

Board of Trustees

Finance, Facilities & Technology Committee

June 14, 2023 – 9:00 am to 12:00 pm

Zoom Meeting – No Physical Location Available

The public is invited to view the meeting on YouTube. The link to the Board of Trustees YouTube page can be found the Board website: <https://www.maine.edu/board-of-trustees/>

AGENDA

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| 9:00am – 9:05am | Call the meeting to order and Roll Call |
| 9:05am – 9:35am | <u>EXECUTIVE SESSION</u>
The Finance, Facilities, & Technology Committee will enter Executive Session under the provision of: 1 MRSA Section 405 6-C |
| 9:35am – 9:45am
TAB 1 | Modernization of Witter Farm, Increase and scope change to Relocation of Dairy Operations, UM |
| 9:45am – 9:55am
TAB 2 | Houlton Higher Education Center – transfer of ownership, UMPI |
| 9:55am – 10:05am
TAB 3 | Skyway Building (STR) - transfer of use, UMPI |
| 10:05am – 10:15am
TAB 4 | Kelley Commons Dining Hall Service Area Renovation, UMPI |
| 10:15am – 10:25am
TAB 5 | Mallett Hall Renovation Project Authorization, UMF |
| 10:25am – 10:35am
TAB 6 | Purington Hall Renovation Project Authorization, UMF |
| 10:35am – 10:45am
TAB 7 | Real Estate Disposition, Chamberlain and Deering Street Properties, USM |
| 10:45am – 11:25am
TAB 8 | FY2024 Capital Plan All Funds Review |
| 11:25am – 11:55am
TAB 9 | Review of IT Projects with a Value of \$250,000 or Greater |
| 11:55am - 12:00pm
TAB 10 | Capital Projects Status Report and 2018 Bond Projects Update, UMS |

Action items within the Committee purview are noted in green.

Items for Committee decisions and recommendations are noted in red.

*Note: Times are estimated based upon the anticipated length for presentation or discussion of a particular topic.
An item may be brought up earlier or the order of items changed for effective deliberation of matters before the Committee.*

University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Modernization of Witter Farm
Increase and scope change to Relocation of Dairy Operations
University of Maine

INITIATED BY: Roger J. Katz, Chair

BOARD INFORMATION:

BOARD ACTION: X

BOARD POLICY:

Section 701 Operating & Capital Budgets
Section VIII. Capital Budgets

UNIFIED ACCREDITATION CONNECTION:

Increase enrollment.
Improve student success and completion.

BACKGROUND:

The J. Franklin Witter Teaching & Research Center in Old Town is the home of the College of Natural Sciences, Forestry, & Agriculture teaching and Maine Agricultural and Forest Experiment Station research programs in animal sciences and sustainable agriculture. Research at the Witter Farm supports Maine's dairy industries.

For much of the University of Maine's history, the Orono campus was home to cows and chickens as well as students. In the spring of 1947, Rogers Farm was purchased as additional land to grow forage for the University's dairy herd. Approximately 11 acres of the 100-acre farm were set aside for crop research; this eventually grew to 20 acres. Due to pressures of a growing campus and a fire that nearly leveled one of the University's old dairy barns in 1972, Witter Farm was constructed on the edge of the University's land in Old Town, and the dairy cows were moved to this animal science research facility.

On June 22, 2022, the Board of Trustees authorized the University of Maine System acting through the University of Maine to expend up to \$800,000 to renovate the Livestock Barn, purchase a robotic milking system, and demolish the Dairy Barn located on the J. Franklin Witter Teaching & Research Center in Old Town, Maine.

The initial scope was based on \$800,000, and a reduction of 7,200 square feet. Upon further evaluation over the last year, we have determined in addition to the initial scope the following scope enhancements are required to achieve a safe and state licensable farm environment. Beyond meeting state licensing requirements, investment in Witter Farm will enable the College of Natural Sciences, Forestry, and Agriculture to improve learning outcomes and increase research productivity. Scope enhancements include a permanent solution for the Livestock Barn, the need to repurpose an existing barn for storage of animal feed, supplies, and an additional need to remove four barns for safety reasons. In addition to the further evaluation of the site needs and we have sought external cost estimates for construction. The project cost increase is a

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combination of scope changes and 8% construction cost escalation. This is consistent with the cost escalation that we are seeing in the market.

a. Summary of the request

The University of Maine System, acting through the University of Maine, requests authorization to increase the project budget from \$800,000 to \$2.6 million (an increase of \$1.8M) and change the scope of the project to construct a new dairy facility with a robotic milking system, renovate existing Horse Barn and remove through demolition the Dairy Facility, Storage Barn, Sheep Barn, and Sheep Shed.

This request is pursuant to Board Policy 701 Operating & Capital Budgets Section VIII. Capital Budget, which requires Board approval for Capital budget items that have a total cost of \$500,000 or more. In this case, the Committee's recommendation will be forwarded to the Consent Agenda for approval at the July 10, 2023, Board meeting.

b. Overall requested budget and funding source:

The budget of \$2.6 million will be funded from university capital funds for deferred maintenance, Maine Agricultural & Forest Experiment Station (MAFES) funding, and the University System's central funding pool for space removal.

c. Confirmation of whether the project was included or reflected in the Master Plan, Long Term capital plan or 1-year capital plan most recently approved by Trustees.

This project was included in the University's most recent 1-year capital plan.

d. More detailed explanation of rationale for project and metrics for success of the project (ROI or other):

As stated in the 2022 Board agenda item, the existing 50-year-old Dairy Barn has become unreliable, outdated, and has structural deficiencies that are no longer suitable for dairy operations. The facility has been unable to pass the State of Maine milk inspection in its current state in the last two inspections, the most recent being November of 2022. However, with a clear plan for renovations and improvements, the State has maintained our licensing. Witter Farm continues to operate and sell milk. Additionally, a safety review of the facility has been undertaken and correction action items are underway,

The Dairy Facility, Sheep Barn, Sheep Shed, and Storage Barn were all originally constructed in the 1970s and are derelict. Functions of the four (4) barns will be transferred to the Horse Barn and a new Dairy Facility. The four (4) barns and part of the connectors total approximately 15,940 gross square feet. The replacement value of the four barns is approximately \$3.13 million and removal of the four barns will reduce the University's identified deferred maintenance by approximately \$1.7 million.

The Horse Barn will be renovated to address the multiple building envelope issues. The reason for keeping this barn is due to the size and better condition of the facility. The barn will become the new storage barn to store dry hay feed, and bedding for the animals in one half while the other half still provides housing for the horses. Renovation of this facility will increase the net asset value from 50% to approximately 60%.

The new Dairy Facility will be a modern facility with a robotic milking system and free-standing bedded pack area for the dairy cows. This facility will provide students and

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researchers with a facility that is the future of Maine dairy farms. The facility will include a viewing area for visitors to safely watch how a modern robotic dairy facility works.

e. Explanation of the scope and substance of the project as needed to supplement (a) and (c) above.

N/A

f. Changes, if any, in net square footage or ongoing operating costs resulting from the project:

The existing four barns (Dairy Facility, Sheep Barn, Sheep Shed, and Storage Barn) and connectors will result in a decrease of approximately 15,940 gross square footage. The new Dairy Facility is approximately 9,530 gross square feet resulting in a net decrease of approximately 7,410 gross square feet. Additionally, Witter Farm will reduce operating costs through modern utilities and reduction in labor due to the change in milking operations from multiple persons milking the cows twice per day, seven days per week to one person on-call to monitor the robotic milking system.

Based on known research, the farm anticipates milk production to increase approximately 10% to 15% due to increased cow comfort and voluntary milking schedules. Increased milk production will result in increased revenue from sales of milk that will be utilized to offset ongoing operating costs.

Removing the existing Storage Barn and moving storage of dry hay and bedding for the animals out of this facility and into the renovated barn will result in savings through reducing the loss of spoilage of hay and dry bedding becoming wet from wind driven rains.

g. Budget for the project and further elaboration on funding source and selection as needed to supplement (b) above):

Funding Sources:

UMS Pool Funds: \$260,667

UM FM Capital Funds: \$680,000

UM NSFA MAFES Funds: \$350,000

UM Capital Funds: \$1,309,333 (will cover remaining balance minus UMS Pool Funds, UM FM Capital Funds, and UM NSFA MAFES Funds).

h. Alternatives that were considered to meet the need being addressed by this project:

The University originally planned on relocating the dairy operations to the Livestock Barn that was to be renovated and modified as a long-term temporary basis till a new facility could be constructed. Due to rising construction costs, deferred maintenance, safety concerns, conditions to modify the Livestock Barn, and disruptions to operations, the University deemed the long-term temporary basis to not be suitable and a permanent solution is sought.

i. Timeline for start, occupancy, and completion:

The University anticipates the new Dairy Facility to start construction late fall of this year with occupancy early 2024. Renovations to the Horse Barn are anticipated to be completed during the summer/fall of 2024. The removal of the Sheep Barn and Sheep Shed to be completed in the summer of 2024. The existing Dairy Facility and Storage Barn removals will be completed during the summer/fall months of 2024.

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j. Timeline for any further consideration or action anticipated to be needed by the Board or its committees regarding this project if full authority is not being requested from the outset.

N/A

k. Additional information that may be useful to consideration of the item.

The dairy herd and milking operations have been a part of the University history from its earliest days. Despite the conditions of the facility and use of outdated milking equipment the farm has continuously ranked in the top 5 in the nation amongst all other universities / colleges for average milk production per dairy cow. Most recently the farm was awarded the Quality Milk Award for the period ending December 31, 2022. While some Land Grant Universities (LGU) in the US have discontinued their dairy herds, UMaine stands with other R1 LGU schools like University of Connecticut, University of New Hampshire, and University of Minnesota in operating a dairy herd and milking operation.

A new modern dairy facility and operation at Witter will enhance research opportunities for faculty in the Experiment Station. Faculty research includes animal health (e.g., reproduction, diseases), animal nutrition, animal systems microbiomes, animal behavior, precision dairy operations, and forage and pasture management. A stakeholder process involving internal UMaine faculty and staff, and external groups (e.g., alumni, industry representatives, former faculty, and staff) has revealed strong support for the improvements to the Witter dairy operations. Additional feedback from the Maine Dairy Industry Association, the Board of Agriculture, AgriMark, and the Agriculture Council of Maine suggest that a modern dairy operation is better able to meet the needs of the state, supporting Maine's dairy industry and the broader agricultural community.

The number of students majoring in Animal and Veterinary Sciences is strong and growing. Having a modern dairy operation will aid in student recruitment and research experiences. The undergraduate degree program in Animal and Veterinary Sciences (AVS) at UMaine enrolls about 80 first-year students per year. First-year enrollments in the AVS program are up 22% this year compared to the same time last year, while most other UM degree programs are experiencing declining enrollments this year. Between 2017 and 2021, AVS program enrollments grew by 15% to over 200 undergraduate students.

The facility currently hosts nine undergraduate courses, three independent study courses, and multiple senior capstone students. The curriculum contains a required Dairy Cattle Technology Lab in the second year. Students are required to sign up for milking shifts at least twice per week. In the alternate second-year semester, students are required to participate in the care of horses in the Equine Management Cooperative course. This direct, hands-on care of large animals as an undergraduate student has been cited as something that sets our students apart later in Veterinary Colleges. With these upgrades to the dairy operation, students will gain more hands-on experience with current technology, especially in analyzing data collected by the robotic milking system to identify issues related to animal health and nutrition.

In addition to preparing students to enter veterinary colleges, AVS program graduates work in a variety of settings in Maine including as farm managers and herds-people, teachers at agricultural high schools, in industries such as IDEXX and feed companies, in research such as at Jackson Labs, and in government agencies related to farming and agriculture.

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Admissions Open House events usually include a tour of Witter Farm and often attract groups of at least 40 prospective students and parents per tour. The chance to learn by doing direct large-animal care is a major factor in students choosing to come to UMaine. In addition to the second-year course work, students work with animals at the farm as part of other undergraduate coursework, their senior capstone, and as part of several student-lead clubs and organizations.

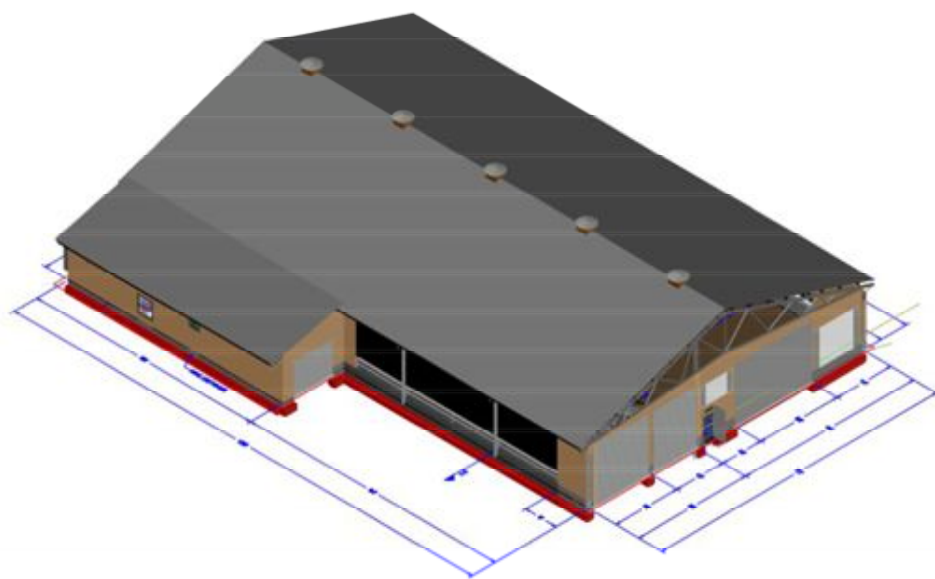
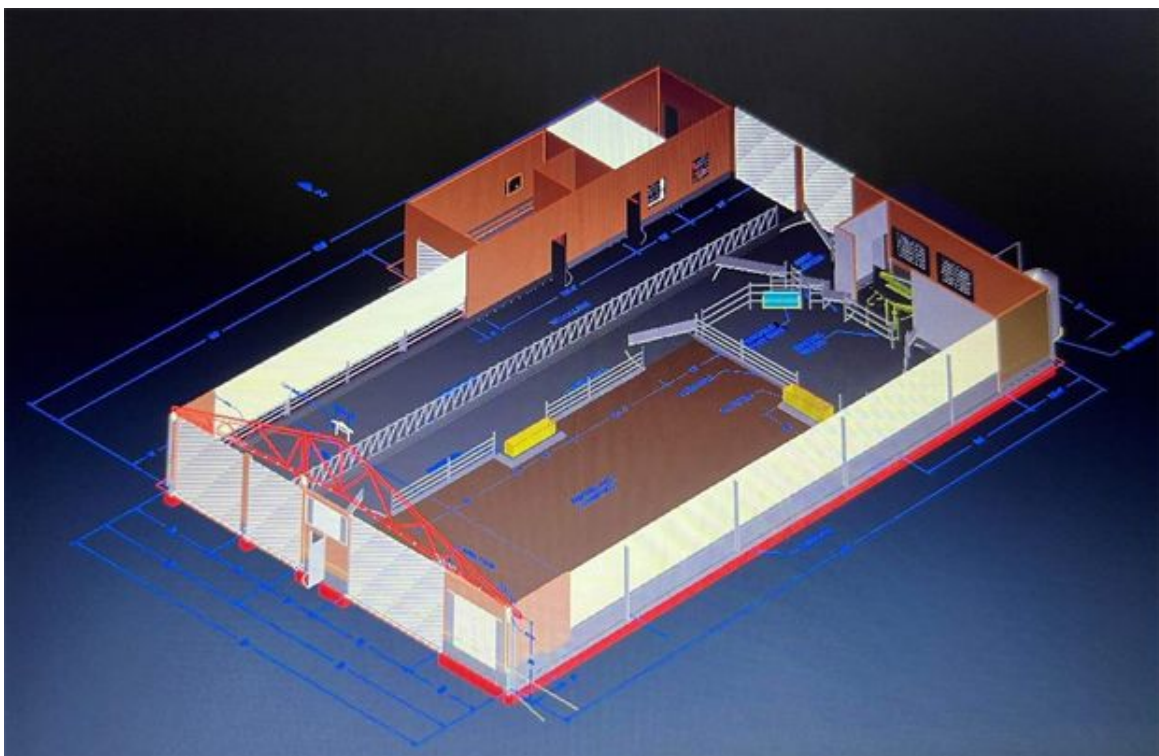
TEXT OF PROPOSED RESOLUTION:

That the Finance, Facilities, and Technology Committee, approves the following resolution to be forwarded to the Consent Agenda of the Board of Trustee July 10, 2023, Meeting.

That the Board of Trustees accepts the recommendation of the Finance, Facilities, and Technology Committee, and authorizes the University of Maine System, acting through the University of Maine, to increase spend from \$800,000 to \$2.6 million and change the scope of the project to construct a new modern dairy facility, renovate an existing barn, and demolish four existing barns located on the J. Franklin Witter Teaching & Research Center in Old Town, Maine.

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Conceptual Drawing of proposed new Dairy Facility:



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Current Horse Barn to renovate into Storage Barn



Current Dairy Barn to be demolished

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Sheep Shed to be demolished.



Storage Barn to be demolished.

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University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Houlton Higher Education Center – transfer of ownership,
University of Maine at Presque Isle (UMPI)

INITIATED BY: Roger J. Katz, Chair

BOARD INFORMATION:

BOARD ACTION: X

BOARD POLICY:

802- Disposition of Real Property

UNIFIED ACCREDITATION CONNECTION:

Unified Accreditation requires all the separate universities in the University of Maine System be functioning as efficiently and economically as possible. Building that financially sound model requires the University of Maine at Presque Isle define holdings/facilities which are not part of our primary mission, and their cost is not something the University or the System can afford to continue.

BACKGROUND:

a. Summary of the request

The University of Maine System in concert with the University of Maine at Presque Isle has reviewed and evaluated the cost for keeping a satellite location, 50 miles from the main campus, functioning with significant loss of student involvement in the past 5 years.

UMPI desires to hand this facility over to a local (Houlton) partner who expresses an interest in owning it and who will continue to provide a positive influence for the City of Houlton. UMPI will need to ask for a ‘carve out’ in the transfer in that the facility includes telecommunications equipment owned by the System and the State which supports communication in all Northern Maine and Eastern Maine.

This request is pursuant to University of Maine System Board of Trustees Policy 802. UMPI is seeking permission to enter into an agreement to transfer ownership of this facility.

b. Overall requested budget and funding source:

No funding requested. UPMI will rely upon support from UMS Legal for documentation and the work on the handover will be accomplished by the CBO and the Director of Facilities and the Director of Human Resources.

c. Confirmation of whether the project was included or reflected in the Master Plan, Long Term capital plan or 1-year capital plan most recently approved by Trustees.

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This request supports the desire to lessen the square footage of the University of Maine at Presque Isle and to minimize operating costs.

d. More detailed explanation of rationale for project and metrics for success of the project (ROI or other):

UMPI desires to support the City of Houlton and to build a partnership for The University of Maine at Presque Isle and for the University of Maine System. No partner has been identified for a handover but instead UMPI has identified a series of partners who may express interest in the facility. UMPI will query those identified for potential partnership/handover as well as publicly advertise the opportunity. Upon final review of proposed uses, a determination will be made for the party and use which will best suit this partnership.

e. Explanation of the scope and substance of the project as needed to supplement (a) and (d) above. No additions

f. Changes, if any, in net square footage or ongoing operating costs resulting from the project:

Square Footage of the Houlton Center = 15,662 (carve out will likely be 250 sq ft)

Operating Savings - \$100,000 minimum annually. UMA and others provide funding which will end with a handover, but our facility and staffing costs will be saved.

g. Budget for the project and further elaboration on funding source and selection as needed to supplement (b) above): None.

h. Alternatives that were considered to meet the need being addressed by this project:

Support by UMS Legal to accomplish the handover. All the administrative work will be accomplished by the UMPI CBO, Director of Facilities and the Director of Human Resources.

i. Timeline for start, occupancy and completion:

Completion of the agreement is anticipated to allow for handoff as of January 1, 2024.

j. Timeline for any further consideration or action anticipated to be needed by the Board or its committees regarding this project if full authority is not being requested from the outset. None anticipated at this time.

k. Additional information that may be useful to consideration of the item. None

TEXT OF PROPOSED RESOLUTION:

The Finance, Facilities and Technology Committee, approves the following resolution to be forwarded for Board of Trustee approval at the July 10, 2023, Board Meeting.

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee, and authorizes the University of Maine System acting through the University of Maine at Presque Isle to identify a partner and enter into an agreement for a handover of the Houlton Higher Education Center subject to review and approval of the final terms and conditions by the University's General Counsel and Treasurer.

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University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Skyway Building (STR) transfer of use,
University of Maine at Presque Isle (UMPI)

INITIATED BY: Roger J. Katz, Chair

BOARD INFORMATION:

BOARD ACTION: X

BOARD POLICY:

802- Disposition of Real Property

UNIFIED ACCREDITATION CONNECTION:

Unified Accreditation requires all the separate universities in the University of Maine System be functioning as efficiently and economically as possible. Building that financially sound model requires the University of Maine at Presque Isle define holdings/facilities which are not part of our primary mission, and their cost is not something the University of Maine at Presque Isle or the University of Maine System can afford to continue.

BACKGROUND:

a. Summary of the request

The University of Maine System, working through the University of Maine at Presque Isle, has reviewed and evaluated the cost for keeping an off-campus housing facility in place for the future. The ownership of this facility is one element of the government real estate distribution with the closure of Loring Air Force Base. UMPI began this relationship with the Government Real Estate Office in July of 1999. Covenants in the receipt of this building transfer require it be used only for educational purpose until the lease expires (in July 2029).

This request is pursuant to University of Maine System Board of Trustees Policy 802. UMPI is seeking permission to enter into an agreement to hand this facility over to a local partner for educational purposes only through July of 2029, followed by a full transfer of ownership.

b. Overall requested budget and funding source:

UMPI is asking for support by UMS Legal for documentation. Administrative work will be accomplished by the UMPI CBO and the Director of Facilities.

c. Confirmation of whether the project was included or reflected in the Master Plan, Long Term capital plan or 1-year capital plan most recently approved by Trustees.

This request supports the desire to lessen the square footage of the University of Maine at Presque Isle and to minimize operating costs.

d. More detailed explanation of rationale for project and metrics for success of the project (ROI or other): Savings of square footage and operating costs.

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e. Explanation of the scope and substance of the project as needed to supplement (a) and (d) above. No additions

f. Changes, if any, in net square footage or ongoing operating costs resulting from the project:

Square Footage of Skyway Hall (both the multipurpose side and the residence side) = 9,650
Operating Savings - \$100,000 minimum annually.

g. Budget for the project and further elaboration on funding source and selection as needed to supplement (b) above): None.

h. Alternatives that were considered to meet the need being addressed by this project:

UMPI will require UMS Legal to accomplish the handover documentation and the final change of ownership documentation. The remainder will be time and effort of the UMPI CBO and the Director of Facilities.

i. Timeline for start, occupancy and completion:

Two groups have expressed an interest in this facility (the Mi'qMac Tribe and MSAD #1).

UMPI has already entered into a partnership agreement with MSAD #1 for use of the east side of this facility, and that use is approved by the Government Real Estate Office because it is an educational use.

It is UMPI's intent to identify the intended use of the west side of the building (the residential side) by those who have expressed an interest in future ownership and to move forward with an agreement as soon as practicable.

j. Timeline for any further consideration or action anticipated to be needed by the Board or its committees regarding this project if full authority is not being requested from the outset. None anticipated at this time.

k. Additional information that may be useful to consideration of the item. None

TEXT OF PROPOSED RESOLUTION:

The Finance, Facilities and Technology Committee, approves the following resolution to be forwarded for Board of Trustees approval at the July 10, 2023, Board Meeting.

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee, and authorizes the University of Maine System acting through the University of Maine at Presque Isle to identify a partner and enter into an agreement for a handover of the Skyway Building (SKR) property through July 2029 followed by a transfer of ownership of this full facility as of July 30, 2029, subject to review and approval of the final terms and conditions of the agreement by the University's General Counsel and Treasurer.

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University of Maine System
Board of Trustees

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AGENDA ITEM SUMMARY

NAME OF ITEM: Kelley Commons Dining Hall Service Area Renovation
University of Maine at Presque Isle

INITIATED BY: Roger J. Katz, Chair

BOARD INFORMATION:

BOARD ACTION: X

BOARD POLICY:

701 – Budgets, Operating and Capital

712 – Debt Policy

UNIFIED ACCREDITATION CONNECTION:

To meet the dining needs of UMPI's student residential program, to build a stronger residential community and to provide a successful and welcoming dining room for all campus community members.

BACKGROUND:

a. Summary of the Request

The University of Maine System, through the University of Maine at Presque Isle, requests authorization to expend up to \$750,000 to renovate the dining hall service area in Kelley Commons. Funding for the project will be through a partnership with the Sodexo Corporation for which UMPI's current contract period is FY21-31.

This request is pursuant to Board Policy 701 – Budgets, Operating & Capital, which requires Board of Trustee or Finance, Facilities & Technology Committee approval for Capital Budget items at or exceeding \$500,000. Additionally, this request is pursuant to Board Policy 712 – Debt Policy, which requires that debt and related agreements be approved by the Board and also notes that the System will consider working with a public private partnership when it is desirable for risk sharing. In this case because of the debt policy the recommendation will be forwarded to the Board of Trustees for approval at the July 10, 2023, meeting.

b. Overall requested budget and funding source

The total cost of this renovation is estimated to be \$750,000. The UMS is working with Sodexo on renovation funding options and contract language regarding their support of this project which may include funding the renovation up front including offsetting the renovation costs with \$239,000 in cumulative annual payments that Sodexo would have otherwise made to UMPI in addition to offsetting costs with meal plan revenue.

c. Confirmation of whether the project was included or reflected in the Master Plan, Long Term capital plan or 1-year capital plan most recently approved by Trustees.

This project has been implicitly included in the Master Plan and the Long-Term capital plan because a majority of the equipment for Kelley Commons Dining Hall is over 40 years old.

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d. More detailed explanation of rationale for project and metrics for success of the project (ROI or other):

UMPI has identified the essential demand to balance its Operating Budget is by having a strong residential population. The first phase of renovation on Park Hall has been completed (residential space). The next phase is to address Emerson Hall (residential space: work scheduled this summer and next summer).

Students have provided positive responses about that upgrade which is reflected in increased requests from students for housing and dining for the coming year (FY24). A 9% increase in student housing/dining is budgeted but it is possible it will be as high as an 18% increase. If the change in dining experience is accomplished, UMPI will continue to attract students and the rest of our community to Kelley Commons.

e. Explanation of the scope and substance of the project as needed to supplement (a) and (d) above. None**f. Changes, if any, in net square footage or ongoing operating costs resulting from the project: No change in square footage to the facility****g. Budget for the project and further elaboration on funding source and selection as needed to supplement (b) above): None.****h. Alternatives that were considered to meet the need being addressed by this project: None.****i. Timeline for start, occupancy and completion:**

Project will commence June 1 and will be completed by August 15, 2023.

j. Timeline for any further consideration or action anticipated to be needed by the Board or its committees regarding this project if full authority is not being requested from the outset. None**k. Additional information that may be useful to consider.**

N/A

TEXT OF PROPOSED RESOLUTION:

That the Finance Facilities and Technology Committee approves the following resolution to be forwarded to the Board of Trustees for approval at the July 10, 2023, meeting.

That the Board of Trustees, acting through the Finance, Facilities & Technology Committee authorizes the University of Maine System acting through the University of Maine at Presque Isle to pursue a Public, Private, Partnership agreement with Sodexo for renovations to the Kelley Commons dining services area for up to \$750,000, subject to review and approval of all final terms and conditions by the University of Maine System Treasurer and General Counsel.

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AGENDA ITEM SUMMARY

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NAME OF ITEM: Mallett Hall Renovation Project Authorization, University of Maine at Farmington

INITIATED BY: Roger J. Katz, Chair

BOARD INFORMATION:

BOARD ACTION: X

BOARD POLICY:

701 – Budgets, Operating & Capital

UNIFIED ACCREDITATION CONNECTION:

N/A

BACKGROUND:

a. Summary of the request:

The University of Maine System acting through the University of Maine at Farmington (UMF) requests authorization to spend up to \$2,700,000 to replace the plumbing infrastructure and renovate the current multi-user restrooms in Mallett Hall to single user style restrooms as well as add ADA accessibility to the first floor of the building.

This request is pursuant to Board Policy 701 Operating & Capital Budgets, which requires Board approval for Capital budget items that have a total cost of \$500,000 or more. In this case, the committee's recommendation will be forwarded to the Consent Agenda for approval at the July 10, 2023, Board meeting.

b. Overall requested budget and funding source:

The overall construction phase of the project budget is estimated to be \$2,295,841 plus A/E fees of \$178,000 and a contingency of \$226,159 for a total project cost of \$2,700,000 which is funded from the state annual capital improvements commitment.

c. Confirmation of whether the project was included or reflected in the Master Plan, Long Term capital plan or 1-year capital plan most recently approved by Trustees.

This project is not on the capital plan previously approved by the Trustees but is on the Capital Plan being reviewed for the upcoming Fiscal Year FY24 and currently on the state annual capital improvements project list for UMF. This project will transform some of our oldest residence hall restrooms by converting multi-user restrooms to single user restrooms and create an ADA accessible floor in the building.

d. More detailed explanation of rationale for project and metrics for success of the project (ROI or other):

Mallett Hall is one of UMF's oldest residence halls and currently houses 115 students. The restroom renovation will bring the building up to code and reduce work orders for plumbing issues with failing pipes as well as convert multi-users to single user space.

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e. Explanation of the scope and substance of the project as needed to supplement (a) and (c) above.

The project will remove all existing plumbing infrastructure throughout the building and demo the existing restrooms and configure the layout to allow single user and better use of the space and make all first-floor areas ADA compliant.

f. Changes, if any, in net square footage or ongoing operating costs resulting from the project:

This project will not reduce square footage but will create savings from reducing the work orders generated from the building due to failing plumbing infrastructure and will capture energy savings from the installation of new equipment that is energy efficient and matches our on-going ESCO project on campus.

g. Budget for the project and further elaboration on funding source and selection as needed to supplement (b) above):

N/A

h. Alternatives that were considered to meet the need being addressed by this project:

N/A

i. Timeline for start, occupancy, and completion:

A full opinion of probable cost has been completed and the A/E firm is starting on design and will be ready to go out to bid by mid-July. The project will start as soon as a contractor has been identified as the building has been held offline through the summer of 2024 for this project to take place.

j. Timeline for any further consideration or action anticipated to be needed by the Board or its committees regarding this project if full authority is not being requested from the outset.

N/A

k. Additional information that may be useful to consideration of the item.

None

TEXT OF PROPOSED RESOLUTION:

That the Finance, Facilities, and Technology Committee, approves the following resolution to be forwarded to the Consent Agenda of the Board of Trustee July 10, 2023, Meeting.

That the Board of Trustees, acting through the Finance, Facilities and Technology Committee, authorizes the University of Maine System acting through the University of Maine at Farmington to expend up to \$2,700,000 to renovate the restrooms and replace the failing plumbing infrastructure at Mallett Hall on the UMF campus. Funding for this project would be from the state annual capital improvements commitment.

University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM Purington Hall Renovation Project Authorization, University of Maine at Farmington

INITIATED BY: Roger J. Katz, Chair

BOARD INFORMATION:

BOARD ACTION: X

BOARD POLICY:

701 – Budgets, Operating & Capital

UNIFIED ACCREDITATION CONNECTION:

N/A

BACKGROUND:

a. Summary of the request:

The University of Maine System acting through the University of Maine at Farmington (UMF) requests authorization to spend up to \$2,700,000 to replace the plumbing infrastructure and renovate the restrooms in Purington Hall as well as add ADA accessibility to the first floor of the building.

This request is pursuant to Board Policy 701 Operating & Capital Budgets, which requires Board approval for Capital budget items that have a total cost of \$500,000 or more. In this case, the committee's recommendation will be forwarded to the Consent Agenda for approval at the July 10, 2023, Board meeting.

b. Overall requested budget and funding source:

The overall construction phase of the project budget is estimated to be \$2,295,841 plus A/E fees of \$178,000 and a contingency of \$226,159 for a total project cost of \$2,700,000 which is funded from the state annual capital improvements commitment.

c. Confirmation of whether the project was included or reflected in the Master Plan, Long Term capital plan or 1-year capital plan most recently approved by Trustees.

This project is not on the capital plan previously approved by the Trustees but is on the Capital Plan being reviewed for the upcoming Fiscal Year FY24 and currently on the state annual capital improvements project list for UMF. This project will transform some of our oldest residence hall restrooms and create an ADA accessible floor in the building.

d. More detailed explanation of rationale for project and metrics for success of the project (ROI or other):

Purington Hall is one of UMF's oldest residence halls and currently houses 110 students. The restroom renovation will bring the building up to code and reduce work orders for plumbing issues with failing pipes.

06/05/2023

e. Explanation of the scope and substance of the project as needed to supplement (a) and (c) above.

The project will remove all existing plumbing infrastructure throughout the building and demo the existing restrooms and configure the layout to allow single user and a better use of the space and make all first-floor areas ADA compliant.

f. Changes, if any, in net square footage or ongoing operating costs resulting from the project:

This project will not reduce square footage but will create savings from reducing the work orders generated from the building due to failing plumbing infrastructure and will capture energy savings from the installation of new equipment that is energy efficient and matches our on-going ESCO project on campus.

g. Budget for the project and further elaboration on funding source and selection as needed to supplement (b) above):

N/A

h. Alternatives that were considered to meet the need being addressed by this project:

N/A

i. Timeline for start, occupancy, and completion:

A full opinion of probable cost has been completed and the A/E firm is starting on design and will be ready to go out to bid by mid-July. The project will start as soon as a contractor has been identified as the building has been help offline through the summer of 2024 for this project to take place.

j. Timeline for any further consideration or action anticipated to be needed by the Board or its committees regarding this project if full authority is not being requested from the outset.

N/A

k. Additional information that may be useful to consideration of the item.

None

TEXT OF PROPOSED RESOLUTION:

That the Finance, Facilities, and Technology Committee, approves the following resolution to be forwarded to the Consent Agenda of the Board of Trustee July 10, 2023, Meeting.

That the Board of Trustees, acting through the Finance, Facilities and Technology Committee, authorizes the University of Maine System acting through the University of Maine at Farmington to expend up to \$2,700,000 to renovate the restrooms and replace the failing plumbing infrastructure at Purington hall on the UMF campus. Funding for this project would be from the state annual capital improvements commitment.

06/05/2023

University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Real Estate Disposition, Chamberlain and Deering Street Properties
University of Southern Maine

INITIATED BY: Roger J. Katz, Chair

BOARD INFORMATION:

BOARD ACTION: X

BOARD POLICY:

802 – Disposition of Real Property

UNIFIED ACCREDITATION CONNECTION:

N/A

BACKGROUND:

a. Summary of the request

This request is pursuant to University of Maine System Board of Trustees Policy 802, the University of Southern Maine working through the University of Maine System requests authorization for the sale of the 5 properties located at 7, 11, 15, 19 Chamberlain Street and 209 Deering Ave in Portland, Maine. These properties have been leased to Avesta Housing since May 1, 2017, with the term set to expire on June 30, 2023.

b. Overall requested budget and funding source:

USM will cover the costs of the appraisal and other related fees.

c. Confirmation of whether the project was included or reflected in the Master Plan, Long Term capital plan or 1-year capital plan most recently approved by Trustees.

Disposal of this properties aligns with recommendations of the Board of Trustees to reduce the University's footprint and increase the utilization rate of existing facilities.

d. More detailed explanation of rationale for project and metrics for success of the project (ROI or other):

As previously discussed with the Board at its March 2023 meeting, the University intends to utilize the sale proceeds to help finance the Center for the Arts building. Based on an approximation, the revenue was estimated at \$2 million.

e. Explanation of the scope and substance of the project as needed to supplement (a) and (d) above. No additions

f. Changes, if any, in net square footage or ongoing operating costs resulting from the project:

The five properties total 16,395 total gross square footage. Utility and maintenance costs for the five properties are estimated at between \$75,000 and \$100,000.

06/05/2023

- g. Budget for the project and further elaboration on funding source and selection as needed to supplement (b) above):** None
- h. Alternatives that were considered to meet the need being addressed by this project:**
N/A
- i. Timeline for start, occupancy and completion:**
The University is in the process of obtaining a contract to appraise the properties and determine the current market value in preparation of a sale.
- j. Timeline for any further consideration or action anticipated to be needed by the Board or its committees regarding this project if full authority is not being requested from the outset.** None anticipated at this time.
- k. Additional information that may be useful to consideration of the item.** None

TEXT OF PROPOSED RESOLUTION:

That the Finance, Facilities, and Technology Committee, approves the following resolution to be forwarded for Board of Trustee approval at the July 10, 2023, Board Meeting.

That the Board of Trustees accepts the recommendation of the Finance, Facilities, and Technology Committee, and authorizes the University of Southern Maine to sell properties at or above the combined appraised value located at 7, 11, 15, 19 Chamberlain Street and 209 Deering Ave in Portland, Maine subject to review and approval of the final terms and conditions of the purchase and sales agreement(s) by the University's General Counsel and Treasurer.

06/05/2023

University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: FY2024 Capital Plan All Funds Review

INITIATED BY: Roger J. Katz, Chair

BOARD INFORMATION: X

BOARD ACTION:

BOARD POLICY:

701 – Budgets, Operating & Capital

UNIFIED ACCREDITATION CONNECTION: N/A

BACKGROUND:

Associate Director of Capital Planning, Nate Harris, will present the FY2024 Capital Plan and provide an accompanying report. The FY2024-FY2028 5-year Capital Plan will be provided in August.

Attachments

FY2024 Capital Plan All Funds

FY2024 Capital Plan Report



FY2024 Capital Investment Plan

8.1

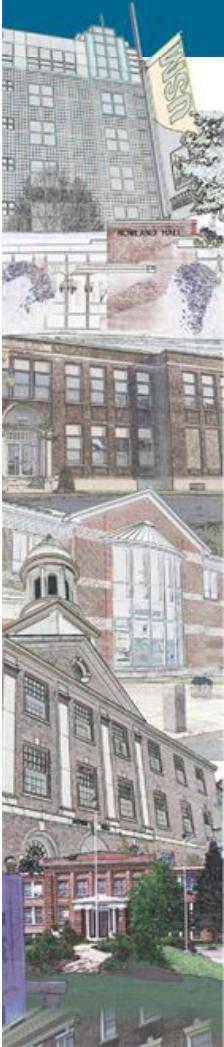
Nate Harris

Assoc Director of Capital Planning

Overview

- New this year
 - Capital Advisory Note
 - University Narrative
- FY24 Capital Plan
- New Initiatives

8.1



New This Year

- Advisory Note
 - Gordian facility report
 - Enrollment and modality trends
 - Inflationary pressure
 - Funding opportunities
- University Narratives
 - Allow universities to highlight priorities and constraints

8.1

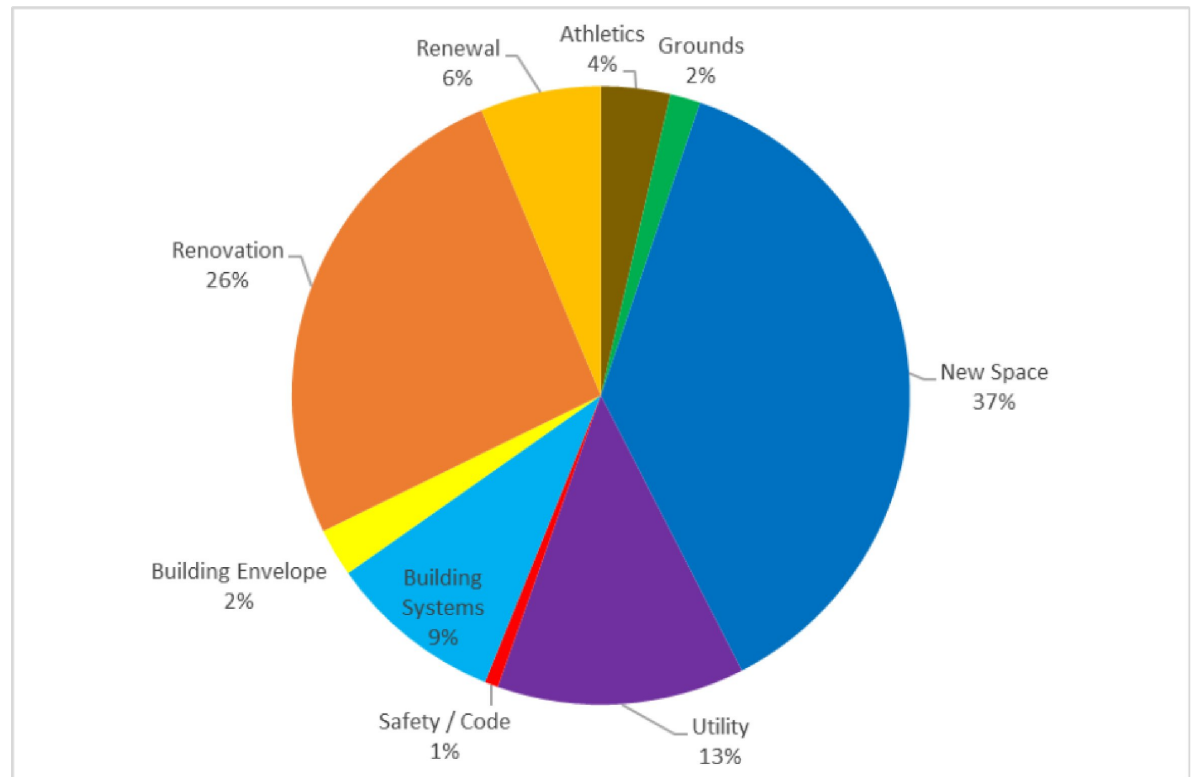


FY24 Capital Plan

- \$159.3M supporting 159 projects valued at over \$705M

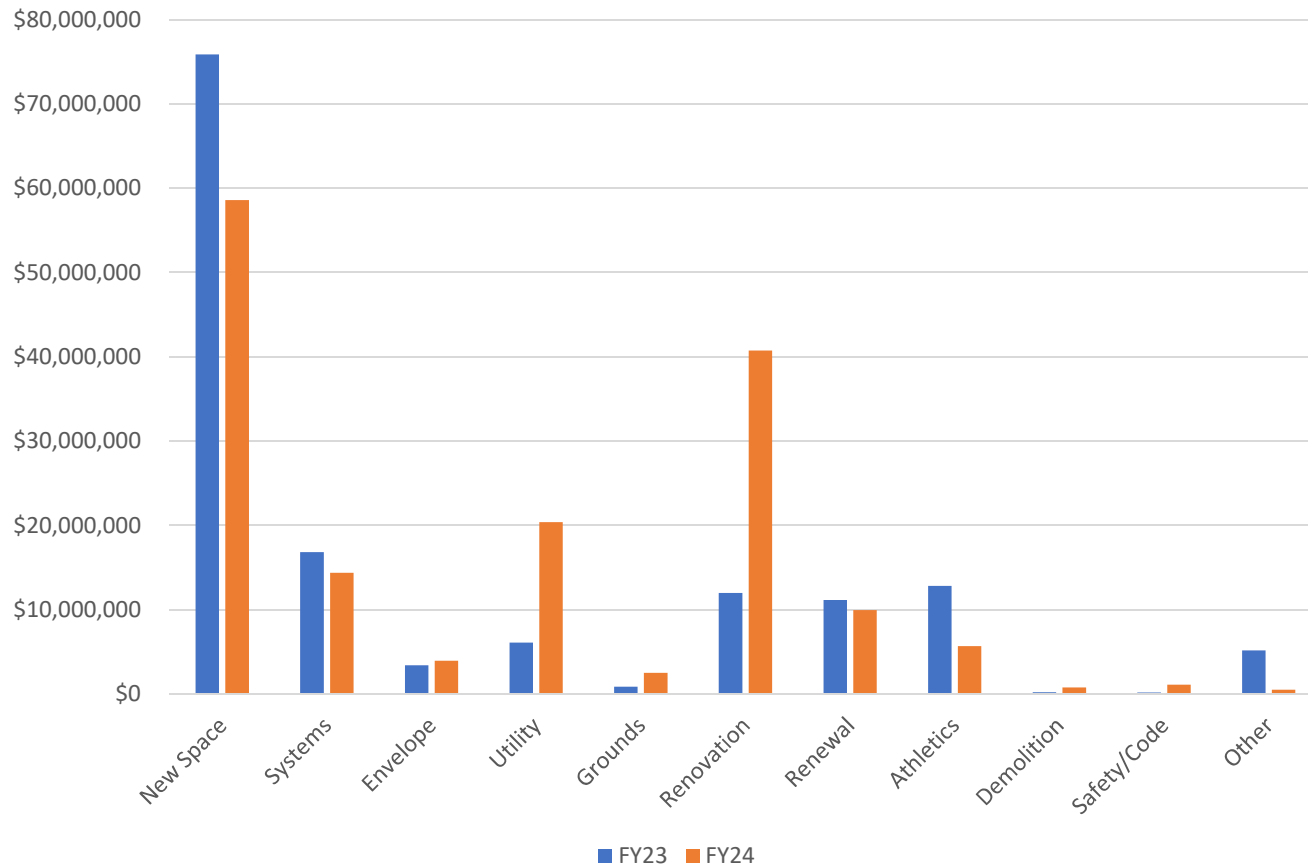
Row Labels	Sum of 1-Year Capital Plan
Athletics	\$ 5,687,500.00
Demo	\$ 776,964.00
Grounds	\$ 2,498,022.00
New Space	\$ 58,583,333.00
Utility	\$ 20,379,000.00
Other	\$ 506,345.00
Safety / Code	\$ 1,112,009.00
Building Systems	\$ 14,364,199.00
Building Envelope	\$ 3,954,537.00
Renovation	\$ 41,498,076.00
Renewal	\$ 9,937,833.00
Grand Total	\$ 159,297,818.00

Broad Project Categories



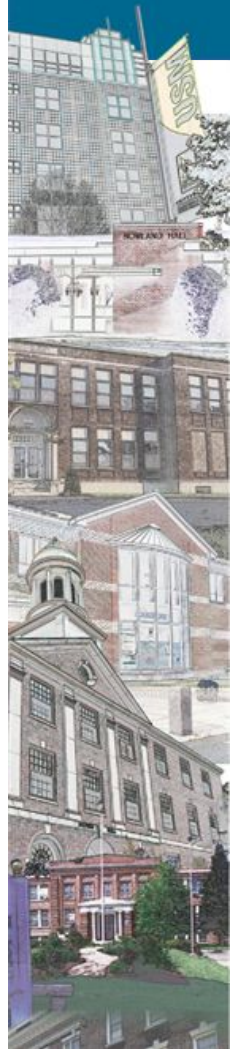
8.1

FY24 vs FY23 Capital Plan by Project Category



8.1

Capital Plan by Cost Bracket



Proj Cost Bracket	# Projects	% Total Project	FY24 Plan	% of Plan
>\$10M	11	7%	\$79,758,333.00	50%
\$10M - \$2M	18	11%	\$43,143,000.00	27%
>\$2M - \$500K	39	25%	\$20,512,867.00	13%
<\$500K	91	57%	\$15,883,609.00	10%

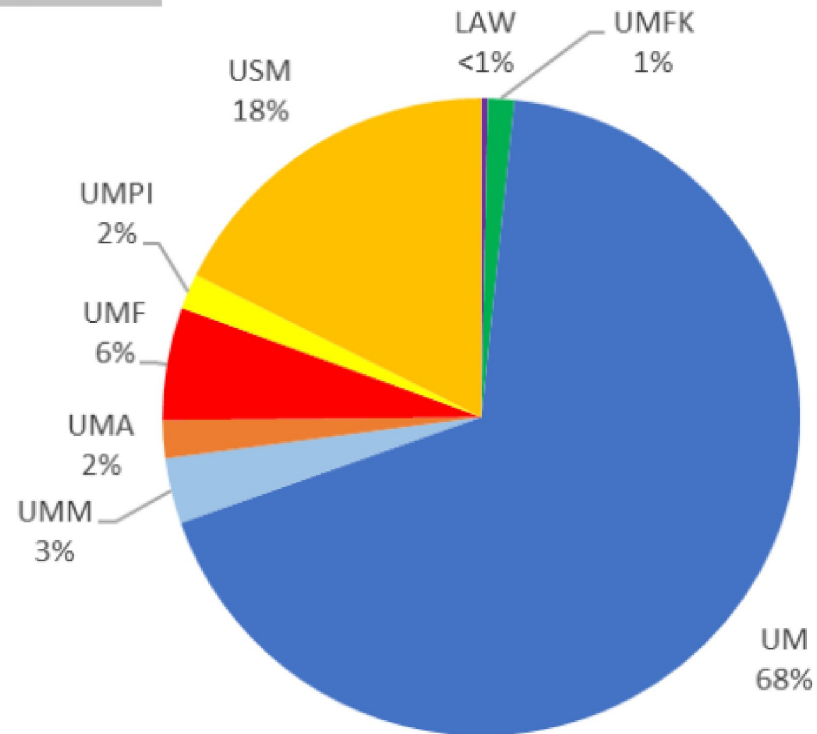
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FY24 Capital Plan By University

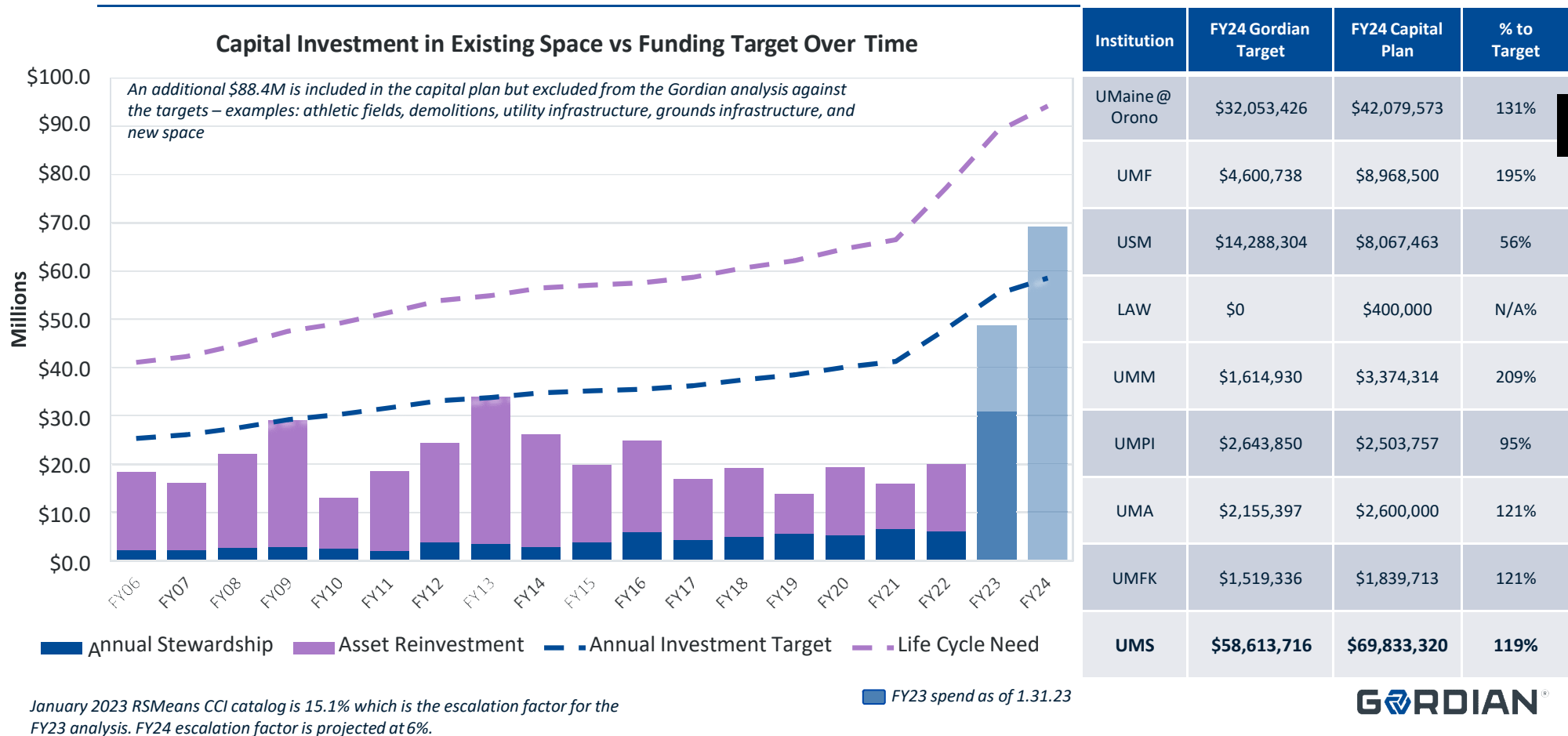
Row Labels	Sum of 1-Year Capital Plan
LAW	\$ 525,000.00
UMFK	\$ 2,122,402.00
UM	\$ 108,235,515.00
UMM	\$ 5,292,159.00
UMA	\$ 3,056,575.00
UMF	\$ 9,098,500.00
UMPI	\$ 2,853,757.00
USM	\$ 28,113,910.00
Grand Total	\$ 159,297,818.00

Sum of 1-Year Capital Plan



8.1

UMS FY24 Capital Plan Performance Against Gordian's Annual Targets



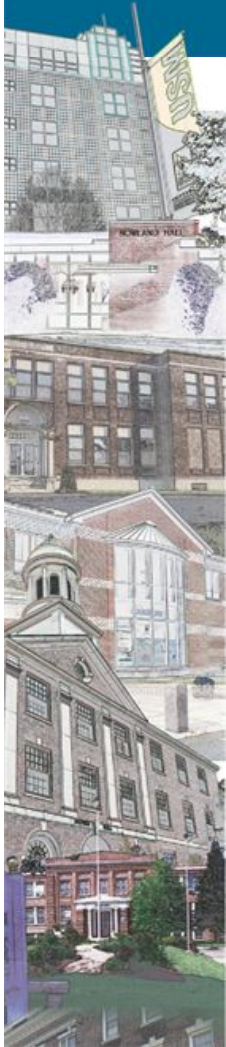
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New Initiatives

- Portfolio view of facilities
- Review density and utilization
- Tie Capital Plan to additional sources

8.1

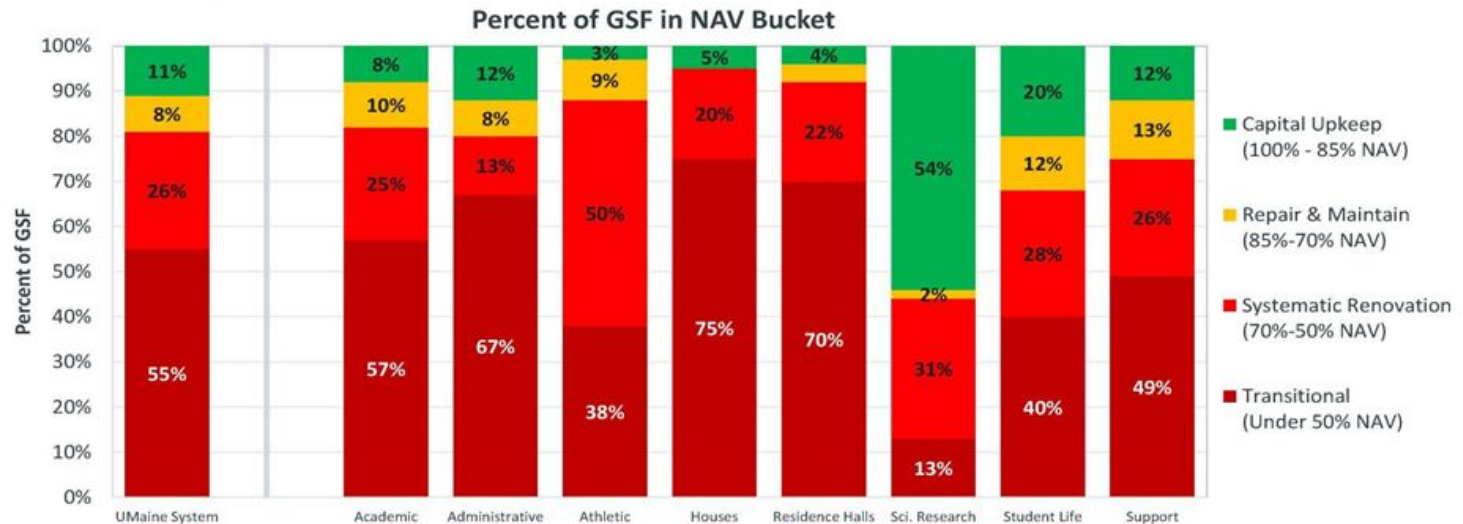


New Initiatives

- Portfolio view of facility inventory
 - Identifies areas with the lowest NAV (e.g. Residence Halls and Academic Facilities)

8.1

Looking at UMaine System By Functional Portfolio



% of System GSF	100%	39%	8%	7%	1%	26%	6%	8%	5%
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Total Asset Reinvestment need for the UMS FY22, inclusive of all included buildings

GORDIAN

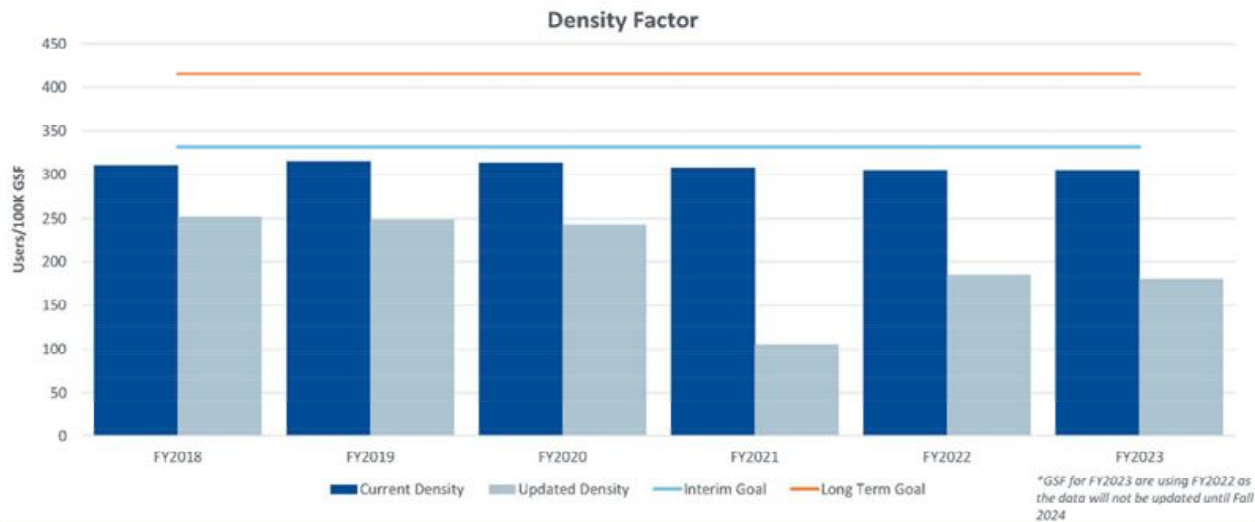
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New Initiatives

- Space Management and Utilization
 - Examine facility utilization metrics and improvements

8.1

Density Comparison by Fiscal Year



GORDIAN

Current density includes all credit hours, including early college FTEs.

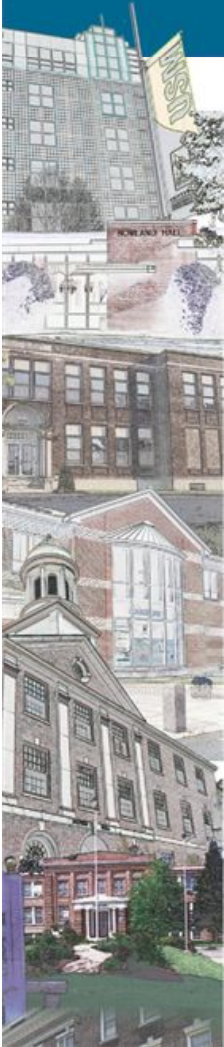
Updated Density excludes Early College FTEs and includes only in person FTEs as defined on slide 8.

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New Initiatives

- Tie the Capital Plan to additional sources
 - Strategic Plan
 - FM Global Report
 - FEMA Hazardous Mitigation plan

8.1



FY2024 Capital Investment Plan

8.1



Comments or Questions?

UNIVERSITY OF MAINE SYSTEM FY24 CAPITAL PLAN

Angela P Michaud

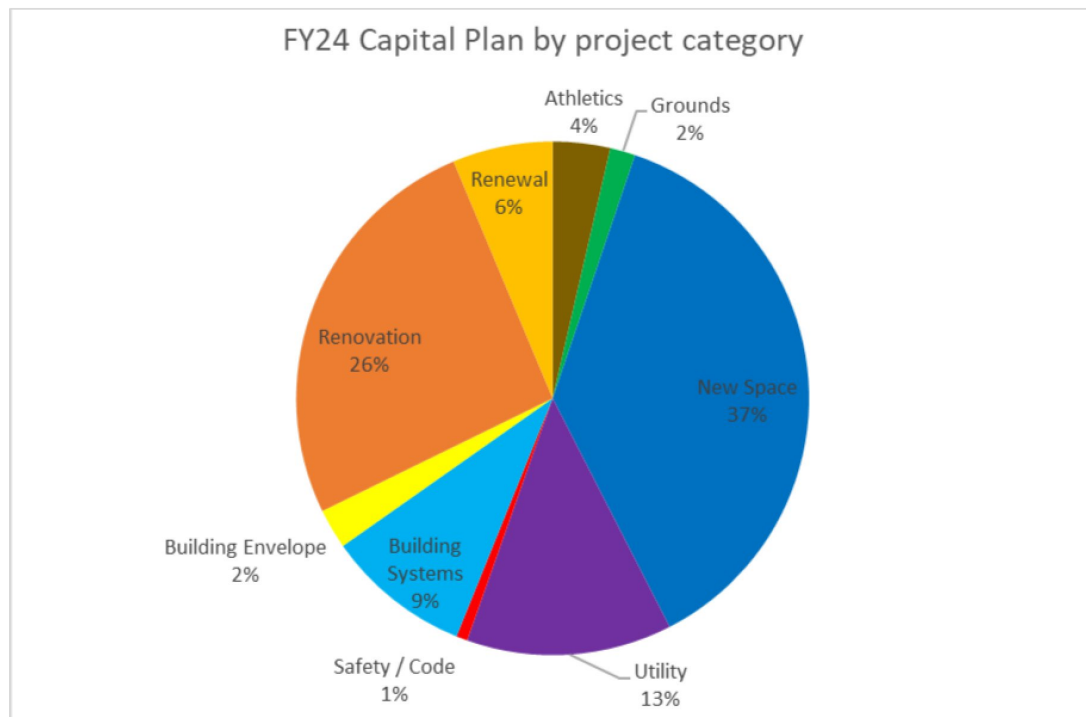
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Maine Law	14

UMS Capital Plan:

The FY24 one-year capital plan identifies \$159.3M of investment supporting 159 projects valued at over \$705M, a 10% increase in annual funding over FY23. While the funding sources are diverse, most funding comes from the Harold Alfond Foundation grant (16%), Earmarks (16%), Revenue Bonds (13%) and Fundraising (14%). The capital plan is but one component that supports facility maintenance and upkeep. University facilities management operating and maintenance budgets are critical in preventing maintenance backlogs and preserving existing facilities.

Like any budget document, the FY24 Capital Plan outlines implicit and explicit choices and priorities. One method to highlight these priorities is to examine the types of projects that make up the plan. The chart below shows the percentage of the FY24 planned expenditures by project category.

**8.2**

Compared to FY23, the FY24 saw significant changes in New Space, Renovation, and Utility Infrastructure projects. New Space comprises 37% of the FY24 plan compared to 53% in FY23. This change is the result of several large projects at USM coming to a close, while new construction projects at UM and USM start with modest initial investments in FY24. Renovation projects saw a significant increase from 8% of the FY23 Capital Plan to 26% for FY24 due to an increase in Earmark, MJRP and State Capital Improvement funds. The growth in utility infrastructure funding is solely driven by UMaine's Energy project.

The FY24 Capital Plan, can be further understood by grouping projects in cost brackets based on their total estimated cost. These brackets separate at break points where the character of projects – size, complexity of management and funding, and risk – usually changes. As illustrated the table below, 7% of the projects account for 50% of the annual capital plan and 18% of the projects account for 77% of the plan, suggesting not only the priority of these projects, but the need for enhanced coordination and oversight in execution as well.

Proj Cost Bracket	# Projects	% Total Project	FY24 Plan	% of Plan
>\$10M	11	7%	\$79,758,333.00	50%
\$10M - \$2M	18	11%	\$43,143,000.00	27%
>\$2M - \$500K	39	25%	\$20,512,876.00	13%
<\$500K	91	57%	\$15,883,609.00	10%

The Gordian investment target for existing facilities in FY24 is \$58.6M. After excluding projects outside that category (e.g., new facilities, athletic fields, grounds and utility infrastructure), UMS's planned investment of over \$69M will exceed the target. Not only will this be the first time the system has surpassed the target in 10 years, but it also represents a significant commitment to preserving existing facilities and keeping NAVs steady.

Future Initiatives

There are several initiatives currently underway that will improve future capital planning.

The system is working with Gordian to develop a portfolio view of our facilities, that group facilities by function to better capture areas that require attention. The goal is to better understand what areas of the portfolio have the greatest need and allow universities to prioritize the portfolio based on overall importance. This will improve decision-making and ensure limited resources are directed to those facilities with the greatest value to the program. This ties directly to the next initiative of better understanding university density and space utilization.

Historically, Gordian density has been calculated based on total credit hours and FTEs regardless of whether they were earned in-person or online, which made sense as online FTEs comprised a small percentage of the total student population. Today, that is no longer the case with fully online FTEs accounting for over a third of the total. Over the last 5 years there has been a 9% decline in total student FTEs, with in-person FTEs declining 34% while online FTEs have grown over 80%. This suggests a growth in excess facility capacity with implications for how universities manage space and the type of space they need. A better understanding of current facility utilization and coupled with portfolio priorities will allow Universities to identify underutilized and low value space and shift funding from them toward facilities that will be on campus long-term.

Finally, future capital planning will better integrate facility project needs identified by FM Global and FEMA, and future capital plans will be informed by the system's new Strategic Plan.

UMaine/Machias

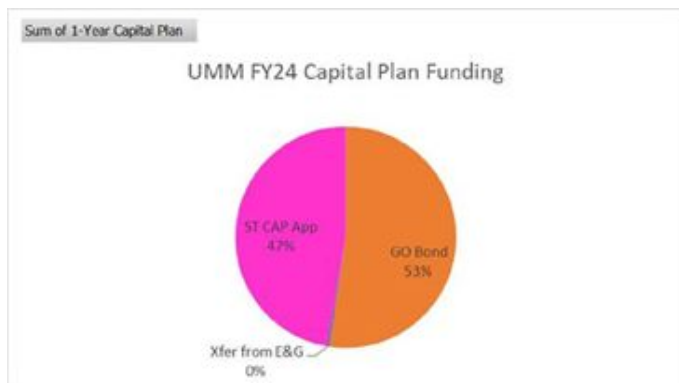
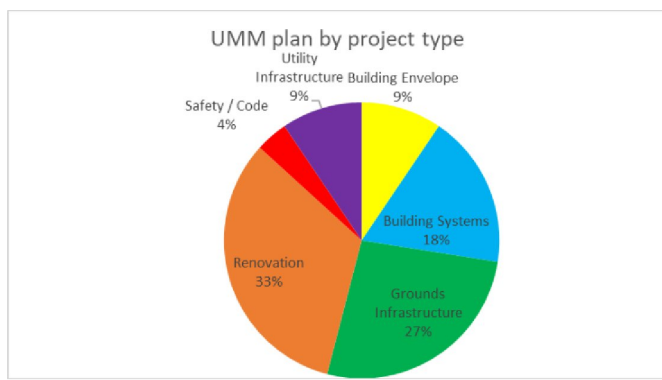
The University of Maine and The University of Maine at Machias will begin construction of multiple large capital construction projects in FY24. These projects align to the 5-year capital plan, the 10-year rolling master plan, and the Harold Alfond Foundation Athletics Master Plan. Diverse funding has been secured to support capital construction, including state appropriations, Harold Alfond Foundation grant, MJRP, revenue bonds, congressionally directed spending (earmarks), and funded depreciation.

There will be a total of \$5,292,159 in projects at UMM, or a 460% increase over last year, that will utilize state appropriations. These funds will be used to address buildings envelope issues and mechanical, electrical, plumbing, and safety issues. Additionally, the University will be updating the campuses infrastructure emphasizing storm water mitigation to meet State of Maine DEP requirements, improvements to roadways, parking lots, sidewalks, and lighting improvements. Renovations will happen in Powers Hall, Science Building, Reynolds Center, and Dorward Hall including a new Black Bear Lounge.

At UMaine, the addition of large construction projects to the typical annual renewal and deferred maintenance projects result in a 75% increase in FY24 capital spending compared to FY23, consisting of \$108.2M in project expenditures. Specifically, UMaine will focus on improving net asset value through targeted deferred maintenance projects such as roof replacements, corrective measures in buildings with failing mechanical systems, and a strategic approach towards impactful renovations within buildings. Additionally, UMaine will focus on capital projects that support our carbon reduction goals, including conversion to renewable fuels and energy reduction projects. Finally, UMaine will begin construction of multiple large projects including the Alfond Arena, Sodexo dining renovations, the GEM building, SAWIC aquaculture research facilities expansion, PFAS and Food Innovation space, and Witter Farm renewal.

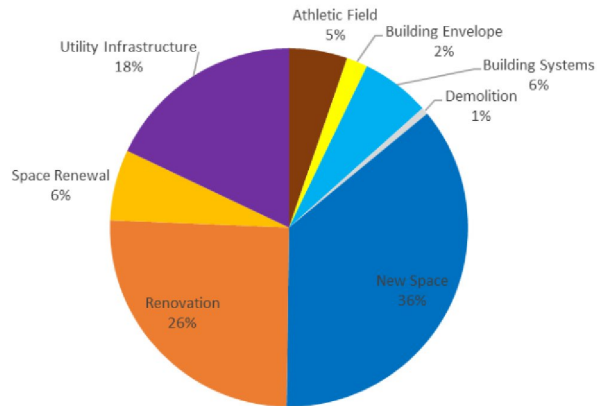
Campus	Project Name	Short Description	Project Type	Total Estimated Project Cost	Funding Source	1-Year Capital Plan
UMM	UMM Campus Various F	Various campus projects TB	Other	\$ 17,845.00	Xfer from E&G	\$ 17,845.00
UMM	Renovate 2nd Floor Che	Renovate Existing Chemistr	Renovation	\$ 200,000.00	GO Bond	\$ 100,000.00
UMM	Reynolds basketball flo	Replace the basketball floor	Renovation	\$ 500,000.00	GO Bond	\$ 250,000.00
UMM	UM Machias Powers Hal	UM Machias Powers Hall Fl	Renovation	\$ 225,000.00	GO Bond	\$ 175,000.00
UMM	UM Machias Science Bui	Renovation of existing spac	Renovation	\$ 200,000.00	GO Bond	\$ 150,000.00
UMM	HVAC improvements	HVAC improvements in UM	Building Systems	\$ 700,000.00	GO Bond	\$ 350,000.00
UMM	UM Machias Campus Cc	UM Machias Campus Code	Building Systems	\$ 400,000.00	GO Bond	\$ 300,000.00
UMM	roof replacements	Replace 2 roofs on the UMN	Building Envelope	\$ 500,000.00	GO Bond	\$ 250,000.00
UMM	infrastructure upgrades	Campus wide infrastructure	Utility Infrastructure	\$ 1,000,000.00	GO Bond	\$ 500,000.00
UMM	Paving	CAMPUS GROUNDS PAVEM	Grounds Infrastructure	\$ 400,000.00	GO Bond	\$ 200,000.00
UMM	UM Machias Pavement	UM Machias Pavement & G	Grounds Infrastructure	\$ 400,000.00	GO Bond	\$ 300,000.00
UMM	Campus Code Renovatio	Campus Code Renovations	Safety / Code	\$ 399,314.00	GO Bond	\$ 199,314.00
UMM	UM Machias Athletics In	UM Machias Athletics Infra	Renovation	\$ 500,000.00	ST CAP App	\$ 200,000.00
UMM	Resident Hall Improvem	Improvements to Dorward	Renovation	\$ 100,000.00	ST CAP App	\$ 100,000.00
UMM	Black Bear Lounge	Creation of a new lounge	fc Renovation	\$ 450,000.00	ST CAP App	\$ 400,000.00
UMM	Powers Hall Renovation	1st floor flooring repairs an	Renovation	\$ 250,000.00	ST CAP App	\$ 250,000.00
UMM	Replacement of selectec	Replacement of targeted ex	Renovation	\$ 100,000.00	ST CAP App	\$ 100,000.00
UMM	UM Machias HVAC Impr	UM Machias HVAC Improve	Building Systems	\$ 600,000.00	ST CAP App	\$ 300,000.00
UMM	UM Machias Roof Repla	UM Machias Roof Replacem	Building Envelope	\$ 500,000.00	ST CAP App	\$ 250,000.00
UMM	UM Machias Campus Inl	UM Machias Campus Infr	Grounds Infrastructure	\$ 800,000.00	ST CAP App	\$ 500,000.00
UMM	Multiple Infrastructure I	Improvements to the Unive	Grounds Infrastructure	\$ 1,000,000.00	ST CAP App	\$ 400,000.00
			Total	\$ 9,242,159.00		\$ 5,292,159.00

8.2

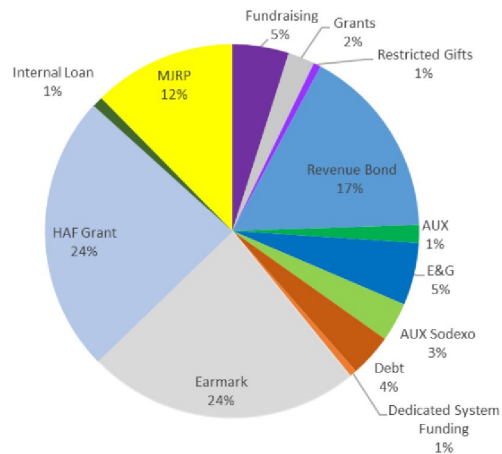


Campus	Project Name	Short Description	Project Type	Total Estimated Project Cost	Funding Source	1-Year Capital Plan
UM	SOUTH ANNEX E, F, & G REMOVAL	REMOVAL OF SOUTH ANNEX E - 5,265 SQ. FT. Demolition		\$ 184,275.00	Dedicated System Funding	\$ 184,275.00
UM	Witter Farm Modernization	Removal of Witter Farm Sheep House, Storage Demolition		\$ 500,000.00	Dedicated System Funding	\$ 500,000.00
UM	UMaine Athletics Capital Impr	Replace existing video boards and lighting in Building Systems		\$ 500,000.00	Fundraising	\$ 300,000.00
UM	Replacement of Mahaney Dome	Replacement of the existing Mahaney Dome Space Renewal		\$ 540,000.00	Fundraising	\$ 440,000.00
UM	UM Athletics HAF Infrastructure	Field infrastructure, relocating of Athletic ma Utility Infrastructure		\$ 1,041,135.00	Fundraising	\$ 250,000.00
UM	HAF Athletics Multipurpose Ar	Construction of a new Multipurpose Arena. New Space		\$ 14,526,000.00	Fundraising	\$ 441,000.00
UM	HAF Athletics Alfond Arena & S	~13,000 sq. ft. addition to the Shawn Walsh (New Space		\$ 6,930,000.00	Fundraising	\$ 2,520,000.00
UM	UM Soccer Stadium & Track & I	Construct a new Soccer Stadium and a new T Athletic Field		\$ 3,732,372.00	Fundraising	\$ 500,000.00
UM	UMaine Athletics Capital Impr	Construct a new Field Hockey Stadium with F Athletic Field		\$ 1,440,000.00	Fundraising	\$ 797,500.00
UM	HAF Athletics Baseball Scorebo	Replacement of the Baseball Scoreboard. Athletic Field		\$ 45,000.00	Fundraising	\$ 25,000.00
UM	Food Innovation Center	Commercially licensed food production faciliti Renovation		\$ 1,300,000.00	Earmark	\$ 1,000,000.00
UM	ASCC Secure Lab	ASCC Secure Lab Renovation		\$ 7,000,000.00	Grants	\$ 2,500,000.00
UM	Industry 4.0 Readiness System	Industry 4.0 Readiness System Renovation		\$ 7,000,000.00	Earmark	\$ 7,000,000.00
UM	UMaine Athletics Capital Impr	Replace existing video boards and lighting in Building Systems		\$ 2,200,000.00	HAF Grant	\$ 1,700,000.00
UM	Replacement of Mahaney Dome	Replacement of the existing Mahaney Dome Space Renewal		\$ 2,460,000.00	HAF Grant	\$ 1,968,000.00
UM	UM Athletics HAF Infrastructure	Field infrastructure, relocating of Athletic ma Utility Infrastructure		\$ 4,742,950.00	HAF Grant	\$ 1,000,000.00
UM	HAF Athletics Multipurpose Ar	Construction of a new Multipurpose Arena. New Space		\$ 66,174,000.00	HAF Grant	\$ 2,009,000.00
UM	HAF Athletics Alfond Arena & S	~13,000 sq. ft. addition to the Shawn Walsh (New Space		\$ 31,570,000.00	HAF Grant	\$ 11,480,000.00
UM	GEM Factory of the Future Pha	Phase 1 construction of GEM Factory of the f New Space		\$ 11,645,000.00	HAF Grant	\$ 3,333,333.00
UM	UMaine Athletics Capital Impr	Construct a new Field Hockey Stadium with H Athletic Field		\$ 6,560,000.00	HAF Grant	\$ 2,760,000.00
UM	UM Soccer Stadium & Track & I	Construct a new Soccer Stadium and a new T Athletic Field		\$ 17,003,028.00	HAF Grant	\$ 1,500,000.00
UM	HAF Athletics Baseball Scorebo	Replacement of the Baseball Scoreboard. Athletic Field		\$ 205,000.00	HAF Grant	\$ 105,000.00
UM	Boudreau Hall renovation gift f	Renovations to Boudreau Hall funded by a gi Renovation		\$ 1,250,000.00	Restricted Gifts	\$ 600,000.00
UM	Annual Call	Hosmer funding for UM Annual Call Building Systems		\$ 100,000.00	Restricted Gifts	\$ 100,000.00
UM	UMaine Energy Project	Improvements to Energy infrastructure Utility Infrastructure		\$ 132,000,000.00	Revenue Bond	\$ 18,000,000.00
UM	Knox Hall Lobby	FY24 - Knox Lobby Renovation		\$ 150,000.00	Xfer from AUX	\$ 150,000.00
UM	Kennebec Lobby	FY24 - Kennebec Lobby Renovation		\$ 200,000.00	Xfer from AUX	\$ 200,000.00
UM	Knox Hall Windows	FY24 - Knox Hall Windows Renovation		\$ 50,000.00	Xfer from AUX	\$ 50,000.00
UM	Somerset Hall Lobby	FY24 - Somerset Hall Lobby Renovation		\$ 150,000.00	Xfer from AUX	\$ 150,000.00
UM	Oxford Hall Lobby	FY24 - Oxford Hall Lobby Renovation		\$ 150,000.00	Xfer from AUX	\$ 150,000.00
UM	Penobscot Hall Lobby	FY24 - Penobscot Hall Lobby Renovation		\$ 300,000.00	Xfer from AUX	\$ 300,000.00
UM	Knox Single use bathrooms	FY23-24 - Knox single use bathrooms Renovation		\$ 70,000.00	Xfer from AUX	\$ 40,000.00
UM	UM Aux Life safety upgrades	FY24-25-26 - UM Aux Life safety upgrades Building Systems		\$ 400,000.00	Xfer from AUX	\$ 75,000.00
UM	Penobscot Hall Roof Replacem	FY23 - Penobscot Hall Roof Replacement Building Envelope		\$ 251,000.00	Xfer from AUX	\$ 69,000.00
UM	Gannett Hall Roof replacemen	FY23-24 - Project to replace the roof on Gann Building Envelope		\$ 320,000.00	Xfer from AUX	\$ 180,000.00
UM	Cover cork walls on flrs 1 & 2	FY24-25-26 - Cover cork walls with 1/0" GWB Space Renewal		\$ 365,000.00	Xfer from AUX	\$ 95,592.00
UM	Penobscot Hall single use bath	FY24 - Create a single use bathroom in Penobscot Space Renewal		\$ 85,000.00	Xfer from AUX	\$ 85,000.00
UM	Somerset Steamvalve/trap/rise	FY24 - Somerset Steamvalve/trap/riser Repla Utility Infrastructure		\$ 88,500.00	Xfer from AUX	\$ 43,000.00
UM	Somerset Steamvalve/trap/rise	FY24 - Oxford Steamvalve/trap/riser Replace Utility Infrastructure		\$ 88,500.00	Xfer from AUX	\$ 43,000.00
UM	Somerset Steamvalve/trap/rise	FY24 - Knox Steamvalve/trap/riser Replacem Utility Infrastructure		\$ 88,500.00	Xfer from AUX	\$ 43,000.00
UM	Annual Funded Depreciation R	Various Renovation Projects - Annual Funded Renovation		\$ 1,494,037.00	Xfer from E&G	\$ 1,494,037.00
UM	Alfond Arena FD	Annual Alfond Other		\$ 485,000.00	Xfer from E&G	\$ 48,500.00
UM	Memorial Gym FD	Annual Memorial Gym Other		\$ 140,000.00	Xfer from E&G	\$ 140,000.00
UM	Energy Management system (E	Upgrade legacy EMS for the campus Building Systems		\$ 560,000.00	Xfer from E&G	\$ 560,000.00
UM	Annual Funded Depreciation E	Various Envelope Projects - Annual Funded B Building Envelope		\$ 1,494,037.00	Xfer from E&G	\$ 1,494,037.00
UM	Cutler Health Center Roof Repl	Cutler Health Center Roof Replacement Building Envelope		\$ 300,000.00	Xfer from E&G	\$ 300,000.00
UM	Maine Special Projects	UMaine campus special projects Space Renewal		\$ 937,241.00	Xfer from E&G	\$ 937,241.00
UM	Annual Call	University of Maine Annual Call Space Renewal		\$ 300,000.00	Xfer from E&G	\$ 300,000.00
UM	UM Annual Call Projects	Approximately 50 small renewal projects acro Space Renewal		\$ 550,000.00	Xfer from E&G	\$ 550,000.00
UM	Paving Maintenance	Annual Paving Maintenance - major projects Grounds Infrastructure		\$ 1,500,000.00	Xfer from E&G Res	\$ 150,000.00
UM	PFAS analytical lab	PFAS analytical lab Renovation		\$ 3,000,000.00	MJRP	\$ 3,000,000.00
UM	Food Innovation Center	Commercially licensed food production faciliti Renovation		\$ 2,500,000.00	MJRP	\$ 2,500,000.00
UM	Aroostook Farm modernization	Renovation of existing building and construct Space Renewal		\$ 2,875,000.00	MJRP	\$ 2,375,000.00
UM	SAWIC	Aquaculture renovation/replacement of ARC New Space		\$ 3,500,000.00	MJRP	\$ 1,500,000.00
UM	GEM Factory of the Future Pha	Phase 1 construction of GEM Factory of the f New Space		\$ 13,800,000.00	MJRP	\$ 4,000,000.00
UM	Seawater Supply Infrastructure	Seawater Supply Infrastructure for the USDA Renovation		\$ 3,500,000.00	Earmark	\$ 3,500,000.00
UM	Nursing Skills Lab	Renovation of existing space to increase nurs Renovation		\$ 1,300,000.00	Earmark	\$ 1,300,000.00
UM	Sawing Operations Training Fa	Sawing Operations Training Facility New Space		\$ 750,000.00	Earmark	\$ 750,000.00
UM	UMBlueberry Farm Research &	Renovation of existing space and constructio New Space		\$ 3,000,000.00	Earmark	\$ 2,000,000.00
UM	GEM Factory of the Future Pha	Phase 1 construction of GEM Factory of the f New Space		\$ 44,000,000.00	Earmark	\$ 10,000,000.00
UM	Witter Farm Modernization	Construction of a new robotic milking facility New Space		\$ 1,300,000.00	Other	\$ 1,000,000.00
UM	Interior Lighting Upgrade	Replacement of identified lighting systems wi Building Systems		\$ 4,000,000.00	Debt	\$ 4,000,000.00
UM	Dining Commons Upgrades	FY24-25-26 - Dining Equipment upgrades Renovation		\$ 600,000.00	AUX Sodexo	\$ 200,000.00
UM	Starbuck Concept	FY24 - Starbucks renovations in the Memoria Renovation		\$ 1,200,000.00	AUX Sodexo	\$ 1,200,000.00
UM	Wells Dining Renovations	FY24 - Wells Renovations, Autonomous store Renovation		\$ 1,750,000.00	AUX Sodexo	\$ 1,750,000.00
UM	Concessions Renovations	FY24 - Renovating Alfond Concessions Renovation		\$ 150,000.00	AUX Sodexo	\$ 150,000.00
UM	Union Central	FY24 - Union Central Renovations Renovation		\$ 200,000.00	AUX Sodexo	\$ 200,000.00
UM	York hall Dining floor replacem	FY24 - Replace the floor in York Hall Dining Space Renewal		\$ 100,000.00	AUX Sodexo	\$ 100,000.00
UM	York Hall Beverage counter	FY24 - Replace Beverage Counter in York Dini Space Renewal		\$ 50,000.00	AUX Sodexo	\$ 50,000.00
			Total	\$ 418,740,575.00		\$ 108,235,515.00

UM plan by project category



UM Plan by Funding source

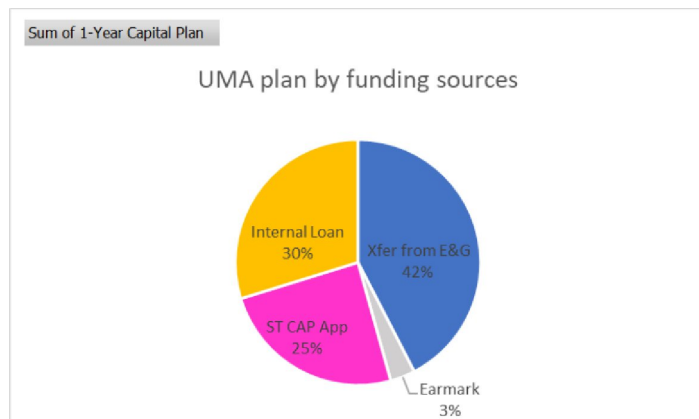
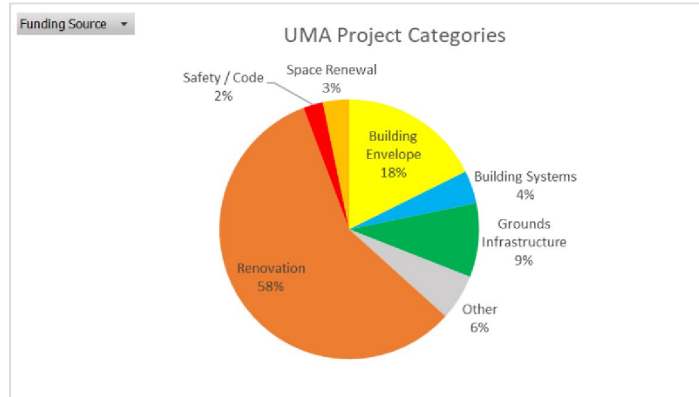


UMA

UMA's FY24 Capital Plan invests \$3,056,575 on deferred maintenance of buildings, generator backup for critical infrastructure as identified by risk management, and a life safety fire systems audit of both campuses to ensure code compliance. There are also funds allocated for technology upgrades in classrooms to improve the student learning experience and grounds infrastructure projects to beautify the campuses. Projects to enhance their Med Lab Tech and Vet Tech programs will wrap up in FY24, and UMA will initiate a project to bring much needed dental tech training and services to Aroostook County.

The 29% decline in UMA's capital plan compared to FY23 is understood when accounting for the \$2.8M in planned HEERF fund expenditures in FY23. Furthermore, UMA's planned investment in leasing The Marketplace in Augusta and Cleveland Hall in Hallowell, while outside the capital plan, will further enhance the student experience.

Campus	Project Name	Short Description	Project Type	Total Estimated Project Cost	Funding Source	1-Year Capital Plan
UMA	Classroom Upgrade	IT/Technology Classroom U	Other	\$ 100,000.00	Xfer from E&G	\$ 100,000.00
UMA	Undetermined	Undetermined/contingency	Other	\$ 75,000.00	Xfer from E&G	\$ 75,000.00
UMA	Randall Emergency	Emergency Back-Up Genera	Building Systems	\$ 125,000.00	Xfer from E&G	\$ 125,000.00
UMA	Camden Hall EFIS	Repair and replace the dete	Building Envelope	\$ 140,000.00	Xfer from E&G	\$ 140,000.00
UMA	Jewett Hall Entranc	Remove old light pole bases	Building Envelope	\$ 50,000.00	Xfer from E&G	\$ 50,000.00
UMA	Augusta Campus R	Make roofing repairs as ind	Building Envelope	\$ 175,000.00	Xfer from E&G	\$ 175,000.00
UMA	Bangor Campus Ro	Make roofing repairs as ind	Building Envelope	\$ 175,000.00	Xfer from E&G	\$ 175,000.00
UMA	Camden Hall Floor	Camden Hall Floor Replacer	Space Renewal	\$ 100,000.00	Xfer from E&G	\$ 100,000.00
UMA	Bangor Campus W	Install new and resurface e	Grounds Infrastructure	\$ 621,575.00	Xfer from E&G	\$ 121,575.00
UMA	Augusta Forest Tra	Signs and grooming	Grounds Infrastructure	\$ 10,000.00	Xfer from E&G	\$ 10,000.00
UMA	Bangor Hall Walkw	Bangor Hall Walkway Repai	Grounds Infrastructure	\$ 50,000.00	Xfer from E&G	\$ 50,000.00
UMA	Augusta Landscapi	Augusta Landscaping impro	Grounds Infrastructure	\$ 100,000.00	Xfer from E&G	\$ 100,000.00
UMA	NFPA Life Safety Fir	NFPA Life Safety	Safety / Code	\$ 75,000.00	Xfer from E&G	\$ 75,000.00
UMA	UMA Med Lab Tech	UMA Med Lab Tech	Renovation	\$ 1,500,000.00	Internal Loan	\$ 835,000.00
UMA	Camden Hall Vet T	Camden Hall Vet Tech	Renovation	\$ 1,271,000.00	Internal Loan	\$ 75,000.00
UMA	UMADental Clinic a	UMADental Clinic at UMPI	Renovation	\$ 750,000.00	Earmark	\$ 100,000.00
UMA	Jewett-Paint, Repa	Jewett-Paint, Repair, Walkw	Renovation	\$ 375,000.00	ST CAP App	\$ 375,000.00
UMA	Belfast Hall - Restr	Belfast Hall - Restrooms, Wi	Renovation	\$ 375,000.00	ST CAP App	\$ 375,000.00
Total				\$ 6,067,575.00		\$ 3,056,575.00

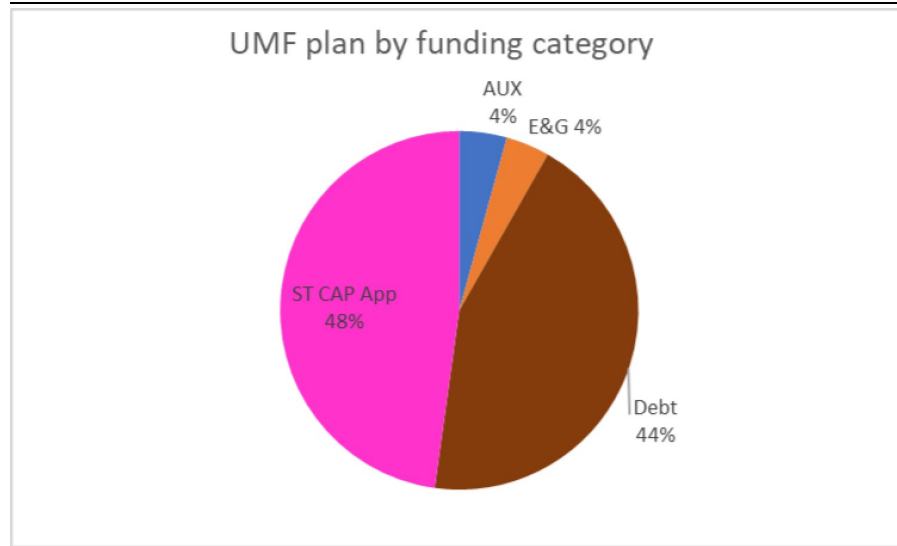
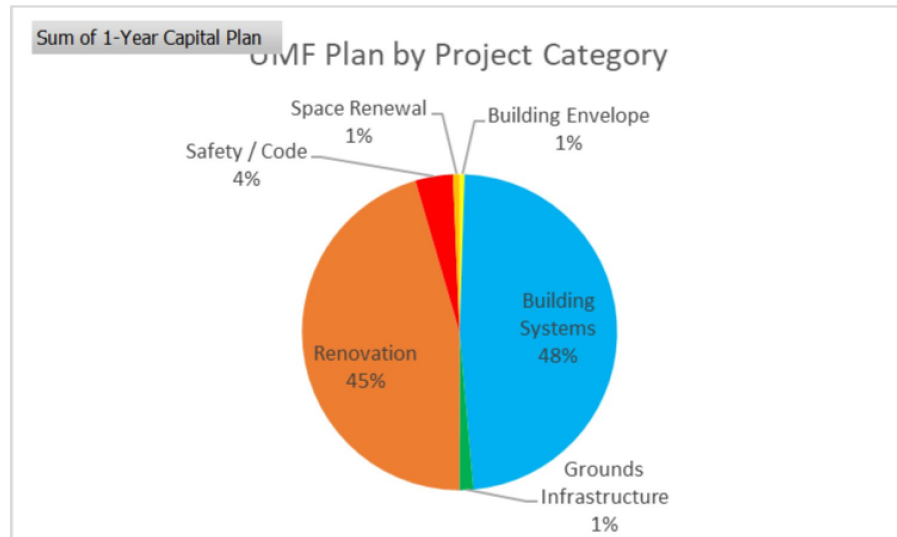


UMF

UMF's capital plan is focused on enhancing the student experience, improving the campus NAV, and positioning UMF for success in the future. The FY24 capital plan encompasses \$9,098,500.00, a 78% increase over FY23 that is driven by 3 projects. UMF is undertaking a historic energy service contract that will improve the efficiency and NAV of facilities across the University and accounts for 44% of their plan. The infusion of funds from the state has allowed UMF to tackle much needed renovations at Purington and Mallett Halls in FY24 to provide single user bathrooms and upgrades to infrastructure that is ADA compliant.

Campus	Project Name	Short Description	Project Type	Total Estimated Project Cost	Funding Source	1-Year Capital Plan
UMF	ESCO Audit Investment	Funds to support the Trane Building Systems			Xfer from E&G	\$ 200,000.00
UMF	Preble hall concrete stair repairs	Repair concrete steps that a	Building Envelope	\$ 6,000.00	Xfer from E&G	\$ 12,500.00
UMF	Dearborn connector roof replace	Replace the lower level entr	Building Envelope	\$ 34,000.00	Xfer from E&G	\$ 34,000.00
UMF	Replace Lobby Flooring and pool	Space Renewal	Space Renewal	\$ 62,000.00	Xfer from E&G	\$ 62,000.00
UMF	E&G Campus paving	Parking lot repair, crack sea	Grounds Infrastructure	\$ 50,000.00	Xfer from E&G	\$ 50,000.00
UMF	Kitchen renovations	Renovate the existing kitche	Renovation	\$ 135,000.00	Xfer from AUX	\$ 135,000.00
UMF	ESCO audit investment	Funds to support the Trane Building Systems			Xfer from AUX	\$ 175,000.00
UMF	Seal coating and pavement repiar	Repair pavement and seal c	Grounds Infrastructure	\$ 80,000.00	Xfer from AUX	\$ 80,000.00
UMF	UMF ESCO Multiple Projects	Fully self funding ESCO proj	Building Systems	\$ 12,200,000.00	Debt	\$ 4,000,000.00
UMF	UMF Purington Hall Renovation		Renovation	\$ 3,390,000.00	ST CAP App	\$ 2,055,000.00
UMF	UMF Mallett Hall Renovation		Renovation	\$ 3,760,000.00	ST CAP App	\$ 1,945,000.00
UMF	Dorm room lock replacement	Replace all residential door	Safety / Code	\$ 350,000.00	ST CAP App	\$ 350,000.00
		Total		\$ 20,067,000.00		\$ 9,098,500.00

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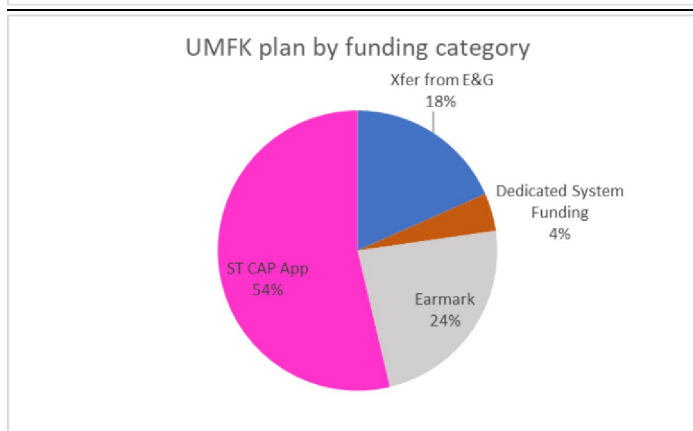
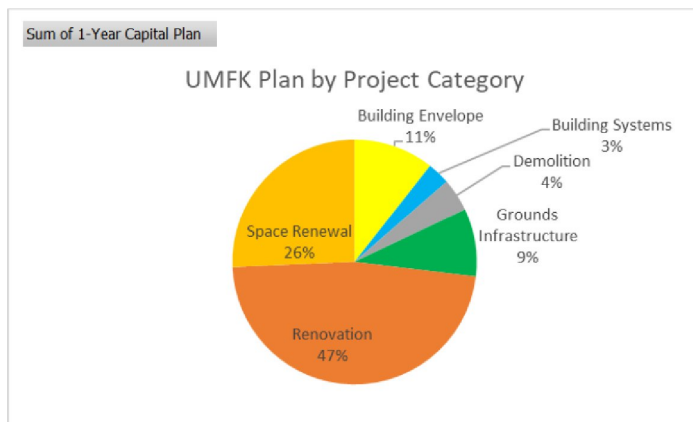
UMFK

UMFK's capital plan consists of \$2,122,402, the majority of which comes from Earmarks (24%) and State Capital Improvement Funds (54%). This represents a 164% increase over the FY23 plan and an opportunity to address key priorities.

After several years of increasing NAV (or at least holding steady despite the passage of time) with an approach of Space Reduction and Renovation thru Replacement, in FY24 the majority of dollars will be invested in three major categories:

- 1) Academic buildings with NAV 44% - 59%: Will address safety issues, academic, envelope and HVAC needs.
- 2) Roads and walkways: Will address safety issues from twisting ankles to enabling snow/ice management, curb-appeal for students, and the most visible exterior need at this time.
- 3) Res Hall renovations:
 - a) Powell Hall upgrades to enable Veteran's Living Learning Community
 - b) Crocker Hall (44% - 51% NAV) bathroom and common area upgrades for students
 - c) Lodge repairs to maintain the quality of their newest Residence Hall

Campus	Project Name	Short Description	Project Type	Total Estimated Project Cost	Funding Source	1-Year Capital Plan
UMFK	Nowland Hall Building Reno	Replace windows, doors, ar	Renovation	\$ 300,000.00	Xfer from E&G	\$ 59,231.00
UMFK	Cyr Hall renovations	Cyr Hall renovations	Renovation	\$ 77,158.00	Xfer from E&G	\$ 77,158.00
UMFK	Plant	LP backup boiler and other	Building Systems	\$ 301,166.00	Xfer from E&G	\$ 63,324.00
UMFK	Roads and Walkways	Roads and Walkways	Grounds Infrastructure	\$ 620,754.00	Xfer from E&G	\$ 190,000.00
UMFK	Cyr House Removal	Remove building and restor	Demolition	\$ 95,000.00	Dedicated System Funding	\$ 78,487.00
UMFK	St. David House Demolition	Raze Building and restore g	Demolition	\$ 50,000.00	Dedicated System Funding	\$ 14,202.00
UMFK	Lodge upgrades	add/alter/repair exterior, ir	Renovation	\$ 337,158.00	ST CAP App	\$ 337,158.00
UMFK	Cyr Hall renovations	Cyr Hall renovations	Renovation	\$ 72,842.00	ST CAP App	\$ 32,842.00
UMFK	Crocker Hall Roof Replacem	repair/replace roofs	Building Envelope	\$ 250,000.00	ST CAP App	\$ 125,000.00
UMFK	Cyr Hall Windows, Doors an	Replace windows in Old Cyr	Building Envelope	\$ 305,000.00	ST CAP App	\$ 100,000.00
UMFK	Crocker Hall Upgrade.	Renovation and upgrade of	Space Renewal	\$ 200,000.00	ST CAP App	\$ 200,000.00
UMFK	Cyr Hall Laboratory Upgrade	To upgrade greenhouse anc	Space Renewal	\$ 1,000,000.00	ST CAP App	\$ 200,000.00
UMFK	Powell Hall Renovations	Renovation and upgrade of	Space Renewal	\$ 190,000.00	ST CAP App	\$ 95,000.00
UMFK	Enrollment & Advancement	Renovation through Replac	Space Renewal	\$ 2,990,000.00	ST CAP App	\$ 50,000.00
UMFK	Fox - other renovations/upd	Fox - other renovation/upd	Renovation	\$ 4,000,000.00	Earmark	\$ 500,000.00
		Total		\$ 10,789,078.00		\$ 2,122,402.00



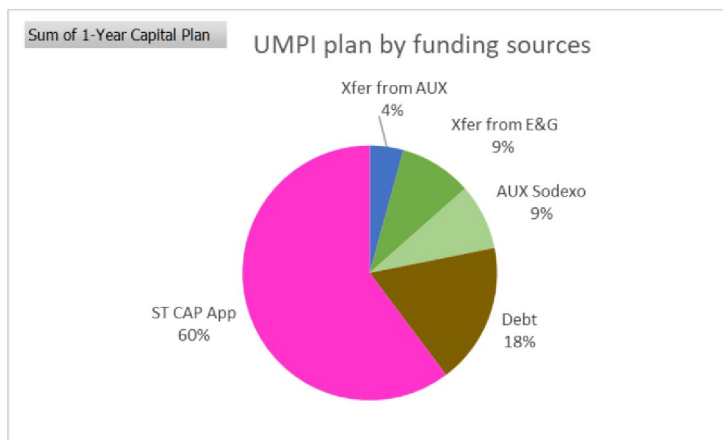
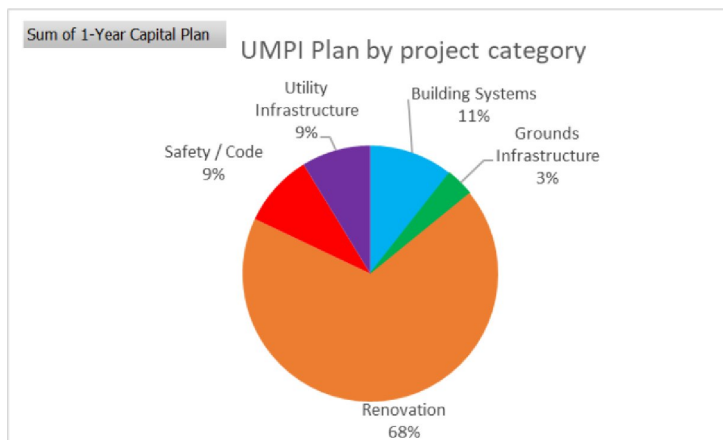
UMPI

UMPI's FY24 Capital Plan focuses on improving the student experience and campus NAV. While FY24's planned investment of \$2,853,757 is less than FY23, the FY23 capital plan was largely dedicated to completing the Wieden Hall renovation which accounted for over 90% of planned expenditures. This also partially explains why the planned FY24 investment is 95% of Gordian's target, whereas the FY23 plan was 239% of the Gordian target.

In FY24, the State's Capital Improvement funding, which accounts for 60% of the plan, will allow UMPI to focus on much needed improvements to their residence halls and dining facility, and fund deferred maintenance across the campus. Grounds, utility infrastructure and building system projects are all addressed in this capital plan, and while not always visible, are critical to maintaining the campus infrastructure.

Campus	Project Name	Short Description	Project Type	Total Estimated Project Cost	Funding Source	1-Year Capital Plan
UMPI	Campus Center	Campus Center Fire Alarm	Safety / Code	\$ 45,000.00	Xfer from E&G	\$ 45,000.00
UMPI	Preble Hall Boiler	Preble Hall Boiler	Building Systems	\$ 50,000.00	Xfer from E&G	\$ 50,000.00
UMPI	South Hall Fire Alarm	South Hall Fire Alarm	Safety / Code	\$ 17,695.00	Xfer from E&G	\$ 17,695.00
UMPI	Wieden Hall Oil Tank	Wieden Hall Oil Tank	Utility Infrastructure	\$ 150,000.00	Xfer from E&G	\$ 150,000.00
UMPI	Kelley Commons	Steam to HW Conversion	Building Systems	\$ 121,848.00	Xfer from AUX	\$ 121,848.00
UMPI	Access Control	Campus wide access control	Safety / Code	\$ 410,000.00	ST CAP App	\$ 200,000.00
UMPI	Boiler Project	Boiler replacement	Building Systems	\$ 231,564.00	ST CAP App	\$ 131,564.00
UMPI	Campus Paving	Various paving projects	Grounds Infrastructure	\$ 250,000.00	ST CAP App	\$ 100,000.00
UMPI	Emerson Hall Up	Abatement, flooring, paint	Renovation	\$ 1,087,650.00	ST CAP App	\$ 1,087,650.00
UMPI	Park Hall Renovation	Flooring, paint, bathroom	Renovation	\$ 661,756.00	ST CAP App	\$ 100,000.00
UMPI	Underground Utility	Repair underground electrical	Utility Infrastructure	\$ 200,000.00	ST CAP App	\$ 100,000.00
UMPI	Kelley Commons	Upgrade Kelley Commons	Renovation	\$ 511,000.00	Debt	\$ 511,000.00
UMPI	Kelley Commons	Upgrade Kelley Commons	Renovation	\$ 239,000.00	AUX Sodexo	\$ 239,000.00
		Total		\$ 3,975,513.00		\$ 2,853,757.00

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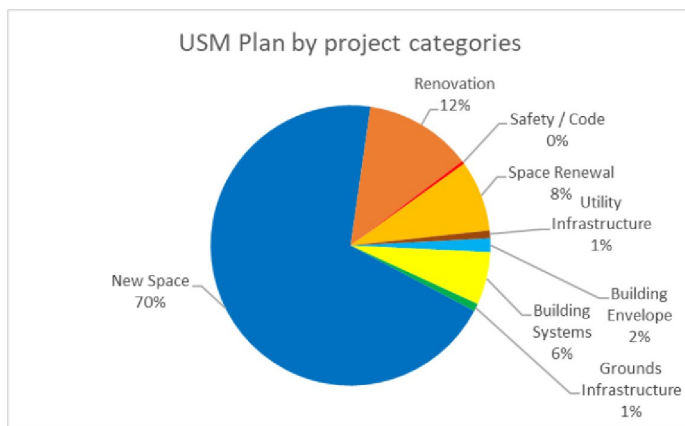
USM

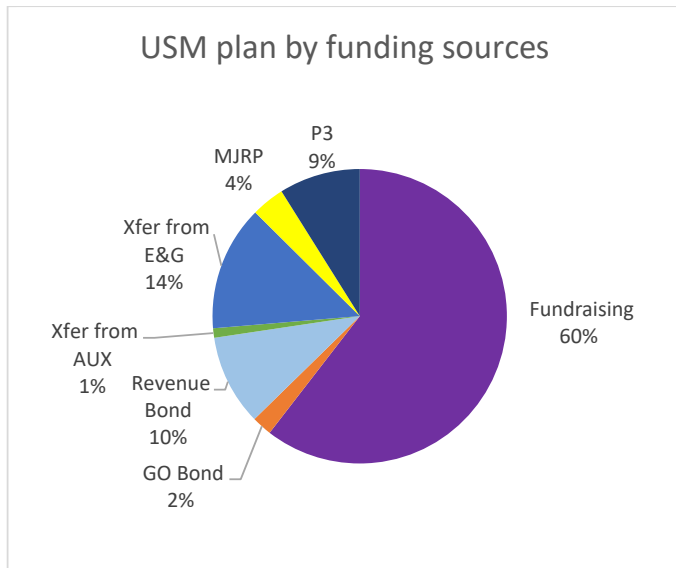
USM's FY24 1-year capital plan focuses on completing the vision of the Portland campus created in its Master Plan by finalizing the construction of Portland Commons, McGoldrick Center for Career and Student Success, and a parking garage while laying the groundwork for the creation of the Center for the Arts. This plan also initiates the historic redevelopment of Robie-Andrews Residential Hall on the Gorham campus and utilizes available funding to address deferred maintenance by targeting Mechanical, Electrical and Plumbing (MEP) systems and Facade/Envelope repairs with the goal to improve the student learning environment, staff working comfort and increase NAV.

The 58% decline in USM's FY24 plan compared to FY23 is explained by the pending completion of the three large construction projects mentioned above. This also explains the shift in the primary funding source for USM's capital plan from Revenue Bonds to Fundraising, which accounts for 60% of the plan. The ongoing large investment in constructing new space prevents USM from meeting the Gordian target of investment into existing facilities, which means that a decrease in the NAV of those buildings is expected. However, as new facilities come online, the overall university NAV should increase.

8.2

Campus	Project Name	Short Description	Project Type	Total Estimated Project Cost	Funding Source	1-Year Capital Plan
USM	Renovation work - TBD	Various Renovation Projects	Renovation	\$ 750,000.00	Xfer from E&G	\$ 750,000.00
USM	Payson Smith MEP Upg	Upgrade the Payson Smith Mechanical Systems	Building Systems	\$ 1,000,000.00	Xfer from E&G	\$ 300,000.00
USM	Bailey Bathroom Upgrades-Phase 2	Renovation of Bathrooms on 1st and 2nd Floor of Bailey Hall	Building Systems	\$ 500,000.00	Xfer from E&G	\$ 450,000.00
USM	Luther Bonney Bathroom Upgrades	Renovation of Bathroom in Luther Bonney Hall	Building Systems	\$ 862,463.00	Xfer from E&G	\$ 812,463.00
USM	Russell Hall Envelope Repair	Repairs to Russell Hall Envelope and roof	Building Envelope	\$ 475,000.00	Xfer from E&G	\$ 450,000.00
USM	Center For Teacher Excellence	Renovate Bailey C301, C301A, C301B, C301C to create Center for Teacher Excellence	Space Renewal	\$ 400,000.00	Xfer from E&G	\$ 400,000.00
USM	Gorham Underground Util Rep	Repair to underground utility system on the Gorham campus	Utility Infrastructure	\$ 675,000.00	Xfer from E&G	\$ 200,000.00
USM	Portland Underground Util Rep	Repair to underground utility system on the Portland campus	Utility Infrastructure	\$ 625,000.00	Xfer from E&G	\$ 50,000.00
USM	Center for Arts Construction	Construct the Center for the Arts on the Portland Campus	New Space	\$ 500,000.00	Xfer from E&G	\$ 250,000.00
USM	Site Roadway Repairs	Repairs to Site Roadways	Grounds Infrastructure	\$ 450,467.00	Xfer from E&G	\$ 100,000.00
USM	Glickman Fire Panel Replacement	Replacement of the Fire Panel in the Glickman Library	Safety / Code	\$ 100,000.00	Xfer from E&G	\$ 100,000.00
USM	Brooks Freight Elevator Replacement	Brooks Freight Elevator Replacement	Building Systems	\$ 150,000.00	Xfer from AUX	\$ 150,000.00
USM	Parking Garage Maintenance	Required periodic maintenance of the Parking garage including	Grounds Infrastructure	\$ 546,447.00	Xfer from AUX	\$ 146,447.00
USM	Science Bldg Dubyak Ctr Reno	Classroom and Lab Renovations to the construction of Dubyak Center	Space Renewal	\$ 1,000,000.00	GO Bond	\$ 500,000.00
USM	Center For Teacher Excellence	Renovate Bailey C301, C301A, C301B, C301C to create Center for Teacher Excellence	Space Renewal	\$ 250,000.00	GO Bond	\$ 125,000.00
USM	23 Brighton Ave Pkld Renovation	Renovation of 23 Brighton Ave (Former Deering Farmhouse)	Renovation	\$ 1,435,000.00	Fundraising	\$ 750,000.00
USM	Center For Teacher Excellence	Renovate Bailey C301, C301A, C301B, C301C to create Center for Teacher Excellence	Space Renewal	\$ 250,000.00	Fundraising	\$ 250,000.00
USM	Center for Arts Construction	Construct the Center for the Arts on the Portland Campus	New Space	\$ 63,000,000.00	Fundraising	\$ 16,000,000.00
USM	New Student Success and Career Services Center	New Student Success and Career Services Center on the Portland Campus	New Space	\$ 26,000,000.00	Revenue Bond	\$ 600,000.00
USM	Construction of new Structured Parking Garage (Portland)	Construction of new structured parking garage on the Portland Campus	New Space	\$ 23,500,000.00	Revenue Bond	\$ 1,000,000.00
USM	Construction of Portland Commons Dorm	Construction of new student housing in Portland	New Space	\$ 74,000,000.00	Revenue Bond	\$ 1,200,000.00
USM	Robie Andrews Space Renewal	Space renewal of student spaces in Robie Andrews	Renovation	\$ 33,000,000.00	P3	\$ 2,000,000.00
USM	New Art Building	New Art Building - move from Robie Andrews space	New Space	\$ 4,000,000.00	P3	\$ 500,000.00
USM	Center For Teacher Excellence	Renovate Bailey C301, C301A, C301B, C301C to create Center for Teacher Excellence	Space Renewal	\$ 30,000.00	MJRP	\$ 30,000.00
USM	Science Bldg Dubyak Ctr Reno	Classroom and Lab Renovations to the construction of Dubyak Center	Space Renewal	\$ 1,500,000.00	MJRP	\$ 1,000,000.00
		Total		\$ 234,999,377.00		\$ 28,113,910.00





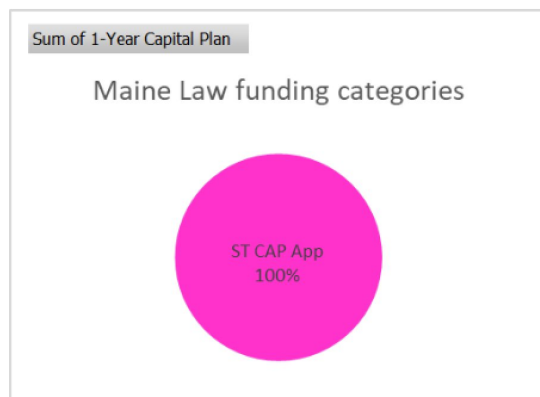
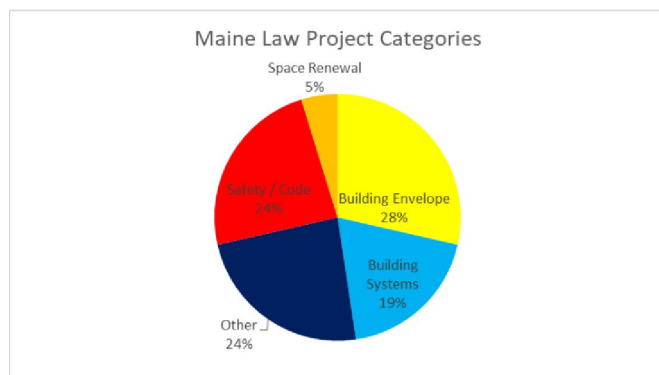
Law

This is the first year that Maine Law had a standalone capital plan, and it consists of \$525K funded by the State's Capital Improvement Funds. In FY24 the Graduate & Professional Center located at 300 Fore Street intends to replace the failing RT units that control the HVAC System for two floors of the building and are outside their expected life span. At the same time, a roof membrane and building envelope study will be done to determine what work should be completed to remedy the leaks that the building currently experiences on bad weather days.

Additionally, Maine Law will enlist the services of a sign designer and work with the City of Portland to get new signage approved and installed on the external facade of the building. Inside the building, there are a few small flooring matters to address on the first floor and some lighting and AV/Sound System upgrades for the first-floor stage area for events. There are a few classrooms that need technology installed so they can be utilized for hyflex teaching. Finally, some of the classrooms need to be outfitted with more multifunctional furniture and teaching lecterns to accommodate both MBA and JD courses.

Looking forward, it will be important to engage with Gordian on how to account for 300 Fore Street. Gordian does not currently include lease facilities in any of their analysis; however, the lease of 300 Fore Street requires the University to pay for all maintenance, repairs and lifecycle items just as they would for an owned facility. This drives operations, maintenance and capital expenses that need to be accounted for moving forward.

Campus	Project Name	Short Description	Project Type	Total Estimated Project Cost	Funding Source	1-Year Capital Plan
LAW	AV install	Install AV in the event room	Other	\$ 125,000.00	ST CAP App	\$ 125,000.00
LAW	RT HVAC Unit Replac	Life cycle replacement of RT HVAC	Building Systems	\$ 500,000.00	ST CAP App	\$ 100,000.00
LAW	Building envelope st	Determine roof issues and repair n	Building Envelope	\$ 50,000.00	ST CAP App	\$ 50,000.00
LAW	Roof Repair	Make appropriate repairs following	Building Envelope	\$ 250,000.00	ST CAP App	\$ 100,000.00
LAW	Flooring Replaceme	Common Space flooring replaceme	Space Renewal	\$ 25,000.00	ST CAP App	\$ 25,000.00
LAW	Security System upg	Security system upgrade	Safety / Code	\$ 125,000.00	ST CAP App	\$ 125,000.00
			Total	\$ 1,075,000.00		\$ 525,000.00



University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Review of Projects with a Value of \$250,000 or Greater

INITIATED BY: Roger J. Katz, Chair

BOARD INFORMATION: X

BOARD ACTION:

BOARD POLICY:

N/A

UNIFIED ACCREDITATION CONNECTION:

N/A

BACKGROUND:

Dr. David Demers, Chief Information Officer, will provide information on the following project with a value of \$250,000 or greater:

- Managed Print Services
- Repaving MaineStreet

Attachments

IT Projects with a Value of \$250,000 or Greater June 2023

FFT UMS IT Project Report 6-14-23

06/5/2023

06/5/2023

UMS:IT Project Summary Status Reports

Report Date	June 1, 2023
Report Period	April 2023 – June 2023

PROJECT NAME:	Managed Print Services (Xerox)				
Sponsor	Original End Date	Current End Date	Total Budget	Budget Expended	% Complete
Aaron Gagnon	6/2023	9/2023	\$2,600,000	\$2,588,130	80%
Project Health	Overall ■ Budget ■ Schedule ■ Risk ■				
Project Summary Update:	<p>As of May 30, Xerox devices have been installed at all campuses except Orono and selected remote sites (ie, research farms, cooperative extension offices, etc).</p> <p>A schedule for the installation of devices on the Orono campus has been developed and communicated with the final installation happening on June 22.</p>				

9.1

PROJECT NAME:		Repaving MaineStreet			Link to Full Report
Initiation Date	Sponsor	Start Date	Est. Completion Date	Initial Budget	Current Budget Balance
September 2021	David Demers	March 2022	December 2026	\$16,800,000	\$11,456,143
Project		Phase	Start Date	Estimated Go-live Date	Project %
Oracle Cloud HCM - Phase 1		Executing	March 2022	January 2024	35%
Oracle Cloud ERP/EPM - Phase 2		Executing	March 2022	July 2024	25%
CS Reimplementation		Planning	March 2022	December 2026	N/A

Project Summary Update**Oracle Cloud HCM and ERP Projects:**

Since the last update, the HCM (HR) App1.0 Review and Self-Guided Review sessions for the Recruiting, Core HR, Benefits, Absence Management, Time & Labor, and Payroll modules have been completed. Follow-up sessions to finalize pending decisions and prepare for the App2.0 Review sessions are currently underway. Pending HCM decisions include determining future processes for position and employee recruiting-related approvals that will support unifying and simplifying the processes across the campuses, whether to utilize the Oracle Cloud Recruiting and

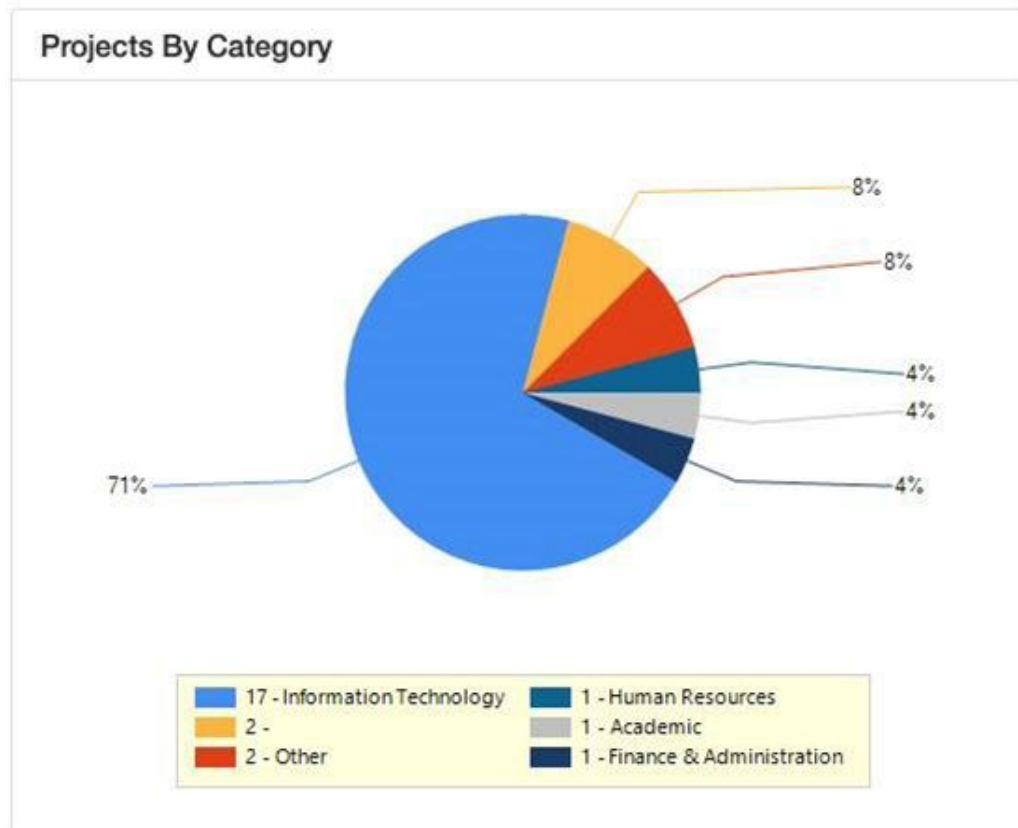
Onboarding modules for the recruitment and hiring of student employees, and Time & Labor decisions related to punch-in and punch-out procedures.

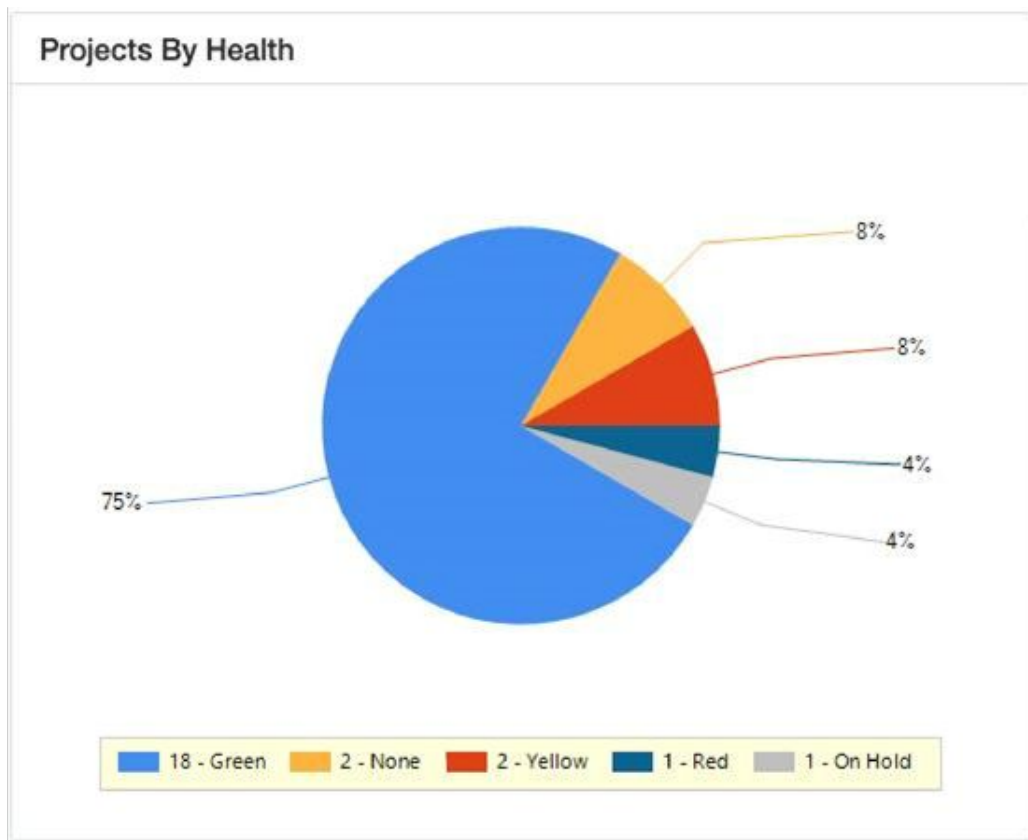
Considerations are underway to extend the HCM timeline from January 2024 to July 2024. The extension will further support the standardization of fundamental cross-module data, provide time to make important business decisions, and enable the HCM and ERP modules to go live at the same time, preventing the need for interim integrations with PeopleSoft Financials to keep the systems in sync. Additionally, the extension will mitigate periodic technical and functional resource limitations caused by competing demands. In support of the proposed extension, ImageTrend, the Hiretouch vendor, agreed to extend the use of the platform through July 2024. Drivestream has provided an estimate of \$975K to extend the HCM Go-Live timeline to coincide with the ERP Go-Live.

The Cloud ERP (Finance) App1.0 Review sessions started during the week of May 8. The first round of App review sessions focused on General Ledger, Accounts Receivables, and Cash Management modules. With the App1.0 sessions completed, the team is working towards finalizing the Oracle Cloud Chart of Accounts (COA) structure and developing a standard set of Department codes. Additionally, work also continues to develop strategies for how Jaggaer and Concur will coexist with Oracle Cloud.

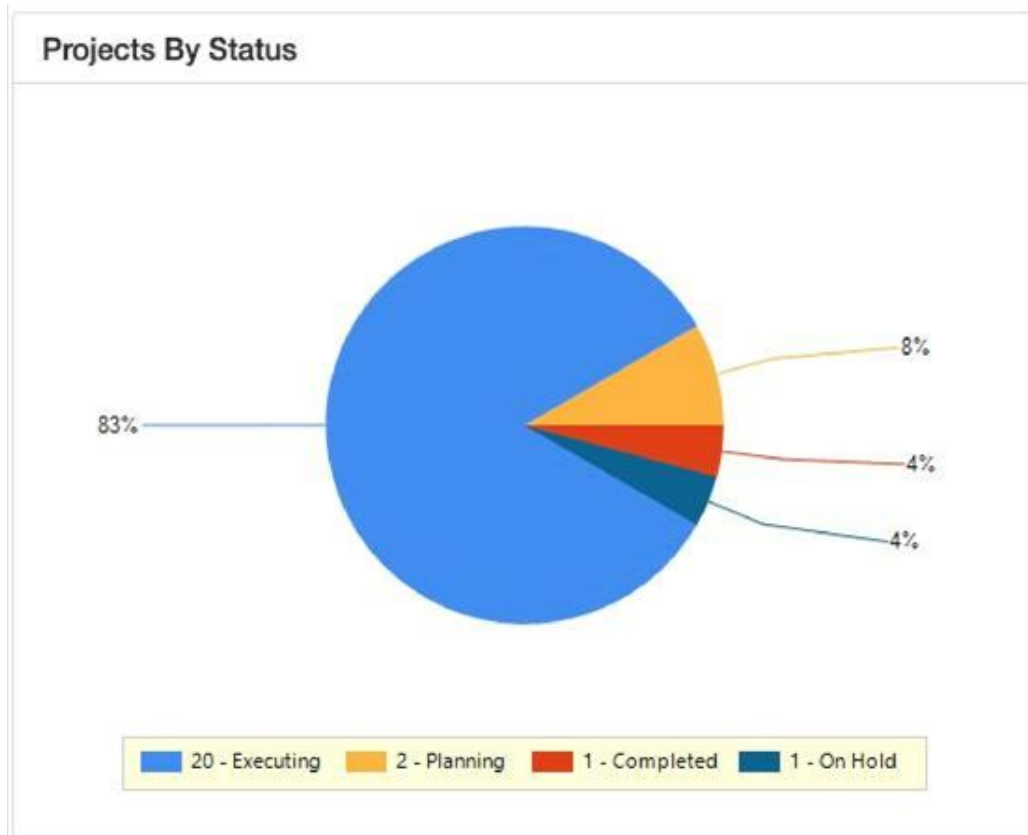
CS Reimplementation Project:

Functional and technical Business Process Assessment (BPA) Sessions are in progress. These sessions are geared toward staff who are hands-on Campus Solutions experts within their respective areas and the primary goal of conducting them is to support the development of a comprehensive document covering every Campus Solutions function, including how each is currently used and future recommendations. When appropriate, the team is also identifying opportunities to make improvements to the Campus Solutions production environment for further discussion. The upgrade to PeopleTools version 8.60, which will be utilized in the development environments, is progressing as planned and is anticipated to be finished by June. The team is closely collaborating with the Oracle Cloud HCM and ERP technical teams to ensure alignment of any interdependencies between the systems, both in short and long-term scenarios.





9.1












UMS IT Project (>\$250,000) Review









**Finance – Facilities – Technology
Committee**

June 14, 2023




9.2

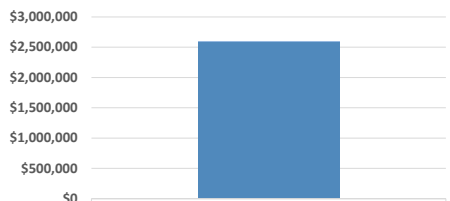
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UMS IT Project (>\$250,000) Review

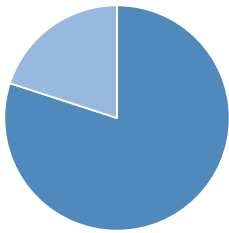
Managed Print Services (Xerox)

Project Budget - \$2.6M




	Amount
Remaining	\$11,870
Expended	\$2,588,130

June 2023 (80% Compl)



Overall ■ Budget ■ Schedule ■ Risk ■



Initiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Estimated Budget	Budget Committed to date	Project % Complete
08/2022	Aaron Gagnon	06/30/2023	09/01/2023	\$2,600,000	\$2,588,130	80%

2










UMS IT Project (>\$250,000) Review

Managed Print Services (Xerox)



- **Expiration of Canon Device & Support Contract – 9/30/22**
 - Average age of Canon MFDs: 7.6 years
 - Projected service life: 5-6 years
- **RFP conducted early 2022**
 - Awarded Managed Print Contract to **Xerox**
- **Focus of Managed Print Services:**
 - *Consistent End User Experience*
 - *Security*
 - *Environmental Sustainability*
 - *Efficiency & Fiscal Responsibility*



















9.2

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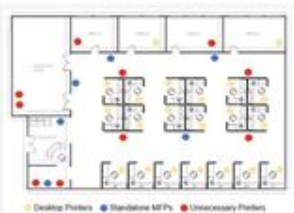










UMS IT Project (>\$250,000) Review

Managed Print Services (Xerox)

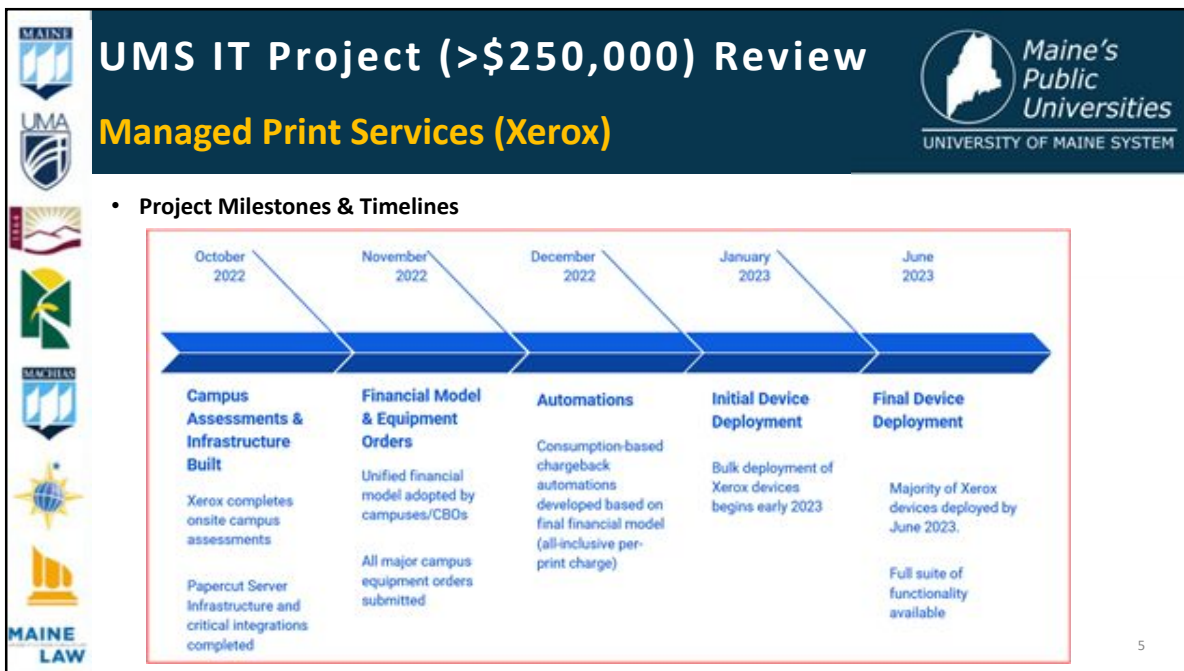


- **Project Methodology**
 - UMS-wide **equipment assessment** executed by Xerox for fleet optimization recommendations.
 - **Campus review and decision-making** to adopt fleet optimization strategy.
 - Enable campuses to **reduce equipment cost** based on assessment recommendations.
 - **Campuses empowered** to determine type, quantity, and placement of devices.
 - UMS-wide **single financial business model** to support finance, billing, and chargeback to deliver Unified Managed Print Service end user experience
 - All Xerox equipment bundled as a service offering - with **same capabilities**
 - Consistent device deployment methodology

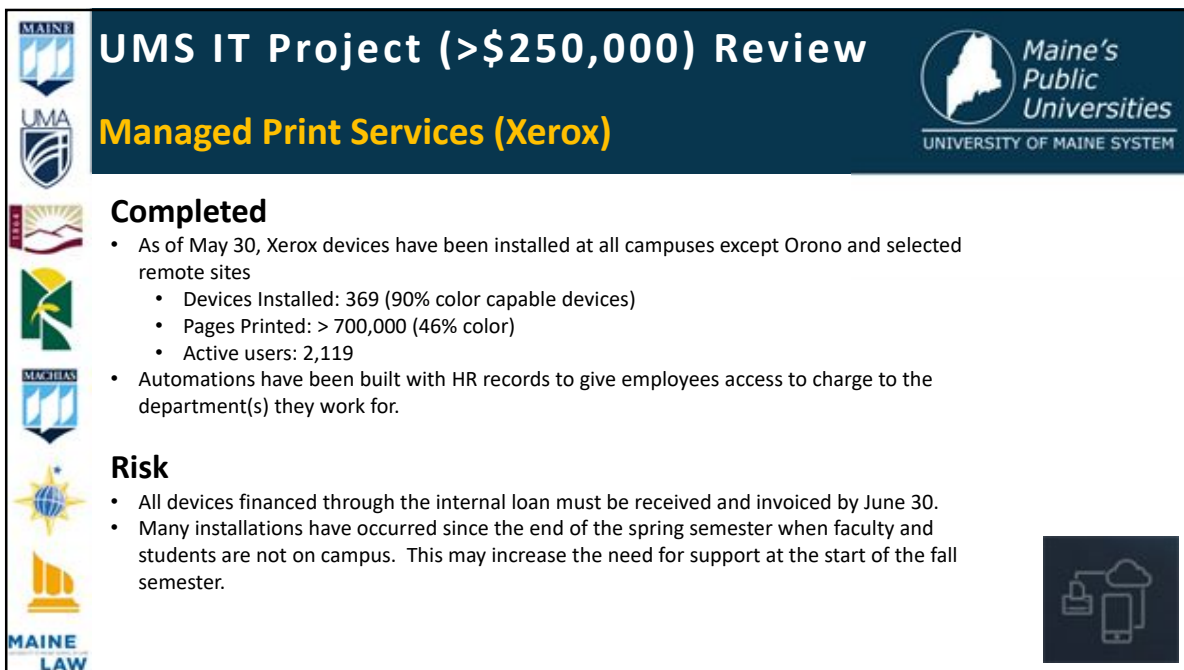
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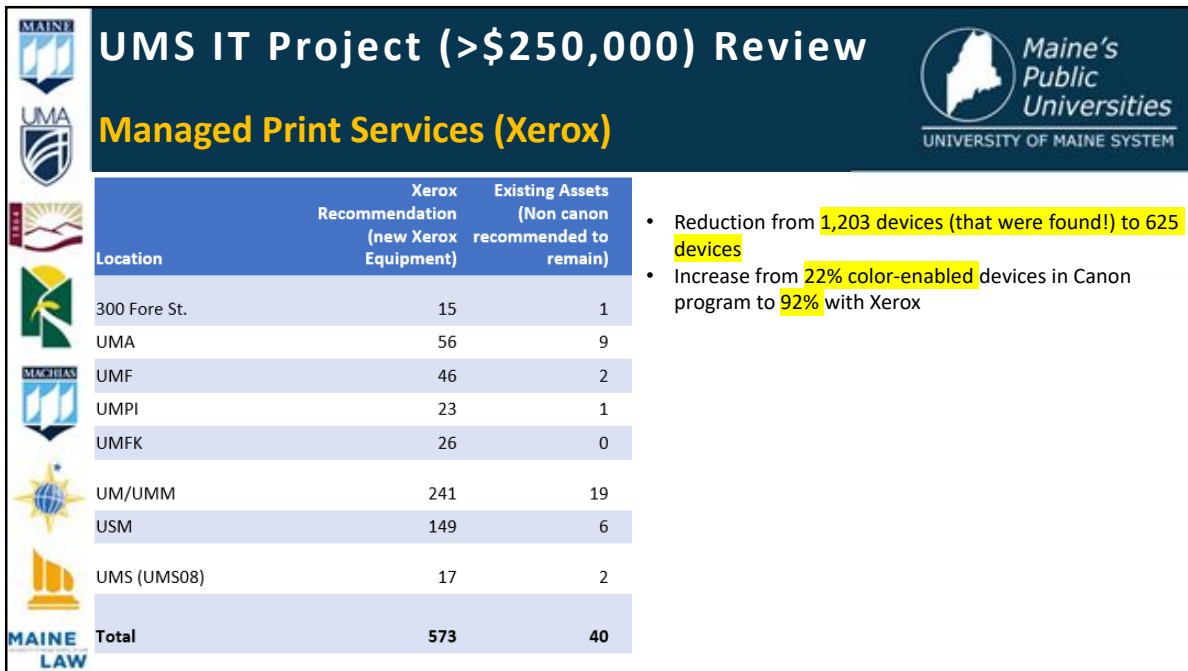


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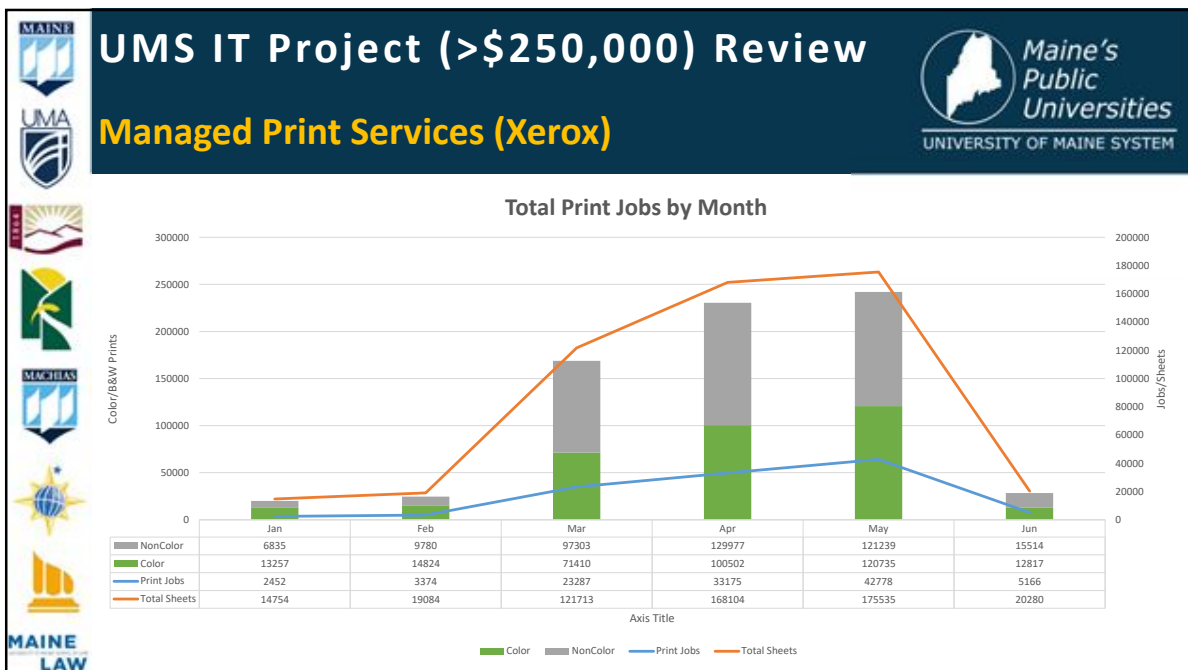


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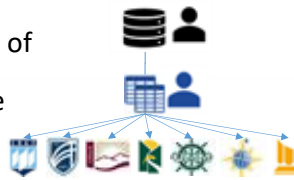










UMS IT Project (>\$250,000) Review

Repaving MaineStreet











- Project Overview**
 - Reimplementation of Campus Solutions SIS, Implementation of cloud-enabled HR and Finance solutions to support Unified Accreditation, address UMS strategic priorities, and promote operational efficiency
- Key Recommendations**
 - Leverage experience to **re-implement the Campus Solutions SIS** with **Unified Accreditation** and **Coding Consistency** as guiding principles
 - Take advantage of **new/emerging cloud-enabled functionality** in the ERP (**HR & FN**)
 - Eliminate code customization** in favor of configurable functionality to **improve operational efficiency** and eliminate technical debt


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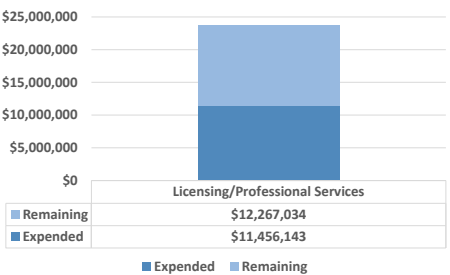









UMS IT Project (>\$250,000) Review

Repaving MaineStreet




Project Budget - \$16.8M




	Value
Remaining	\$12,267,034
Expended	\$11,456,143

35% Complete
(Cloud Phase I)



25% Complete
(Cloud Phase 2)





Overall status: ■

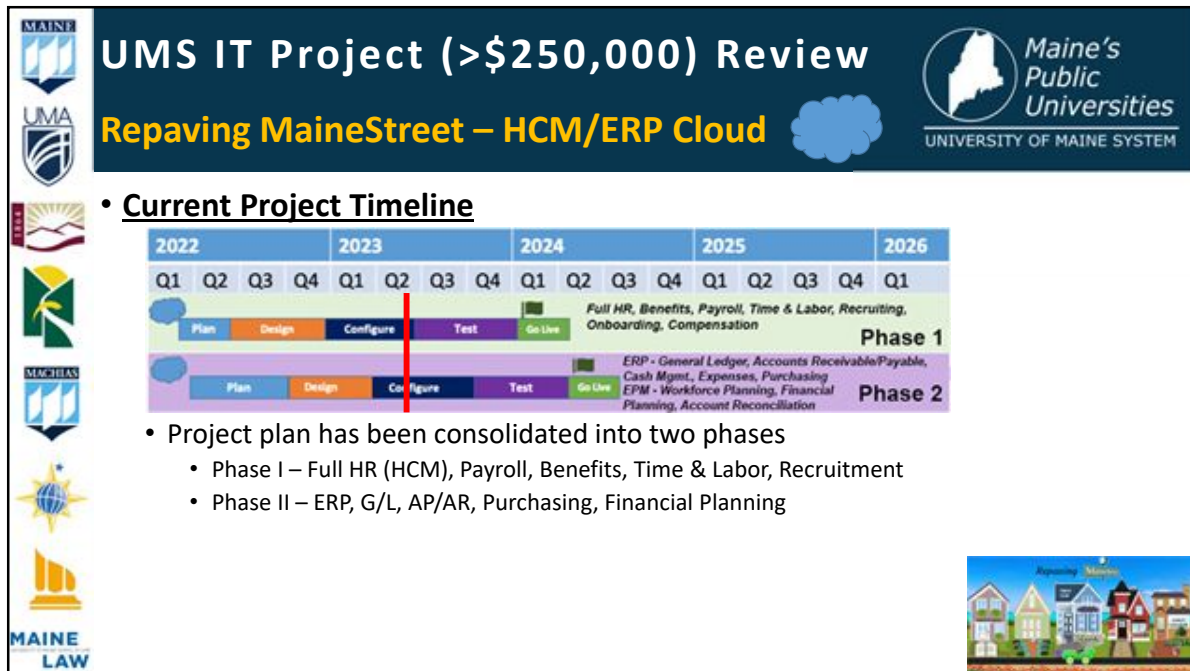
Budget status: ■

Schedule status: ■

Project	Phase	Start Date	Estimated Go-live Date	Project %
Oracle Cloud HCM Phase 1	Executing	March 2022	January 2024	35%
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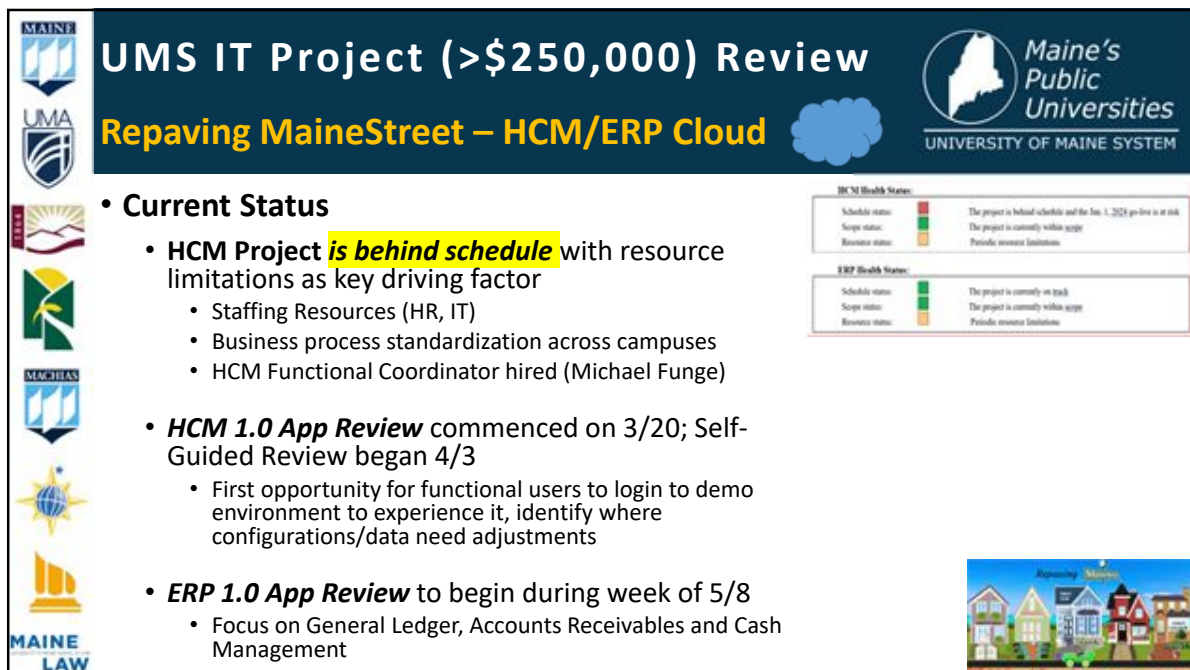



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9.2




12

UMS IT Project (>\$250,000) Review

Repaving MaineStreet – HCM/ERP Cloud



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- **HCM Key/Critical Open Business Decisions**
 - **Consolidated Chart of Accounts Structure**
 - New Department, Program, Location codes
 - **HR Recruiting**
 - Student Recruiting system(s); USM currently uses standalone tool
 - Position Request Approval Processes; opportunity to standardize across campuses
 - **Benefits**
 - Decision on outsourcing voluntary contributions with TIAA
 - **Payroll**
 - Payroll costing configuration; leverage upcoming labor distribution functionality
 - **Time & Labor**
 - Ability to standardize on electronic time-tracking tool
 - Clean up Employee Work Schedules
 - Required time-off requests/logging

HCM Health Status:

Schedule status:	■	The project is behind schedule and the Jan. 1, 2024 go-live is at risk
Scope status:	■	The project is currently within scope
Resource status:	■	Periodic resource limitations








ERP Health Status:

Schedule status:	■	The project is currently on track
Scope status:	■	The project is currently within scope
Resource status:	■	Periodic resource limitations




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UMS IT Project (>\$250,000) Review

Repaving MaineStreet – HCM/ERP Cloud



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- **Recent Adjustments/Considerations**
 - **HCM/ERP Chart of Accounts**
 - UMS team is finalizing its proposal for standardizing the Chart of Accounts structure
 - Includes:
 - Standard set of Department and Program codes
 - Representing UMM employees within UMaine's organizational structure
 - **Final Project Scope for ERP App 1.0 build**
 - Review of PeopleSoft integrations and bolt-ons continues
 - Focus on determining if they are still required or if Oracle Cloud functionality eliminates their need
 - Specifications are in development for those integrations and bolt-ons that have been determined to be required.
 - **HCM Timeline Adjustment**
 - Recent go-live assessment indicates UMS will need to further adjust HCM launch date

HCM Health Status:









Schedule status:	■	The project is behind schedule and the Jan. 1, 2024 go-live is at risk
Scope status:	■	The project is currently within scope
Resource status:	■	Periodic resource limitations

ERP Health Status:

Schedule status:	■	The project is currently on track
Scope status:	■	The project is currently within scope
Resource status:	■	Periodic resource limitations




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UMS IT Project (>\$250,000) Review

Repaving MaineStreet – HCM/ERP Cloud



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- **HCM Timeline**
 - It is clear that UMS will need to adjust the HCM go-live timeline.
 - Drivestream has presented two options; UMS is working on feasibility assessment for the following option:

Option	Pros	Cons
Option 1: Revise HCM Go-live to July 1 st , 2024	<ul style="list-style-type: none"> ❑ HCM rollout extended by 6 more months to perform cleaner data conversion and integrations activities ❑ Buys additional time for UMS business & IT to make critical decisions ❑ HCM & ERP can go live at the same time on July 1st, 2024 avoiding any interim integration needs to keep the systems in sync ❑ Lesser Cost impact on UMS compared to Option 2 	<ul style="list-style-type: none"> • 6 months timeline extension could be quickly burnt at the current pace of activities • Data extraction strategy to stay the course to meet the revised timeline • Complexities around Mid-year Payroll Balance Conversion – This will add additional work to both UMS and DS teams to extract, load, and reconcile Earnings, Deductions, and Tax Balances). Need balance adjustments for year end • Recruiting System – Quickly Strategize a plan and impact to retire HireTouch prior to HCM/ERP Go-Live

HCM Health Status:

Schedule status: ■ The project is behind schedule and the Jan. 1, 2024 go-live is at risk

Scope status: ■ The project is currently within scope

Resource status: ■ Periodic resource limitations

ERP Health Status:









Schedule status: ■ The project is currently on track

Scope status: ■ The project is currently within scope

Resource status: ■ Periodic resource limitations


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UMS IT Project (>\$250,000) Review

Repaving MaineStreet – HCM/ERP Cloud

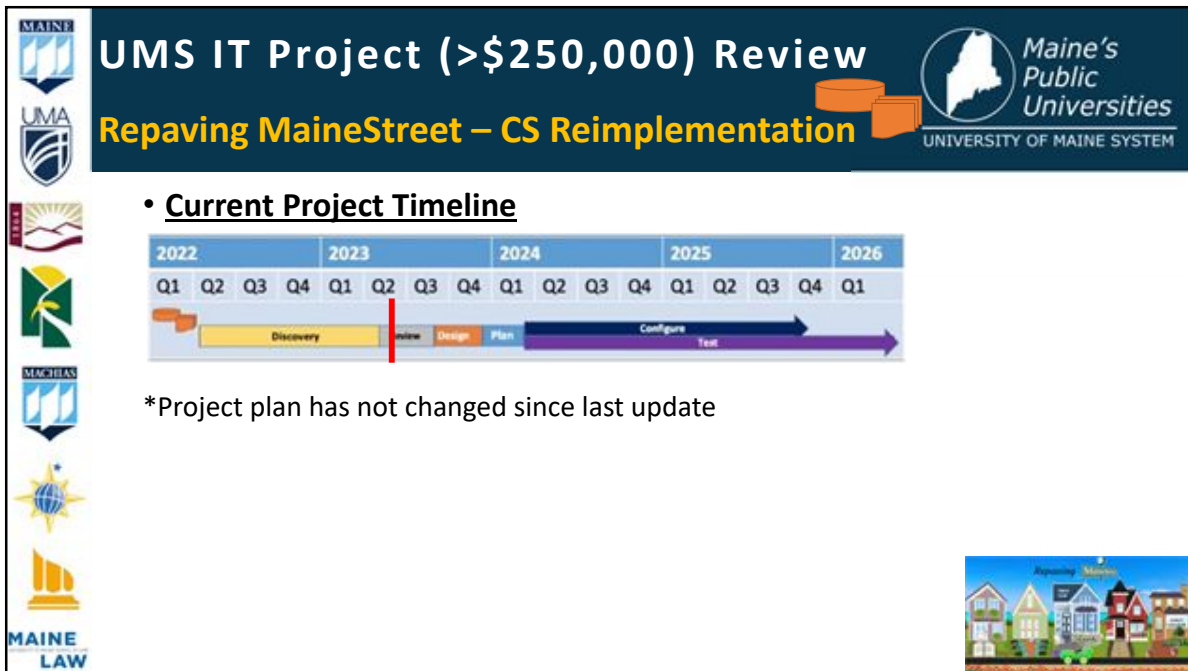


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- **Rationale, Evaluation & Budget Impact**
 - Extension of HCM Go-Live timeline to coincide with the ERP Go-Live will:
 - Support standardization of fundamental cross-module data
 - Provide additional time to make important business decisions
 - Mitigate need for interim integrations with PeopleSoft Financials to keep the systems in sync.
 - UMS secured agreement with ImageTrend (Hiretouch vendor) to extend us of the platform through July 2024.
 - Drivestream has provided preliminary budget impact estimate for extending HCM go-live date
 - \$975K
 - Will assess impact for full project budget once CS Reimplementation plan finalized

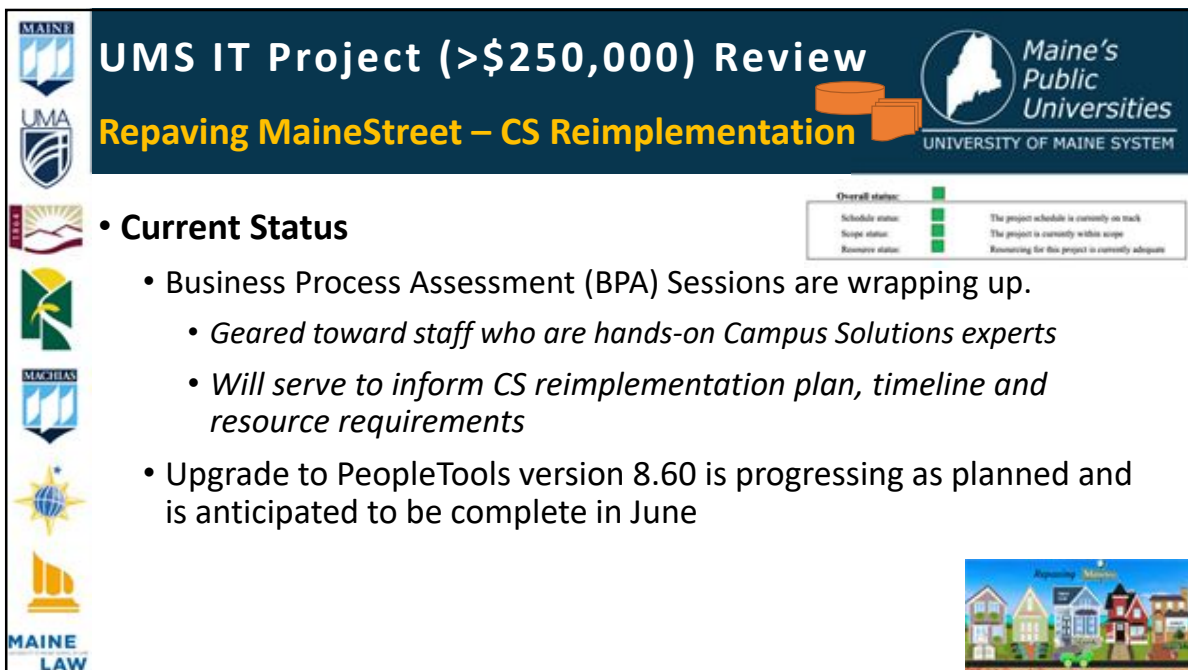


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UMS IT Project (>\$250,000) Review

Repaving MaineStreet – CS Reimplementation



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• **Business Process Assessment Sessions (sample)**

Academic Advising	Financial Aid	Student Financial	Student Records	Admissions
Advising Reports, Part I/II	Processing	GL/Cashiering Procedures	Student Records Topics	Admission Processing (Domestic & International)-common
Degree Progress Report Configuration & Review of Configuration	Packaging	Payment Allocation/Item Types	Curriculum Management	Admission Processing (Domestic & International)-strategic by Campus
Student Self-Service and Advisor Center	Single OPEID	Billing - Third Party Contracts	Institutional Research - Student Records Only	
Degree Progress Report Alternatives		Tuition Calculation		
Graduate Research and Evaluations		Late Fees/Housing Posting		
		Collections		
		Other UMS not covered Mods		

Overall status: ■ The project schedule is currently on track







Schedule status: ■ The project is currently within scope

Scope status: ■ Resourcing for this project is currently adequate

Resource status: ■


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9.2

UMS IT Project (>\$250,000) Review


Repaving MaineStreet




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• **Project Overview**

- Reimplementation of Campus Solutions SIS, Implementation of cloud-enabled HR and Finance solutions to support Unified Accreditation, address UMS strategic priorities, and promote operational efficiency



Questions?



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University of Maine System
Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Capital Projects Status Report and 2018 Bond Projects Update, UMS

INITIATED BY: Roger J. Katz, Chair

BOARD INFORMATION: X

BOARD ACTION:

BOARD POLICY:

UNIFIED ACCREDITATION CONNECTION: N/A

BACKGROUND:

Executive Summary

Overview:

Attached is the Capital Project Status Report for the June 14, 2023, meeting of the Finance, Facilities and Technology Committee. The report reflects a total of 36 projects, with one project removed, at USM, and one added at UMPI since the last report. The current total of approved project estimates on the report is over four hundred million with about 56% of that expended to date.

Projects highlighted in yellow reflect current P3 projects. Additionally, projects which are at Board approval level utilizing Harold Alfond Foundation (HAF) grant and matching money are highlighted in green. HAF projects below Board approval level are noted in a separate table at the end of the report as well.

A handful of projects funded in whole or in part with 2018 bond funds which were completed in 2022 remain on the reports while awaiting realization of the Percent for Art process.

COVID-19 and Current Market Impacts on Capital Construction:

- Market instability and labor shortages continue to create very difficult conditions for the bidding and estimating climate.

Bond Project Status Report:

The special portion of this report calling out only projects funded with the 2018 State bonds. As of April 30, the report reflects 32 active and 35 closed projects, for a total of 67 projects. The projects are currently estimated to account for nearly all the \$49 million in voter approved general obligation bond funding. Approximately \$43.7 million of that has been expended.

Supplemental funding is being leveraged for some of these projects and the total estimated project value across all funds is over \$68 million, including the bond funding and other project resources.

- Ten (10) of the active bond projects also appear on the Capital Project Status Report with approved budgets above board threshold.

06/05/2023

- The remaining bond funded projects do not have budgets that meet the threshold for Board of Trustees consideration and are therefore not present on the Capital Projects Status Report.
- As projects are closed, they are moved to the completed projects section on this report and remain on the report for documenting purposes until all Bond Projects are completed.
- The Completed project section reflects thirty-five (35) projects that are complete. There are another twelve (12) projects in the active projects table listed as complete and substantially complete. These will move to the completed section once closeout is finalized.

Research space approvals:

This report provides timely and appropriate disclosure of Chancellor-approved increases in University owned or occupied space when the space is for research purposes, as approved by the Board of Trustees at the January 2020 Board Meeting: no new approvals at this time.

Harold Alfond Foundation (HAF) Grant funded projects:

Athletics

Work on the Field Hockey complex continues with completion anticipated in time for the 2023 season.

Scoreboards for the UM Baseball field have been installed. Additional work is underway for needed fencing and padding upgrades and will be completed this summer.

Design continues for the Alfond Arena renovation and expansion. The scoreboards are in the procurement process and are expected to be completed this fall.

Design for the Morse Multipurpose Arena is anticipated to begin this summer.

MCEC

Discussions continue with Dean Guidoboni to identify and prioritize scope.

USM Portland Development Projects:

Portland Commons

Owner punchout of units will continue through the coming months. Meanwhile multi-trade work continues as the crews make their way through the building.

Career and Student Success Center

Finish work continues on schedule.

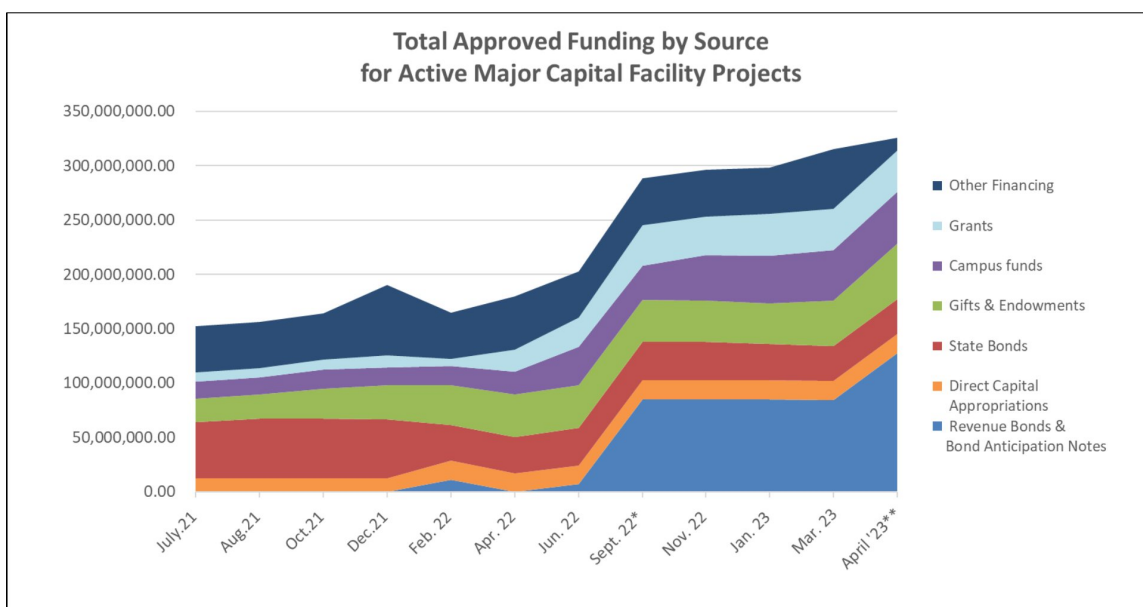
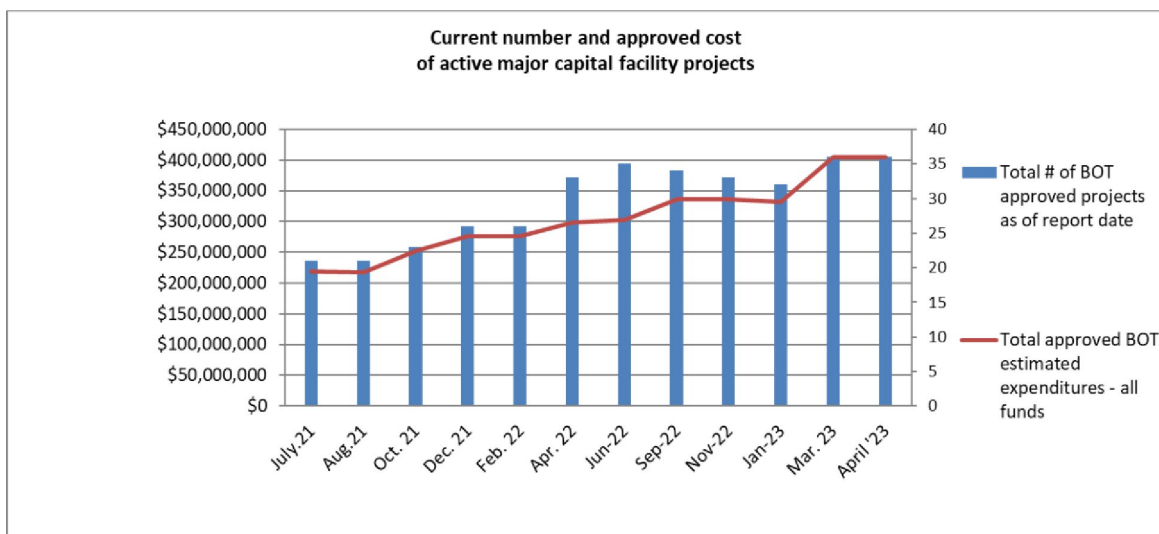
Parking Garage

The project recently received approval for a partial occupancy permit. Additional work related to delivery delays will be completed once the materials are received, but this does not impact the ability to use the facility.

Center for the Arts

Design completion and GMP delivery are anticipated in the coming months. Groundbreaking is anticipated in July/August 2023.

06/05/2023



** April 2023 data reflects reclassifying the Bond Anticipation Note (BAN) from “Other financing” to “Revenue Bonds & BANs” to better align project funding sources. The shift in the April graph adjusts a previously approved and reported BAN. Moving forward, all BANs will be reported in the “Revenue Bonds & BANs” category.

* September 2022 data was adjusted to reflect incorrect funding sources reported on the October 2022 report.

-Direct Capital Appropriations funds consist of State capital appropriations in anticipation of UMS revenue bonding, as well as State MEIF funds.

-“Other Financing” includes interim financing, master lease agreements, and other miscellaneous sources as available and/or expended. Due to the complexity and lower relative value of the funding sources in this category, such amounts are not reclassified if later refunded with other sources.

Attachments

Board Report – 4/30/2023

Bond Report Board Doc June/July

06/05/2023

Capital Project Status Report
Board Approved Projects
June 2023 - Finance, Facilities and Technology Committee
With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID)	Funding Source(s) & each source's share of expenditures to date	Status	Original Estimated Completion	Current Est. Completion	Original Approved Estimate	Current Approved Estimate	Total Expense to Date	% Expended of Current Approved Estimate	Prior Actions, Information & Notes
UMA									
**Medical Laboratory Technology (1100093)	E&G(100%)	Bidding	2023	2024	\$1,650,000	\$2,000,000	\$170,857	8.5%	Board approved \$1,650,000 in March, 2022. Board approved increase to \$2M in January 2023.
Camden Hall Vet Tech (1100095)	E&G(100%)	Construction in Progress	2023	2023	\$1,600,000	\$1,600,000	\$910,546	56.9%	Board approved \$1,600,000 in March, 2022.
Handley Hall A/C replacement (1200029)	E&G (19%),HEERF(81%)	Design in Progress	2020	2023	\$575,000	\$1,230,000	\$141,403	11.5%	Board approved \$575K in September, 2019. Board approved \$1.2M in Emergency Relief Funds and up to \$30k in E&G funds in Sept '21.
Katz Library HVAC Repairs (1200061)	HERFF (100%)	Substantially Complete	2021	2023	\$1,100,000	\$1,335,000	\$1,147,408	85.9%	Board approved \$1.1M Sept 2021. Board authorized additional \$235,000 in June 2022.

UMF

274 Front St Renovation (2100096)	2018 State Bond (100%)	Construction in Progress	2020	2023	\$450,000	\$3,100,000	\$2,008,822	64.8%	Board approved up to \$3.1M in January 2022.
FRC Façade Replacement (2100112)	2018 State Bond (100%)	Construction in Progress	2022	2023	\$925,000	\$925,000	\$111,741	12.1%	Board approved up to \$925,000 in May 2022.
Campus ESCO Project (2100117)	BOA Lease Oblig(100%)	Construction in Progress	2024	2024	\$11,700,000	\$11,700,000	\$3,772,721	32.2%	Board approved up to \$11.7M in November 2022.

UMFK

UMFK Enrollment/Advancement Center (3100042)	2018 State Bond (100%)	Substantially Complete	2022	2023	\$3,249,000	\$3,249,000	\$2,886,667	88.8%	Board approved \$2.99M in Bond Funding, March, 2020. Plus, \$259K for a total of \$3,249,000.
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Capital Project Status Report
Board Approved Projects
June 2023 - Finance, Facilities and Technology Committee
With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID)	Funding Source(s) & each source's share of expenditures to date	Status	Original Estimated Completion	Current Est. Completion	Original Approved Estimate	Current Approved Estimate	Total Expense to Date	% Expended of Current Approved Estimate	Prior Actions, Information & Notes
UM									
UM Ferland Engineering, Education and Design Center (5100458, 5100493, 5100546, 5200604)	Campus Funds (3%), State Approp (24%) Gifts (30%), 2022 Revenue Bond (10%) Notes Payable(33%)	Substantially Complete	2024	2024	\$1,000,000	\$78,000,000	\$70,236,786	90.0%	Board approved \$1M in September, 2017. Board approved additional \$8M in May, 2018. Additional \$63M BOT approved March, 2020. Initial occupancy of this facility is expected in 2022; final completion in 2024. Board authorized up to \$78M in Jan' 22.
UM Energy Center Phase II (5100516, 5100517, 5200774)	Campus E&G Funds (70%) Grants (25%), 2022 Revenue Bond(5%)	Design in Progress	2023	2023	\$5,700,000	\$5,700,000	\$994,410	17.4%	Board approved \$5.7M March, 2019.
Neville Hall Renovations (5100534)	State Bond (100%)	Substantially Complete	2021	2023	\$1,500,000	\$1,500,000	\$1,343,215	89.5%	Board approved up to \$1.5M expenditure in March 2021.
ASCC Secure Clean Lab Suite (5100560)	Grants (100%)	Construction in Progress	2023	2023	\$2,451,268	\$2,451,268	\$1,372,056	56.0%	Board authorized \$2,451,268 in March 2022.
Steampit SA10 (5100563)	E&G (100%)	Substantially Complete	2022	2022	\$640,000	\$640,000	\$548,220	85.7%	Board authorized \$640,000 in May 2022.
ASCC Building Addition GEM Lab (5100579)	Grants (85% -MJRP)Operating Reserves (15%)	Design in Progress	2025	2025	\$1,500,000	\$15,300,000	\$1,736,297	11.3%	Board approved \$1.5M May 2021.
HVAC Systems & Controls Upgrades (5100587, 5100647, 5100654)	Campus Funds (100%)	Pre-Design in Progress	2024	2024	\$10,000,000	\$10,000,000	\$67,808	0.7%	Board authorized up to \$10M in May 2022.
**UM Priority 1 Athletics fields (Soccer - 5100593, Field Hockey - 5100594, Softball - 5100597)	Gifts (13%) HAF Grant (82%) Internal Loan(5%)	Construction in Progress (5100594), Substantially Complete (5100597); Pre Design in Progress (5100593)	2023	2024	\$14,000,000	\$33,000,000	\$9,893,399	30.0%	Board authorized \$14M in January 2022. Board authorized additional \$19M in August 2022.
UM Phase 2 Projects (Baseball Stad. Scoreboard - 5100652, Alfond Arena Video Boards - 5100653, Shawn Walsh Renovation - 5100658, Master Plan - 5200696)	HAF Grant (76%) Internal Loan (24%)	Construction in Progress (5100652, 5100653); Design in Progress (5100658, 5200696)	2024	2024	\$7,000,000	\$5,000,000	\$923,119	18.5%	Board authorized \$7M in August 2022. Reduced to \$5M to reflect up to \$2M for Mahaney Dome replacement project (5100664)
Relocation of Dairy Operations; Dairy Barn Demo (5100631, 5200747)	System Reserves (30%) E&G (70%)	Design and Bidding in Progress	2023	2023	\$800,000	\$800,000	\$301,156	37.6%	Authorized by FFT at June, 2022 meeting.
UM Adaptive Reuse project/Historic P3 (5200661 5200765)	Campus Funds- Aux and E&G Reserves (100%)	Construction in Progress	2023	2024	\$2,000,000	\$3,000,000	\$1,658,752	55.3%	Board authorized for UM contribution of up to \$2M in October 2021. Board authorized additional \$1M in March 2022.
5100663 (Boudreau Hall reno)	Gifts (100%)	Design in Progress	2023	2023	\$700,000	\$700,000	\$18,245	2.6%	Board authorized \$700,000 in March 2023.
**5100664 (Mahaney Dome replacement)	Campus(100%)- Will be Insurance proceeds	Construction in Progress	2023	2023	\$3,000,000	\$3,000,000	\$10,265	0.34%	Board authorized \$3M in March 2023 - partially funded from August 2022 HAF Athletics authorization.

10.1

Capital Project Status Report
Board Approved Projects
June 2023 - Finance, Facilities and Technology Committee
With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID)	Funding Source(s) & each source's share of expenditures to date	Status	Original Estimated Completion	Current Est. Completion	Original Approved Estimate	Current Approved Estimate	Total Expense to Date	% Expended of Current Approved Estimate	Prior Actions, Information & Notes
USM									
Center for Teaching Innovation (6100299)	State Bond (84%) Gifts (16%)	Construction in Progress	2023	2023	\$700,000	\$925,000	\$86,508	9.4%	Board authorized \$700,000 in January 2023; increase to \$925,000 authorized in March 2023.
USM Center for the Arts (6100300)	Gifts (100%)	Design in Progress	2022	2025	\$1,000,000	\$63,000,000	\$3,676,723	5.8%	Board approved \$1M in January, 2018. Board authorized an additional \$3.2M for a total of \$4.2M in November 2021. Board authorized new budget of \$63M in March 2023.
Career and Student Success Center and Portland Residence Hall (6100325, 6100338)	2018 State Bond (23%), 2022 Revenue Bond (49%) Notes Payable (23%) Campus Funds(4%) Gifts(1%)	Construction in Progress	2020	2023	\$1,000,000	\$100,600,000	\$81,556,980	81.1%	Board approved \$1M in January, 2019. Board approved predevelopment expenditures of up to \$5.7M combined for the two projects in January 2020. Board approved an increase by \$93.7M in February 2021. Chancellor approved additional \$1.2M for Res. Hall in June, 2022.
Structured Parking Garage (6100331)	Campus E&G Funds (1%), 2022 Revenue Bond (93%) Notes Payable (6%)	Construction in Progress	2022	2023	\$1,200,000	\$23,500,000	\$18,846,178	80.2%	Board approved in March 2020 with initial spending limit of \$400,000; addtl \$800,000 authorized by the Chancellor and VCFA and Treasurer in April, 2021. Board authorized a new total of \$23m in November, 2021. Chancellor approved additional \$0.5M in June, 2022.
Academy Building Renovation (6100332)	Campus E&G Funding (100%)	Construction in Progress	2022	2023	\$800,000	\$1,300,000	\$563,402	43.3%	Authorized by FFT at June, 2022 meeting. Board approved additional \$500,000 in October 2022.
USM Dubyak Center (6100342)	Gifts (12%), State Bond(88%)	Construction in Progress	2022	2023	\$2,500,000	\$2,500,000	\$781,389	31.3%	Board approved up to \$2.5 million in January, 2022. \$1M of bond funds to cover the total \$2.5m project budget. Addtl \$1.5M funding is from Maine Jobs Recovery funds.
**Relocation of Deering Farmhouse (6100360)	Campus E&G (100%)	Construction in Progress	2025	2025	\$2,000,000	\$2,000,000	\$94,911		Board authorized \$2M in January 2023.
Hannaford Field Turf Repl (6100362)	E&G (100%)	Substantially Complete	2022	2022	\$900,000	\$900,000	\$757,201	84.1%	Board approved up to \$900,000 in March 2022.
USM IPE Lab (6200286)	Gifts (100%)	Substantially Complete	2022	2023	\$482,000	\$980,000	\$790,481	80.7%	Board approved up to \$900,000 in January 2022. Chancellor approved additional \$80,000 in June 2022.

Capital Project Status Report
Board Approved Projects
June 2023 - Finance, Facilities and Technology Committee
With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID)	Funding Source(s) & each source's share of expenditures to date	Status	Original Estimated Completion	Current Est. Completion	Original Approved Estimate	Current Approved Estimate	Total Expense to Date	% Expended of Current Approved Estimate	Prior Actions, Information & Notes
UMPI									
UMPI Solar Array (7100023)	Campus E&G (100%)	Complete	2020	2022	\$700,000	\$1,144,240	\$1,019,968	89.1%	Board approved \$700K June, 2020. Board approved an increase to \$1,144,240 during the August 2021 Executive Committee.
Wieden Renovation Bond (7100025)	2018 State Bonds (49%), Gifts(1%), Grants (20%), Campus Reserves(30%)	Substantially Complete	2020	2023	\$3,757,000	\$7,652,280	\$7,118,058	93.0%	Board approved \$3.7M May 2021. Board approved an addtl \$2.5 million Jan 2022. Bond funded portion remains at \$3,757,000. Board authorized additional \$1,395,280 in May 2022.
Folsom 105 Nursing Renovation (7100026)	2018 State Bonds (100%)	Complete	2020	2023	\$800,000	\$760,000	\$719,300	94.6%	Board approved \$800K March, 2020. Budget reduced by \$40K due to funds to Wieden Renovation.
Park Hall Improvements (7100029)	State Appropriation 100%	Construction in Progress	2023	2023	\$662,000	\$662,000	\$293,907	44.4%	Board approved \$662,000 at June 2022 FFT meeting.
*Emerson Hall Improvements (7100032)	State Appropriation 100%	Construction in Progress	2024	2024	\$920,000	\$920,000	\$2,171	0.2%	Board approved \$920,000 at April 25, 2023 FFT meeting

UMS/Law School

300 Fore St Portland Renovation (8100152)	Gifts (38%), E&G(62%)	Substantially Complete	2022	2022	\$6,000,000	\$13,827,396	\$12,976,999	93.8%	Board approved \$6M September 2021. Board approved increase to \$11.5M in Jan '22. Board authorized additional \$1,327,396 in March 2022.
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HAF projects which are currently below board level

Campus, Project Name (Project ID)	Funding Source(s) & each source's share of expenditures to date	Status	Original Estimated Completion	Current Est. Completion	Total Expense to Date	Prior Actions, Information & Notes
UM - Engineering Ph III - MCECIS Master Planning (5200692)	HAF Grant/HAF Match (100%)	Pre-Design	TBD	TBD	480,485.48	HAF Funded project. Below Board level.
UM - Morse field Turf Replacement (5100559)	Campus Funds (59%) Gifts (41%)	Complete	2021	2021	445,516.76	HAF Funded project. Below Board level.

Explanatory Notes: * Project is new as of this report. ** Details of this project include updates since the last report. *** This project has been completed since the last report and is not expected to appear on the next report. Highlighted: Board level HAF and P3 Projects	Funding source(s) reflects primary source(s) for project.		Calendar Year unless otherwise noted.					Percentage expended reflects total expended as of April 30, 2023 as a percentage of the current approved project estimate.
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2018 State Bond Project Status Report
Active Bond Projects
June 2023 - Finance, Facilities, and Technology Committee
With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID)	Status	Original Estimated Completion	Current Est. Completion	Funding Source(s) of expenditures to date & each source's share	Estimated Bond Funding for Project	Bond Funding Expended	Total Estimated Project Cost	Prior Actions, Information & Notes
UMA								
Randall Admissions Renovations (1200083)	Substantially Complete	2021	2023	Bond (42%) E&G (42%) HEERF (16%)	\$172,275	\$145,103	\$361,352	
Total Bond for Campus					\$172,275	\$145,103	\$361,352	
UMF								
274 Front St Renovation (2100096)	Construction in Progress	2020	2023	Bond (65%) E&G (<1%) Grants (35%)	\$1,400,000	\$1,297,599	\$3,100,000	Board approved up to \$3.1M in January 2022. \$1.4m in 2018 bonds, the remaining is from gifts, Maine Jobs Recovery Act funds and other congressional earmarks.
**Olsen Center Renovations (2100102)	Construction in Progress	2023	2023	Bond (100%)	\$300,000	\$142,710	\$300,000	
Campus ADA Ramps (2100104)	Construction in Progress	2021	2023	Bond (100%)	\$100,000	\$32,956	\$100,000	
Roberts HVAC Upgrade (2100106)	Construction in Progress	2021	2023	Bond (100%)	\$150,000	\$71,761	\$150,000	
Ricker Addition Renovation (2100108)	Design in Progress	2021	2023	Bond (100%)	\$175,000	\$55,619	\$175,000	
Scott West Renovation (2100110)	Construction in Progress	2021	2023	Bond (100%)	\$175,000	\$77,341	\$175,000	
FRC Façade Replacement (2100112)	Construction in Progress	2022	2023	Bond (100%)	\$925,000	\$111,741	\$925,000	Board approved up to \$925,000 in May 2022.
Security Camera&Phone Install (2100115)	Construction in Progress	2023	2023	Bond (100%)	\$100,000	\$35,912	\$100,000	
Lockwood Hall Heat Conversion (2100116)	Substantially Complete	2023	2023	Bond (100%)	\$465,000	\$403,324	\$465,000	
**Exterior Merrill Hall (2200096)	Construction in Progress	2020	2023	Bond (100%)	\$450,000	\$67,121	\$450,000	
Total Bond for Campus					\$4,240,000	\$2,296,084	\$5,940,000	
UMFK								
UMFK Enrollment/Advancement Center (3100042)	Substantially Complete	2022	2023	Bond (100%)	\$2,990,000	\$2,886,667	\$3,249,000	Board approved \$2.99M in Bond Funding, March, 2020. Plus, \$259K for a total of \$3,249,000.
Total Bond for Campus					\$2,990,000	\$2,886,667	\$3,249,000	

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Campus, Project Name (Project ID)	Status	Original Estimated Completion	Current Est. Completion	Funding Source(s) of expenditures to date & each source's share	Estimated Bond Funding for Project	Bond Funding Expended	Total Estimated Project Cost	Prior Actions, Information & Notes
UM								
Neville Hall Renovation (5100534)	Substantially Complete	2021	2023	Bond (100%)	\$1,500,000	\$1,343,215	\$1,500,000	Board approved up to \$1.5M expenditure in March 2021.
R-UMM Science Bldg Reno (5100581)	Design in Progress	2022	2023	Bond (100%)	\$200,000	\$8,260	\$200,000	
R-Campus Paving & Grounds Upgr (5100650)	Complete/Hold	2023	2023	Bond (100%)	\$400,000	\$50,690	\$400,000	
*R-Dorward Hall Black Bear Lnge (5100666)	Design in Progress	2024	2024	Bond (100%)	\$450,000	\$595	\$450,000	
R-UMM O'Brien ADA Access Ramp (52000741)	Construction in Progress	2022	2023	Bond (100%)	\$50,000	\$831	\$50,000	
R-Powers Hall Building Upgra (5200776)	Design in Progress	2023	2023	Bond (100%)	\$225,000	\$12,119	\$225,000	
R-Science Building Drainage (5200777)	Complete	2023	2023	Bond (100%)	\$45,000	\$20,118	\$45,000	
R-Dorward Allergy Free Kitchen (5200786)	Substantially Complete	2023	2023	Bond (100%)	\$26,000	\$4,470	\$26,000	
*R-Powers Hall Envelope Repair (5200802)	Pre-Design in Progress	2023	2023		\$58,659	\$0	\$225,000	
Total Bond for Campus					\$2,954,659	\$1,440,297	\$3,121,000	
USM								
Center of Excel. Teacher Ed. (6100299)	Construction in Progress	2023	2023	Bond (84%) Gifts (16%)	\$250,000	\$72,508	\$925,000	Board approved \$700k in January 2023; Board approved increase to \$925k in March 2023
Career and Student Success Center (6100325)	Construction in Progress	2022	2023	Bond (82%) Gifts (3%) E&G (15%)	\$19,000,000	\$18,951,785	\$26,551,000	Board approved \$1M in January, 2019. Board approved predevelopment expenditures of up to \$5.7M combined with the residence hall project in January 2020. Board approved an increase by \$93.7M in February 2021, of that amount, the specific budget for the CSSC is \$26.6M.
**Nursing Simulation Lab Science (6100327)	Complete	2021	2022	Bond (100%)	\$1,410,000	\$1,405,623	\$1,410,000	Board approved \$1.5M in January, 2020. Budget reduced to \$1.41M and moved to Portland Percent for Art project (6200306).
USM Dubyak Center (6100342)	Construction in Progress	2022	2023	Bond (88%) Gifts (12%)	\$1,000,000	\$684,412	\$2,500,000	Board approved up to \$2.5 million in January, 2022. \$1M of bond funds to cover the total \$2.5m project budget. Addtl \$1.5M funding is from Maine Jobs Recovery funds.
Upper Class Pipe Insul Replmnt (6100366)	Complete	2022	2023	Bond (100%)	\$112,584	\$42,721	\$112,584	
LAC Deferred Maint Projects (6100367)	Construction in Progress	2022	2023	Bond (100%)	\$300,000	\$97,694	\$300,000	
Upper Class Hall Online Locks (6100369)	Complete	2022	2023	Bond (99%) E&G (1%)	\$379,021	\$373,072	\$399,021	

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Campus, Project Name (Project ID)	Status	Original Estimated Completion	Current Est. Completion	Funding Source(s) of expenditures to date & each source's share	Estimated Bond Funding for Project	Bond Funding Expended	Total Estimated Project Cost	Prior Actions, Information & Notes
USM continued								
IPE Lab Science Renov (6200286)	Substantially Complete	2022	2023	Gifts (100%)	\$80,000	\$0	\$980,000	Board approved up to \$900,000 in January 2022. Chancellor approved additional \$80,000 in June 2022.
*Portland Percent Art (6200306)	Design in Progress	2024	2024	Bond (100%)	\$70,500	\$3,525	\$70,500	
Total Bond for Campus					\$22,602,105	\$21,631,340	\$33,248,105	
UMPI								
Wieden Renovation Bond (7100025)	Substantially Complete	2020	2023	2018 State Bonds (49%), Gifts(1%), Grants (20%), Campus Reserves/Internal Loan(30%)	\$3,757,000	\$3,486,319	\$7,652,280	Board approved \$3.7M May 2021. Board approved an addtl \$2.5 million Jan 2022. Bond funded portion remains at \$3,757,000. Board authorized additional \$1,395,280 in May 2022.
Folsom 105 Nursing Renovation (7100026)	Complete	2020	2023	Bond (100%)	\$760,000	\$719,300	\$760,000	Board approved \$800K March, 2020. Reduced by \$40K to allow Wieden funding.
Total Bond for Campus					\$4,517,000	\$4,205,619	\$8,412,280	
Totals:					\$37,476,040	\$32,605,110	\$54,331,737	

10.2

Completed Bond Projects								
Augusta Campus Welcome Center (1100077)	Closed	2021	2021	Bond (100%)	\$350,388	\$350,388	\$350,388	UMA
Randall 2nd Floor Renovations (1100083)	Complete	2021	2022	Bond (100%)	\$93,492	\$93,492	\$93,492	UMA
Randall Center Student Lounge (1100084)	Complete	2021	2022	Bond (100%)	\$143,675	\$143,675	\$143,675	UMA
Randall Welcome Center (1100085)	Complete	2021	2022	Bond (100%)	\$1,741,576	\$1,741,576	\$1,741,576	UMA
Bangor Campus Welcome Center (1100534)	Complete	2021	2022	Bond (95%) E&G (5%)	\$462,308	\$462,308	\$486,141	UMA
Jewett Hall Boiler Design Work (1200062)	Complete	2021	2021	Bond (100%)	\$305,000	\$321,287	\$321,287	UMA
ACC Nursing Upgrades (1200082)	Complete	2022	2022	Bond (95%) E&G (5%)	\$43,341	\$43,341	\$45,856	UMA
Dearborn Gym Hot Water Upgrades (2100087)	Complete	2019	2022	Bond (90%) Energy Bond (10%)	\$764,755	\$764,755	\$848,752	UMF
274 Front St Acquisition (2100089)	Complete	2019	2019	Bond (100%)	\$850,820	\$850,820	\$850,820	UMF
Scott Hall Renovations (2100092)	Complete	2019	2022	Bond (100%)	\$193,660	\$193,660	\$193,660	UMF
Dakin Hall Shower Renovations (2100093)	Complete	2019	2022	Bond (100%)	\$95,707	\$95,707	\$95,707	UMF
Lockwood Hall Shower Renovations (2100094)	Complete	2019	2022	Bond (100%)	\$87,103	\$87,103	\$87,103	UMF
Stone Hall Renovations (2100095)	Complete	2019	2022	Bond (100%)	\$181,117	\$181,117	\$181,117	UMF
UMF Campus Paving (2100097)	Complete	2019	2019	Bond (100%)	\$97,338	\$97,338	\$97,338	UMF
FRC Floor Renovation (2100098)	Complete	2019	2019	Bond (100%)	\$209,503	\$209,503	\$209,503	UMF
Mantor Library Renovations (2100103)	Complete	2021	2022	Bond (100%)	\$270,503	\$270,503	\$270,503	UMF
Dakin Flooring, Ceiling, Light (2100105)	Complete	2021	2021	Bond (100%)	\$206,187	\$206,187	\$206,187	UMF
Merrill Hall HVAC Upgrade (2100107)	Design Complete	2021	2022	Bond (100%)	\$35,127	\$35,127	\$35,127	UMF
Scott North Renovation (2100109)	Complete	2021	2022	Bond (100%)	\$98,605	\$98,605	\$98,605	UMF
FRC Roof Replacement (2100111)	Complete	2021	2022	Bond (100%)	\$325,000	\$308,727	\$325,000	UMF
Scott South Renovations (2200102)	Complete	2022	2022	Bond (100%)	\$132,222	\$132,222	\$132,222	UMF
Stone Hall Suite Conversion (2200109)	Complete	2022	2022	Bond (100%)	\$194,947	\$194,947	\$194,947	UMF
UMM Science Building Roof Repl (4100042)	Complete	2020	2020	Bond (100%)	\$280,487	\$280,487	\$280,487	UMM
UMM Dorward Hall Roof Replacement (4100043)	Complete	2020	2020	Bond (100%)	\$296,092	\$296,092	\$296,092	UMM

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Campus, Project Name (Project ID)	Status	Original Estimated Completion	Current Est. Completion	Funding Source(s) of expenditures to date & each source's share	Estimated Bond Funding for Project	Bond Funding Expended	Total Estimated Project Cost	Prior Actions, Information & Notes
Completed Bond Projects Continued								
UMM Sennett Roof Replacement (4100044)	Complete	2020	2020	Bond (100%)	\$201,257	\$201,257	\$201,257	UMM
UMM Reynolds Renewal (4100047)	Complete	2021	2022	Bond (100%)	\$320,475	\$320,475	\$320,475	UMM
UMM Reynolds Center Roof Repair (4200044)	Complete	2020	2020	Bond (100%)	\$154,226	\$154,226	\$154,226	UMM
UMM Site Work (4200045)	Complete	2020	2020	Bond (100%)	\$57,365	\$57,365	\$57,365	UMM
UMM Dorward Hall Roofing (4200048)	Complete	2021	2022	Bond (100%)	\$32,939	\$32,939	\$32,939	UMM
UMM Science Bldg Rm 010 Renovation (5100575)	Complete	2021	2022	Bond (100%)	\$100,885	\$100,885	\$100,885	UMM
R-Dorward Hall Access Upgrade (5100596)	Complete	2022	2023	Bond (100%)	\$133,276	\$133,276	\$133,276	UMM
R-UMM Building Signage (5200778)	Complete	2022	2022	Bond (100%)	\$26,856	\$26,856	\$26,856	UMM
Woodward Hall Renovations (6100301)	Complete	2019	2019	Bond (86%) E&G (14%)	\$1,008,395	\$1,008,395	\$1,172,840	USM
Ricci Lecture Hall Renovations (6100308)	Complete	2019	2020	Bond (31%) Gifts (43%), E&G (26%)	\$172,010	\$172,010	\$564,197	USM
Bailey Hall Fire Protection and Electrical Upgrades (6100316, 6100323)	Complete	2019	2022	Bond (35%) E&G (65%)	\$1,460,000	\$1,460,000	\$4,160,740	USM
Totals:					\$11,126,638	\$11,126,652	\$14,510,642	
GRAND Total (Active and Completed Projects)					\$48,602,678	\$43,731,762	\$68,842,379	
Explanatory Notes: * Project is new as of this report. ** Details of this project include updates since the last report. Completed projects will remain on this report unless otherwise specified. *** Projects will be removed from the report.	Funding source(s) reflects primary source(s) for project.	Calendar Year unless otherwise noted.						Bond Funding expended reflects total expended as of April 30, 2023.