

UNIVERSITY OF MAINE SYSTEM
Board of Trustees Meeting

Zoom Meeting
January 5, 2022

Finance/Facilities/Technology Committee

Present: Committee Members: Trish Riley, Chair; Peggy Rotundo, David MacMahon, James Donnelly, Roger Katz, Emily Cain, James Erwin, Timothy Doak, Mark Gardner, and Kelly Martin. **Chancellor:** Dannel Malloy. **Presidents & Dean of the Law School:** Leigh Saufley, Joan Ferrini-Mundy, Joe Szakas, Ray Rice, Ed Serna and Glenn Cummings. **Faculty Representative:** Michael Scott. **System Staff:** Ryan Low, Ellen Doughty, Robert Placido, James Thelen, Darla Reynolds, Tracy Elliott, Jeff St. John, Chip Gavin, Sam Warren and David Demers. **Other Participants:** Joanne Yestramski, Carolyn McDonough, Betsey Sawhill, Jake Ward, Alec Porteous, Laurie Gardner, Dana Humphrey, Ken Ralph, Joseph Moir, Nancy Pierce, Jeremy Qualls, Keenan Farwell, Kathy Yardley, John Volin, Nicole Vinal Harvie, Jeff Mills and Ainsley Wallace.

Committee Members Absent: None.

Trustee Riley, Chair, called the meeting to order and welcomed everyone. The Clerk performed a roll call of the Committee members present.

EXECUTIVE SESSION

On a motion by Trustee Doak, which was seconded by Trustee Cain, and approved by a roll call vote of all Trustees present, the Finance, Facilities and Technology Committee agreed to go into Executive Session under the provision of:

- **1** MRSA Section 405 6-C to discuss the condition, acquisition or disposition of real property or economic development if premature disclosure of the information would prejudice the competitive or bargaining position of the UMS.

On a motion by Trustee Rotundo, which was seconded by Trustee Cain, and approved by a roll call vote of all Trustees present, the Committee concluded Executive Session.

Following the Executive Session, Chair Riley reconvened the public meeting. The following items were discussed:

Vice Chancellor for Administration and Finance Budget Update

Vice Chancellor for Finance & Administration and Treasurer Ryan Low provided a brief financial update on FY2022 budget changes, HEERF funding and budget stabilization funds.

Vice Chancellor Low explained that previously they were going to develop a supplemental budget for FY2022 if there were necessary revisions from the original budget. He feels that is not needed even though there is a budget gap that has grown, the solutions that are being proposed are the same as the original budget. Therefore, the Trustees will be provided regular budget updates at the Finance, Facilities, & Technology (FFT) Committee meetings from now through the end of the fiscal year. At the time the FY2022 budget was approved by the Board last year, UMS was projecting a budget gap of \$10.1 million; however, since the budget was approved, the gap has grown to nearly \$26.7 million, which is a variance of just over \$16.5 million. There are two major factors that have increased the deficit this much. One being the collective bargaining increases that were implemented but not

accounted for in the original FY2022 budget. Vice Chancellor Low explained that the System did not budget for collective bargaining increases because back when the budget was originally submitted the UMS financial situation was in a much different place and the extent of the federal funding that would be offered later was still unknown. Since then the System has received a couple of rounds of federal funding, which made it possible to provide collective bargaining increases. Collective bargaining increases account for approximately \$12.5 million of the \$16.5 million deficit increase. The other major factor contributing to the deficit increase since the approval of the FY2022 budget is changes in enrollment. UMF and USM experienced declines in enrollment that were not predicted or accounted for in the proposed FY2022 budget. The enrollment decline affects the campus tuition income as well as income from Auxiliary services. Each campus is using monies to mitigate their deficit from one or a combination of the following three funding sources: HEERF, Campus Reserves, and System Budget Stabilization funds. Even with that, UMF and UMPI are still projected to close FY2022 with a deficit just over \$1.7 million each.

Vice Chancellor Low and his team are reviewing the budget stabilization fund requests from UMF and UMPI for FY2022 and will work with the Chancellor to make a recommendation to the FFT Committee concerning the viability of those budget stabilization transfers. Vice Chancellor Low stated that his team is also conducting an analysis of the Budget Stabilization fund and how it will look over the next couple of years. This data will be provided to the FFT Committee at the same time as the formal recommendation for the UMF and UMPI budget stabilization fund transfers. FY2023 campus budget discussions will be starting in early February and that a full first reading of the FY2023 will be presented to the FFT Committee at the end of March.

Capital Planning Overview and Update

Chief General Services Officer Chip Gavin provided an overview of the current state and proposed changes to the UMS Capital Planning and approval process.

The current UMS capital planning and capital project approval process is guided by the actions of Trustees who in March 2015 formally adopted a series of recommendations intended to strengthen capital planning and approval and to improve the quality of the UMS infrastructure. Among the adopted recommendations was the creation of a 3-tiered capital planning structure that called on each campus to have a master plan, a long-term capital plan and a 1-year capital plan; for the 1-year capital plan to be approved by Trustees as a distinct component of and synchronized with the annual budget cycle; and, for this structure to be institutionalized in the practices of the University. This largely has occurred and is in place today. Trustees at that time also adopted a broad prohibition on net increases in university square footage without Trustee approval, still in place today with a more recent adjustment for research space exemptions and adopted 13-facility related metrics which are routinely reported to Trustees, including the Net Asset Value metric familiar to many. The Board also adopted a delegation of real property authority document which, among other things, sets forth the scope of capital projects and other real property matters which are within the purview of management, the Finance, Facilities and Technology (FFT) Committee, and which must be considered by the full Board of Trustees. In brief, all capital projects of more than \$500,000 in project cost must be considered by Trustees before commitments can be made that will expend more than that amount and generally even before those projects can be advertised for bid. This authority matrix in practice was further adjusted in 2021 to require all projects of more than \$5 million to be fully considered by the full Board of Trustees rather than via the consent agenda of the Board. In 2019, the Board adopted a specific format for those Agenda Information Sheets which request Trustee consideration of approval of a capital project. Trustees also directed that the largest projects of the University, those with anticipated budgets of \$5 million or more,

be given essentially three readings by Trustees: once as an information item to the FFT Committee; once as an action item by the FFT Committee; and then as an action item for the full Board of Trustees.

With a historic influx of capital investment now occurring across the University of Maine System, the Board of Trustees and Chancellor have prioritized a renewed discussion of the practices around planning for and approving of capital projects. In the coming months, apart from the more granular consideration of individual capital projects, the Chancellor and Trustees also will receive a series of over-arching materials for review and possible updates to practices regarding capital planning and project consideration. Through February the staff will review the current capital planning practices in anticipation of a subsequent report to Trustees regarding findings and recommendations. The review will include specific discussions with FFT Committee Chair. Updates on the review and findings will be provided at the March and May FFT Committee meetings and the May Board of Trustees meeting. Through June and July a more granular, project-level presentation to the FFT Committee of long term (5+ year) capital plan will be developed. Additionally, the staff capital planning review will conclude with a report and recommendations to the Chancellor and through the Chancellor to the FFT Committee.

Establishment of the Elliott R. Barker III Professorship in Chemical Engineering, UM

UM President/Vice Chancellor Joan Ferrini Mundy provided a brief overview of the UM's request to establish the Elliott R. Barker Professorship. The Elliott R. Barker, III Professorship in Chemical Engineering is presented to the Board for approval. This professorship was created in the University of Maine Foundation in 2017 and will meet the minimum endowment value of \$250,000 needed to establish a professorship within the University of Maine by the end of December 2022. The Barker Professorship is presented now, supported with a University of Maine Foundation endowment valuing \$260,725 as of September 30, 2021. The purpose of this professorship is to attract an outstanding faculty member to the University of Maine or to retain a current, outstanding faculty member in the College of Engineering by providing its Dean with the resources to competitively attract and/or retain outstanding faculty. The income from the endowment shall be used to provide an annual stipend to the individual that shall not be considered as part of the holder's annual salary. The balance of the income may also be allocated by the holder to provide undergraduate and graduate student support, equipment, technical and clerical assistance, travel and other needs related to the teaching, research, and service activities of the holder. The holder of the Barker Professorship shall have an outstanding teaching and scholarly record.

On a motion by Trustee Donnelly, which was seconded by Trustee Cain, and approved by a roll call vote of all Trustees present, the Finance, Facilities, and Technology Committee agreed to forward this item to the Consent Agenda for January 24, 2022 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee and authorizes the establishment of the Elliott R. Barker, III Professorship in Chemical Engineering.

Establishment of the Dan '63 and Betty Churchill Professorship in Climate Policy and International Affairs, UM

UM President/Vice Chancellor Ferrini-Mundy provided a brief overview of the UM request to establish the Dan '63 and Betty Churchill Professorship. The Dan '63 and Betty Churchill Professorship in Climate Policy and International Affairs is presented to the Board for approval. This professorship was created in the University of Maine Foundation in 2020 with a bequest expectancy of \$1,500,000 and a five-year pledge of \$300,000 (\$60,000 per year) to begin funding the position in the 2021-2022 academic year, which surpasses the minimum annual gift requirement for the term appointment. The

purpose of this professorship is to provide the University of Maine with resources to competitively attract and retain outstanding tenure-eligible faculty in the School of Policy and International Affairs through an annual stipend for the holder of the Churchill Professorship. The balance of the income may be allocated for possibilities such as benefits, travel expenses, and other needs related to the teaching, research, and service activities at the discretion of the Dean of the College of Liberal Arts and Sciences in consultation with the Director of the School of Policy and International Affairs. The holder of the Churchill Professorship shall have demonstrated, or have the potential to demonstrate, an outstanding teaching and scholarly record with respect to climate change policy.

On a motion by Trustee Rotundo, which was seconded by Trustee Doak, and approved by a roll call vote of all Trustees present, the Finance, Facilities, and Technology Committee agreed to forward this item to the Consent Agenda for January 24, 2022 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee and authorizes the establishment of the Dan '63 and Betty Churchill Professorship in Climate Policy and International Affairs.

Establishment of the Norman B. Stetson '62 Professorship in Electrical and Computer Engineering, UM

UM President/Vice Chancellor Ferrini-Mundy provided a brief overview of the UM request to establish the Norman B. Stetson '62 Professorship. The Norman B. Stetson '62 Professorship in Electrical and Computer Engineering is presented to the Board for approval. This professorship was created in 2020 with a quasi-endowed fund of \$155,000 held at the University of Maine Foundation, which surpasses the minimum annual gift requirement for the term appointment. As of September 30, 2021, the market value of the fund is \$187,349. The purpose of this professorship is to provide the University of Maine with resources to competitively attract and retain outstanding faculty in the Department of Electrical and Computer Engineering through an annual stipend (not to be considered part of the holder's salary) for the holder of the Stetson Professorship. The balance of the income may be allocated for possibilities such as benefits, summer salary, travel expenses, equipment, technical and clerical assistance, and other needs related to the teaching, research, and service activities of the holder, as well as undergraduate and graduate student support, at the discretion of the Dean of the College of Engineering. The holder of the Stetson Professorship shall have demonstrated, or have the potential to demonstrate, an excellent teaching and scholarly record and strong leadership skills.

On a motion by Trustee Katz, which was seconded by Trustee Rotundo, and approved by a roll call vote of all Trustees present, the Finance, Facilities, and Technology Committee agreed to forward this item to the Consent Agenda for January 24, 2022 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee and authorizes the establishment of the Norman B. Stetson '62 Professorship in Electrical and Computer Engineering.

Renaming of former North Stevens Hall, UM

UM President/Vice Chancellor Ferrini-Mundy provided a brief overview of the UM request to rename the building wing formerly named North Stevens Hall as "Karen L. Boudreau, Esq. Hall" (formal designated name) and "Boudreau Hall" (common name). Stevens Hall (a.k.a. Center Stevens Hall) was built in 1924 as the Arts & Sciences Building. With construction in 1932 of the north and south wings

the original building and adjacent wings were renamed to Stevens Hall, North Stevens, and South Stevens in honor of the College of Arts & Sciences first Dean, James A. Stevens upon his retirement in 1932 and completion of the additional wings. The university has identified an opportunity to rename the North Stevens wing as a result of a substantial donation. Stevens Hall and South Stevens Hall will remain with their current names. After due diligence and careful deliberation and consultation, in accordance with Board Policy Section 803, President Ferrini-Mundy recommended the name of “Karen L. Boudreau, Esq. Hall” (formal designated name) and “Boudreau Hall” (common name) for the building to Chancellor Malloy and he accepted the recommendation. The donors will provide the University of Maine \$1,000,000, with the payment terms of the first 50% (\$500,000) within three (3) months of the Board of Trustees’ approval and the second 50% (\$500,000) at a rate of \$100,000 per calendar year for each of the following years. The donors have the option of paying in advance of this schedule and reducing the amount owed in subsequent years so long as the annual payment deadlines are met. UM will utilize the funds for maintenance, repairs, and/or enhancement or renovation of the facility. The University anticipates the official renaming to be completed Summer of 2022 with a dedication tentatively planned for July 14, 2022.

On a motion by Trustee Cain, which was seconded by Trustee Rotundo, and approved by a roll call vote of all Trustees present, the Finance, Facilities, and Technology Committee agreed to forward this item to the Consent Agenda for January 24, 2022 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee and authorizes the University of Maine System acting through the University of Maine to rename the former North Stevens Hall as “Karen L. Boudreau, Esq. Hall” (formal designated name) and “Boudreau Hall” (common name).

Ferland Engineering Education & Design Center Budget Update

UM President/Vice Chancellor Ferrini-Mundy and Dean of the College of Engineering Dana Humphrey provided a brief overview of the UM request to expend up to an additional \$6 million to complete construction and fit out of the Ferland Engineering Education and Design Center (EEDC), bringing the total authorization to \$78 million. Funding for the increased budget comes from additional privately raised funds. At the March 2020 Board meeting the university requested and was approved to increase the spending authority of the project to \$72 million. At that time, it was noted that a final budget authorization would be required prior to the completion of the project. The current request reflects that and is to cover costs associated with fit out of the facility such as furniture, equipment, and IT fixtures in the building. The project cost is being funded by University revenue bonds supported with State debt service funding, privately raised funds and other resources as identified by the University. Through fundraising, over \$25 million has been raised. This current request is for approval to expend the amount necessary to complete the construction and fit out the facility.

The Trustees and Vice Chancellor Low congratulated UM and Dean Humphrey especially for all of his hard work and dedication to making sure the Ferland EEDC had the funding and support necessary to ensure successful completion of the project.

On a motion by Trustee Donnelly, which was seconded by Trustee Cain, and approved by a roll call vote of all Trustees present, the Finance, Facilities, and Technology Committee agreed to forward this item to the Consent Agenda for January 24, 2022 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee and authorizes the University of Maine System acting through the University of Maine to increase the Ferland EEDC project authorization by \$6 million bringing the total authorization to expend up to \$78 million. Funding for the increased budget will come from additional privately raised funds.

Priority 1 Athletic Field Improvements, UM

UM President/Vice Chancellor Ferrini-Mundy and Chief Business Officer (CBO) Joanne Yestramski provided a brief overview of the UM request to expend up to \$14 million to construct and make improvements to the soccer, softball and field hockey venues, and continue planning and design of the overall Athletics Master Plan. Funding for this work will be from the Harold Alfond Foundation (HAF) grant funding and matching contributions. The Harold Alfond Foundation (HAF) has made a \$90 million commitment to the University of Maine for major upgrades to the athletic facilities and the University is expected to match these funds with \$20 million. The construction and improvements to these athletic fields will be the first phase of a multiyear upgrade to the athletic venues. The mission of the University of Maine's Intercollegiate Athletics program is to provide equitable intercollegiate athletic opportunities, and academic support for hundreds of university students. The renovations and construction will transform Maine's only Division 1 athletics program while improving athlete safety and advancing gender equity. Presently the women's soccer team is playing their games on the baseball field. The work at the soccer venue will entail construction of a soccer facility including playing surface, creation of spectator seating, support facilities, lighting and other related utilities for this venue. The scope of improvements to the softball and field hockey venues during this phase will be dependent on availability of funds remaining outside of the soccer venue and utility costs and will focus on improvements for safety and equity. The project is the first part of the overall campus Athletics Master Plan. Design is currently in process with construction anticipated to start in the spring of 2022, with completion of the first venue in August 2022 before the start of Fall 2022 sport seasons. Additional authorization for costs and additional space as related to the Athletic Master Plan projects funded with the Harold Alfond Foundation grant funding and matching contributions will be presented as the design, funding and scheduling are formalized. UM may borrow against its cash reserves for less than a year while waiting for sufficient HAF grant funds to be received to fund this portion of the work.

On a motion by Trustee Rotundo, which was seconded by Trustee Donnelly, and approved by a roll call vote of all Trustees present, the Finance, Facilities, and Technology Committee agreed to forward this item to the Consent Agenda for the January 24, 2022 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee and authorizes the University of Maine System acting through the University of Maine to expend up to \$14 million to construct and make improvements to the soccer, softball, and field hockey venues, and continue planning and design of the overall Athletics Master Plan. Funding for this work will be from the Harold Alfond Foundation grant funding and matching contributions.

FY22-FY23 IT Capital Spending Plan

Chief Information Officer (CIO) David Demers provided an overview of the University of Maine System request to expend up to \$3.945 million on deferred and emerging technology initiatives to improve disaster recovery/business continuity, enhance information security, network reliability and support effective change management and incident response as we initiate the Repaving MaineStreet initiative. There are several areas of focus covered by this proposal, including:

- Disaster Recovery/Business Continuity – investment in expansion of enterprise storage and virtualization infrastructure along with improved enterprise server backup and replication functionality to ensure system failover capacity. Replacement of aged battery backup systems in the UMS Data Centers.
- Enhancing Information Security – investment in contemporary digital forensics tools to enhance and improve intrusion detection, centralized data collection and incident analysis. Additional expansion of current storage environment for the UMS-wide video surveillance platform is also included.
- Network Reliability – investments in modernizing the UMS IP Address Management system and expanding network firewall capacity by replacing legacy or homegrown solutions with contemporary tools; addressing structured cabling needs that were not included in the Wireless Infrastructure project.
- Change Management/Incident Response – investment in enterprise tools to assist with the management of enterprise system configuration changes and decisions and to optimize ability to receive and address incident reports; expand capacity for load testing and application testing as we initiate the Repaving MaineStreet project.

Trustee Riley asked CIO Demers if he had a report on the IT costs for leased space. CIO Demers did not have that information but stated that he would investigate providing a report on that information.

On a motion by Trustee Erwin, which was seconded by Trustee Cain, and approved by a roll call vote of all Trustees present, the Finance, Facilities, and Technology Committee agreed to forward this item to the January 24, 2022 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee and authorizes the University of Maine System to expend up to \$3,945,000 for deferred and emerging technology initiatives. The funding source will be previously earned temporary investment income.

300 Fore St. Renovation and Fit Out Increase, UM and UM School of Law

Chancellor Malloy, Vice Chancellor Low and Dean of the Maine School of Law Leigh Saufley provided an overview of the Maine School of Law request to increase the authorization for the Portland, 300 Fore Street renovation and fit out project by \$5,500,000 for a total expenditure of up to \$11,500,000. In September of 2021, the Board authorized an initial \$6 million. Recognizing uncertainties in the construction materials and labor market it is anticipated that additional requests may be needed. Timing of the project is such that the current request is necessary to minimize impacts to the schedule and associated further cost increases. Funding will come from the Bobby Monks & Bonnie Porta gift to Maine Center Ventures for Maine Law/Maine Center occupancy of 300 Fore Street, \$2,500,000 from the University of Maine as well as up to \$8,000,000 in funding sources identified by the Treasurer and Chancellor. With the long-term lease and potential purchase of 300 Fore Street to house the University of Maine School of Law as well as the Maine Professional and Graduate Center, the Graduate School of Business, and other University of Maine departments, changes to the space are needed to accommodate the classrooms, student collaboration space, library space, and faculty and staff offices. Because the nature of this project involved seizing the opportunity to secure the space when it was available, the final cost of the full renovations is still being estimated and evaluated. The team continues to look for ways to minimize these costs, while assuring a professional building. The current request will allow the project to move into construction in January with a goal of completing construction in the summer of 2022. Design of the project is substantially complete, and bids are being reconciled through the

CM@Risk contractor. The guaranteed maximum price is due from the contractor in early January. Based on preliminary review of that number, it is clear that additional funding will be needed. However, waiting until then for this approval will jeopardize the ability to complete the project for fall 2022 move in. The current goal is to occupy and hold classes here at the start of the fall 2022 semester. This is a very tight schedule especially given current shortages in the construction labor market as well as extended material lead times. The team is working diligently to achieve this goal. The passage of this resolution will preserve the opportunity to achieve the fall 2022 goal schedule at the lowest cost. Deferral of consideration will jeopardize the timeline and cost.

On a motion by Trustee Cain, which was seconded by Trustee Rotundo, and approved by a roll call vote of all Trustees present, the Finance, Facilities, and Technology Committee agreed to forward this item to the Consent Agenda for January 24, 2022 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee, and authorizes the University of Maine and the University of Maine School of Law acting through the University of Maine System to expend an additional \$5,500,000 for a total of \$11,500,000 for the design, permitting, renovation and fit out of space at 300 Fore Street Portland. The funding sources will be gifts and other sources as identified by the Vice Chancellor for Finance and Administration and Treasurer and the Chancellor.

Wieden Hall Renovation – Project Budget Modification & Internal Loan Request, UMPI

UMPI President Ray Rice and CBO Betsey Sawhill provided an overview of the UMPI request to increase the budget for the Wieden Hall renovation project by \$2,500,000 for a total project budget of \$6,257,000. The university also requests authorization to fund this additional budget request of up to \$2,500,000 through an internal loan. Any outstanding loan amount will be reduced as gift funds are received. In May of 2021, the Board authorized a budget of \$3,757,000 for this project with the understanding that additional funding would be required. The funding for the initial authorization is through 2018 State bond funds. The current project budget request is for a total of up to \$6,257,000 with the additional \$2,500,000 to be funded through an internal loan and/or gift funds. Due to timing the project was broken into two phases. The first phase, a new electrical service to the building, was completed over the summer of 2021. Phase two of the project will include roof and structure replacement and reinforcements, boiler and fire protection system upgrades, and multiple upgrades to the gymnasium proper. Other areas of the building with known deficiencies will not be addressed at this time due to a lack of funding. The phase II work will be bid following Board authorization, with construction to begin as soon as possible in 2022 and completion in early 2023. The building will be partially occupied during most of construction.

After the presentation the Committee had some brief discussion surrounding the details of the UMPI and System internal loan and the future use of the renovated space.

On a motion by Trustee Doak, which was seconded by Trustee Donnelly, and approved by a roll call vote of all Trustees present, the Finance, Facilities, and Technology Committee agreed to forward this item to the Consent Agenda for the January 24, 2022 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee and authorizes the University of Maine System acting through the University of Maine at Presque Isle:

- To increase the total renovation budget of the Wieden Hall Renovation to \$6,257,000, and,
- To approve an internal loan of up to \$2.5 million for the Wieden Hall Renovations.

UMS Talent, Research & Innovation (TRI-Maine) and Maine Jobs & Recovery (MJRP) Potential Capital Projects Update

Vice Chancellor Low, Vice Chancellor Ferrini-Mundy and UM Vice President for Innovation and Economic Development Jake Ward provided an update on the proposed MJRP-funded capital projects that are expected to be brought to the Board for approval over the next two years, as well as the alignment of the proposed projects with System and State priorities and plans. UMS will invest \$35 million in Maine Jobs & Recovery Plan (MJRP) funds provided by Governor Mills and the Maine Legislature from the State's share of American Rescue Plan dollars to directly address negative impacts of the pandemic and accelerate the talent development, research and innovation necessary for Maine's equitable recovery, long-term economic growth and global competitiveness. UM was also selected to lead a Department of Commerce Economic Development Administration Build it Back Better Regional Challenge (EDA BBBRC) planning grant for the Maine's Forest Bioeconomy. This planning grant includes potential capital construction projects on the Orono campus. The presenters provided details of the EDA BBBRC planning grant and submission of the full proposal to EDA for capital construction funds in March 2022. Of the 60 proposals submitted it is projected that 30 grants will be awarded.

Science Building Renovation for Dubyak Center Expansion, USM

USM President Glenn Cummings, CBO Alec Porteous, and Dean of Science, Technology, & Health Jeremy Qualls provided an overview of the USM request to expend up to \$2.5 million for renovation to expand its Michael E. Dubyak Center for Digital Science and Innovation located on the second floor of the Science Building on the Portland Campus. Funds for this project will come from \$1.5 million in Maine Job Recovery funds and \$1 million in 2018 State bonds. The renovation would provide a physics classroom, digital computer classroom, an innovation technology café, research labs, staff offices and spaces for collaboration. By keeping the existing structure and shell in place, the project consists primarily of an interior fit-up with the exception of some minor mechanical reconfiguration to serve the new program spaces and an upgrade to the mechanical systems serving an existing server room to remain. The Center will integrate efforts across USM academic departments and colleges, local industry, Roux Institute, Maine Med Innovation Cohort, Maine Medical Center Research Institution, and the University of Maine System. Funding would be used to develop approximately 6,500 square feet of underused, open space on the second floor of the Science Building on USM's Portland Campus. This proposal strongly supports the UMS Transforms and MCECIS initiative. It supports COVID recovery for the State. The Center would assist with three COVID needs: (1) provide a pipeline to replenish and grow Maine's workforce including K-12 opportunities; (2) assist small businesses and Maine Health on product innovation; and (3) assist households, small businesses, and nonprofits with digital and cybersecurity support. Additionally, the project supports bond-funded priority to increase the technical workforce. The Center would expand the State's ability to grow digital expertise and community technical support. Design is currently in process with construction to start in May 2022 at the end of the semester with completion in August 2022 before the start of Fall 2022 semester.

The Committee had a discussion about the pathways being developed with the Roux Institute and the collaboration with the Maine College for Computing and Engineering.

On a motion by Trustee Rotundo, which was seconded by Trustee Cain, and approved by a roll call vote

of all Trustees present, the Finance, Facilities, and Technology Committee agreed to forward this item to the Consent Agenda for the January 24, 2022 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee and authorizes the University of Maine System acting through the University of Southern Maine to expend up to \$2.5 million for renovation to expand its Michael E. Dubyak Center for Digital Science and Innovation located on the second floor of the Science Building on the Portland Campus. Funding for this project would be from Maine Jobs Recovery funds and 2018 State Bonds. The approved initial spending limit is set at \$1,000,000 with the additional \$1,500,000 to be authorized by the Chancellor and Vice Chancellor for Finance and Administration & Treasurer contingent upon obtaining confirmation of the Maine Jobs Recovery funds.

Science Building Renovation for Inter-Professional Education (IPE) Lab, USM

USM President Glenn Cummings, CBO Porteous, and Dean Qualls provided an overview of the USM request to expend up to \$900,000 to create an Inter-Professional Education Lab by renovating the basement level of the C-wing of the Science building on the Portland campus. Funding will come from gift funds. The renovation will construct a new mock home health space for a community health lab, increasing the OSCE (Objective Structured Clinical examination) space. The renovation includes a build out of a flex room for debriefing/classroom/lab space and a smaller debrief/collaboration space and a welcome center. The project also includes replacement of HVAC controls and upgrades to lighting to improve energy efficiency of the spaces. This project supports the initiative to increase the number of nurses and healthcare providers for the State of Maine. The project directly impacts a number of departments within the College of Science Technology and Health (CSTH) including but not limited to School of Nursing, Athletic Training, Occupational Therapy, Linguistics, Recreation and Leisure, as well as programs outside of CSTH such as the School of Public Health and the School of Social Work. The project is donor funded with funds already received. Design is currently in process with construction anticipated to start in May 2022 at the end of the semester with completion in August 2022 before the start of Fall 2022 semester. This request is pursuant to Board of Trustees Policy 701 which requires projects with a total cost of more than \$500,000 to be considered by the Board of Trustees or its Finance, Facilities and Technology Committee. In this case the authorization is within the purview of the Committee. The project budget is estimated at \$900,000 and will be funded by gift funds already received.

On a motion by Trustee Doak, which was seconded by Trustee Gardner, and approved by a roll call vote of all Trustees present, the Board of Trustees acting through the Finance, Facilities, and Technology Committee, authorized the University of Southern Maine acting through the University of Maine System to spend up to \$900,000 to create an Inter-Professional Education Lab space located in the basement of the C-Wing of the Science building on the Portland campus. Funding for this project will be from gift funds.

Renovation of 274 Front Street for Expansion of UMF Sweatt-Winter Child Care and Early Education Center

UMF Chief Business Officer (CBO) Laurie Gardner and Dean of the College of Education, Health, & Rehabilitation Kathy Yardley provided an overview of the UMF request to spend up to \$3,100,000 to conduct a renovation by replacement of UMF's Sweatt-Winter Child Care Center which includes early childhood programming and workforce training opportunities. This cost is in addition to the February 2019 purchase price of \$850,820 that was approved by the Finance, Facilities & Technology Committee

and accepted by the Board of Trustees in January 2019. This phase of the project budget consists of the renovation portion of the project to renovate 274 Front Street to move its Sweatt-Winter Child Care Center from the middle of the campus into a newly renovated Sweatt-Winter Child Care and Early Education Center located at the entrance to campus. The new facility will directly address the impacts of the pandemic, including reducing educational and economic disparities. There is a positive correlation between the rigorous preparation and degree attainment of early childhood educators and the outcomes of their students, especially those who are at-risk. Additionally, the expanded center will ensure more young children in Franklin County have access to quality early learning so their parents can fully participate in the workforce and improve their own economic outlook and that of this rural region. The Governor has recently committed to expand public Pre-K for which a four-year teaching degree is typically required. There is an even more pressing need for qualified and certified early educators and Maine's 10-year economic plan and the Economic Recovery committee recommends investments that grow the early childhood educator workforce and increase access to quality, affordable early learning and care. This is a shovel-ready project. UMF plans to modernize and expand its nationally accredited childcare center by renovating a former call-center it has already purchased into a 10,384 square-foot state-of-the-art, multi-use, all-inclusive childcare and academic facility offering direct experience for students enrolled in undergraduate and graduate early childhood education classes. The project does not result in an increase in square footage. The schematic design is complete, the bid package is being developed and tentative advertisement is scheduled for January 25, 2022. The estimated opening of the expanded facility is scheduled for mid-January 2023.

On a motion by Trustee Cain, which was seconded by Trustee Gardner, and approved by a roll call vote of all Trustees present, the Finance, Facilities, and Technology Committee agreed to forward this item to the January 24, 2022 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendation of the Finance, Facilities and Technology Committee and authorizes the University of Maine System acting through the University of Maine at Farmington to expend up to \$3,100,000 comprised of 2018 Bond, Congressionally Directed Spending earmark, Foundation award(s) and the Maine Job Recovery Act, for renovation to 274 Front Street as the new home of the Sweatt-Winter Child Care and Early Education Center. The approved initial spending limit is set at \$1,500,000 with the additional \$1,600,000 to be authorized by the Chancellor and Vice Chancellor for Finance and Administration & Treasurer contingent upon obtaining confirmation of the Maine Jobs Recovery funds as well as the Congressionally Directed Spending earmark.

FY2021 Annual Report on Gifts, Fundraising and Endowments

UMS Director of Accounting Darla Reynolds provided a very brief overview and highlights of the FY2021 Annual Report on Gifts, Fundraising and Endowments.

President and Chief Executive Officer (CEO) of the USM Foundation Ainsley Wallace and President and CEO of the UM Foundation Jeff Mills provided a brief overview of their respective Foundations regarding gifts, fundraising & endowments. The presenters explained the nuances of Independent Foundations and the different phases of fundraising campaigns. They also provided information surrounding the UMS TRANSFORM/UM Graduate and Professional Center collaboration between the UM Foundation, USM Foundation and the University of Maine Law School Foundation.

The UM Foundation was established in 1934 and is an independent 501(c)(3) organization. It operates with its own elected Board of Directors, subject to the ultimate control of the membership and has about 40 employees. Endowment: \$444,935,343 (UM Foundation/UM Orono combined and \$306,123,336

UM Foundation only). The UM Foundation has two locations, one in Orono and one in Falmouth. The UM Foundation completed the Vision for Tomorrow \$200 million campaign ahead of goal at \$208 million in 2020 (record breaking). The UM Foundation began the silent phase of a new campaign on July 1, 2021. The UMS TRANSFORMS fundraising is a priority. The UM Foundation raised \$29 million in 2019, \$26 million in 2020, and \$33 million in 2021.

The USM Foundation was established in 1996 and is an independent 501(c)(3) organization. It became an organization with employees in 2018 and operates with its own elected Board of Directors. The USM Alumni Association falls within USM Foundation. The USM Foundation has 16.5 full time employees. The USM Endowment is \$44.9 million (USM/USMF combined). The USM Foundation has one location in Portland. The USM Foundation launched the Great University Campaign on July 1, 2020, which is the largest campaign in USM history. This campaign is currently in the quiet phase. The projects the campaign will fund include scholarships, student support, USM Center for the Arts, USM Career & Student Success Center, and Programs for Excellence. The USM Foundation raised \$7.3 million in 2019, \$5.2 million in 2020, and \$15.6 million in 2021.

Capital Project Status Report and Bond Projects Update, UMS

Director of Capital Planning and Project Management Carolyn McDonough provided an overview of the UMS Capital Project Status and Bond Project Status reports.

The report reflects a total of 23 projects reflecting two additional projects since the last report. While the number of Board approved projects has remained in the range of about 20 for the past few years, the total dollar value of these approved projects, at over \$200 million, has increased nearly four times the value seen just two years ago. Projects continue to move forward at this time; however, previously reported pandemic related impacts continue to be an issue. Various material shortages and delays continue, causing potential schedule and cost impacts to projects.

The special portion of this report calling out only projects funded with the 2018 State bonds reflects forty-nine (49) projects; a decrease of two projects. The projects are currently estimated to account for approximately \$44 million of the \$49 million in voter approved general obligation bond funding. Over \$20 million of that has been expended. Supplemental funding is being leveraged for some of these projects and the total estimated project value across all funds is nearly \$56 million, including the bond funding and other project resources.

UM temporary increase in space:

To support the continued growth of the Advanced Structures and Composites Center and in anticipation of the new GEM addition, the University is procuring and installing temporary office trailers to accommodate staff working at the facility. These office trailers result in a temporary increased square footage to the campus but are not permanent.

Harold Alfond Foundation (HAF) Grant funded projects:

A design team was selected and scoping and definition for the UMaine Athletics projects are underway. Master Planning for the MCECIS portion of the work continues.

USM Portland Development Project:

Structural steel and interior and exterior wall panel installation continues on three wings of the Portland Commons residence hall. Superstructure framing of the Career and Student Success Center is well underway.

UM Ferland Engineering Education & Design Center Project:

Painting has begun in some areas on the third floor. Mechanical, electrical and plumbing (MEP) rough-in continues in the penthouse and is nearing completion on the second floor with drywall hanging, taping and finishing underway. Interior wall framing is well underway on the first floor with MEP rough-in following. The temporary steam heat source for the building for this winter is operational, maintaining appropriate temperatures. The main electrical switch gear is being connected in the basement in preparation of pulling the secondary cable into the building. The brick veneer installation has progressed to the south-west corner of the building. The granite veneer installation is underway on the west side of the building. Window frame and glazing installation continues to follow the brick veneer work and is in progress on the east side of the building. The project continues to track close to the original project schedule.

UM Advanced Structures and Composites Center (Center) – reporting on W2 expansion, Thermoplastics Lab and equipment projects (5100316, 5100414, 5100432).

The above listed projects have been on the Capital Project Status report since the last increase authorization in 2016. While construction of the expansion was complete in 2017, additional funding remained in the projects to purchase equipment and fit out the Thermoplastics laboratory. The Thermoplastics equipment project and funding were added to the W2 expansion project to account for the equipment purchased for the new space during construction. The remaining funding will continue to be used as allowed for in the grant/gift award language. Per Board policy, since this is funding for research equipment, there is no need to keep this project listed in the Capital Project status report as the actual capital construction and related equipment procurement and installation is complete. Therefore, as of the next meeting, this group of projects will be removed from the report.

FY2021 Sole-Source Procurement Report

There was no presentation of this agenda item; however, the Trustees were provided an opportunity to ask questions about the report.

Additional information about the meeting can be found on the Board of Trustees website:

<https://www.maine.edu/board-of-trustees/meeting-agendas-materials/finance-facilities-technology/>

Adjournment.

Heather A. Massey for
Ellen N. Doughty, Clerk