

Board of Trustees
Strategic Planning Committee

August 24, 2023 at 8:00 am

Zoom Meeting – No Physical Location Available

The public is invited to view the meeting on YouTube. The link to the Board of Trustees YouTube page can be found the Board website: <https://www.maine.edu/board-of-trustees/>

AGENDA

Tab 1 [Update on Distribution and Socialization](#)

Tab 2 [Updated Implementation Timeline to include assigned dates for the full plan](#)

Tab 3 [University Progress Updates](#)

Tab 4 [Discussion of content for September Board of Trustees meeting](#)

Items for Committee decisions and recommendations are noted in red.

Note: Times are estimated based upon the anticipated length for presentation or discussion of a particular topic. An item may be brought up earlier or the order of items changed for effective deliberation of matters before the Committee.

University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Update on Distribution and Socialization

INITIATED BY: Emily Cain, Chair

BOARD INFORMATION: X

BOARD ACTION:

BOARD POLICY:

UNIFIED ACCREDITATION CONNECTION: The Strategic Plan is a working document that is constructed and implemented by internal and external stakeholders to the System to bring about unified change.

BACKGROUND: During the June Strategic Planning Committee meeting the distribution and socialization of the Strategic Plan with both internal and external stakeholders was discussed. Vice Chancellor for Academic and Student Affairs Jeffrey St. John and Director of Strategic Initiatives Jen O’Leary will discuss updates regarding statewide distribution and socialization of the Strategic Plan, including work and initiatives completed and begun since the prior committee meeting.

03/16/2023

University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Updated Implementation Timeline to include assigned dates for full plan

INITIATED BY: Emily Cain, Chair

BOARD INFORMATION: X

BOARD ACTION:

BOARD POLICY:

UNIFIED ACCREDITATION CONNECTION: The Strategic Plan is a working document that is constructed and implemented by internal and external stakeholders to the System to bring about unified change.

BACKGROUND: During the June Strategic Planning Committee the initial implementation timeline was discussed in which both System and campus timelines for completing stages of the Strategic Plan was introduced. Vice Chancellor for Strategic Initiatives Carolyn Dorsey and Vice Chancellor for Academic and Student Affairs will provide a brief update on the assignment of completion dates and benchmarks throughout the implementation timeline.

03/16/2023

University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: University Progress Update

INITIATED BY: Emily Cain, Chair

BOARD INFORMATION: X

BOARD ACTION:

BOARD POLICY:

UNIFIED ACCREDITATION CONNECTION: The Strategic Plan is a working document that is constructed and implemented by internal and external stakeholders to the System to bring about unified change.

BACKGROUND: Discussed in prior committee meetings and throughout the development of the Strategic Plan, each of the System campuses will begin to work on the development of their own Strategic Plan or Framework in an effort to find common areas of focus or goal alignment with those listed in the UMS Strategic Plan. Vice Chancellor for Strategic Initiatives Carolyn Dorsey will provide a brief update from campus president's regarding their work towards this goal.

University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Discussion of content for September Board of Trustees Meeting

INITIATED BY: Emily Cain, Chair

BOARD INFORMATION: X

BOARD ACTION:

BOARD POLICY:

UNIFIED ACCREDITATION CONNECTION: The Strategic Plan is a working document that is constructed and implemented by internal and external stakeholders to the System to bring about unified change.

BACKGROUND: During each Board of Trustees meeting an update on the ongoing work involving the Strategic Plan is scheduled to be presented. Vice Chancellor for Strategic Initiatives will lead discussion on what items should be prepared and presented at the upcoming September Board Meeting.

Attachment

[Draft SP Committee Work Plan](#)

University of Maine System Board of Trustees
Strategic Planning Committee Work Plan, June 2023 – June 2024

*****DRAFT*****

June 29, 2023

- Review printed materials
- Distribution and socialization plan
- Implementation Timeline – printed dates and who is responsible
- Understand UMS staff responsibilities
- Review draft 12-month committee workplan

August 24, 2023

- Update on distribution and socialization
- Updated implementation timeline to include assigned dates for the full plan
- PROGRESS REPORT
 - Step 2. The universities and law school develop goals in four core areas: retention, enrollment, research, and economic and workforce development. (Due 9/29/23)
 - Step 2a. The universities and law school present goals to the Board by October 1, 2023. (Due 10/1/23)

October 19, 2023

- PROGRESS REPORT
 - Engagement of faculty, staff, and students in implementation of the strategic plan
- DUE
 - **Step 2.** The universities and law school develop goals in four core areas: retention, enrollment, research, and economic and workforce development. (Due 9/29/23)
 - **Step 2a.** The universities and law school present goals to the Board by October 1, 2023. (Due 10/1/23)
 - **Student Success Goal 2.1:** By October 1, 2023, each university will identify goals to increase persistence and completion rates for undergraduates through 2027-28. (Due 10/1/23)
 - **Research Goal 1.6:** Each university and the Law School will set measurable goals by October 1, 2023 for research and economic and workforce development outcomes through 2027-28. (Due 10/1/23)

January 18, 2024

- PROGRESS REPORT

- **SS 1** – UMS and its universities will be transparent in key student success indicators (joint with ASA)
- DUE
 - **Effective Academic Portfolio Action 3:** Develop a process for the effective assessment of program learning outcomes in multi-university programs by the end of fall 2023. (In partnership with the FGC, the individual faculty senates/assemblies, and the System-wide Assessment Committee) (Due 12/15/23)
 - **Effective Academic Portfolio Goal 3.1:** Implement regular outcomes assessment of multi-university programs in spring 2024. (Due 1/1/24)

March 7, 2024

- PROGRESS REPORT
 - **Commitment 2:** Strengthening our System through financial sustainability and effective academic and infrastructure portfolio management. (with FFT Cmte?)
 - Updates on financial sustainability goals
 - **Commitment 3:** Making our System a destination for public higher education and a respected, engaging, and rewarding place to work.
 - Updates on efforts to make our campuses a destination both for students and employees
 - **Commitment 4:** Creating a sense of belonging in our System through our commitments to justice, equity, diversity, and inclusion, including opportunities for learning presented through multiple modalities (i.e. types of course delivery). (with HR Cmte?)
 - Updates on campus-based JEDI efforts
- DUE
 - **Student Success Action 5:** Strengthen Maine Community College System (MCCS) and Early College pathways to our universities by March 2024. (Due 3/1/24)

May 9, 2024

- PROGRESS REPORT
 - **Opportunities for Learning Action 2:** UMS will double the number of its fully online academic programs by 2028. (Due 12/31/27)
- DUE
 - **Student Success Action 3:** By May 2024, create a plan and establish targets to ensure UMS will be the statewide leader in adult degree completion, credentialing, industry certifications, and licensure preparation by 2028. (Due 5/1/24)
 - **Effective Infrastructure Portfolio Action 1:** Develop a system-wide capital plan and priorities for capital investment by May 2024. (Due 5/1/24)
 - **Effective Infrastructure Portfolio Goal 1.1:** Address system-wide physical plant needs in relation to other infrastructure needs (e.g. residence hall improvement). (Due 5/1/24)

- **Destination for Public Higher Education Action 1:** Develop a data-driven plan to attract more in-state and out-of-state students to our universities and Law School by May 2024; implement in 2024-28. (Due 5/1/24)

June 24, 2024

- DUE
 - **Student Success Action 4:** Develop plans to bring education to all learners regardless of where they are physically or in their educational journey by supporting them across the calendar year and across their lifetimes by June 2024. (Due 6/1/24)
 - **Research Action 1:** Develop a plan to establish and invest in system-wide infrastructure to grow the R & D enterprise at our universities (Due 5/31/24)
 - **Research Action 4:** Serve as an engine for innovation for Maine businesses, non-profits, state and local governments, communities, and the K-12 schools through plans to be developed by June 2024. (Due 6/1/24)
 - **Teaching Goal 1.1:** Each university will document its plan to accelerate our commitment to student-focused programming and outcomes-based assessments for all learners by June 2024; identify students' communities of interest and provide them with tailored resources (Due 6/1/24)
 - **Service Goal 2.2:** Increase badges and micro-credentials tied to service learning experiences through a plan to be developed in spring 2024. (Due 5/31/24)
 - **Effective Infrastructure Portfolio Goal 1.2:** Assess the utility and return on investment of our instructional sites and centers across the state by June 2024. (Due 6/1/24)
 - **Unified Accreditation Action 1:** Eliminate structural barriers to transfer and course registration and refine a course-search mechanism by June 2024. (Through the Unified Catalog and Repaving MaineStreet initiatives) (Due 5/24/24)
 - **Unified Accreditation Goal 3.7:** Universities identified as needing to update time frames for academic program reviews will complete those updates and implement their new or revised time frames by the end of spring 2024. (Due 5/31/24)
 - **Unified Accreditation Goal 3.9:** Working with campus-level faculty governance bodies, the chief academic officers, the UMS Faculty Governance Council, and institutional research staff, UMS will determine by June 2024 how assessment data from the individual universities will be collected and represented in system-wide accreditation reporting and related reporting. (Due 5/31/24)