed to be in breach of this Contract for any failure or delay in rendering performance arising out of causes beyond its reasonable control and without its fault or negligence. Such causes may include, but are not limited to, acts of God or of a public enemy, fires, flood, epidemics, strikes, embargoes or unusually severe weather. Dates or time of performance shall be extended to the extent of delays excused by this section provided that the party whose performance is affected notifies the other promptly of the existence and nature of such delay.

23. Notices: Unless otherwise specified in an attachment hereto, any notice hereunder shall be in writing and addressed to the persons and addresses below.
To the University:

University of Maine System
Robinson Hall
46 University Drive
Augusta, ME 04330

Attn: Contract Administration

To Contractor:

<<BID INSTRUCTIONS – Bidder to supply information noted below for submission with their proposal/bid. >>

Company Name:
Contact Name:
Address:
Phone Number:
Fax Number:

24. Invoices: Unless otherwise specified in an attachment hereto, invoices and questions regarding invoices will be directed to:

University of Maine System
Accounts Payable
PO Box 533
Bangor, ME 04402

Phone: 207-581-2692
Fax: 207-581-2698
Email: UMAP@maine.edu

25. Order of Precedence: In the event of any conflict among the documents in this agreement, the following order of precedence shall apply:

A. Terms and conditions of this Agreement
B. Rider A - Specifications of Work to be Performed
C. Rider A-1 – Pricing
D. Rider B-1 – Insurance Requirements
E. Rider B-2 – Substitute Form W-9 - Taxpayer Identification Number Request & Certification
F. Contract Amendments as required
G. Request for Proposal 112-17 Issue Date June 22, 2017 Titled University of Southern Maine Energy Savings Performance Consulting Services
H. Contractor’s Bid in Response to Request for Proposal #112-17 Proposal Submission Date August 1, 2017 Titled University of Southern Maine Energy Savings Performance Consulting Services
26. **Multi-Institution Capabilities** University will have the option to include products and services under this Agreement to additional University institutions, this includes any additional University institutions formed during the term of this agreement, all facilities utilized by an institution including those managed and/or owned by a third party, and additional entities, such as, the University College a division of University of Maine at Augusta.

The Community College System and Maine Maritime Academy, both public higher education institutions in the state, shall be permitted to piggyback off of the University’s contract if they should so desire. The Contractor agrees to further provide the products and services, with all the same terms and conditions applicable, to these additional entities.

27. **Smoking Policy**

The University must comply with the "Workplace Smoking Act of 1985" and M.R.S.A. title 22, § 1541 et seq "Smoking Prohibited in Public Places." In addition, University Institutions may have specific Smoking Prohibitions. The Respondent shall be responsible for the implementation and enforcements of these restrictions.
Signatures

FOR THE UNIVERSITY OF MAINE SYSTEM:

BY: ______________________________
(signature)

Name: ______________________________
(print or type)

Title: ______________________________

Address: ____________________________
____________________________________
____________________________________

Telephone: __________________________

Fax: ________________________________

Date: ________________________________

FOR THE CONTRACTOR:

LEGAL NAME: ________________________

BY: ________________________________
(signature)

Name: ______________________________
(print or type)

Title: ______________________________

Address: ____________________________
____________________________________
____________________________________

Telephone: __________________________

Fax: ________________________________

Date: ________________________________

Tax ID #: ____________________________

Per University policy, “Any contract or agreement for services that will, or may, result in the expenditure by the University of $50,000 or more must be approved in writing by the Chief Procurement Officer, or designee, and if it is not approved, valid or effective until such written approval is granted.”

Chief Financial Officer approval is required of any University of Maine System agreement of $50,000 or more, and it is not approved, valid or effective until such written approval is granted.

Chief Business Officer approval is required of any campus specific agreement of $50,000 or more, and it is not approved, valid or effective until such written approval is granted.

BY: ________________________________
Title: ______________________________
Chief Procurement Officer or designee

BY: ________________________________
Title: ______________________________
Chief Financial/Business Officer or designee

Date: ________________________________

Date: ________________________________
RIDER A
SPECIFICATIONS OF WORK TO BE PERFORMED

The Contractor agrees to the Specifications of Work to be Performed as follows:

INTENT AND PURPOSE

The University of Southern Maine seeks Energy Savings Consulting Services. It is the intent of the University to award all Phases listed below to one (1) Owner's Representative / Energy Savings Consultant.

Energy Savings Consulting Services
The University seeks a highly qualified firm to represent the University as an Energy Savings Consultant, also known as an Owner's Representative. The awarded Consulting Firm will work for the University in all phases of obtaining a third-party Energy Service Company (ESCO) in order to produce an investment grade audit and an energy savings performance contract.

The key tasks the University seeks from the Consulting Firm to assist the University includes, but is not limited to, the following phases:

Phase 1 - Evaluation

- Initial assessment / evaluation of ESCO potential, considering building stock, energy demand and energy supply
- Estimates of square footage to assess are provided in Exhibit 1

Phase 2 - Scope of Work

- Help determine the scope of work to be performed by an ESCO(s)
  - Determine buildings to be included
  - Determine types of energy systems/infrastructure to be included
- Help determine best approach to completing an RFP for hiring an ESCO(s) and conducting an investment energy audit
  - The University aims to hire an ESCO by September of 2018

Phase 3 - RFP Process

- Assist a University-appointed committee in writing the RFP(s) or RFQ(s) required to achieve the tasks of hiring an ESCO(s) and completing an audit
  - Aid in assembling an adequate level of facility data to share with firms in order to garner high quality proposals
    - Assist in compiling and organizing existing utilities information
- Assist in compiling and organizing related University background information

- Assist the University in finding appropriate ESCOs or lists of ESCOs to invite

- Assist the University in response to communication with respondents. Communication may involve the following:
  - Attending the pre-bid conference(s)
  - Helping to respond to written questions
  - Attending oral presentations and asking critical questions

- Assist the University in selecting an ESCO
  - Review all proposals
  - Score proposals based on committee's criteria, including economic and qualification considerations
  - Present comparison summary matrix to committee

Phase 4 - Investment Grade Audit (IGA)

- Act in an advisory role to:
  - Aid University in defining parameters for ESCO(s) to carry-out an investment grade audit(s)
  - Monitor progress on audit(s) to ensure results will be accurate and actionable
  - Ensure that a valid energy baseline is determined for the sake of accurate measurement and verification of anticipated energy savings performance contract

- Review audit(s) for accuracy
  - Examine engineering models & assumptions
  - Examine financial models & assumptions
  - Provide detailed analysis including, but not limited to, verification of numbers, tests, assumptions, etc.

- Provide a bias-free detailed report of all ESCO Respondents.
  - Including ranking of Respondents’ Proposals.

- This phase may appear at a different point in the timeline if the University and Owner's rep determine that it should

Phase 5 - Contract Negotiations

- Assist the University in negotiating an energy savings performance contract(s) with selected ESCO(s)

- Assist the University in choosing a suite of projects to implement

- Assist the University in establishing reasonable timelines for selected projects

- Help University understand risks and benefits of proposed contract(s)

Phase 6 - Project Manager

- Manage implementation of projects

- Review annual measurement & verification reports
• Work with ESCO(s) to adjust baselines if warranted
• Troubleshoot other issues that arise with energy service performance contract(s)

Firms who bid on the Owner’s Rep services solicited in this RFP will automatically be excluding their firm from consideration for the future ESCO RFP. In addition, firms will be expected to avoid conflicts of interest with any ESCO or ESCO affiliate that may bid on the ESCO RFP. If such conflict arises during Phases 2 – 6, the awarded Contractor must disclose such conflict(s) and provide how the Contractor will control such conflict(s).

For a proposal to be considered, a firm must bid on Phases 1 through 5. Preference may be given to firms that bid on all the Phases. The University reserves the right to only contract for certain Phases, while doing others “in-house.” The University also reserves the right to award different Phases to different firms; however, contracting with one firm is preferred.

PRODUCT SCOPE OF WORK:

<< BID INSTRUCTIONS - Bidder to provide product/service scope of work description as part of their proposal/bid submission. >>

Additional Scope: The Contractor shall permit product and services not covered herein to be added by mutual agreement, without voiding the provisions of the existing contract. The Contractor, for additional consideration, shall furnish additional such products and services to the University.

PRICING: Refer to RIDER A-1. Pricing will be valid for the term of the Agreement.

PERFORMANCE TERMS AND CONDITIONS
1. Employees: The Contractor shall employ only competent and satisfactory personnel and shall provide a sufficient number of employees to perform the required services efficiently and in a manner satisfactory to the University. If the University Contract Administrator notifies the Contractor in writing that any person employed on this Contract is incompetent, disorderly, or otherwise unsatisfactory, such person shall not again be utilized in the execution of this Contract without the prior written consent of the Contract Administrator.
RIDER A-1
PRICING

<< BID INSTRUCTIONS - Details in Exhibit 1 will be inserted here during Agreement negotiations. No action needed for Bidder as part of their proposal/bid submission. >>
RIDER B-1
INSURANCE REQUIREMENTS

Contractor's Liability Insurance: During the term of this agreement, the Contractor shall maintain the following insurance:

<table>
<thead>
<tr>
<th>#</th>
<th>Insurance Type</th>
<th>Coverage Limit</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Commercial General Liability, including Product's and Completed Operations (Written on an Occurrence-based form) (Bodily Injury and Property Damage)</td>
<td>$1,000,000 per occurrence or more</td>
</tr>
<tr>
<td>2</td>
<td>Vehicle Liability (Including Hired &amp; Non-Owned) (Bodily Injury and Property Damage)</td>
<td>$1,000,000 per occurrence or more</td>
</tr>
<tr>
<td>3</td>
<td>Workers Compensation (In Compliance with Maine and Federal Law)</td>
<td>Required for all personnel</td>
</tr>
<tr>
<td>3</td>
<td>Professional Liability Insurance (Agents, Consultants, Brokers, Lawyers, Financial, Engineers, or Medical Services)</td>
<td>$1,000,000 per occurrence or more</td>
</tr>
<tr>
<td>4</td>
<td>Marine General Liability (Any maritime or marine services)</td>
<td>$1,000,000 per occurrence or more</td>
</tr>
</tbody>
</table>

Coverage limit requirements can be met with a single underlying insurance policy or through the combination of an underlying insurance policy plus an Umbrella insurance policy.

The University of Maine System shall be named as Additional Insured on the Commercial General Liability insurance.

Certificates of Insurance for all of the above insurance shall be filed with:

University of Maine System  
Risk Manager  
Robinson Hall  
46 University Drive  
Augusta, Maine 04330

Certificates shall be filed prior to the date of performance under this Agreement. Said certificates, in addition to proof of coverage, shall contain the standard statement pertaining to written notification in the event of cancellation, with a thirty (30) day notification period.

The University reserves the right to change the insurance requirement or to approve alternative insurances or limits, at the University's discretion.
RIDER B-2
Substitute Form W-9 - Taxpayer Identification Number Request & Certification

Please complete the following information. We are required by law to obtain this information from you when making a reportable payment to you. If you do not provide us with this information, your payments may be subject to federal income tax backup withholding. Use this form only if you are a U.S. person (including US. resident alien.). If you are a foreign person, use the appropriate Form W-8.

Part 1 Tax Status:
Print Name: ____________________________________________________________________
Address (number, street, and apt. or suite no.):____________________________________________________________
City: ____________________________________________ State: _________________________ Zip: ________________
Phone: ( ___ )_________________________________
Complete One:

☐ Individual/Sole Proprietor
☐ Partnership EIN __ __ - __ __ __ __ __
☐ Corporation EIN __ __ - __ __ __ __ __
☐ Limited Liability Company EIN __ __ - __ __ __ __ __
☐ Tax-Exempt or Not-for-Profit under § 501(C)(3) EIN __ __ - __ __ __ __ __
☐ Government Entity EIN __ __ - __ __ __ __ __
☐ Estate or Trust EIN __ __ - __ __ __ __ __
☐ All other Entities EIN __ __ - __ __ __ __ __

Part 2 Exemption: If exempt from Form 1099 reporting, check here: ☐
and circle your qualifying exemption reason below

1. An organization exempt from tax under IRC section 501(a)
2. The United States or any of its agencies or instrumentalities
3. A state, the District of Columbia, a possession of the United States, or any of their political subdivisions or
   instrumentalities
4. A foreign government or any of its political subdivisions, agencies, or instrumentalities
5. An international organization or any of its agencies or instrumentalities
6. Other: ___________________

Part 3 Certification:
Under penalties of perjury, I certify that:
1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and
2. I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the
   Internal Revenue Service (IRS) that I am subject to backup withholding because of a failure to report all interest or dividends,
   or (c) the IRS has notified me that I am no longer subject to backup withholding, and
3. I am a U.S. person (including a U.S. resident alien).

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to
backup withholding because you have failed to report all interest and dividends on your tax return.

Signature of U.S. person: ________________________________ Date: ________________________________

Please return this form with the attached contract. Thank you for your cooperation.
Appendix F – Certificate of Insurability Form

Contractor’s Liability Insurance: During the term of this agreement, the Contractor shall maintain the following insurance:

<table>
<thead>
<tr>
<th>#</th>
<th>Insurance Type</th>
<th>Coverage Limit</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Commercial General Liability, including Product’s and Completed Operations</td>
<td>$1,000,000 per occurrence or more</td>
</tr>
<tr>
<td></td>
<td>(Written on an Occurrence-based form)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Bodily Injury and Property Damage)</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Vehicle Liability (Including Hired &amp; Non-Owned)</td>
<td>$1,000,000 per occurrence or more</td>
</tr>
<tr>
<td></td>
<td>(Bodily Injury and Property Damage)</td>
<td></td>
</tr>
<tr>
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<td>Workers Compensation (In Compliance with Maine and Federal Law)</td>
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</tr>
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<td>$1,000,000 per occurrence or more</td>
</tr>
<tr>
<td></td>
<td>Financial, Engineers, or Medical Services)</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Marine General Liability (Any maritime or marine services)</td>
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</tr>
</tbody>
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Coverage limit requirements can be met with a single underlying insurance policy or through the combination of an underlying insurance policy plus an Umbrella insurance policy.

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University of Maine System  
Risk Manager  
Robinson Hall  
46 University Drive  
Augusta, Maine 04330

Certificates shall be filed prior to the date of performance under this Agreement. Said certificates, in addition to proof of coverage, shall contain the standard statement pertaining to written notification in the event of cancellation, with a thirty (30) day notification period.

The University reserves the right to change the insurance requirement or to approve alternative insurances or limits, at the University’s discretion.
Appendix G – Organization Reference Form

Respondent’s Organization Name: ______________________________________________________

**INSTRUCTIONS**: Provide a minimum of three (3) current professional references who may be contacted for verification of the Respondent’s professional qualifications to meet the requirements set forth herein. We strongly prefer references from higher education institutions similar in size and requirements to the University of Maine System, including those with multi-campus integrated solutions.

We request that the references include one long-standing customer (minimum of 3 year engagement) and one new customer (one who has been engaged with Respondent for less than one year).

<table>
<thead>
<tr>
<th>REFERENCE #1</th>
<th>Institution/Company Name</th>
<th>Contact Name</th>
<th>Contact Title</th>
<th>Contact Phone Number</th>
<th>Contact eMail Address</th>
<th>Relationship Length</th>
</tr>
</thead>
<tbody>
<tr>
<td>REFERENCE #2</td>
<td>Institution/Company Name</td>
<td>Contact Name</td>
<td>Contact Title</td>
<td>Contact Phone Number</td>
<td>Contact eMail Address</td>
<td>Relationship Length</td>
</tr>
<tr>
<td>REFERENCE #3</td>
<td>Institution/Company Name</td>
<td>Contact Name</td>
<td>Contact Title</td>
<td>Contact Phone Number</td>
<td>Contact eMail Address</td>
<td>Relationship Length</td>
</tr>
<tr>
<td>REFERENCE #4</td>
<td>Institution/Company Name</td>
<td>Contact Name</td>
<td>Contact Title</td>
<td>Contact Phone Number</td>
<td>Contact eMail Address</td>
<td>Relationship Length</td>
</tr>
</tbody>
</table>
Appendix H – Evaluation Question(s) - Organization, Qualifications and Experience

Respondent's Organization Name: __________________________________________________________

**INSTRUCTIONS:** Respondents shall ensure that all information required herein is submitted with the response. All information provided should be verifiable by documentation requested by the University. Failure to provide all information, inaccuracy or misstatement may be sufficient cause for rejection of the response or rescission of an award. Respondents are encouraged to provide any additional information describing operational abilities. Please list the answers to your questions after the question or number the answers so that they can be easily attributed to the relevant question.

**QUESTIONS:**

1. Provide a statement describing your company, including name, number of employees, locations, number of years in business, number of years offering/supporting the proposed solution, and any and all acquisitions or mergers in the last five years. Is the company publicly or privately held? Include credentials for energy engineering expertise. Include your firm's Dun & Bradstreet number, if available.

2. If subcontractors / consultant(s) are to be used, provide a list that specifies the name, address, phone number, contact person, and a brief description of the subcontractors’ organizational capacity and qualifications. Include the following information:
   a. Outline the contractual relationship between your firm and each subcontractor
   b. Identify specific subcontractors and specific requirements/services of this RFP for which each subcontractor will perform
   c. Provide copies any required licenses for any subcontractor that may perform services of this RFP
   Note: Awarded firm will not allow any subcontractor to commence work until all University insurance requirements have been completed to the University's satisfaction.

3. Describe your experience with demand side projects aimed at reducing energy and carbon emissions. Please include account sizes and types of projects.

4. Describe your experience with supply side projects aimed at reducing energy and carbon emissions. Please include account sizes and types of projects.

5. Provide information about contract cancellations or non-renewals your company has experienced over the last three years.

6. Describe your experience offering a solution for the business requirements identified in this document within higher education and / or non-profit organizations. Provide a client list that includes any and all higher education clients, along with the estimated project size (in dollars or energy savings per time period) and the type of project carried out with each client.

7. Describe your experience with energy saving performance contracts that provide upfront capital to the customer for completing a project and then rely on the customer to pay savings back to the ESCO.

8. Describe your experience with other types of financing mechanisms for energy savings, if any. Include any credentials for financial expertise.

9. Describe your experience analyzing carbon emissions from energy projects.

10. Describe your experience/knowledge of Maine’s tax incentives and rebates for energy projects (including State and Efficiency Maine).
11. Describe your experience/knowledge of the United States Department of Energy's energy efficiency or sustainability incentive programs?

12. Provide a statement that explains why your company would be most qualified to provide services to the University of Maine System. What differentiates you from your competitors? In the response the Respondent must demonstrate that they are a recognized leader in the services and/or products covered in this document.

13. Describe your firm’s understanding of the current higher education needs for providing the services described in Specifications / Scope of Work detailed in this document. Include in your response what challenges do higher education organizations face in this area and how would your solution support our goals?

14. Describe any experience you have ensuring that your clients’ energy projects incorporate education/engagement opportunities for students and how you would incorporate students into this project.

15. Provide a detailed statement describing your firm's technical proposal. Include time-lines, projected required personnel and schedules for completing the project:
   a. Specify the methodology and strategy the firm would propose to carry out the work for the tasks outlined in the scope of work.
   b. Provide for each Phase, the following: University responsibilities, your Firm's deliverables, communication / coordination method and how many meetings.
   c. Explain how you propose to communicate with the University efficiently and effectively in order to minimize wasted time, confusion, redundancy, and loss of important details. Explain your preference for and comfort level for using various file sharing platforms like Google Docs, Microsoft Box, or others.

16. Describe the team you would use for this project:
   a. Describe the structure of the team working on the project, including responsibilities of each individual, who reports to whom, and where, geographically, each team member is based. Include subcontractors / consultant(s) in the team structure if you plan to use them.
   b. Provide résumés for each staff member responsible for design, implementation, project management, or other positions identified in the requirements of this document. Résumés shall include education, experience, license, and/or certifications of each individual. Certified Energy Managers, Certified Measurement & Verification Professionals, and licensed engineers are especially beneficial.

17. List all ESCOs that your firm is currently receiving financial compensation from and/or sharing business ownership with.

18. Explain how your firm would segregate its work to avoid any potential conflict of interest with current or future ESCOs and any ESCO business partner(s).

19. Financial Stability: No financial statements are required to be submitted with your responses, however, prior to an award the University may request audited financial statements from your company, credit reports and letters from your bank and suppliers.
## Attachment A - BUILDING INVENTORY

<table>
<thead>
<tr>
<th>Aim #</th>
<th>Bld #</th>
<th>Gorham</th>
<th>Built</th>
<th># Firs</th>
<th>Gross Sq Ft</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>0001</td>
<td>6G001</td>
<td>ACADEMY BUILDING-100 SCHOOL ST.</td>
<td>1939 YEAR</td>
<td>1806</td>
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<tr>
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<td>0501</td>
<td>6G500</td>
<td>ANDERSON HALL - 40 CAMPUS AVE.</td>
<td>1963</td>
<td>6</td>
</tr>
<tr>
<td>3</td>
<td>0540</td>
<td>6G540</td>
<td>ADMISSIONS PHINNEY HOUSE - 149 STATE ST.</td>
<td>1900</td>
<td>4</td>
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<tr>
<td>4</td>
<td>0528</td>
<td>6G528</td>
<td>ADMISSIONS BARN- 10 HUSKEY DRIVE</td>
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<td>2</td>
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<tr>
<td>5</td>
<td>0507</td>
<td>6G507</td>
<td>ART GALLARY-5 UNIVERSITY WAY Ext.</td>
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<tr>
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<td>6G516</td>
<td>BAILEY HALL-16 UNIVERSITY WAY - Classroom wing</td>
<td>1958</td>
<td>6</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>Library Wing</td>
<td>1961</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Science Wing</td>
<td>1969</td>
<td></td>
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<tr>
<td>7</td>
<td>0549</td>
<td>6G549</td>
<td>BASEBALL PRESS BOX- 36 BALL FIELD RD</td>
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<tr>
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<td>6G550</td>
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<td>1</td>
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<tr>
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<td>BROOKS STUDENT CENTER- 32 CAMPUS AVE.</td>
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<tr>
<td>11</td>
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<td>CENTRAL HEAT PLANT- 37 UNIVERSITY WAY Ext.</td>
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<tr>
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<td>6G542</td>
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<tr>
<td>17</td>
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<td>6G502</td>
<td>COSTELLO- HILL GYM-47 CAMPUS AVE.</td>
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<td>2</td>
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<tr>
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<td>COSTELLO- ICE ARENA-55 CAMPUS AVE.</td>
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<td>19</td>
<td>0543</td>
<td>6G543</td>
<td>DRAWING STUDIO-49 UNIVERSITY WAY</td>
<td></td>
<td>2</td>
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<tr>
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<td>0537</td>
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<td>DUG OUT AKA 1ST BASE</td>
<td></td>
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<tr>
<td>22</td>
<td>0538</td>
<td>6G538</td>
<td>DUG OUT AKA 3RD BASE</td>
<td></td>
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</tr>
<tr>
<td>23</td>
<td>0551</td>
<td>6G551</td>
<td>FACILITIES MANAGEMENT- 30 UNIVERSITY WAY Ext.</td>
<td>2011</td>
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<tr>
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<td>0536</td>
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<td>HAZARDOUS WASTE BUILDING- 38 UNIVERSITY</td>
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<td>6G497</td>
<td>JOHN MITCHELL CENTER- 67 CAMPUS AVE.</td>
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<td>MAINTENANCE TRADES BUILDING-31 UNIVERSITY WAY Ext.</td>
<td>2007</td>
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<td>McELLAN HOUSE- 140 SCHOOL ST.</td>
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<td>4</td>
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<td>6G546</td>
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<td>0506</td>
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<td>PRESIDENT'S HOUSE - 37 COLLEGE AVE.</td>
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<tr>
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<td>0508</td>
<td>6G508</td>
<td>PRINT MAKING STUDIO-47 UNIVERSITY WAY</td>
<td>1911</td>
<td>2</td>
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<td>0514</td>
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<td>UPPER CLASS HALL- 25 HUSKEY DRIVE</td>
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<tr>
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<td>0539</td>
<td>6G539</td>
<td>PUBLIC SAFETY-28 HUSKEY DRIVE</td>
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<td>1938</td>
<td>3</td>
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<td>40</td>
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<td>6G552</td>
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<td>41</td>
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<td>6G523</td>
<td>UPTON (1960) HASTINGS(1968)-52 UNIVERSITY WAY</td>
<td>1960</td>
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<td>42</td>
<td>0515</td>
<td>6G515</td>
<td>WATER TOWER- 24 WATER TOWER RD</td>
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<tr>
<td>43</td>
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<td>6G530</td>
<td>WELDING SHED- 45 UNIVERSITY WAY</td>
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<tr>
<td>44</td>
<td>0500</td>
<td>6G500</td>
<td>WOODWARD HALL- 20 UNIVERSITY WAY</td>
<td>1955</td>
<td>4</td>
</tr>
</tbody>
</table>

**GORHAM TOTAL**: 1,017,754
<table>
<thead>
<tr>
<th>Aim #</th>
<th>Bld #</th>
<th>Portland</th>
<th>Built</th>
<th>Flrs</th>
<th>Gross Sq. Ft.</th>
</tr>
</thead>
<tbody>
<tr>
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PORTLAND TOTAL 1,215,717

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