

UNIVERSITY OF MAINE SYSTEM
Board of Trustees
Zoom Meeting

December 17, 2025

Finance, Facilities & Technology Committee

Present: Committee Members: Roger Katz (Chair), David MacMahon, Trish Riley, Emily Cain, Barbara Alexander, Riley Worth, Lisa Eames & Patrick Flood **Chancellor:** Dannel Malloy **Presidents:** Joan Ferrini-Mundy, Jenifer Cushman, & Leigh Saufley, **System Staff:** Ryan Low, Carolyn Dorsey, Robert Placido, Amon Purinton, Seth Goodall, Elizabeth Stickler, Gretchen Catlin, Jeff St. John, Ryan Whitlock, Amie Parker, Susan Cameron & Tracy Elliot **Faculty Representative:** Clyde Mitchell. **Other Participants:** Justin Swift, Jenny Boyden, Nicole Vinal, Gabe Paquette, Timothy Surette, Jason Grunkemeyer

Committee Members Absent: None

Chair Katz called the meeting to order and welcomed everyone. The Clerk performed a roll call of the Committee members present.

EXECUTIVE SESSION

On a motion by Trustee MacMahon, which was seconded by Trustee Cain, and approved by roll call vote of all Trustees present, the Finance, Facilities & Technology Committee went into Executive Session under:

- 1 MRSA Section 405 6-C to discuss the condition, acquisition or disposition of real property or economic development if premature disclosure of the information would prejudice the competitive or bargaining position of the UMS.

On a motion by Trustee Michaud, which was seconded by Trustee Cain, and approved by a roll call vote of all Trustees present, the Academic & Student Affairs Committee concluded the Executive Session.

PUBLIC SESSION

Bailey Hall Façade Replacement, USM

The University of Maine System acting through the University of Southern Maine (USM) requests authorization to expend up to Four Million Four Hundred and Fifty Thousand (\$4,450,000), allowing the completion of Phase 0 chilled water plant design and Construction and Phase 1 design for the Bailey Hall Façade replacement.

This request is pursuant to Board of Trustees Policy 701, which requires projects with a total cost of more than \$500,000 to be considered by the Board of Trustees or its Finance, Facilities, and Technology committee. In this case, the request is for the Finance, Facilities, and Technology committee to approve and forwarded to the full Board for consideration

The university completed a study in 2023 and determined the best approach to replacing the Bailey Hall Façade. This authorization allows the first two phases to start on the Bailey Hall façade replacement, making the environment in the building better for students, faculty, and staff who learn and work in the building. The façade is over 50 years old and has single-pane windows with no thermal break. It is not efficient in stopping the weather from penetrating the building. The new façade is double-pane gas-insulated windows with a thermal break, and with the addition of air conditioning to the building in phases, the building will be better suited for today's learning and work environment. This will also allow USM to expand its summer schedule in the future with the addition of air conditioning in the entire building.

The project is currently planned to be completed over a ten-year period in multiple phases, starting in the summer of 2026. Phase 0 will begin in the Summer of 2026, installing a chiller plant that will support the installation of air conditioning throughout the building as the phases are completed. Phase 1 design will also be completed during this time. USM will be back to the board for approval to expend further funding for the construction of Phase 1 during the summer of 2026. Once the project is completed, Bailey Hall will be a building that is a better fit with today's changing environment, and the learning spaces will be more comfortable for the world-class education that USM provides.

On a motion by Trustee Michaud, which was seconded by Trustee Cain, and approved by roll call vote of all Trustees present, the Finance, Facilities & Technology Committee approved the following resolution to be forwarded for Board approval at the January 26, 2026 Board Meeting:

That the Board of Trustees authorizes The University of Maine System acting through the University of Southern Maine (USM), to expend up to Four Million Four Hundred and Fifty Thousand (\$4,450,000) for Phase 0 design and construction, and Phase 1 design for the Bailey Hall Façade replacement and addition of a chilled water plant.

ASCC Temporary Space at UpStart, UM

The UpStart Center houses temporary laboratories and accompanying space for staff and students until the Green Engineering and Materials (GEM) Factory of the Future is completed in 2026. It supports the facility's research and learning objectives through sustainable material trials and scale-up, before using these materials in the large 3D printers at UMaine. GEM is a world-class research and educational facility that will provide access to academic programs across the UMaine System through immersive research learning experiences and leverage unique regional assets of UMS campuses to enable richer educational programs and workforce training opportunities.

The University of Maine System, acting through the University of Maine (UM), requests authorization to extend the office and laboratory space lease for research activities at 20 Godfrey Drive, Orono, ME. UMaine previously received approval to enter into a two-year lease at a cost of just under \$200,000 and has since expended \$198,015. The university now seeks updated approval to extend the lease by nine months for an additional \$27,192.00. The existing lease expires February 1st, 2026, with no available renewals.

Through this extension, ASCC UpStart will downsize its previous space from six offices and two laboratories to one office, one lab, and a utility room by moving several staff back to campus and consolidating the remaining five offices and one laboratory to execute the research programs; The Hub & Spoke Sustainable Materials & Manufacturing Alliance for Renewable Technologies (SM²ART) program. This program requires dedicated lab space, which is unavailable on campus at this time, and the project has been invested in sponsor funding to make these spaces dedicated labs. The SM²ART program will return when the GEM Factory of the Future is completed in late summer to early fall of 2026.

On a motion by Trustee Michaud, which was seconded by Trustee Cain, and approved by roll call vote of all Trustees present, the Finance, Facilities & Technology Committee approved the following resolution to be forwarded for Board approval at the January 26, 2026 Board Meeting:

That the Board of Trustees acting through the Finance, Facilities, and Technology Committee approves the University of Maine System, acting through the University of Maine, to extend its lease with Bangor Target Area Development Corporation for nine (9) months with all final terms and conditions subject to review and approval of the University of Maine System Treasurer and General Counsel.

Barrows Hall ESRB Wing Replacement Chiller, UM

The University of Maine System, acting through the University of Maine (UMaine), requests authorization to spend up to \$1,000,000 for the replacement of the Barrows Hall ESRB Wing chiller that has continually failed for the past two years and needs replacement. This request is pursuant to Board Policy 701, which requires Board approval for projects valued at \$500,000 or greater.

Design work is underway, with work anticipated for the spring of 2026. The continued failure of the chiller unit has put several research-related projects on hold due to the building being too warm when the unit is down. The chiller is a portion of the HVAC system of the Barrows Hall ESRB Wing that provides air conditioning and has failed multiple times and is at imminent risk of catastrophic failure. Although temporary repairs have restored functionality, the unit relies on obsolete components and is not expected to remain viable.

On a motion by Trustee Michaud, which was seconded by Trustee Cain, and approved by roll call vote of all Trustees present, the Finance, Facilities & Technology Committee approved the following resolution to be forwarded for Board approval at the January 26, 2026 Board Meeting:

That the Board of Trustees accepts the recommendation of the Finance, Facilities, and Technology Committee and authorizes the University of Maine System, acting through the University of Maine (UMaine), to expend up to \$1,000,000 for the replacement of the Barrows Hall ESRB Chiller.

Morse Arena Funding Increase, UM

The University of Maine System, acting through the University of Maine (UMaine), requests authorization to increase spending for the construction of Morse Arena to \$106 million. The Board of Trustees, at the May 19th, 2025, meeting authorized the University of Maine System, acting through the University of Maine, to expend up to \$30 million solely for the completion of design, site work preparation, relocation of existing utilities, and early bid packages of the Athletic Multipurpose Arena, now formally named Morse Arena. Additionally, the Board of Trustees at the September 12, 2022, meeting authorized the University of Maine System, acting through the University of Maine, to expend up to \$40 million to construct and make improvements to the phase 1 priority projects and to continue design work under the Athletics 10-year master plan. This included design work for phase 2 projects, which include the Athletic Multipurpose Arena. Of the \$40 million, \$12 million is being utilized towards the design of the Athletic Multipurpose Arena.

Funding for this work will be from the Harold Alfond Foundation (HAF) grant and matching gift contributions. The Harold Alfond Foundation has made a \$170 million

commitment to the University of Maine for major upgrades to the athletics facilities, and the University is expected to match these funds with \$38 million in gifts. Close to the full amount, if not all, of the matching gift funds have been secured at this time. The \$170 million commitment will be distributed over six years, starting in 2022 and concluding in 2028. Short-term or interim borrowing may be required to meet the short-term capital construction cash flow needs.

Morse Arena will be a new, approximately 100,000 square foot building. The Arena will house women's and men's basketball teams and football offices. The arena will be able to seat approximately 2,500 spectators, including concessions, club area, ticketing, and retail space. For basketball practices, sports camps, and other events, a portion of the spectator seating folds back to expand the court area to accommodate multiple uses. For athletes, the arena includes women's and men's basketball locker rooms, nutrition, rehab, hydro, and sports medicine space. Additionally, the building will include multiple ADA accessible restroom facilities, visitor locker room, official locker room, two coach's suites for basketball, flex space, storage, security/fire command space, women's and men's basketball offices, break room, conference rooms, and football offices, and conference room.

Design for the new facility is currently underway and is in the final phase of design, with final guaranteed maximum pricing (GMP) to be received in early 2026. Early packages include site preparation and existing utility relocation, site, foundations, steel, and electrical equipment. Site preparation and relocation of existing utilities commenced in late November, and construction of the facility in early 2026. Completion is tentatively scheduled for late 2027/early 2028 with the goal of occupying and hosting basketball games in the arena before the conclusion of the 2027/28 season. Full completion of the arena is anticipated by late spring of 2028.

On a motion by Trustee Michaud, which was seconded by Trustee Cain, and approved by roll call vote of all Trustees present, the Finance, Facilities & Technology Committee approved the following resolution to be forwarded for Board approval at the January 26, 2026 Board Meeting:

That the Board of Trustees accepts the recommendation of the Finance, Facilities, and Technology Committee, and authorizes the University of Maine System, acting through the University of Maine, to expend up to \$106 million for the construction of Morse Arena.

North Campus Infrastructure Improvements, UM

The University of Maine System, acting through the University of Maine (UMaine), requests authorization to spend up to \$3,000,000 for improvements to the north campus infrastructure. This includes removal of Crossland Alumni Center, rebuilding of the Dunn

& Corbett parking lots, expansion of the Wells parking lot, improvements and partial realignment of Long Rd from Alford Arena to Ferland Engineering Education and Design Center (EEDC), improvements to Gym Drive and Gym Drive parking, and repaving of the University Mall walking pathways. The removal of the Crossland Alumni Center and related north campus infrastructure improvements are consistent with priorities identified in UMaine's 2008-2009 Master Plan and Long-Term Capital Plan, which call for reinvestment in core campus infrastructure, modernization of facilities, and optimization of land use to support current and future academic, research, and community needs.

This project represents a continuation of UMaine's strategic investment in critical infrastructure that supports the safety, accessibility, and functionality of the north campus. Improvements to circulation, parking, and pedestrian pathways will enhance the overall campus experience while maintaining parking capacity affected by recent and planned development. The work aligns with the University's efforts to advance academic, research, and athletic facilities that contribute to institutional vitality and student success.

The removal of Crossland Hall is a significant step in this plan. Constructed in 1833 and acquired by the University of Maine in 1866, Crossland Hall is an 11,181-square-foot building that has served numerous roles over its long history. It has faculty members, Beta Theta Pi, a women's dormitory, the School of Home Economics, a men's dormitory, the campus infirmary, and various offices, including the Franco-American Centre, which occupied the first floor beginning in the 1990s. Additional occupants have included the Hirundo Wildlife Refuge and, more recently, Athletics staff used the space temporarily. According to the 2024 Gordian building study, the structure now has a net asset value of 0%, signaling the end of its useful life. Replacement is estimated at \$3.7 million for basic construction, \$4.5 million for a like-for-like replacement, and approximately \$6.4 million when full project costs are considered, modernization to current standards is projected at roughly \$10 million. The study also identified multiple serious issues including, a block-and-dirt foundation, limited ADA accessibility, and general deterioration—further supporting the need for replacement. Campus planning documents from 2008 onward repeatedly conclude that Crossland Hall is not viable for renovation, recommending removal to support campus development. A 2024 Gordian building study shows that the structure now has a net asset value of zero, which signals the end of its useful life. It was later included in systemwide initiatives targeting demolition of outdated or underutilized space, listed on demolition plan approved by trustees in 2018 and placed in the 2023–2028 capital plan for demolition.

The Maine Historic Preservation Commission determined that demolition would not have any impact on protected historic properties, clearing the way for action.

General Counsel explained that their office has reviewed the original deeds to this property dating back to the 1860s with a deed and an amendment in 1870 which places this parcel free and clear in the ownership of the university. In their legal opinion, the university is well within its legal rights to take this action.

Provost Paquette said he wanted to reiterate and underscore what the president and vice president had said. Their commitment to Franco-American programs and to the Franco-American Center remains robust. In fact, the move to ESL, which is a superior facility, is representative of that commitment to Franco-American programs and to the Franco-American Center, which they recognize serves a major role not just as a contributor to their university and to their academic programs, but actually to the state and communities all over. They see the move to the ESL building as a major investment and one which will enable Franco-American programs and the center itself to flourish well into the future.

The committee chair thanked the presenters and said the committee has received numerous letters, comments, and petitions that have been shared with the FFT committee. They very much appreciate that input and the concern about the level of worry that is in part a concern about a lack of information. The chair thought counsel's comment that the original deed was amended and the university has full authority to demolish this building is terribly important.

The chair continued that those letters have conflated two issues. One is moving programs around the campus. The other is destroying the building. They're not the same. The demolishing of a building is something that is of concern and that is the responsibility of the FFT committee and the board. Moving programs internally within a campus is a campus's responsibility and not a board responsibility. So they need to recognize that there has been a conflation that assumes that if the building is demolished it will somehow negatively impact the Franco-American Center. They've heard that loud and clear, but that's not the case from everything they've seen in this discussion.

The chair noted being keenly interested in this issue, having been involved with the establishment of the Franco-American Center in the 1970s and working with them very closely in the early part of their career. In those days it was housed in a big white building down next to what is Buchanan now. So it has moved before and it will move again into space that sounds pretty attractive. It seems to the chair that the ESL building is housed among the other centers of the University of Maine - there's the climate center, there's the Mitchell Center - and it seems really a recognition of the importance of the Franco-American Center to move it among the other important centers of the university that serve both the university and the state at large.

The chair acknowledged that they have heard, they have definitely heard, they have read carefully, they have reviewed, they have sought legal comment from general counsel, and the chair is completely supportive of the notion that this university is deeply committed to the Franco American Center and will in fact be providing it a better space in a more appropriate location among the many centers of the university. They will probably hear more from the public but the chair wanted to acknowledge that they have been heard and all committee members have read all those materials.

The issue is going to be on the January board meeting agenda. At that point, there will be an opportunity for public comment under their usual board of trustee meeting rules. In addition, they'll consider any further written materials which might be submitted before that full board meeting in January.

On a motion by Trustee Michaud, which was seconded by Trustee Cain, and approved by roll call vote of all Trustees present, the Finance, Facilities & Technology Committee approved the following resolution to be forwarded for Board approval at the January 26, 2026 Board Meeting:

The Board of Trustees accepts the recommendation of the Finance, Facilities, and Technology Committee and authorizes the University of Maine System, acting through the University of Maine, to spend up to \$3,000,000 for the removal of Crossland Alumni Center, and make improvements and expansion to the Wells, Dunn, and Corbett parking lots, and realignment and improvements to Long Rd. Gym Drive, and University Mall walking pathways.

Sawmill Training and Education Center, UM

SAWTEC is a student-centric project and furthers the System's missions of teaching, learning, service, and research. Additionally, this project is in alignment with the State of Maine's needs and priorities.

The University of Maine System, acting through the University of Maine (UMaine), requests authorization to expend up to \$750,000 to construct the Sawmill Training and Education Center (SAWTEC) to be located approximately 1 mile north of the University of Maine campus at the Dwight B. Demeritt Forest in Old Town, Maine.

Funding of \$750,000 is from a Congressionally identified construction grant secured by U.S. Rep. Golden at the request of the University of Maine System.

In Maine, nearly 900 million board feet of sawn lumber are processed by Maine's sawmills. Currently, there are no accessible facilities providing workforce training on sawing operations. This project will construct a sawmill operations training facility at the Dwight B. Demeritt Forest, 1 mile north of the University of Maine campus. This facility

will provide year-round hybrid experiential and instructed training opportunities on the fundamentals of sawyer operations, including selecting log breakdown techniques based on log quality and targeted applications to increase sawlog value, improve lumber grade, and improve processing efficiency. Construction is estimated to start in the spring of 2026. Funding of \$750,000 is from FY23 Congressionally Directed Spending, secured by U.S. Rep. Golden at the request of the System. The design firm is Carpenter Associates. The construction firm that has not been selected.

School of Marine Sciences Vessel Purchase, UM

The University of Maine System, acting through the University of Maine, requests authorization to purchase a 45-foot MDI commercial fishing vessel, named Erin & Sarah, for a total value of \$552,500, which includes a \$127,500 gift-in-kind component to the University of Maine. The seller is donating \$127,500 back to the UMaine Foundation to support the purchase of the vessel. The vessel will be integrated into the Darling Marine Center (DMC) fleet to support research, teaching, outreach, and donor engagement—especially for Dr. Walter Golet’s pelagic fisheries program and other at-sea research and teaching opportunities.

At the time of purchase, the transaction was processed through standard procurement channels based on the understanding that the price reduction represented a negotiated discount rather than a gift-in-kind. Under that interpretation, the asset would be recorded at the purchase price of \$425,000, within delegated management authority. Upon later review, it was determined that the seller’s reduction was intended as a philanthropic contribution as demonstrated by the supporting documentation for the vessel’s value, which was presented to UM during the purchasing process. As the Governmental Accounting Standards Board (GASB) requires assets to be recorded at the acquired value, the assets have been recorded at \$552,500. This philanthropic recognition increased the total transaction value above the \$500,000 threshold for acquisitions requiring Finance, Facilities, and Technology (FFT) Committee consideration under the Delegation of Authority Matrix.

The University is therefore presenting this item to the FFT Committee to ensure full transparency, appropriate acknowledgment of the philanthropic component, and compliance with both procurement guidelines and accounting standards.

The purchase of the vessel will be funded by the following sources for a total purchase price of \$425,049:

Walt Golet Gift Account: \$70,000

DMC Ira C Boat Account: \$70,000

MEIF Aquaculture and Marine Tech Capital: \$108,000

Darling Center Gift Account: \$128,000

FY25 UMaine Strategic Growth Fund - revenue from DMC/SMC Optics Course:
\$49,049

All Fund 20 sources are gifts and endowed funds, not federal grants. MEIF is confirmed to be available. The FY25 UMaine Strategic Growth Fund is a fund created based on FY25 performing ahead of the projected budget. Reserves carried forward from FY25 have been requested and approved to complete the purchase in FY26.

Authorization to Exercise Purchase Options & Reimbursement Resolution,
Acquisition – 7 Custom House, Portland

The UMS requests the Board of Trustees' authorization to exercise its fixed purchase option to acquire 7 Custom House Street, Portland, Maine, currently leased and occupied by the Maine Center, Maine Law, GSB and other related UMS programs. This property is a 67,105-square foot commercial building located adjacent and connected to 300 Fore Street and includes the land beneath both properties. The Board of Trustees' approval will allow the UMS to own both properties for a total of approximately 130,000 square feet, since the Board of Trustees authorized the UMS in November 2025 to exercise their purchase option on 300 Fore Street.

In May 2023, the Board of Trustees approved a lease for 7 Custom House Street with an option to purchase the building. This lease was strategic since it provided additional space for Maine Center programs and academic partners in an immediate adjacent and connected building to 300 Fore Street, which they were already leasing with a purchase option. The plan is to purchase the building, along with 300 Fore Street, and interconnect the buildings into one graduate and professional center and entrepreneurial and innovation hub.

The purchase of 7 Custom House Street also includes accompanying retail leases for approximately 19,000 square feet and the subsequent income. This income will be used to offset UMS costs for a portion of the building space.

Financial and market analysis has shown that purchasing 7 Custom House Street at the fixed price of \$20 million is significantly less expensive than new construction.

UMS intends to use an internal loan to fund the purchase and may subsequently issue revenue bonds to reimburse itself. Therefore, UMS requests the Board to adopt the attached Resolution for Reimbursement of Project Expenditures in order to preserve flexibility to issue debt and reimburse for the costs of acquisition of 7 Custom House, Portland, Maine, with proceeds of future debt. The resolutions do not authorize the issuance of UMS revenue bonds for this purpose. If and to the extent it is determined that revenue bonds should be issued for this purpose, UMS will seek additional approval for such issuance at a future Board meeting.

UMS evaluated several funding options for the building purchase, and these resolutions preserve flexibility so that we may execute the most effective approach at the time of purchase. Such options include an internal loan or issuing a revenue bond. Any debt

service payments would be funded by excess cash flows from Maine Center operations or other agreed upon sources.

To meet Treasury Regulation requirements for tax exempt debt, the UMS requests that the Board approve the attached Resolution for Reimbursement of Project Expenditures to allow for the reimbursement of costs incurred in connection with the acquisition of 7 Custom House, Portland, Maine, with proceeds of future debt, should the UMS decide to use that funding mechanism. This reimbursement resolution applies to acquisition costs made up to 60 days prior to the date such reimbursement resolution is adopted by the Board of Trustees, as well as acquisition costs made on and after the date such reimbursement resolution is adopted.

The resolution does not authorize the issuance of UMS revenue bonds for this purpose. If and to the extent it is determined that revenue bonds should be issued for this purpose, UMS will seek additional approval for such issuance at a future Board meeting.

This acquisition provides UMS with long-term control of mission-critical facilities in Portland. Purchasing the property at a fixed price of \$20 million secures ownership at a value below the most recent appraised “as-is” amount of \$20.1 million as of March 23, 2023. Ownership will also eliminate future uncertainty and cost escalation associated with lease renewals while ensuring stability for the programs located there. In addition, owning the property secures the System’s long-term interest in a facility where substantial capital improvements and renovations have already been made to meet academic and programmatic needs, and provides ownership of the land underneath 300 Fore Street. The location provides unique advantages for the development of the Maine Center, Maine Law, the GSB, and related programming given its close proximity to industry partners, the greater Portland legal and business community, and state and federal courts.

On a motion by Trustee Michaud, which was seconded by Trustee Cain, and approved by roll call vote of all Trustees present, the Finance, Facilities & Technology Committee approved the following resolution to be forwarded for Board approval at the January 26, 2026 Board Meeting:

That the Board of Trustees accepts the recommendation of the Finance, Facilities, and Technology Committee, and authorizes the University of Maine System to exercise its purchase option for 7 Custom House, Portland, Maine, at the contract price of \$20,000,000, with all final terms subject to review and approval of the University of Maine System Treasurer and General Counsel.

Additionally, the Board accepts the recommendation of the Finance, Facilities, and Technology Committee and authorizes the University of Maine System to

issue an internal loan for an amount up to the contract price plus relevant closing costs.

Further, the Board accepts the recommendation of the Finance, Facilities, and Technology Committee and approves the Reimbursement of Project Expenditures resolution.

UMS Financial Forecast Review: Extended Analysis

The committee received a comprehensive financial forecast presentation addressing multi-year budget projections and structural challenges. The presenter clarified that funded depreciation increases will not significantly impact campus budgets and emphasized that campuses currently facing deficits in 2028-2029 will likely continue on their current trajectory unless major revenue increases occur. The discussion highlighted that campuses using one-time resources to address structural gaps (such as an \$18 million deficit) would face immediate challenges when those resources expire, though implementing ongoing expense reductions can eliminate more than two-thirds of long-term structural gaps. Key concerns included maintaining benefit rates below 53-54% to enable strategic investments, enrollment projections based on K-12 graduation trends and student migration patterns, and the potential for improved retention rates to offset enrollment declines.

Strategic Plan Update

Vice Chancellor Low and Gretchen Catlin, Chief Facilities and General Services Officer provided a brief update on the Strategic Plan Tracking process. As presented earlier in the committee, all the building, facility and infrastructure upgrades, sustainability initiatives and other campus improvement plans all align with the strategic plan through financial sustainability and operational stewardship.

The committee also received an update on infrastructure and master planning initiatives aligned with the strategic plan's focus on facilities optimization, financial sustainability, and operational excellence. The RFP for master planning services closed on December 5th, and the core team is currently reviewing submissions with the goal of making an award by the end of January, pending any weather-related delays. No questions were raised following the presentations.

Materials also contained updates on the upcoming budget in regard to upcoming campus budget hearing meeting that will be scheduled in the next month or so.

EXECUTIVE SESSION

On a motion by Trustee Michaud, which was seconded by Trustee Cain, and approved by roll call vote of all Trustees present, the Finance, Facilities & Technology Committee went into Executive Session under:

- 1 MRSA Section 405 6-D: to discuss planning for negotiations and communications with one or more UMS unions.

On a motion by Trustee Alexander, which was seconded by Trustee Michaud, and approved by a roll call vote of all Trustees present, the Academic & Student Affairs Committee concluded the Executive Session.

Additional information about the meeting can be found on the Board of Trustees website:
<https://www.maine.edu/board-of-trustees/meeting-agendas-materials/finance-facilities-technology/>

Adjournment.

Kayla Flewelling for
Elizabeth Stickler, Clerk