

**Board of Trustees**  
**Academic and Student Affairs Committee**  
**October 16, 2023 at 9:00am**  
**Zoom Meeting – No Physical Location Available**

The public is invited to view the meeting on YouTube. The link to the Board of Trustees YouTube page can be found the Board website: <https://www.maine.edu/board-of-trustees/>

**AGENDA**

9:00am - 9:30am Tab 1	Student Representative Discussion <a href="#">Topic - Status of Student Government on the Campuses</a>
9:30am - 10:00am Tab 2	<a href="#">Early College Update</a>
10:00am - 10:45am Tab 3	Faculty Initiated Discussion <a href="#">Topic - Early College</a>
<a href="#">10:45am - 10:55am</a> Tab 4	<a href="#">University of Maine School of Law Mission Statement</a>
<a href="#">10:55am - 11:00am</a> Tab 5	<a href="#">Proposed Changes to Board of Trustee Policy 301.9 – <i>Maine School of Law Mission</i></a>
11:00am - 11:15am Tab 6	<a href="#">Review and discussion of the AY 23/24 work plan</a>
11:15am - 11:45am	<b><u>Executive Session</u></b> The Academic and Student Affairs Committee will enter Executive Session under the provision of: MRSA Section 405 6-A.

Items for Committee decisions and recommendations are noted in red.

Note: Times are estimated based upon the anticipated length for presentation or discussion of a particular topic. An item may be brought up earlier or the order of items changed for effective deliberation of matters before the Committee.

University of Maine System  
Board of Trustees

**AGENDA ITEM SUMMARY**

**NAME OF ITEM:** Student Representative Discussion: Status of Student Government on the Campuses

**INITIATED BY:** David M. MacMahon, Chair

**BOARD INFORMATION:** X

**BOARD ACTION:**

**BOARD POLICY:** N/A

**UNIFIED ACCREDITATION CONNECTION:**  
Board and Student Engagement

**BACKGROUND:**

The Academic and Student Affairs Committee of the Board invites Student Representatives of the Board of Trustees to bring forward discussion items relevant to their university communities and the University of Maine System. The October 2023 ASA meeting's subject will be the Status of Student Government on the Campuses.

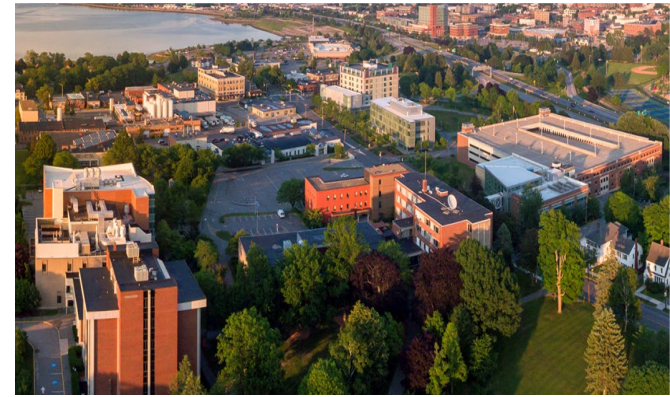
[Attachment](#)  
[Student Representatives Presentation](#)





# State of UMS Student Governments

ASA October 16th, 2023



## UMF Student Senate

- Three layers:
  - Executive Board
  - General Assembly
  - Individual Committees
- Exists under University Auspices- not a 501(c)3
- 6 Exec members and 12 General Assembly members serving 26 registered clubs
- Purpose:
  - To represent, serve, and advocate for the rights and interests of the UMF student body.
  - To enhance social, cultural, and educational programs and activities, and to expand the scope of the educational experiences at UMF by *providing guidance to clubs for efficient use of their funds and efforts.*
  - To educate and inform students on issues which are of their concern and to eliminate confusion surrounding those issues.
  - To encourage student participation and input while representing the student body to the University of Maine System (UMS), and the administration at UMF, and any other appropriate body or organization.
  - To cooperate, network, and share common concerns and solutions between the UMF student body and other institutions.



# UMaine Graduate Student Government



- 501(c)3 funded by student activity fees (in-person students only)
- Website: <https://umaine.edu/gsg/>
- Size: 49 senators & 8 executive members
- Biweekly senate/executive meetings
- Committees:
  - Sustainability Committee
  - Awards & Social Committee
  - Grants Committee
  - Finance Committee
  - Diversity, Equity & Inclusion Committee
  - Student Symposium Committee
  - Advocacy Committee
- Student Symposium
- Grants (individual & clubs; \$100K+)
- Socials and community building





## UMaine Student Government, Inc

- 501(c)3 Nonprofit funded by the undergraduate student activity fee
- Website: <https://umaine.edu/umsg/>
- Size: 20 Senators, 8 Representatives, 6 Execs, 4 paid ex officio members
- Total Distributions: ~\$750,000 FY2024
- Weekly Meetings
- Provide free legal services to undergrads
- UMaine Concert yearly
- Student Symposium
- Club Sports + Student Led Clubs

- Committees

- Executive Budgetary Committee
- Student Organizations Committee
- Student Entertainment Committee
- Fair Elections Practices Committee
- Marketing and Public Relations
- Membership Committee
- Auxiliary Services Committee
- Political Activism Committee
- Policy and Procedure Committee

- Representative Boards

- Multicultural Affairs
- CANS
- Honors College
- Panhellenic
- SEAD





# UMPI SGA

- funded by student activity fees
- 3 boards, 3 senators
- weekly meetings
- no committees
- +15 student led clubs





# USM Student Government Association

## Composition

- Divided into the **Student Government Association (SGA)** and the **Student Body President's Office (SBPO)**
- 21 undergraduate senators
- 6 SBPO representatives
- 8 SGA committees
  - Lewiston-Auburn, Constitutional Review, Finance, Public Relations, Racial Inequality, Grievance, Public Safety, Online Students
- FYE 2023-2024 **Budget of \$521,120**

## Missions

- To serve as the fiduciary voice of the demands of the student body
- To efficiently allocate resources to clubs and entities to support student life
- To facilitate development of professional character and initiative



## University of Southern Maine - Graduate Student Board

USM does not have a representative student government for graduate students. Andrew King shared that the Graduate Student Board (GSB) is a self-selected group of student advocates at USM. The GSB serves as the ex officio on the Graduate Council (faculty) governance group.

Nancy Flagg and Abdi Awad are 2 of 4 GSB co-chairs, 2 chairs will be added this year. Nancy and Abdi will help share information and the posting for the student trustee roles. We will post the opportunity via the graduate student listserv.

The GSB just reminded students of the upcoming meetings and invited any interested graduate students to join.

*The USM Graduate Student Board (GSB) is made up of students who are committed to being leaders and advocates for their graduate student peers at USM. The Board's work is guided by three main pillars:*

***Advocacy:*** Serve as a voice for graduate students to express their needs, concerns, and ideas to leadership, faculty, and staff, in order to take action to address them.

***Community:*** Ensure that graduate students are well-informed about their rights and resources, and stay meaningfully connected to each other and the broader USM community.

***Engagement:*** Provide opportunities to connect, collaborate, and network with alumni, employers, and System-wide partners to pursue career development and civic engagement.



### **Composition**

- SGA exists at both the Augusta campus and Bangor campus of UMA.
- GA made up of students across both campuses.
- Each campus SGA has independent President and Vice President.
- Bangor SGA positions are mostly full.
- Augusta SGA is lacking Student Body Representatives with only one interim SBR.

### **Meetings**

- SGA meets monthly in joint campus meetings
- GA Executive Board meets monthly.

### **Mission**

On both Augusta and Bangor campuses, Student Government Association(s) (SGA) are the elected governing body and are charged with representing the interests of the students of their respective campuses. Additionally, the SGA is responsible for overseeing the expenditure of student funds and facilitating leadership and learning opportunities outside of the classroom through academic, social, and cultural events.





## **Student Bar Association (SBA)**

SBA fosters community at Maine Law via educational, professional and social events. As an umbrella organization for all student organizations, SBA is funded by the Student Activity Fee and works to recognize, manage, and fund student groups and activities. SBA also holds elections for student reps on law school committees and communicates student needs to the administration.

### **Structure**

- 24 elected student members representing 1, 2, and 3Ls, international and flex-time students led by a board that includes the Pres., VP, Sec., Treas., & Dir. of Comms.
- Committees include: Budget, Bylaws, Events, Fundraising, and Public Service
- Weekly Meetings
- Currently 20+ active student organizations

### **Major Events & Outreach**

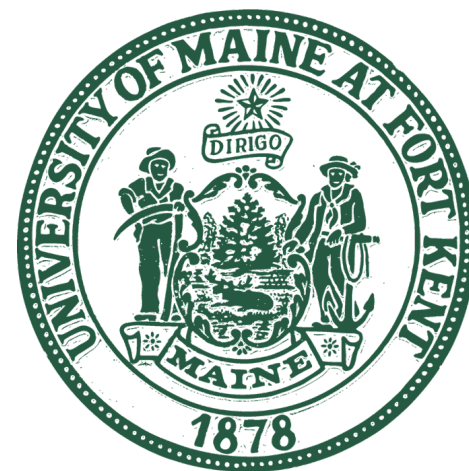
- Holiday Party
- Barrister's Ball
- Follies (SNL-style comedy & variety show)
- Group outings to local events such as Portland Sea Dogs and Maine Mariners
- Maine Needs Cleaning Kit Assembly

# UMFK Student Government Association

## Preamble

We, the Students of the University of Maine at Fort Kent, in our desire to continually increase the value of student life; to strengthen the unity of purpose among the Students, Faculty and Administration; and to promote the general welfare and best interests of all students of this University, hereby establish the Constitution of the Student Government of the University of Maine at Fort Kent.

- Founded by student senate
- Weekly senate meeting (Wednesdays)
- SAB positions all full
- Committee includes: Budget, Fundraising, Events, public services
- 7+ active student clubs



University of Maine System  
Board of Trustees

**AGENDA ITEM SUMMARY**

**NAME OF ITEM:** Early College Update

**INITIATED BY:** David M. MacMahon, Chair

**BOARD INFORMATION:** X

**BOARD ACTION:**

**BOARD POLICY:**

N/A

**UNIFIED ACCREDITATION CONNECTION:**

This presentation reflects our advancement of Unified Accreditation through the Direct Admissions initiative and related enrollment efforts. This presentation is also grounded in UMS strategic plan Commitment 1, Action 5 (UMS will strengthen Maine Community College System and Early College pathways to our universities by March 2024.)

**BACKGROUND:**

Executive Director of Early College, Dr. Amy Hubbard, will update the ASA Committee on the University of Maine System Early College Program.

[Attachment](#)

[Early College Presentation](#)





# ExplorEC

Early College at Maine's Public Universities

ASA Update 10/16/2023

Year in review and next steps

**Amy Hubbard**

**Executive Director of Early College, University of Maine System**

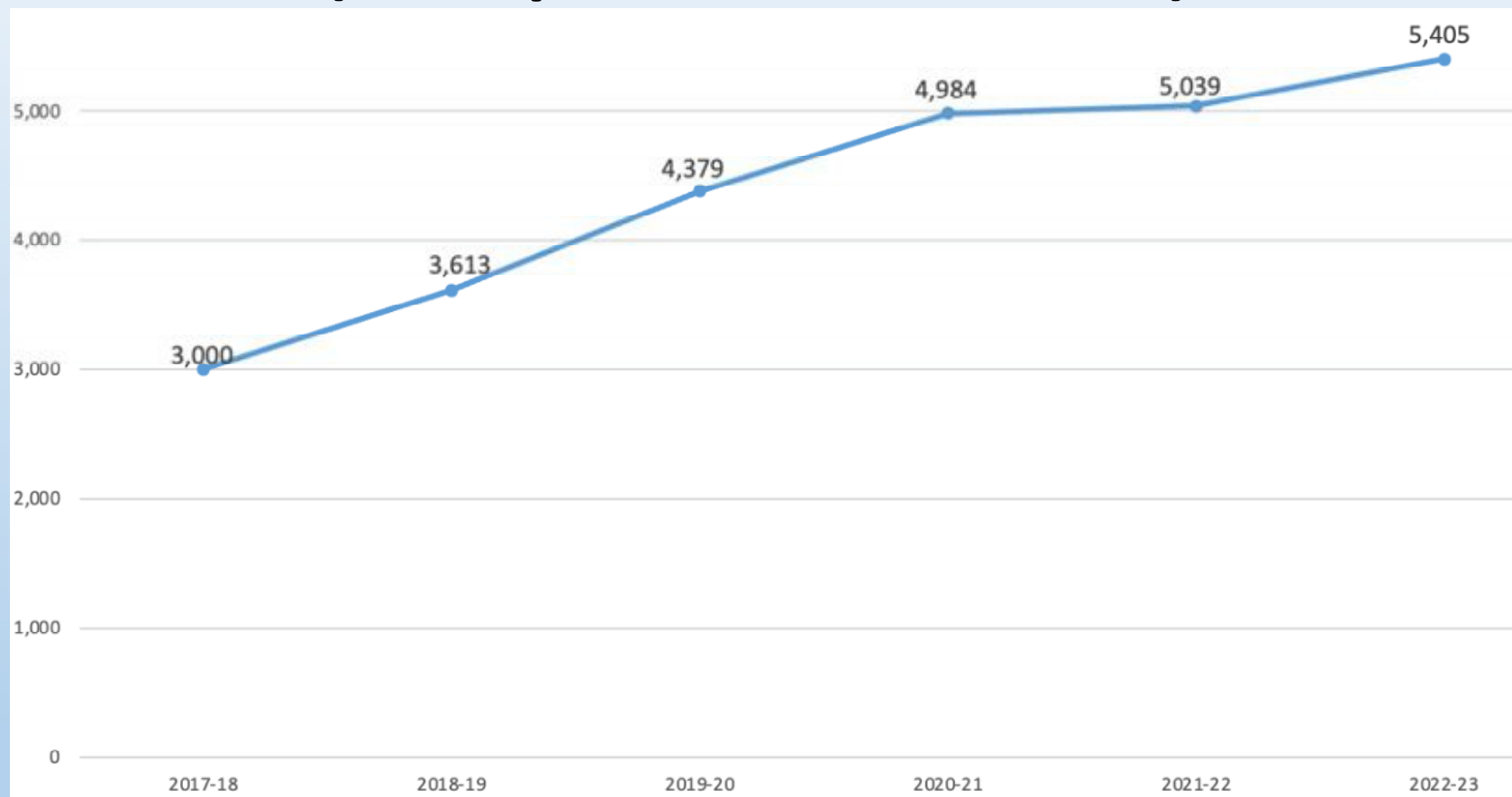
<https://www.maine.edu/early-college/>

## Early College Definitions

Programs within the EC umbrella:

- **Online/on campus-** courses taught by college faculty
- **Concurrent Enrollment(CE)** courses taught by college-approved high school teachers on the high school campus (formerly dual enrollment)
- **Bridge Academy-(CE)** provides college courses for students in CTE programs, combining rigor, skills, career exploration, and mentoring

## Enrollment in Early College (Unduplicated Headcount)



Justin Young, Bob Zuercher, and Haliru Omosun  
University of Maine System Office of Institutional Research



## Enrollment by University (Unduplicated Headcount)

University	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
UM	235	447	643	1143	983	1214
UMA	613	701	1038	1181	1420	1512
UMF	70	197	133	215	231	431
UMFK	820	845	882	1040	945	859
UMM	147	174	253	454	517	533
UMPI	622	700	667	688	674	762
USM	741	899	1314	1265	1333	1394

Justin Young, Bob Zuercher, and Haliru Omosun  
University of Maine System Office of Institutional Research

# Student Success Rates

During high school:

COURSE COMPLETION					
	2017-18	2018-19	2019-20	2020-21	2021-22
Average Success Rate (C- or higher)	90%	89%	88%	90%	91%

After enrollment UMS:

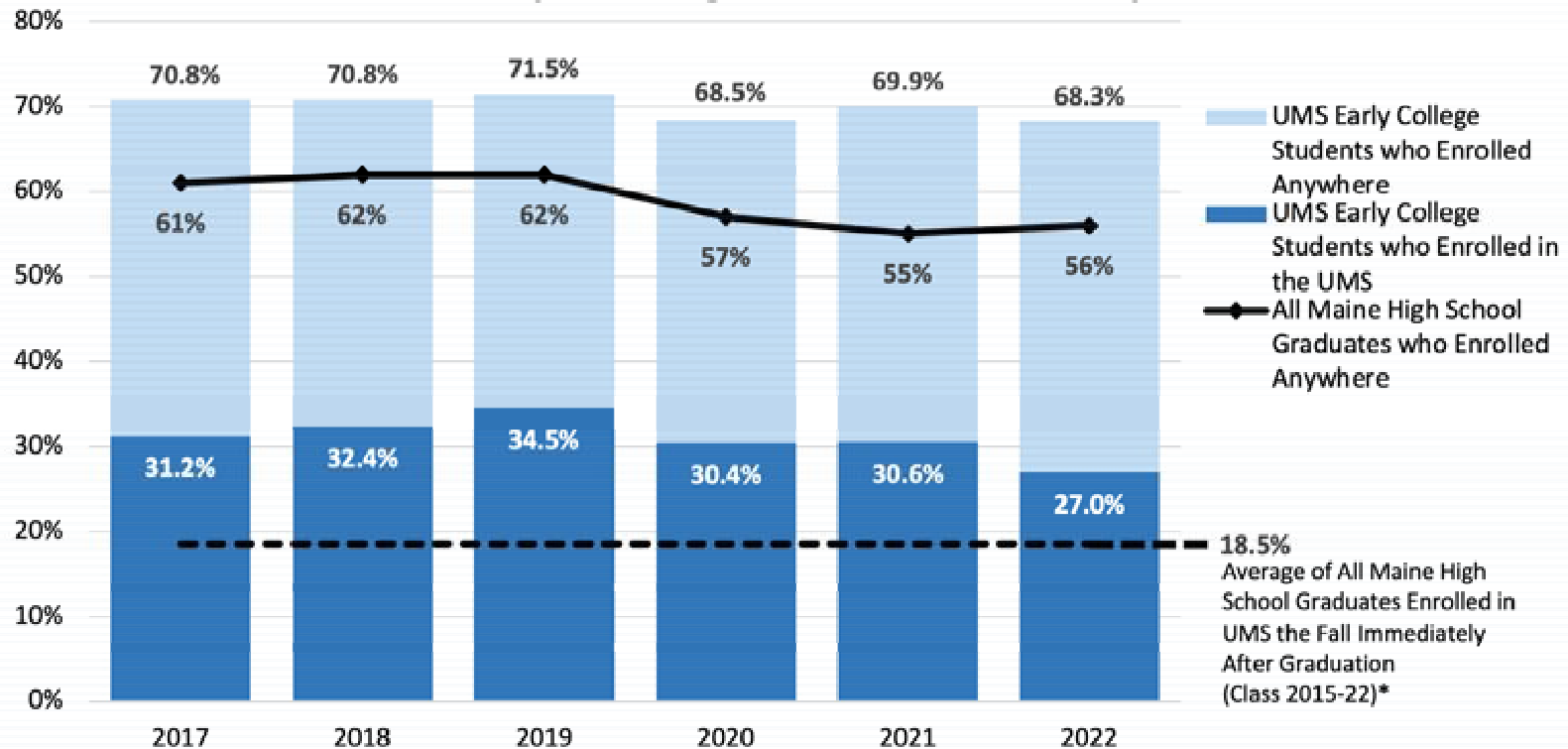
GPA	
Modality/EC Participation	Fall 2019 Cohort <u>First-Term</u> GPA (Maine Only, First-Year, Bachelor-Seeking Students)
Online/On-Campus	2.9
Concurrent Enrollment	3.1
No Early College	2.8

RETENTION			
First-Year, Full-Time Fall 2019 Cohort - Enrolled Fall 2019, Returned Fall 2020			
Participation	Rural	Urban	All (Maine)
UMS EC	82%	88%	85%
NO EC	75%	83%	79%

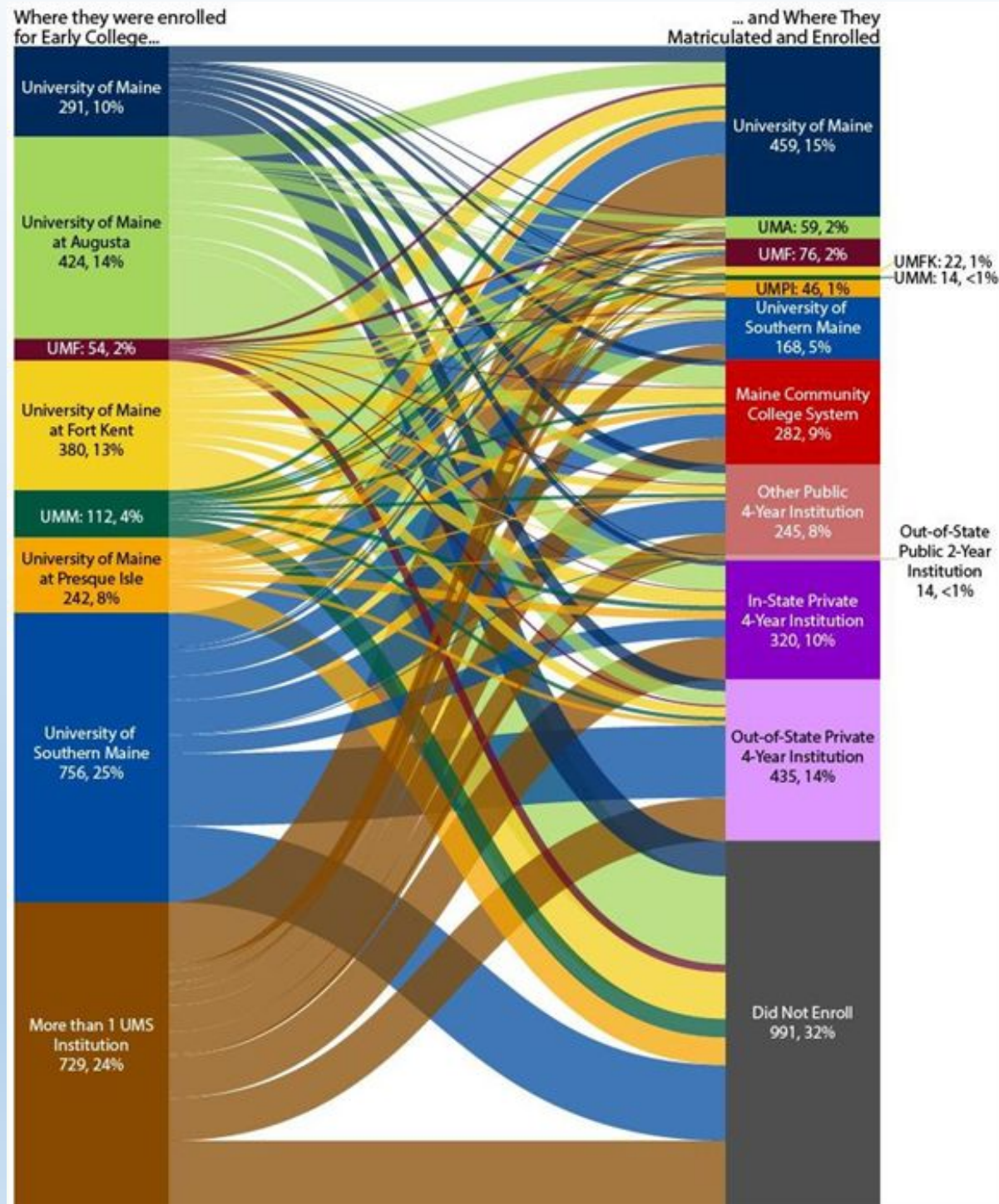
Justin Young, Bob Zuercher, and Haliru Omosun  
University of Maine System Office of Institutional Research

# Enrollment in College Following High School Graduation

**UMS Early College Subsequent Enrollment in College in the Fall Term Immediately After High School Graduation by Class**

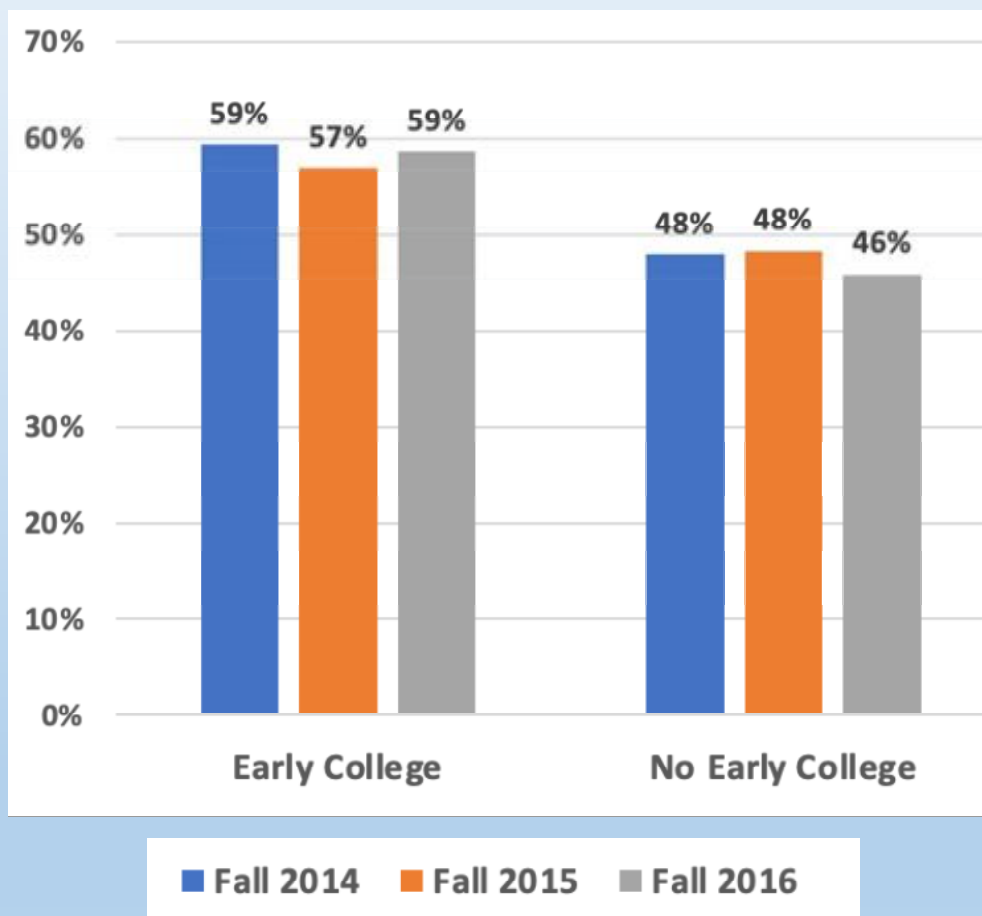


Justin Young, Bob Zuercher, and Haliru Omosun  
University of Maine System Office of Institutional Research





# First-Year Student Graduation Rates (6 year)



Justin Young, Bob Zuercher, and Haliru Omosun  
University of Maine System Office of Institutional Research

# Student Support to Improve Matriculation: UMS Early College Office

## **AP4ME and EC Coordinator**

- Liaison between high schools, students & teachers
- Troubleshooting and development of ExplorEC and MaineStreet workflow
- Direct support to UMS EC Teams
- Data and analysis to support Direct Admit and Let's Get Ready Initiatives

## **EC Advising and Success Coordinator**

- Transition support for matriculating UMS students in fummer for Direct Admit pilot
- Training and resources for school counselors, parents, students
- Direct student advising to ensure credits with purpose, align with academic pathways
- Integration of EC pathways tracking within ExplorEC (new module in development)

# Student Support to Improve Matriculation: Partnership

- Non-profit organization
  - 86% LGR students enroll in college
  - 87% persist
  - 68% graduate within 6 years
- All UMS EC students graduating in '24 & '25 will receive LGR peer-based mentoring (with possibility of extension)



## Program Model



### Access

SAT prep, goal-setting, and introduction to the college admissions and financial aid process.



### Transition

College enrollment support through frequent, curriculum-based, two-way texting.



### Success

College persistence support through frequent, curriculum-based, two-way texting.

## For more information:

### [Early College Website](#)

- Resources
- Student support
- Which classes should I take
- Career exploration pathways
- Enrollment checklist
- Credits with purpose
- ExplorEC Portal (How to Apply for Classes)
- UMS Early College report (Data and year in review)
- Strategic plan
- Equity report



University of Maine System  
Board of Trustees

**AGENDA ITEM SUMMARY**

**NAME OF ITEM:** Faculty Initiated Discussion: Early College

**INITIATED BY:** David M. MacMahon, Chair

**BOARD INFORMATION:** X

**BOARD ACTION:**

**BOARD POLICY:**

N/A

**UNIFIED ACCREDITATION CONNECTION:**

Board and Faculty Engagement

**BACKGROUND:**

The Academic and Student Affairs Committee of the Board invites faculty-rank members of the Faculty Representatives to the Board of Trustees to bring forward discussion items relevant to their university communities and the University of Maine System. The faculty representatives, working in conjunction with the ASA Chair, have decided that the October 2023 ASA meeting's subject will be Early College.

10/04/2023



University of Maine System  
Board of Trustees

## **AGENDA ITEM SUMMARY**

**NAME OF ITEM:** University of Maine School of Law Mission Statement

**INITIATED BY:** David M. MacMahon, Chair

**BOARD INFORMATION:**

**BOARD ACTION:** X

**BOARD POLICY:**

- Board Policy 301: Mission and Strategic Plan Policy
- PROPOSED Board Policy 301.9: University of Maine School of Law Mission

**UNIFIED ACCREDITATION CONNECTION:**

The University of Maine System Strategic Plan Commitment 5, Action 3, Goal 3.5 states that “The Board of Trustees, Chancellor, and Presidents will ensure regular review of System, University and Law School missions and their internal alignment.”

**BACKGROUND:**

The University of Maine School of Law proposes to update its current mission statement:

“The University of Maine School of Law is the state’s public and only law school, a vital resource serving our local, regional, national, and global community. Maine Law is an institutional public servant committed to providing an accessible and affordable student-focused program of legal education and achieving the highest standards of ethical behavior.

Our rigorous doctrinal and experiential curriculum, influential scholarship, and signature programming prepare students to practice law, promote respect for the rule of law, and advance justice for all members of society.”

The proposed new mission statement is:

**MISSION STATEMENT**

Maine Law’s mission is to advance justice and leadership in a changing world. We provide an exceptional, inclusive, and student-centered legal education and serve our local and global communities through teaching, scholarship, and public service.

**VALUES**

We pursue our mission through the implementation of our values by an engaged faculty and staff who encourage the advancement of justice for all members of society, promote a system of just

laws, and provide students with the knowledge, ethical framework, and skills needed for a career in the law.

- 1. Inclusion and community:** Creating a collaborative culture for the study of law that supports diversity, equity, and inclusion.
- 2. Academic excellence:** Providing students with an exceptional legal education through a comprehensive and diverse course of study.
- 3. Experiential learning:** Preparing the next generation of lawyers and legal professionals for the modern practice of law through practical opportunities inside and outside the classroom.
- 4. Professionalism:** Instilling the highest ethical standards and a strong sense of professional identity.
- 5. Public service:** Promoting service to our community and the legislative, judicial, and executive branches.
- 6. Leadership:** Training the next generation of leaders in Maine and beyond.
- 7. Collaboration:** Fostering an interdisciplinary approach to teaching, research, and service.

The proposal was reviewed at the all appropriate faculty and administrative levels at University of Maine School of Law. Chancellor Malloy signed his approval of the proposed University of Maine School of Law mission on \_\_\_\_\_. This item will be forwarded to the November 2023 Board of Trustees meeting as an information item and will be presented at the January Board meeting for approval.

#### **TEXT OF PROPOSED RESOLUTION:**

That the Academic and Student Affairs Committee forwards this item to the November 6, 2023 Board of Trustees meeting for approval of the following resolution:

That the Academic & Student Affairs Committee approve this change Maine School of Law Mission and forwards this item to the November 6, 2023 Board of Trustees meeting for approval.

#### Attachment

[Chancellor Approval Memo for UM Law Mission](#)

[Letter to Chancellor Malloy presenting School of Law Mission Statement](#)



**Vice Chancellor for  
Academic and  
Student Affairs**  
15 Estabrooke Drive  
Orono, ME 04469

**Tel: 207-973-3211**  
**Fax: 207-581-9212**  
[www.maine.edu](http://www.maine.edu)

Date: October 5, 2023

To: Dannel Malloy, Chancellor  
University of Maine System (UMS)

From: Jeffrey St. John, VCASA 

Regarding: University of Maine School of Law Mission Statement

The University of Maine

University of Maine  
at Augusta

University of Maine  
at Farmington

University of Maine  
at Fort Kent

University of Maine  
at Machias

University of Maine  
at Presque Isle

University of  
Southern Maine

Please find the attached proposal from the University of Maine School of Law regarding its new mission statement. The attached material includes documentation of university-level support, including approval from President Leigh Saufley. I also recommend this proposed mission statement for your approval.

The proposed new University of Maine School of Law mission statement will be reviewed by the Academic and Student Affairs Committee of the Board of Trustees Committee on October 16, 2023 and, if approved, reviewed by the Board of Trustees at the November 5-6, 2023 meeting

I approve	I do not approve for the reasons listed below	Additional information needed for decision	Action
✓			Approve the University of Maine School of Law Mission Statement



10.4.2023

Chancellor Dannel Malloy

Date



Office of the President & Dean

4.2

October 3, 2023

Dannel Malloy  
Chancellor  
University of Maine System  
5703 Alumni Hall  
Orono, ME 04469-5703

Dear Chancellor Malloy:

I write to seek your approval and that of the Board of Trustees for the new Mission Statement and Statement of Values for the University of Maine School of Law.

The new Mission Statement and Statement of Values were developed by the Maine Law faculty and administration through a collaborative process that coincides with Maine Law's ongoing work in developing a new Strategic Plan. This updated work also assures that Maine Law has freshly considered its path forward as we prepare for the accreditation review and site visit by the American Bar Association.

A draft of the Mission Statement was presented and discussed by the faculty at its strategic planning retreat on May 24, 2023. The draft was voted on and unanimously approved by the full faculty. Similarly, there was faculty consensus that an updated Statement of Values that will help us implement our mission. Work on the values continued after that meeting and has recently received final approval of our faculty and administration. I also fully support both the mission statement and the values.

If the statements meet your approval, I understand that the next steps include a review by the ASA and, again if approved, placement on the Board's November Agenda. Thank you, as always, for your support for Maine Law.

All the Best,

Leigh Saufley, President & Dean  
University of Maine School of Law

Enclosure

cc: VCASA Jeff St. John  
Interim Clerk of the Board Kayla Flewelling  
Dmitry Bam



The proposed new Maine Law Mission Statement reads as follows:

**Maine Law's mission is to advance justice and leadership in a changing world. We provide an exceptional, inclusive, and student-centered legal education and serve our local and global communities through teaching, scholarship, and public service.**

The proposed new Value Statements are as follows:

**Inclusion and community:** Creating a collaborative culture for the study of law that supports diversity, equity, and inclusion.

**Academic excellence:** Providing students with an exceptional legal education through a comprehensive and diverse course of study.

**Experiential learning:** Preparing the next generation of lawyers and legal professionals for the modern practice of law through practical opportunities inside and outside the classroom.

**Professionalism:** Instilling the highest ethical standards and a strong sense of professional identity.

**Public service:** Promoting service to our community and the legislative, judicial, and executive branches.

**Leadership:** Training the next generation of leaders in Maine and beyond.

**Collaboration:** Fostering an interdisciplinary approach to teaching, research, and service.



University of Maine System  
Board of Trustees

### **AGENDA ITEM SUMMARY**

**NAME OF ITEM:** Proposed Changes to Board of Trustee Policy 301.9 – *Maine School of Law Mission*

**INITIATED BY:** David M. MacMahon, Chair

**BOARD INFORMATION:**

**BOARD ACTION:** X

**BOARD POLICY:**

- Board Policy 301: Mission and Strategic Plan Policy
- PROPOSED Board Policy 301.9: University of Maine School of Law Mission

**UNIFIED ACCREDITATION CONNECTION:**

The University of Maine System Strategic Plan Commitment 5, Action 3, Goal 3.5 states that “The Board of Trustees, Chancellor, and Presidents will ensure regular review of System, University and Law School missions and their internal alignment.”

**BACKGROUND:** The Board of Trustees, as the legal governance body for the University of Maine System, establishes the policies that enable the System institutions to provide higher education of excellent quality to Maine and its citizens. One of the most important Board responsibilities is the approval of mission statements and strategic plans for the System and for the universities.

The current Board Policy Section 301 addresses the mission statements of all universities within the System. However, the Maine School of Law does not have a sub-section with a Board-approved mission statement represented. Therefore, a resolution was presented to add sub-section 301.9 to Policy 301 to appropriately document the Maine School of Law mission statement.

The proposed new mission statement is:

**MISSION STATEMENT**

Maine Law’s mission is to advance justice and leadership in a changing world. We provide an exceptional, inclusive, and student-centered legal education and serve our local and global communities through teaching, scholarship, and public service.

**VALUES**

We pursue our mission through the implementation of our values by an engaged faculty and staff who encourage the advancement of justice for all members of society, promote a system of just laws, and provide students with the knowledge, ethical framework, and skills needed for a career in the law.

10/04/2023

1. **Inclusion and community:** Creating a collaborative culture for the study of law that supports diversity, equity, and inclusion.
2. **Academic excellence:** Providing students with an exceptional legal education through a comprehensive and diverse course of study.
3. **Experiential learning:** Preparing the next generation of lawyers and legal professionals for the modern practice of law through practical opportunities inside and outside the classroom.
4. **Professionalism:** Instilling the highest ethical standards and a strong sense of professional identity.
5. **Public service:** Promoting service to our community and the legislative, judicial, and executive branches.
6. **Leadership:** Training the next generation of leaders in Maine and beyond.
7. **Collaboration:** Fostering an interdisciplinary approach to teaching, research, and service.

The proposal was reviewed at all faculty and administrative levels at the Maine School of Law. Chancellor Malloy signed his approval of the proposed Maine School of Law mission on \_\_\_\_\_. This item will be forwarded to the November 2023 Board of Trustees meeting for approval.

Commented [1]: Date needed

#### TEXT OF PROPOSED RESOLUTION:

That the Academic & Student Affairs Committee approves this change to Board Policy 301.9 – *Maine School of Law Mission* and forwards this item for approval at the November 6, 2023 Board of Trustees meeting.

10/04/2023

University of Maine System  
Board of Trustees

**AGENDA ITEM SUMMARY**

**NAME OF ITEM:** Review and discussion of the AY 23/24 work plan

**INITIATED BY:** David M. MacMahon, Chair

**BOARD INFORMATION:** X

**BOARD ACTION:**

**BOARD POLICY:** N/A

**UNIFIED ACCREDITATION CONNECTION:**

N/A

**BACKGROUND:**

Each year, the Academic and Student Affairs Committee of the Board of Trustees develops a work plan. The work plan is intended to cover both action items required for governance of the University of Maine System and those topics of import and interest to the Board. Trustee MacMahon will review the draft FY 2023-2024 Work Plan with the Committee in preparation for its adoption at the next available Board of Trustees meeting.

Attachment

[ASA Work Plan 2023-2024](#)

**DRAFT Academic and Student Affairs Committee: 2023-24 Work Plan DRAFT**

<b>August 21 ASA</b> 9am-12 Noon <u>(for Sept 11-12 BOT)</u>	Strategic Plan Update <b>Program Proposals</b> Review and Discussion of ASA Work Plan <b>Moved to Oct. meeting</b> Faculty Representative Discussion Topic Student Representative Discussion Topic	8/9/23
<b>September BOT</b> (Sept. 10-11)	<b>Program Proposals (consent agenda)</b> VCASA update - Micro-Credential update <b>Moved to Nov. meeting</b> ASA Work plan 2023-2024 (informational item)	8/24/2023
<b>October 16 ASA</b> 9am-12Noon <u>(for Nov BOT)</u>	Strategic Plan Update <b>Program Proposals</b> <b>Awarding of Academic Degrees</b> First Reading Academic Calendar: AY 27-28, AY 28-29 <b>Moved to Jan. meeting</b> Review and Discussion of ASA Work Plan Faculty Representative Discussion Topic Student Representative Discussion Topic	10/3/23
<b>November BOT</b> (Nov. 5-6)	<b>Awarding of Academic Degrees</b> <b>Program Proposals (consent agenda)</b> Academic Calendar: AY 27-28, AY 28-29 <b>Moved to Mar. meeting</b> VCASA update - 2023-2024 Demographics, Enrollment, and Trends Update	10/19/23
<b>January 8 ASA</b> 9am-12Noon <u>(for Jan BOT)</u>	Strategic Plan Update <b>Program Proposals</b> UMS Adult Credential and Degree Completion Initiative Student Representatives Discussion Topic Faculty Representatives Discussion Topic	12/19/23
<b>January BOT</b> VCASA update -	<b>Program Proposals (consent agenda)</b> FGC Current work and future direction UMS Part-Time Faculty Use and Compensation Report (informational item) Degree Progress Report (informational item) First Reading Academic Calendar: AY 27-28, AY 28-29	1/11/24
<b>March 4 ASA</b> 9am-12Noon	Strategic Plan Update <b>Program Proposals</b> <b>Review and recommendations: tenure nominations</b>	2/22/2024

	Student Representatives Discussion Topic Faculty Representatives Discussion Topic <b>Academic Calendar: AY 27-28, AY 28-29</b>	
<b>March BOT</b> (March 24-25)	<b>Tenure Recommendations</b> <b>Program Proposals (consent agenda)</b> VCASA update - Spring Enrollment Report Student Financial Aid Report (Informational Item)	3/7/24
<b>May 6 ASA</b> 9am-12Noon (for May BOT)	Strategic Plan Update <b>Program Proposals</b> Student Representatives Discussion Topic Faculty Representatives Discussion Topic	4/25/24
<b>May BOT</b> (May 19-20)	<b>Program Proposals (consent agenda)</b> VCASA update - no topic assigned	5/2/24
<b>June 24 ASA</b> 9am-12Noon ( <u>for July BOT</u> )	Strategic Plan Update <b>Program Proposals</b> Student Representatives Discussion Topic Faculty Representatives Discussion Topic	6/13/24
<b>July BOT</b> (July XX)	<b>Program Proposals (consent agenda)</b> VCASA update - no topic assigned	6/XX/24

\*\*This work plan is **DRAFT** and will be updated based on topics to be added by the VCASA and CAOC. Other topics will be added as needed or required for decision-making. The work plan will be updated as the Faculty and Student Representatives present their individual items. Items in **red** are action items.