Board of Trustees

Finance, Facilities & Technology Committee

July 15, 2021 9:00 am Via Zoom

The public is invited to view the meeting on YouTube. The link to the Board of Trustees YouTube page can be found the Board website: https://www.maine.edu/board-of-trustees/

AGENDA

9:00am – 9:05am	Call the meeting to order and Roll Call
9:05am – 9:35am	EXECUTIVE SESSION The Finance, Facilities, & Technology Committee will enter Executive Session under the provision of: 1 MRSA Section 405 6-C.
9:35am – 9:55am TAB 1	Adaptive Reuse of Coburn and Holmes Hall – Public Private Partnership Authorization, UM
9:55am – 10:15am TAB 2	Capital Projects Status Report and Bond Projects Update, UMS
10:15am – 10:45am TAB 3	Review of IT Projects with a Value of \$250,000 or Greater, UMS

Action items within the Committee purview are noted in green. Items for Committee decisions and recommendations are noted in red.

Note: Times are estimated based upon the anticipated length for presentation or discussion of a particular topic.

An item may be brought up earlier or the order of items changed for effective deliberation of matters before the Committee.

University of Maine System Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Adaptive reuse of Coburn and Holmes Hall – Public-Private Partnership

Authorization, UM

INITIATED BY: James O. Donnelly, Chair

BOARD INFORMATION: BOARD ACTION: X

BOARD POLICY:

701 – Budgets, Operating & Capital 802 – Disposition of Real Property

UNIFIED ACCREDITATION CONNECTION:

N/A

BACKGROUND:

a. Summary of the request:

The University of Maine System acting through the University of Maine (UM) requests authorization to complete negotiations and enter into a Definitive Agreement for a public private partnership (P3) with Radnor Property Group LLC (Radnor or Developer). The P3 agreement will include a ground lease of the properties surrounding Holmes and Coburn Halls and the buildings proper for 99-years with ownership returned to UM at the end of the 99 years and with a purchase option after 75 years. The result of the P3 will be the adaptive reuse of Coburn Hall and Holmes Hall, unused facilities on the Orono Campus, into a combined 87-bed on-campus boutique hotel. To complete the reuse Project, the development team proposes to renovate both buildings as well as build an addition of approximately 24,800 square feet to Holmes Hall. The Developer is estimating this endeavor to cost approximately \$17.2 million. Annual rent paid to the University will begin at \$30,000 with a 5% escalation factor every five years.

This request is pursuant to Board Policy 802, Disposition of Real Property, which requires leases with a total value of \$100,000 or more or a term of 5 years or more to be considered by the Board of Trustees or its Finance, Facilities and Technology Committee. In this case, the request is for the committee to approve and forward to the full Board for consideration. This request is also pursuant to Board Policy 701, Budgets, Operating & Capital. The total Project costs are estimated to be \$17.2 million. The Developer intends to obtain both historic tax credits and new market tax credits to reduce the amount of up front capital they will need. Since the eligibility of the new market tax credits for the Project is not certain, the University agrees to contribute up to \$1.7 million in funding should those credits prove unavailable. The university would cover these costs through auxiliary reserves and annual capital budgeted expenditures.

b. Overall requested budget and funding source:

As this Project is structured to be a P3 project, the funding for the design, renovation and construction will be through the Developer. In accordance with the executed, non-binding Letter of Intent dated June 25, 2021, if UM elects to not proceed with the Project during the

7/1/2021

negotiation period, UM must reimburse the Developer for its third-party due diligence costs, capped at \$400,000 until the Project is approved by the Board of Trustees. Once the Definitive Agreement is executed and as described in (a.) above, the university will be committed to cover up to \$1.7 million should the Developer not succeed in obtaining new market tax credits for the project. This would bring the total amount of potential University funds to \$2 million, including University incurred consulting and legal expenses for the Project. Should this happen, the University proposes to cover the expenses with auxiliary reserves and annual capital budgeted expenditures.

- c. More detailed explanation of rationale for project and metrics for success of the project: As described in the September 2020 information item to the Board (attached), these properties have been previously identified for reuse or disposition. Through a study performed by P3 consultant, Brailsford & Dunlavey, it was determined that a hotel concept delivered by way of a public-private partnership which would allow the use of federal and state Historic Tax credits was both economically viable and strategically beneficial. Radnor will be responsible for ensuring the viability of the hotel.
- d. Explanation of the scope and substance of the project as needed to supplement (a) and (c) above:

Beginning in December 2020, the University sought qualified responses through RFP #2021-017 University of Maine (UMaine) Public Private Partnership (P3) for Historical Buildings Redevelopment for Office and Hotel concepts. Upon completion of the selection process the University of Maine Project Team awarded the RFP to Radnor Property Group, LLC for the renovation of Coburn Hall and Holmes Hall and construction of a 24,800 square foot addition to Holmes Hall for a combined 87-bed on-campus boutique hotel.

Radnor Property Group, LLC and the University are operating under a Letter of Intent / Term Sheet that will terminate upon execution of the Definitive Agreement OR the date of construction / renovation commencement in February of 2022 with substantial completion April 30, 2023 and opening June of 2023.

e. Changes, if any, in net square footage or ongoing operating costs resulting from the project: The Project is expected to include an addition to Holmes Hall of approximately 24,800 square feet. The terms of the partnership include a ground lease of these facilities and the surrounding site to Radnor, effectively reducing the University's footprint for the term of the lease. The University may agree to continue some level of services (for example plowing and mowing) for the site. In the event that The Project does not achieve projected Net Operating Income (NOI) on an annual basis, the University will provide financial support to The Project. This support will be in the form of a room guarantee and will be capped at 3,750 rooms (calculated at the average daily room rate submitted in The Project's pro forma). The cap for the University for the first year of operations is \$450,000. This University support will be in effect for the first 25 years of the lease. Currently, UM incurs approximately \$100,000 in annual operating costs to maintain Coburn and Holmes Halls in their current vacant state.

The terms of the agreement also include an opportunity for additional rent income. In the event the Project exceeds financial projections, the University will participate in additional rent income by receiving 15% of the Net Operating Income in excess of projections.

The expectation is that the University will see a decrease in annual internal costs for the maintenance and operation of these facilities and will benefit from the adaptive reuse of them.

- f. Budget for the project and further elaboration on funding source and selection as needed to supplement (b):
 - Funding for the development Project will be provided by Radnor through various sources including but not limited to private equity, debt as well as federal and state historic tax credits. Radnor has provided Project pro-forma projections and business plans indicating positive cash flow for the properties beginning no later than the second year of operations.
- g. Alternatives that were considered to meet the need being addressed by this project: As described in (c.) above and in the September, 2020 board information item.
- h. Timeline for start, occupancy and completion:
 Radnor anticipates executing the Definitive Agreement no later than September of 2021.
 Construction would begin in February of 2022 with completion in spring of 2023 and opening in summer of 2023.
- i. Timeline for any further consideration or action anticipated to be needed by the Board or its committees regarding this Project if full authority is not being requested from the outset. At this time, no additional consideration is anticipated to be needed.
- j. Additional information that may be useful for consideration of the item.
 The current Net Asset Value (NAV) and Renovation Age for the buildings are as follows: Coburn NAV -13%; renovation age 120; Holmes NAV 14%; renovation age 120.

Upon completion of the renovation and new construction, the facilities will be reset to nearly 100% NAV and 0 renovation age, however as leased properties they will not be included in the University's annual facility benchmarking. The Definitive Agreement will include a requirement for maintenance of the new facilities at a First-Class Condition through the life of the Project and will be transferred to the university in such condition upon termination of the agreement.

TEXT OF PROPOSED RESOLUTION:

That the Finance, Facilities, and Technology Committee, approves the following resolution to be forwarded for Board of Trustee approval at the July 26, 2021 Board Meeting:

That the Board of Trustees authorizes the University of Maine System acting through the University of Maine to pursue a public private partnership through a 99-year ground lease and Definitive Agreement with Radnor Property Group, LLC for the building redevelopment of Coburn Hall and Holmes Hall, a 24,800 square foot addition to Holmes Hall, and to expend the amount of up to \$2,000,000 for the development. All final terms and conditions shall be subject to review and approval by General Counsel and the University Treasurer.



AGENDA ITEM SUMMARY

1. NAME OF ITEM: Adaptive reuse of Coburn and Holmes Halls –

Market Demand and P3 Project Update, UM

2. INITIATED BY: Mark R. Gardner, Chair

3. BOARD INFORMATION: X BOARD ACTION

4. OUTCOME: BOARD POLICY:

Enhance fiscal positioning

Support Maine through research and
economic development

702 – Budgets Operating & Capital
712 – Deby Policy
802 – Disposition of Real Property

5. BACKGROUND:

Pursuant to the update presented at the October 302019 meeting of this Committee and other prior briefings, the University of Maine System acting through the University of Maine continues to pursue Adaptive reuse of Coburn and Holmes Halls, unused facilities on the Orono campus. These building have been previously identified for resuse or disposition, yet are historic properties. The University of Maine, has utilized the P3 consultant Brailsford & Dunlavey to analyze the nature of the facilities for potential private redevelopment for future uses that would be compatible with the Univeristy of Maine eduction, research and public service mission. The University of Maine established a Project Team of University of Maine and University of Maine System staff to adivise B&D and the Project Team participated in the evalutation, ananlysis and determination of market demand. The Project Team and B&D believe office and hotel concepts, through a public-private partnership that takes advantages of the federal and state Historic Tax Credit Program, are both economically viable and strategically beneficial options to pursue for adaptive reuse of Coburn and Holmes Halls. A companion briefing document reviewing this initiative, the Project Team recommendations, and schedule to move forward is attached as part of this briefing.

Following the reccomendations from B&D and the Project Team, the University of Maine plans to purse a a qualifications-based, public, competitive solicitation in search of potential partners for the project. That solicitation is planned to be in the market place in the fall of 2020, potentially as soon as before the end of September 2020. Exactly how the University of Maine pursues either of the proposed reuses, whether through the active solicitation or some other mechanism, remains to be determined and confirmed based on responses to the RFQ and ongoing diligence by the University of Maine. Based on positive results of the RFQ, the University expects to request further Board consideration over the fall 2020/winter 2021 period.

8/25/2020







Adaptive Reuse of Historic Coburn and Holmes Halls

Finance, Facilities and Technology Committee



7.15.21



INITIATIVE OVERVIEW

CURRENT STATE

- Coburn and Holmes Halls are designated historic buildings on the University of Maine campus in Orono.
- Both buildings have been vacant since 2009 and in need of significant investment in maintenance and accessibility upgrades.
- Both buildings have large amounts of deferred maintenance (\$10 to \$12 million) and cost the University over \$100,000 annually to heat and minimally maintain.

BRAILSFORD & DUNLAVEY

- In October of 2019 UM/UMS engaged B&D to analyze the market potential for private investment for the adaptive reuse of Coburn and Holmes Halls.
 - B&D worked with the core team to understand UM/UMS strategic goals as well as the economic requirements for private investment.
- B&D's initial assessment was finalized in May 2020.

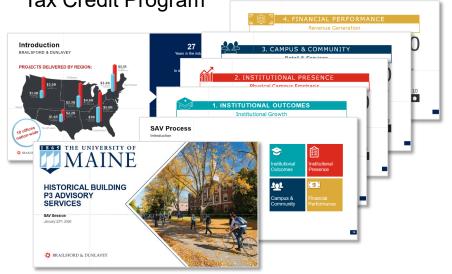


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BRAILSFORD & DUNLAVEY INITIAL ASSESSMENT

 Two market segments achieve both the strategic outcomes for UM and economically viable; Office Space and Hospitality

 Public-private partnership take advantage of state and federal Historic Tax Credit Program

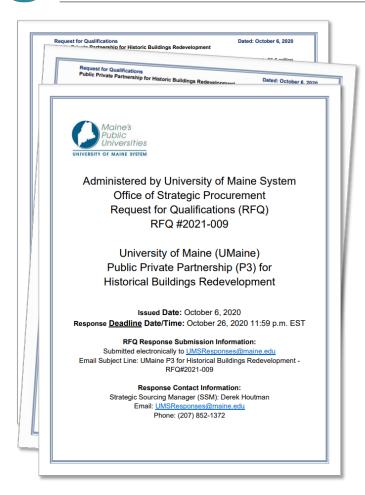


- Risk transfer work session concluded that optimal delivery and financing structure is a private equity transaction
 - Reduces risk to UMaine
 - Achieves strategic outcomes of adaptive reuse and elimination of deferred maintenance
 - Economically viable because of tax credits
 - Leverage private investment to achieve a very valuable new asset for the campus and community
 - Generates more property tax for Orono
- Next steps identified
 - Use RFQ to identify market interest
 - Follow with RFP to make official award

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RFQ SOLICITATION PROCESS

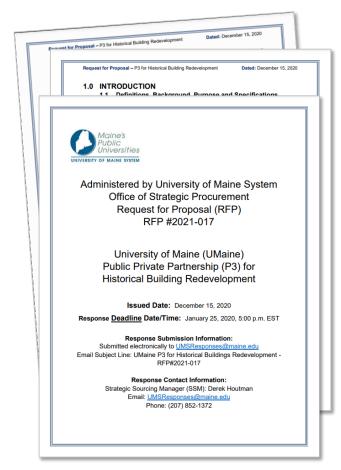


- Request for Qualification (RFQ) 2021-009 was posted publically on October 6, 2020
 - Pre-bid zoom event was held on October 14, 2020 to allow UM/UMS/B&D to speak directly to interested parties about the project
 - 4 responses were received ahead of the November 30, 2020 deadline
 - Elliott Sidewalk Communities (Maryland)
 - Orion Student Housing (Massachusetts and Texas)
 - Pike Properties (Maine)
 - Radnor Property Group (Pennsylvania)
- All 4 developers were deemed qualified through the RFQ process and invited to respond to the RFP

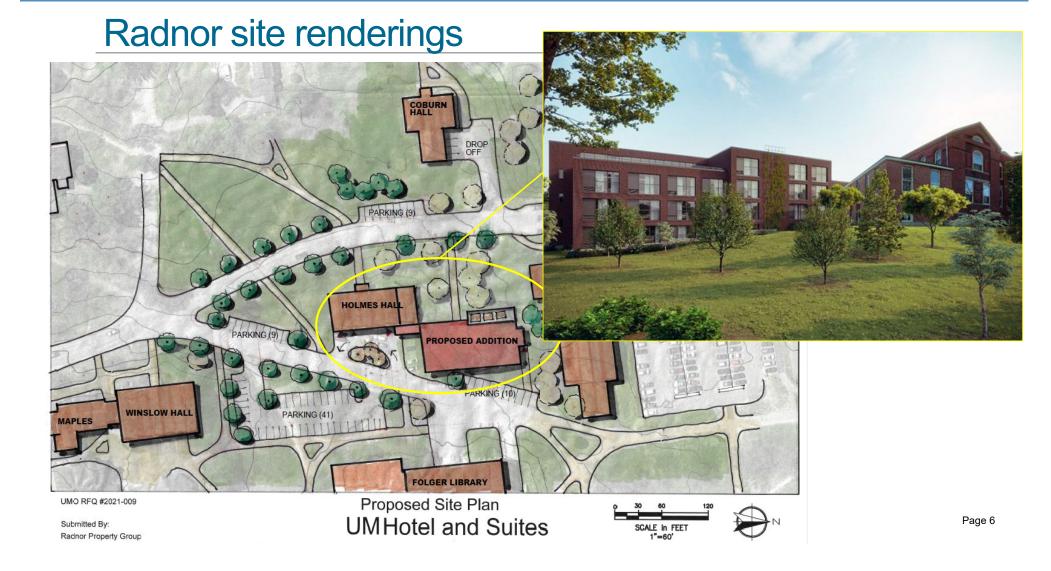
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RFP SOLICITATION PROCESS



- Request for Proposals (RFP) 2021-017 was posted on December 15, 2020
- 3 out of 4 qualified respondents submitted proposals for boutique hotels.
- The UMS/UM P3 core team held interviews on February 26, 2021
- On March 2, 2021, the UMS/UM core team evaluated and scored the 4 proposals
- On April 21, 2021, the core team made the award to Radnor Property Group



Radnor Property Group

Radnor's partners for this project include:

- Archetype Architects Portland, ME
- Carroll Associates Portland, ME
- Wright-Ryan Construction Portland, ME
- MacRostie Historic Advisors Augusta, ME
- Maine Course Hospitality Group Freeport, ME

Radnor's experience with similar P3 historic redevelopment projects:



Bucknell University Downtown Project (2007-2015)

Philadelphia Episcopal Cathedral Project (2013-2015)





YMCA/Wilkes University Redevelopment (2011-2012)

> King's College O'Hara Hall (2008-2009)





TERMS OF ENGAGEMENT WITH RADNOR

UMaine signed a non-binding term sheet with Radnor on June 25, 2021 that outlines the terms to be included in definitive agreements

- Coburn and Holmes Halls will be leased to Radnor Property Group for 99 years for the construction and management of an 87 room boutique hotel
- If Radnor opts to sell the asset, UM/UMS will have the right of first refusal for purchase
- Asset returned to UM/UMS after 99 years in "first-class condition"
- UM/UMS have the option to buyout the project at 75 years and the parties will work to identify additional buyout times that will be identified in definitive agreements
- Radnor brings a combined \$17.2 million in total investment (including tax credits) to the project (assumes that the project is awarded \$1.7million in New Market Tax Credits; if the project is not awarded NMTC, UM would have to fund \$1.7million)
- UM guarantee; If the project does not achieve underwritten net operating income, UM will fund the gap up to a cap (the cap for the first year of operation is \$450k) UM guarantee will cease to be in effect after 25 years

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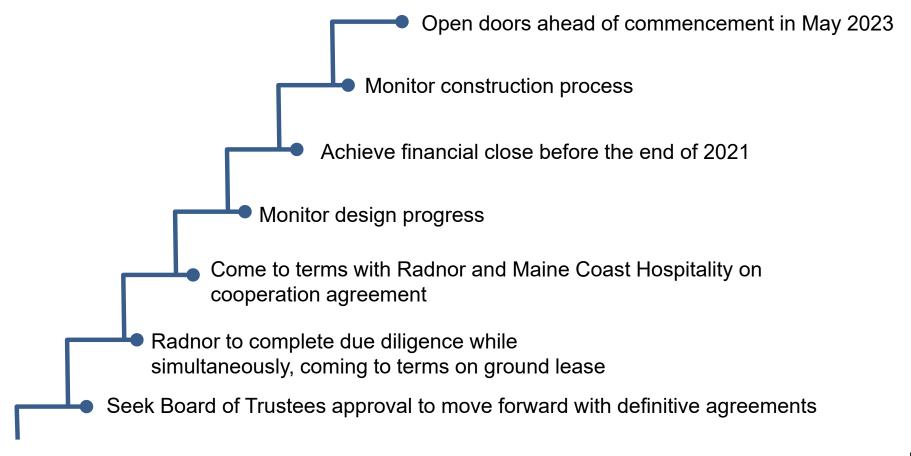
BENEFITS TO UMAINE



- Private company running the business and investing in UMaine
- Two beautiful and historic buildings but vacant since 2009 with approx.
 \$12 million in deferred maintenance converted into useful assets for the UMaine community.
- \$17.2 million private investment (if NMTC are awarded) into the University
- First on-campus hotel for any UMS campus
- Quality, on-campus accommodations for people visiting the University for work, athletics or entertainment purposes
- Premier accommodations run by a first-class operator of hotel/lodging
- Multiple revenue streams from the project
 - Annual lease payment of \$30k (increased 5% every 5 years)
 - Catering and event revenue for Auxiliary Services
 - · Upside revenue sharing if projected net operating income is exceeded

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8 NEXT STEPS









Thank you



University of Maine System Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Capital Projects Status Report and Bond Projects Update, UMS

INITIATED BY: James O. Donnelly, Chair

BOARD INFORMATION: X BOARD ACTION:

BOARD POLICY:

UNIFIED ACCREDITATION CONNECTION:

BACKGROUND:

Capital Project Status Report

Executive Summary

Overview:

Attached is the Capital Project Status Report for the July 15, 2021 meeting of the Finance, Facilities and Technology Committee. The report reflects a total of 21 projects. One project was removed and four new projects were added after being approved by the Board in May: USM Steam Line, UMPI Wieden Renovation, UM ASCC Addition GEM Lab and UMA Randall Hall.

In reviewing the "Total Approved Funding by Source" graph at the end of this report, a new funding category, Campus Funded Financing, is included. This category demonstrates the use of interim financing in the form of a Bond Anticipation Note (Note) as approved at the March 2021 meeting of the Board. On May 27th, the UMS closed on \$43 million in interim debt financing issued for the UM Ferland Engineering, Education & Design Center and the USM Portland Commons and parking garage projects. Payment of the principal amount of the Note may be made anytime 12 months after, but no later than 14 months after, the closing date. This Note will be refunded primarily with University issued revenue bonds but UMS may refund portions of it with other funding sources as available and permissible like gift monies.

COVID-19 Impact on Capital Construction:

Projects continue to move forward at this time however, impacts continue.

- Projects previously placed on hold have been re-visioned. One remains on hold.
- Previously reported impacts continue to be relevant.
 - o In particular, suppliers continue to notify contractors of material shortages and delays with potential schedule and cost impacts to our projects.

Bond Project Status Report:

The special portion of this report calling out only bond projects reflects forty-five (45) projects; an increase in one project since the last report: UMA's Randall Welcome Center. The projects

7/1/2021

are currently estimated to account for approximately \$45 million of the \$49 million in voter approved general obligation bond funding. Nearly \$14 million of that has been expended.

Supplemental funding is being leveraged for some of these projects and the total estimated project value across all funds currently stands at over \$57 million, including the bond funding and other project resources. As of this report this number is approximately \$4 million less than previously reported, mainly due to the reduced size of UMA's Welcome Center project and the campus funding that had been intended to come with the larger project. The University continues to invest in additional projects as well.

- Ten (10) of the active bond projects also appear on the Capital Project Status Report with approved budgets above board threshold.
- Two (2) projects are expected to be brought to the board for additional authorization as design progresses but are currently in design and pre-design phases with budgets below the board approval threshold.
- The remaining bond funded projects do not have budgets that meet the threshold for Board of Trustees consideration and are therefore not present on the Capital Projects Status Report. As projects are closed out they will be moved to the completed projects section on this report and will remain on the report for documenting purposes until all Bond Projects are completed.
- The Completed project section reflects 12 projects that are complete. There are another three projects in the active projects table listed as complete and one project substantially complete. These will move to the completed section once closeout is completed.

Future reports will be updated to reflect additional active Bond projects as the information becomes available.

Research space approvals:

This report provides timely and appropriate disclosure of Chancellor-approved increases in University owned or occupied space when the space is for research purposes, as approved by the Board of Trustees at the January 2020 Board Meeting:

• Short-term lease; housing for research:

Term: 6/1/21 - 8/31/21 Lessee (Tenant): UM

Location: 522 Mason Bay Rd., Jonesport, ME 04649

SQFT: 1300
• New Lease:

Term Dates: 6/1/21 - 5/31/24

Lessee: UMaine - Maine Sea Grant College Program

Location: 14 Maine Street, Suite 304, Brunswick, ME 04011 (Fort Andross Building)

SQFT: 805 sqft

Harold Alfond Foundation (HAF) Grant funded projects:

The designer selection process in support of the MCECIS Master Plan is ongoing and expected to be complete by the end of July. A request for qualifications for design of the UMaine Athletics projects was issued in early June and is expected to be complete in August.

USM Portland Development Project:

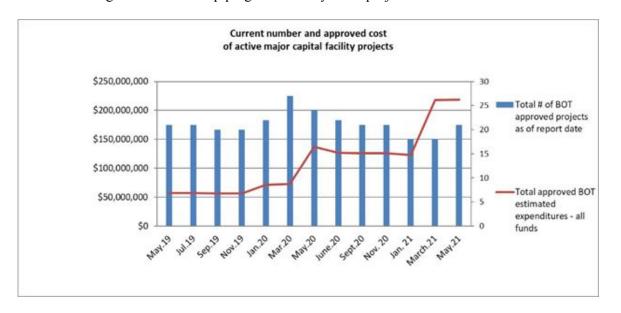
The Portland Commons' site and foundations work which began in late May continues. Superstructure framing of the Portland Commons is expected to begin in late July and will continue for nearly a year. Underground and aboveground utility relocations and work are underway as well. Career and Student Success Center site work will be starting in July.

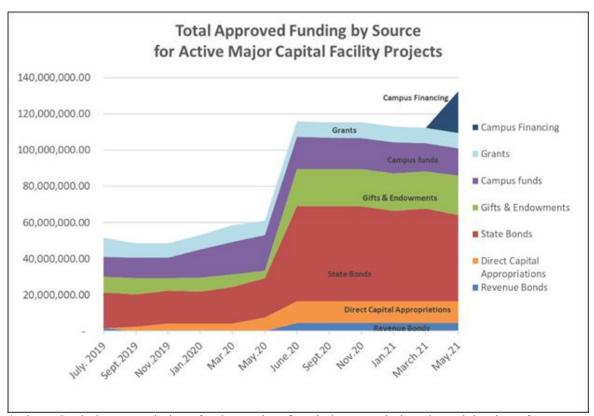
UMF and UMPI Residential Housing P3 Initiative:

Review of potential partners continues. More information expected at the next meeting.

UM Ferland Engineering Education & Design Center Project:

Completion of interior concrete slab placement is slated for early July. Exterior framing, sheathing, and blocking continues in preparation for exterior façade installation. Exterior brick veneer is now expected to begin early July. Elevator and stair shaft construction continues. Interior framing and mechanical piping is underway. The project continues on schedule.





^{*}Direct Capital Appropriations funds consist of capital appropriations in anticipation of revenue bonding, as well as MEIF funds.

Capital Project Status Report

Board Approved Projects
July 2021 - Finance, Facilities and Technology Committee With Grand Totals and % of Current Approved Estimates

			With Grand 1 of	ais and % of Curre	nt Approved Estimate	es			
Campus, Project Name (Project ID)	Funding Source(s) & each source's share of expenditures to date	Status	Original Estimated Completion	Current Est. Completion	Original Approved Estimate	Current Approved Estimate	Total Expense to Date	% Expended of Current Approved Estimate	Prior Actions, Information & Notes
UMA									
*Randall Welcome Center (1100085)	2018 State Bond (100%)	Construction in Progress	2021	2021	\$2,150,000	\$2,150,000	\$421,307	20%	Board approved \$2.15M May 2021. The approval of 1100085 in May of '21 replaces 1100077.
**Handley Hall A/C replacement (1200029)	2018 State Bond (100%)	Design in Progress	2020	2022	\$575,000	\$575,000	\$26,433	5%	Board approved \$575K in September, 2019.
UM									
*ASCC Building Addition GEM Lab (0000000)					\$1,500,000	\$1,500,000	\$0	0%	Board approved \$1.5M May 2021.
Advanced Structures and Composites Center Expansion/ASCC Equip W2-Thermoplastics Lab/ASCC Equip W2 Tow Carriage (5100316, 5100414, 5100432)	2010 State Bond (49%), Grants (44%), Gifts (7%), Campus E&G Funds (0%)	Project 5100316 is Complete, Project 5100414 Design in Progress, Project 5100432 is Complete	2014	2021	\$6,400,000	\$10,400,000	\$9,518,006	92%	Board approved \$6.4M in November, 2012. Board approved \$1.6M in March 2014. Board approved increase of \$871,000 in March 2015. BOT approved additional \$1.5M in May 2016 for equipment project.
Darling Marine Center Waterfront Infrastructure (5100459, 5100460, 5100461)	Grants (62%), Campus E&G Funds (32%) Gifts (4%) State Appropriations (2%)	Substantially Complete	2017	2021	\$3,000,000	\$5,200,000	\$4,564,969	88%	Board approved \$3M in July, 2017. Board approved increase of \$2.2M in September, 2019.
UM Ferland Engineering, Education and Design Center (5100458, 5100493, 5100546, 5200604)	Campus Funds (5%), State Approp (60%) Gifts (12%) Campus Financing (23%)	Construction in Progress	2024	2024	\$1,000,000	\$72,000,000	\$19,993,659	28%	Board approved \$1M in September, 2017. Board approved additional \$8M in May, 2018. Additional \$63M BOT approved March, 2020 Initial occupancy of this facility is expected in 2022; final completion in 2024.
ASCC Renovation - Mezzanine Office Expansion (5100525)	Campus E&G Funds (17%) Grants (83%)	Substantially Complete	2020	2021	\$450,000	\$1,400,000	\$972,396	69%	Board approved \$1,400,000 March, 2020
UM Energy Center Phase II (5100516, 5100517)	Campus E&G Funds (72%) Grants (14%) Other (14%)	Pre-Design in Progress	2023	2022	\$5,700,000	\$5,700,000	\$386,791	7%	Board approved \$5.7M March, 2019.
Neville Hall Renovations (5100534)	State Bond (100%)	Design in Progress	2021	2022	\$1,500,000	\$1,500,000	\$92,015	6%	Board approved up to \$1.5M expenditure in March 2021.
UMF	UMF								
Dearborn Gym HW Upgrades (2100087)	2018 State Bond (100%)	Complete	2019	2021	\$600,000	\$850,000	\$812,212	96%	Board approved \$600K in March, 2019. Board approved additional \$250K in May, 2019.
UMFK	MFK								
UMFK Enrollment/Advancement Center (3100042)	Bond (100%)	Construction in Progress	2022	2021	\$3,249,000	\$3,249,000	\$1,377,931	42%	Board approved \$2.99M in Bond Funding, March, 2020. Plus, \$259K for a total of \$3,249,000.

Capital Project Status Report

Board Approved Projects
July 2021 - Finance, Facilities and Technology Committee
With Grand Totals and % of Current Approved Estimates

			With Grand 10t	and 70 of Curre	nt Approved Estimate				
Campus, Project Name (Project ID)	Funding Source(s) & each source's share of expenditures to date	Status	Original Estimated Completion	Current Est. Completion	Original Approved Estimate	Current Approved Estimate	Total Expense to Date	% Expended of Current Approved Estimate	Prior Actions, Information & Notes
USM									
Bailey Hall Fire Protection and Electrical Upgrades (6100316, 6100323)	2018 State Bond (44%), Campus E&G (56%)	Project 6100316 is Construction in progress, Project 6100323 is Complete	2019	2021	\$2,580,000	\$4,388,000	\$3,340,536	76%	Board approved \$2.58M in January, 2019.
Career and Student Success Center and Portland Residence Hall (6100325, 6100338)	2018 State Bond (31%), Campus Financing (69%)	Construction in Progress	2020	2023	\$1,000,000	\$99,400,000	\$8,839,272	9%	Board approved \$1M in January, 2019. Board approved predevelopment expenditures of up to \$5.7M combined for the two projects in January 2020. Board approved an increase by \$93.7M in February 2021.
USM Center for the Arts (6100300)	Gifts (100%)	Design in Progress	2022	2023	\$1,000,000	\$1,000,000	\$825,977	83%	Board approved \$1M in January, 2018.
Port Parking Garage Study (6100331)	Campus E&G Funds (100%)	Design in Progress	2022	2022	\$1,200,000	\$1,200,000	\$168,570	14%	Board approved in March 2020. Initial spending limit \$400,000 with addtl \$800,000 to be authorized by the Chancellor and Vice Chancellor for Finance and Administration and Treasurer and contingent upon site location approval from the City of Portland
Wishcamper Parking Lot (6100330)	Campus E&G Funds (100%), Capital Reserves (0%)	Hold	2020	2021	\$1,710,000	\$1,710,000	\$276,382	16%	Board approved \$1.71M in January, 2020.
Fitness Equipment Purchase and Space Renovation (0000000)		Hold	2020	2021	\$700,000	\$700,000	\$0	0%	Board Approved March, 2020. No expenditures as of yet.
*USM Steam Line (6100361)	Campus E&G Funds	Construction in Progress	2021	2021	\$600,000	\$600,000	\$0	0%	Board approved \$600K in May 2021
UMPI									
*Wieden Renovation Bond (7100025)	Bond (100%)	Design in Progress	2020	2021	\$3,757,000	\$3,757,000	\$66,359	2%	Board approved \$3.7M May 2021.
Folsom 105 Nursing Renovation (7100026)	Bond (100%)	Substantially Complete	2020	2021	\$800,000	\$800,000	\$708,308	88%	Board approved \$800K March, 2020.
UMPI Solar Array (7100023)	Campus E&G Funds (100%)	Bidding	2020	2021	\$700,000	\$700,000	\$134,139	19%	Board approved \$700K June, 2020.
Explanatory Notes: * Project is new as of this report. ** Details of this project include updates since the last report. *** This project has been completed since the last report and is not expected to appear on the next report.	Funding source(s) reflects primary source(s) for project.		Calendar Year unle	ss otherwise noted.					Percentage expended reflects total expended as of May 31, 2021 as a percentage of the current approved project estimate.

Bond Project Status Report

Active Bond Projects

July 2021 - Finance, Facilities, and Technology Committee With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID)	Status	Original Estimated Completion	Current Est. Completion	Funding Source(s) & each source's share of expenditures to date	Estimated Bond Funding for Project	Bond Funding Expended	Total Estimated Project Cost	Prior Actions, Information & Notes
UMA								
Handley Hall A/C Replacement (1200029)	Design in Progress	2020	2022	Bond (100%)	\$525,000	\$26,433	\$575,000	Board approved budget of \$575,000 in September, 2019
**Bangor Welcome Ctr Planning (1100534)	Construction in Progress	2021	2021	Bond (100%)	\$475,000	\$34,327	\$475,000	
**Jewett Hall Boiler Design Work (1200062)	Complete	2021	2021	Bond (100%)	\$305,000	\$307,740	\$321,287	
*Randall Welcome Center (1100085)	Construction in Progress	2021	2021	Bond (100%)	\$2,150,000	\$70,919	\$2,150,000	Board approved \$2.15M May 2021. The approval of 1100085 in May of '21 replaces 1100077.
Randall 2nd Floor Renovations (1100083)	Construction in Progress	2021	2021	Bond (100%)	\$100,000	\$36,605	\$100,000	
Randall Center Student Lounge (1100084)	Construction in Progress	2021	2021	Bond (100%)	\$150,000	\$106,844	\$150,000	
Randall Admissions Renovations (1200083)	Design in Progress	2021	2021	Bond (100%)	\$65,000	\$12,197	\$65,000	
Katz Library HVAC Repairs (1200061)	Design in Progress	2021	2022	Bond (100%)	\$450,000	\$18,779	\$450,000	
UMF				Total Bond for Campus	\$4,220,000	\$613,844	\$4,286,287	
Dearborn Gym Hot Water Upgrades (2100087)	Complete	2019	2021	Bond (100%)	\$850,000	\$812,381	\$850,000	Board approved \$600K in March, 2019. Board approved addtl \$250K in May, 2019.
Scott Hall Renovations (2100092)	Construction in Progress	2019	2022	Bond (100%)	\$200,000	\$192,888	\$200,000	
Scott North Renovation (2100109)	Design in Progress	2021	2021	Bond (0%)	\$150,000	\$0	\$150,000	
Scott West Renovation (2100110)	Design in Progress	2021	2021	Bond (0%)	\$175,000	\$0	\$175,000	
Dakin Hall Shower Renovations (2100093)	On Hold	2019	2021	Bond (100%)	\$200,000	\$88,332	\$200,000	
Lockwood Hall Shower Renovations (2100094)	On Hold	2019	2021	Bond (100%)	\$200,000	\$84,199	\$200,000	
Stone Hall Renovations (2100095)	Construction in Progress	2019	2022	Bond (100%)	\$200,000	\$85,002	\$200,000	
274 Front St Renovation (2100096)	On Hold	2020	2022	Bond (64%) Campus (36%)	\$450,000	\$29,492	\$1,000,000	Approved budget of \$450,000, as it remains in study/design phase.
FRC Roof Replacement (2100111)	Design in Progress	2021	2021	Bond (0%)	\$60,000	\$0	\$60,000	
FRC Façade Replacement (2100112)	Design in Progress	2022	2022	Bond (0%)	\$60,000	\$600	\$60,000	
**Exterior Painting Merrill Hall (2200096)	Bidding	2020	2021	Bond (100%)	\$40,000	\$764	\$40,000	
Olsen Center Renovations (2100102)	On Hold	2023	2023	Bond (100%)	\$1,900,000	\$63,506	\$1,900,000	Approved budget of \$300,000, as it remains in study/design phase.
Mantor Library Renovations (2100103)	Construction in Progress	2021	2022	Bond (100%)	\$300,000	\$224,250	\$300,000	
Campus ADA Ramps (2100104)	Construction in Progress	2021	2021	Bond (100%)	\$115,000	\$17,215	\$100,000	
Roberts HVAC Upgrade (2100106)	Design in Progress	2021	2021	Bond (100%)	\$150,000	\$16,335	\$150,000	
Merrill Hall HVAC Upgrade (2100107)	Design in Progress	2021	2021	Bond (100%)	\$400,000	\$0	\$400,000	
Ricker Addition Renovation (2100108)	Design in Progress	2021	2021	Bond (0%)	\$175,000	\$5,587	\$175,000	
1			•	Total Bond for Campus	\$5,625,000	\$1,620,551	\$6,160,000	•

Bond Project Status Report

Active Bond Projects

July 2021 - Finance, Facilities, and Technology Committee With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID)	Status	Original Estimated Completion	Current Est.	Funding Source(s) & each source's share of expenditures to date	Estimated Bond Funding for Project	Bond Funding Expended	Total Estimated Project Cost	Prior Actions, Information & Notes
UM	Status	Completion	Completion	to date	Troject	Expended	Cost	Thor Actions, finormation & Notes
Neville Hall Renovation (5100534)	Design in Progress	2021	2022	Bond (100%), Campus E&G (0%)	\$1,500,000	\$93,313		Board approved up to \$1.5M expenditure in March 2021.
UMFK				Total Bond for Campus	\$1,500,000	\$93,313	\$1,500,000	
**UMFK Enrollment/Advancement Center (3100042)	Construction in Progress	2022	2021	Bond (100%)	\$2,990,000	\$1,377,931	1	Board approved \$2.99M in Bond Funding, March, 2020. Plus, \$259K for a total of \$3,249,000.
				Total Bond for Campus	\$2,990,000	\$1,377,931	\$3,249,000	
USM								
**Career and Student Success Center (6100325)	Construction in Progress	2022	2023	Bond (100%)	\$19,000,000	\$2,775,298	\$26,551,000	Board approved \$1M in January, 2019. Board approved predevelopment expenditures of up to \$5.7M combined with the residence hall project in January 2020. Board approved an increase by \$93.7M in February 2021, of that amount, the specific budget for the CSSC is \$26.6M.
Bailey Hall Fire Protection and Electrical Upgrades (6100316, 6100323)	Project 6100316 Construction in Progress, Project 6100323 is Complete	2019	2021	Bond (44%), Campus E&G Funds (56%)	\$1,460,000	\$1,456,999	\$4,388,000	Board approved \$2.58M in January, 2019. Board approved additional \$1.808M in January, 2020.
Nursing Simulation Lab Science (6100327)	Complete	2021	2021	Bond (100%)	\$1,500,000	\$1,301,212	\$1,500,000	Board approved \$1.5M in January, 2020.
**Robie Andrews Renovation (6100339)	Construction in Progress	2021	2021	Bond (100%)	\$491,605	\$57,470	\$491,605	
				Total Bond for Campus	\$22,451,605	\$5,590,979	\$32,930,605	
UMPI								
**Wieden Renovation Bond (7100025)	Design in Progress	2020	2021	Bond (100%)	\$3,757,000	\$67,165	\$3,757,000	Approved budget of \$125,000, as it remains in study/design phase. Board approved \$3.7M May 2021.
Folsom 105 Nursing Renovation (7100026)	Substantially Complete	2020	2021	Bond (100%)	\$800,000	\$708,308	\$800,000	Board approved \$800K March, 2020.
				Total Bond for Campus	\$4,557,000	\$775,473	\$4,557,000	
				Totals:	\$41,343,605	\$10,072,091	\$52,682,892	

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Bond Project Status Report

Active Bond Projects

July 2021 - Finance, Facilities, and Technology Committee With Grand Totals and % of Current Approved Estimates

		Original Estimated	Actual	Funding Source(s) & each source's share of expenditures	Estimated Bond Funding for	Bond Funding	Total Estimated Project	
Campus, Project Name (Project ID)	Status	Completion	Completion	to date	Project	Expended	Cost	Campus
		•	Com	pleted Bond Projects	,	•		•
Augusta Campus Welcome Center (1100077)	Closed	2021	2021	Bond (100%)	\$350,388	\$350,388	\$350,388	UMA
274 Front St Acquisition (2100089)	Complete	2019	2019	Bond (100%)	\$850,820	\$850,820	\$850,820	UMF
UMF Campus Paving (2100097)	Complete	2019	2019	Bond (100%)	\$97,338	\$97,338	\$97,338	UMF
FRC Floor Renovation (2100098)	Complete	2019	2019	Bond (100%)	\$209,503	\$209,503	\$209,503	UMF
Dakin Flooring, Ceiling, Light (2100105)	Complete	2021	2021	Bond (100%)	\$206,187	\$206,187	\$206,187	UMF
UMM Science Building Roof Replacement (4100042)	Complete	2020	2020	Bond (100%)	\$280,487	\$280,487	\$280,487	UMM
UMM Dorward Hall Roof Replacement (4100043)	Complete	2020	2020	Bond (100%)	\$296,092	\$296,092	\$296,092	UMM
UMM Sennett Roof Replacement (4100044)	Complete	2020	2020	Bond (100%)	\$201,257	\$201,257	\$201,257	UMM
UMM Reynolds Center Roof Repair (4200044)	Complete	2020	2020	Bond (100%)	\$154,226	\$154,226	\$154,226	UMM
UMM Site Work (4200045)	Complete	2020	2020	Bond (100%)	\$57,365	\$57,365	\$57,365	UMM
Woodward Hall Renovations (6100301)	Complete	2019	2019	Bond (86%), Campus E&G Funds (14%)	\$1,008,395	\$1,008,395	\$1,172,840	USM
Ricci Lecture Hall Renovations (6100308)	Complete	2019	2020	Bond (31%), Gifts (43%), Campus E&G Funds (26%)	\$172,010	\$172,010	\$564,197	USM
	•		•	Totals:	\$3,884,068	\$3,884,068	\$4,440,700	
				GRAND Total (Active and Completed Projects)	\$45,227,673	\$13,956,159	\$57,123,592	
Explanatory Notes: * Project is new as of this report. ** Details of this project include updates since the last report. Completed projects will remain on this report unless	Funding source(s) reflects primary source(s) for project.		Calenda	r Year unless otherwise noted.				Bond Funding expended reflects total expended as of May 31, 2021.
otherwise specified.								

University of Maine System Board of Trustees

AGENDA ITEM SUMMARY

NAME OF ITEM: Review of Projects with a Value of \$250,000 or Greater

INITIATED BY: James O. Donnelly, Chair

BOARD INFORMATION: X BOARD ACTION:

BOARD POLICY:

N/A

UNIFIED ACCREDITATION CONNECTION:

N/A

BACKGROUND:

Dr. David Demers, Chief Information Officer, will provide information on the following projects with a value of \$250,000 or greater:

- Classrooms for the Future
- Classrooms for the Future Web Conferencing Upgrades
- MaineStreet Improvements
- Wireless Infrastructure
- VoIP UMF
- VoIP UMPI
- VoIP USM
- ERP Assessment
- Optical Network Equipment Refresh for the Northern Ring

Status Update – June 2021

Classrooms for the Future

Overall status:

Change from previous report:

None

Budget status:

Change from previous report:

None

Schedule status:

Change from previous report:

None

Overview

This project will involve renovations to existing classrooms across the entire University of Maine System. The project team will focus on the data obtained during the earlier classroom assessment phase and resulting classroom ratings in order to prioritize work at each campus. The team will also develop standards for equipment in all classrooms. Vendors will be used for the larger renovations and campus services/classroom technology staff will be used for minor renovations and upgrades. Once the rooms have been updated, they will be re-assessed and scored accordingly.

Initiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Estimated Budget*	Budget Committed to date	Budget % Committed	Project % Complete	Comments
4/2016	David Demers	12/2019 (updated 11/18)	12/2021	\$4,945,075	\$4,945,075	100%	99%	Total estimated budget reflects additional allocation provided Dec. 2017 as well as contingency funds added in December 2018

Status

Equipment maintenance reports have been submitted to the UMaine and UMM campuses. The UMF and USM reports have been drafted and will be finalized in the coming weeks. Maintenance reports will be completed for the remaining campuses, and final reports will be completed for all campuses once the overall project has been completed and classroom reassessments have taken place.

BUDGET SUMMARY

Campus	Allocation	% Committed to Date	\$\$ Not Yet Budgeted	% Complete
PROJECT TOTAL	\$4,945,075	100%	-0-	99%
UMM	\$240,900	100%	-0-	99%
UMF	\$415,976	100%	-0-	100%
UMaine	\$1,681,630	100%	-0-	100%
UMPI	\$360,276	100%	-0-	96%
USM	\$1,238,980	100%	-0-	99%
UMFK \$287,348		100%	-0-	99%
UMA	\$719,965	100%	-0-	98%

Summary by Campus and Classroom Project

Reference: Campus Room Renovations

Campuses	Rooms By Project Setup	% Complete
UMA	Music Arts 124	100%
	RRSC 248 & 255	100%
	UC Bath/Brunswick 114	100%
	UC Norway SoPar 114 & 206	100%
	UC Saco 111	100%
_	UC Ellsworth 2 & 7	100%
	UC Rockland 410 & 413	100%
	Jewett 124, 180, 189, 190 & 291	100%
_	RRSC 246	100%
_	UC Rockland 403, 410, 412 (Phase 2)	100%
_	Fine Arts 122	100%
-	Jewett 284, 293, 297	100%
-	Katz 5, 15, 51	100%
-	Katz 14 & 16	100%
-	Handley Hall	100%
-	LAC 162J, 162K, 162L, 216A, 216B, 218, 222C	100%
_	Bangor 135, 142	100%
	Camden 101, 105, 304	100%
	Randall 253/255	95%
	Jewett 156	100%
	Jewett 284, 293, 297	100%
	Katz 7 and 210	95%
	Saco 110	95%
	Bath/Brunswick 115, 119 (RUS)	95%
	Dental Clinic 109 (RUS)	95%
	East Millinocket 1 (RUS)	95%
	Ellsworth 3 (RUS)	95%
	Houlton 119 (RUS)	95%
	LAC 222C (RUS)	95%
	LAC 118 & 119 (RUS)	95%

	LAC 125 (RUS)	95%
	Rockland 412 (RUS)	95%
	Rumford 309 (RUS)	95%
	Saco 107 (RUS)	95%
UMF	Roberts 205 & 207	100%
	Ricker Addition 202, 205	100%
	Roberts C23 & 131	100%
	Ricker Addition 217	100%
	Preble 117	100%
	Roberts 105, 107, 201, 203	100%
	South 115	100%
	Education Center 6 & 113	100%
	Tech Commons Fusion Center	100%
	Roberts 3, 101, 103	100%
	Education Center 103, 106, 110, 114	100%
UMaine	Shibles 202	100%
	DPC 105	100%
	Neville 101	100%
	Estabrook 130, 152	100%
	Bennett 215	100%
	Dunn 315 & 316	100%
	South Stevens 106D	100%
	DPC 107, 115, 117	100%
	Boardman 116	100%
	Boardman 118	100%
	Shibles 217, 313, 316	100%
	Nutting 100	100%
	Aubert 354	100%
	Hitchner 157	100%
	Jenness 102, 104, 108	100%
	Lengyel 127	100%
	Libby 220	100%
	Little 110, 120, 202, 206, 220	100%
	Lord 200	100%

Colvin 401	100%
Memorial Gym Complex 106 & 110 (ROTC Army)	100%
Merrill 228a	100%
Murray 102 & 106	100%
N Stevens 235	100%
Rogers 206	100%
ROTC Navy 201 & 203	100%
Deering 101c	100%
Barrows 123, 131, 133	100%
Balentine 129	100%
Dunn 1, 44, 401	100%
Barrows 124	100%
Bryand Global 100	100%
Deering 17	100%
North Stevens 235	100%
South Stevens 232-B	100%
Neville 116, 118	100%
Neville 120	100%
Little 212	100%
Aubert 165	100%
Barrows 128	100%
Class of 44 100	100%
Colvin 401	100%
DPC 111	100%
Little 350	100%
Center Stevens 155	100%
Darling Marine Center Brooke Hall	100%
PAIL Necropsy Lab	100%
Libby 220	100%
Nutting 213	100%
Boardman 210	100%
Lengyel 125, 127	100%
Center Stevens 355	100%
Deering 17, 113	100%
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	Little 211, 212, 219	100%
имм	Torrey Hall 230, 232, 234 - Phase 1	100%
	Torrey Hall 102	95%
	Torrey Hall 106	100%
	Powers 208 & 209	100%
	Science 114	100%
	Science 102 & 120	100%
	Reynolds Center 14	100%
	Torrey 230, 232 & GIS Lab - Phase 2	100%
	Performing Arts Center	100%
	Science 13, 115	100%
UMFK	Powell 123	100%
	Cyr 113	100%
	Old Model School 11	100%
	Cyr 200 & 201	100%
	Cyr 203	100%
	Cyr 200, 201, 204, 209	100%
	Nadeau Telecom Room	100%
	Powell 123 - Phase 2	100%
	Old Model School 112	95%
	Armory 119	100%
	Cyr 200-Contingency	100%
	Cyr 204, 205-Contingency	100%
	Folsom 206	100%
UMPI	Pullen 113, 212, 216	100%
	Folsom 204 & 205	100%
	Houlton 110	100%
	Folsom 203	100%
	Pullen 212	100%
	Pullen 213	100%
	Preble 239	100%
	Gentile Athletic	100%
	Weidan Training	100%
	Houlton 109	95%

	Houlton 120	49%				
	Houlton 124					
	Houlton 125	95%				
	Pullen 111, 214					
	Pullen 215					
	Pullen 113, 210, 213, ART					
	Folsom 303	100%				
	Folsom 301, 304	100%				
USM	405 Bailey	100%				
	John Mitchell 217	100%				
	Payson Smith 301A	100%				
	LB 103	100%				
	Masterson 113	100%				
	Bailey 320	100%				
	Bailey 10, S113, 201, 202, 204, 205, 206, 207, 208, S213, S215, 218, S312, S313, 315, L319, 320, L321, C402, C403, C, 405,	100%				
	Corthell 112, 211, 212	100%				
	John Mitchell 151, 164, 181	95%				
	John Mitchell 233, 242, 252, 265, 270	95%				
	John Mitchell 252	100%				
	LAC 287					
	LAC 210, 211, 212, 214, 216, 218, 224	100%				
	LB 208, 209, 241, 302, 303, 310, 326, 327, 402, 403, 410, 424, 425, 502, 503, 509, 510, 523, 524	100%				
	Payson Smith 1, 41, 42, 44, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 211, 303, 304, 306	100%				
	Wishcamper 103, 113, 417/419, 427	95%				
	Science 203	95%				
	Science 403	95%				
	Law 118	100%				
	Payson Smith 42 & 44 - Phase 2	100%				
	Payson Smith 206					
	Payson Smith 201, 304, 306 - Phase 2	95%				
	Bailey 218 & 312	100%				

Bailey 313	95%
Bailey 402	95%
LAC 104, 106	100%
Glickman Library 423/424	100%
Luther Bonney 209	100%
Science 157	100%
Science 533	100%
Russell 1 and Dance Studio	100%
Masterton G38	100%
Hill Gym 201	100%
Ice Arena 154	100%
LB 410, 524	100%
Corthell 320	100%
LAC 105, 108, 110	100%

^{*}Summary Table Note - Phase 1 refers to Summer 2017 projects and Phase 2 refers to Summer 2018 projects.

Risks

- Potential COVID-19 impact of work on campus
- Potential delays in shipping and equipment shortages due to higher equipment demand

Status Update – June 2021

Classrooms for the Future Web Conferencing Projects

Overall status:

Change from previous report: N/A

Budget status:

Change from previous report: N/A

Schedule status:

Change from previous report: N/A

Overview

The Board of Trustees recently approved funding for adding web conferencing equipment to several UMS classrooms that were upgraded in the CFTF Phase I project. The majority of work will take place this summer, with any remaining installations to be completed over winter break. The budget includes funds for web conferencing carts as well as four temporary employees to assist UMS IT staff with installations. Vendors will also be engaged for work in the UM Law School large lecture hall and for classrooms requiring programming changes. Once the rooms have been updated, they will be re-assessed and scored accordingly.

Initiation Date	Sponsor	Estimated Completion Date*	Estimated Budget	Budget Committed to date	Budget % Committed	Project % Complete
5/2020	David Demers	8/31/2021	\$2,563,650	\$2,289,900	90%	97%

Status

Work is nearing completion on all rooms that were on hold at the UMaine campus. The one remaining room is about 75 percent complete and the work should be finished in the next two weeks. The two rooms on hold at the USM campus have also been completed.

Reassessments will be completed in Fall 2021 on all rooms updated with web conferencing equipment.

Summary of Web Conferencing Upgrades

Campus	Number of Rooms	Number of Carts	Summer Rooms Completed	Number of Winter Rooms	Winter Rooms Completed	Percentage Complete
UMA	27	10	16	11	11	98%
UMF	11	4	11	О	О	100%
UM	61	10	42	19	18	98%
UM-Law	5	1	2	3	2	90%
UMM	10	2	7	3	2	94%
UMFK	6	2	6	О	О	100%
UMPI	10	2	6	4	4	96%
USM	47	11	32	15	15	98%

Summary by Campus and Classroom Project

Campuses	Rooms By Project Setup	% Complete
UMA	Brunswick 114	100%
	Ellsworth 2	100%
	Ellsworth 7	100%
	LAC 162K*	95%

		1
	Rockland 410	100%
	Rockland 413	100%
	Saco 108	100%
	Civic Center 257*	95%
	Fine Arts 124	100%
	Jewett Hall 124*	100%
	Jewett Hall 156	100%
	Jewett Hall 180	100%
	Jewett Hall 284	100%
	Jewett Hall 293	100%
	Jewett Hall 297	100%
	Katz 5	100%
	Katz 53	95%
	Randall Student Ctr 253*	100%
	Randall Student Ctr 255*	95%
	Camden Hall 101*	95%
	Camden Hall 105*	95%
	Camden Hall 304* changed to Dental 142	95%
	College Center 135	100%
	College Center 142*	95%
	Eastport Hall 135	100%
	Eastport Hall 136*	95%
	Eastport Hall 138	100%
UMF	Education Center 103	100%
	Education Center 106	100%
	Education Center 111	100%
	Education Center 113	100%
	Education Center 114	100%
	Preble 117	100%
	Ricker Addition 217	100%
	Roberts 131	100%
	Roberts C23	100%
UMaine	Aubert 316*	95%

Aubert 421	100%
Aubert 422	100%
Barrows 123*	95%
Barrows 124	100%
Barrows 130	100%
Barrows 131*	95%
Bennett 102	100%
Bennett 140	100%
Bennett 141	100%
Boardman 115* changed to 210	95%
Bryand Global 100	100%
Deering 17*	95%
Deering 101C* changed to Bennett 201	95%
Deering 113	100%
DPC 100	100%
DPC 105	100%
DPC 107	100%
DPC 115	100%
DPC 117	100%
Dunn 115	95%
Dunn 316	95%
Hitchner 157	95%
Hutchinson Center 102	100%
Hutchinson Center 129*	95%
Jenness 100	100%
Jenness 102	100%
Jenness 104	100%
Jenness 106	100%
Jenness 108	100%
Lengyel 125	100%
Lengyel 127	100%
Little 110	100%
Little 120	100%
Little 130	100%

	Little 140	100%				
	Little 202	95%				
	Little 206*	95%				
	Little 211	100%				
	Little 219*	100%				
	Little 220*	95%				
	Lord 200*	95%				
	Merrill 228a	75%				
	Merrill 114	95%				
	Murray 102	100%				
	Murray 106					
	Neville 100	100%				
	Neville 101	100%				
	Neville 208					
	Neville 227					
	Nutting 100					
	Nutting 102					
	Nutting 213	100%				
	Nutting 257	100%				
	Shibles 217	100%				
	Shibles 313	100%				
	Shibles 316	100%				
	Stevens/Center 155* changed to Little 204	95%				
	Stevens/Center 355*	95%				
	Stevens/North 235	100%				
	Stevens/North 237* changed to Hitchner 157	95%				
UM LAW	Moot	93%				
	Middle*	95%				
	First Year	90%				
	506*	90%				
	522A*	80%				
UMM	Science 115	100%				
	Science 120	100%				

	Science 13*	53%
	Torrey 104	100%
	Torrey 106	100%
	Torrey 226	100%
	Torrey 228*	95%
	Torrey 230	100%
	Torrey 232	100%
	Torrey 234*	95%
UMFK	Armory 119	100%
	Cyr 113	100%
	Cyr 204	100%
	Cyr 205*	100%
	Old Model School 103*	100%
	Powell 123	100%
	Folsom 101A	100%
UMPI	Folsom 204	100%
	Folsom 205	100%
	Folsom 206	100%
	Folsom 303	100%
	Pullen 111*	95%
	Pullen 210*	95%
	Pullen 212	100%
	Pullen 214*	95%
	Pullen 216*	95%
	Weidan PTA	100%
USM	Bailey 10*	95%
	Bailey 113	100%
	Bailey 201	100%
	Bailey 202	100%
	Bailey 204	100%
	Bailey 205	100%
	Bailey 206*	95%
	Bailey 207*	0.50/
	Balley 207	95%

Bailey 312	100%
Bailey 315	100%
Bailey 319	100%
Bailey 402*	95%
Bailey 403	100%
John Mitchell 151	100%
John Mitchell 242	100%
John Mitchell 252	100%
LAC 104*	95%
LAC 108/109	100%
LAC 158*	95%
LAC 210	100%
Luther Bonney 103*	95%
Luther Bonney 209	100%
Luther Bonney 241*	95%
Luther Bonney 302	100%
Luther Bonney 303*	95%
Luther Bonney 326	100%
Luther Bonney 402*	95%
Luther Bonney 403*	95%
Luther Bonney 410	100%
Luther Bonney 502*	95%
Luther Bonney 503	100%
Luther Bonney 510	100%
Luther Bonney 523	100%
Masterton 113*	95%
Masterton G08	100%
Masterton G38	100%
Payson 42	100%
Payson 44	100%
Payson 200	100%
Payson 201	100%
Payson 202	100%

Payson 204	100%
Science 533	100%
Wishcamper 133* (on hold)	95%
Wishcamper 419/427*	95%

^{*}denotes rooms scheduled for winter break

Risks

• Potential equipment delays due to increased demand for equipment

MaineStreet User Experience Enhancements

Overall status:

Change from previous report:

None

Budget status:

Change from previous report:

None

Schedule status:

Change from previous report:

None

Overview

This project is deploying the HighPoint User-Interface Platform (HCX) to streamline and improve usability, navigability, and utility of the MaineStreet environment for students and faculty alike.

Project	Initiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Initial Budget	Current Budget Balance	Project % Complete	Comments
UX Enhancements	September 2018	David Demers	January 2019	*October 2021	\$1,148,237	\$632,499	91%	* Completion date for full launch of HCX to all UMS students

Summary Status

On June 4, a significant project milestone was reached: The New MaineStreet Experience was made available to all UMS students via a Soft Launch of the platform. Students now have access to view grades and course schedules, search and register for courses, create course planners, pay bills online, check degree progress reports, and more through the mobile-friendly and accessible interface. Faculty and professional advisors were also granted access, allowing them to view their advisees' information and use the "Act as User" function to replicate the student's view and aid in the advising process.

The full rollout of HCX is planned for the fall, at which point students will be funneled directly to the New MaineStreet Experience as their primary Student Center.

Recently Completed

- Widespread communication with stakeholders regarding the soft launch, via:
 - email, portal messaging, meetings, demonstrations, Q&A sessions, support documentation & FAQs
- Point release updates of HCX in production environment alongside PUM 21 PeopleSoft regulatory update
- Technical and functional testing, both in preparation for and immediately following the update
- Continued discussions with functional area teams to inform improvements/ adjustments to configurations

In Progress

- Full Launch communication planning
- Technical development to support continuous improvement of the student experience
- Technical planning for the September HCX updates, in conjunction with the PUM 22 PeopleSoft regulatory update

Risks & Mitigation Strategies

Risk	Risk Management Plan
Impact of the COVID-19 pandemic include a shift in resource availability, including students, for testing and feedback	Leverage staff resources efficiently and targeted, virtual outreach to students to solicit input
Failure to complete the project on schedule	Proactive planning, strong communication, and coordination processes, regular project team meetings, and clearly defined escalation path for identifying and resolving issues.
Resource contention due to competing demands	Proactive project management approach with respect to planning and scheduling activities. Leverage qualified Highpoint resources to augment UMS resources when needed.
Changes to project scope	Perform fit/gap analysis and execute the change control process throughout the project.
A high volume of change within a short time period can result in training and support challenges.	Engaging with stakeholders at an early stage will help inform decisions regarding functional deployment, communication, and training.
Many MaineStreet self-service functions are customized and HighPoint modules are designed to work with native Peoplesoft functionality. Users will need to be able to access the appropriate features and functions of MaineStreet in the HighPoint environment.	Conducting a comprehensive analysis of functionality and customizations with functional and technical stakeholders will inform the development of the optimal user experience.

UMS Wireless Infrastructure

Overall status: Change from previous report: None Budget status: Change from previous report: None

Schedule status: Change from previous report: Change from green

Overview

This project is a wireless technology connectivity Initiative to upgrade wireless service and associated cabling and equipment at all campuses to bring wireless capacity to gigabit speeds to support learning and living spaces.

Initiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Estimated Budget	Budget Committed to date	Project % Complete	Comments
4/2016	Jeffrey Letourneau	12/2018	12/2021	\$13,215,000	\$12,966,486	99%	

Status

The estimated completion date has been extended through December 2021 due to supply chain issues. Our contractors and suppliers have been experiencing shortages and extreme lead times on orders including electronics and cabling. This has delayed the final project work at USM.

At UM, project work is complete on the UM campus.

At UMPI, project work is complete on the UMPI campus.

At UMA, project work is complete on the UMA campus.

At UMM, project work is complete on the UMM campus.

At UMF, project work is complete on the UMF campus.

At UMFK, project work is complete on the UMFK campus.

BUDGET SUMMARY

BODGET SON	IIVIAINI_			Ī		
Campus	Allocation	% Budgeted to Date	\$\$ Not Yet Budgeted	% Expended & Encumbered to Date	\$\$ Expended & Encumbered	\$\$ Not Yet Expended/Encumbered
PROJECT TOTAL	\$13,215,000	100%	\$13,041	98%	\$12,966,486	\$248,514
Equipment in Inventory					\$70,296	
System-wide Services	\$620,000	100%	-\$452	100%	\$620,452	-\$452
UM - Machias	\$733,200	100%	\$0	101%	\$743,998	-\$10,798
UM - Farmington	\$1,674,800	100%	\$0	100%	\$1,681,512	-\$6,712
UMaine	\$3,294,600	100%	\$0	100%	\$3,295,649	-\$1,049
UM - Presque Isle	\$700,200	98%	\$13,493	99%	\$692,509	\$7,691
USM	\$5,017,600	100%	\$0	93%	\$4,669,714	\$347,886
UM - Fort Kent	\$614,600	100%	\$0	103%	\$632,255	-\$17,655
UM - Augusta	\$560,000	100%	\$0	100%	\$560,101	-\$101

(*) = original \$11.2M allocation plus reallocation of \$980k plus \$620K required from contingency funding for system-wide licensing. 12/2018 - additional \$415,000 from contingency.

BUILDING SUMMARY

Complete ¹		Installation & Deployment	Planning - Not yet		
		Scheduled / In Progress ²	Budgeted		
University of Maine a	t Augusta				
Lewiston	Eastport				
Katz	Camden				
Jewett	Belfast				
Randall	Civic Center				
	College Center				
University of Maine a					
Mantor Library	Stone				
Dakin	Scott North				
Black	Scott West				
Mallett	Scott South				
Lockwood	Campus Fiber				
Purington	,				
University of Maine a	t Fort Kent				
Powell	Blake Library				
The Lodge	Cyr Hall				
Crocker	-,				
University of Maine a	t Machias				
Torrey Hall / Merrill	Science				
Library	Kilburn				
Reynolds	Dorward				
Powers	Sennett				
University of Maine a					
Park	Folsom-Pullen				
Emerson	Wieden				
Merriman	Library				
	Campus Fiber				
University of Maine					
Fogler Library	Little				
Shibles	Class of 1944				
Bennett	Lengyel				
Rogers	Estabrook Core				
Jenness	Hitchner				
Lord	Hart Core				
Bryand Global	Donald P				
Science	Corbett				
Boardman	Winslow				
Murray Hall	Barrows / ESRB				
Aubert	NuttingDeering				
Wells	Center Stevens				
Stewart	North Stevens				
Merrill	South Stevens				
	Fernald				
University of Southern					
J. Artersity of Southern					

Drawing Studio	Glickman	In Progress	
Print Studio	Library	Science (99%)	
Academy Building	Luther-Bonney	Bailey (99%)	
Wishcamper	Payson-Smith	Fiber infrastructure Upgrades	
Abromson	Brooks Dining	Admission Building	
Masterton Hall	JMC (wired)	92 Bedford Street	
Wireless Only	Russell	Wireless Upgrades in Residence	
Law Building	Corthell	Halls	
	Costello		
	Complex		
	Lewiston-		
	Auburn		
	Sullivan		
	Complex		

¹ Networks are online and functioning; some testing and close-out paperwork may remain to be done

Risks

- Campus closures and increased health and safety regulations due to COVID-19 pandemic are impacting project schedule.
- Identification of asbestos containing materials (ACBM) at USM in an area that was not
 anticipated has led to a higher awareness of and need to test for ACBM. Both the need for
 increased testing and the probability of higher than anticipated abatement needs will impact both
 project schedule and cost. The degree of impact will not be known until test results are
 completed.
- The project team is working closely with the Classrooms for the Future project team to coordinate efforts. Campus decisions to prioritize upgrades in residence halls over classroom buildings may negatively impact the Classrooms for the Future project.
- Many of the buildings require modifications by Facilities Management prior to network
 installation. The project team is working with each campus to plan this work. Resource
 availability and scheduling for this work may cause project delays.
- A risk to perceived success is unreasonable stakeholder expectations. Although a ubiquitous system-wide upgrade is needed, this project will only partially meet that need given the constraints of limited resources (schedule, budget, staffing, construction limitations, and coordination with other campus resources).
- Many buildings have network infrastructure that will need to be upgraded before new wireless networks can be installed. In some cases, this may include new fiber installation and/or the need for facility renovations.
- The phased funding approach will necessitate maintaining two separate WiFi networks on most if not all campuses driving up the ongoing operational costs and efforts for US:IT while creating inconsistent wireless service levels building to building on the campuses.
- There are a large number of factors and variables that will affect this project's timeline. There are other sizeable projects taking place at the same time. Another factor affecting the timeline will be the coordination among involved entities in setting priorities and timing.

² Dates are estimated start dates for cable installation & deployment – subject to change

³Insufficient funding to upgrade entire building; minimal upgrades to support Classrooms for the Future or future upgrades

⁴Partial upgrade due to building limitations

VoIP - UMF

Overall status:

Change from previous report:

None

Budget status:

Change from previous report:

None

Schedule status:

Change from previous report:

None

Overview

This project will upgrade the UMF telecom system to utilize voice-over-IP (VoIP) and mitigate risk associated with the aging Avaya phone system.

Initiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Estimated Budget	Budget Committed to date	Project % Complete	Comments
4/2019	Jeffrey Letourneau	9/2021	09/2021	\$499,000	\$394,661.68	99%	

Status

Cabling has been completed in Mantor Library and Fusion Center. Once new switches are installed and all services are migrated, the contractor will return to remove the old cabling. The project team will assess whether the remaining budget is sufficient to pursue additional infrastructure upgrades for long term system stability.

Risks

- Delays in other projects caused by COVID-19 response may impact this schedule.
- The legacy Avaya phone system has shown signs of failing. There is a risk that we will not be able to migrate all services from this system before failure occurs. This risk is being mitigated by temporarily moving lines to analog voice gateways.
- Due to the mitigation plan noted above, many users will be required to transition multiple times. This poses a risk of customer dissatisfaction and will necessitate a more comprehensive communication strategy.
- The network infrastructure in many buildings on the UMF campus is not adequate for deploying VoIP phones. This poses a risk to both project schedule and budget.
- Availability of human resources is a risk to this project. Resources needed for this project will
 also be working on telecommunications upgrades at UMPI and USM as well as providing
 operational support for all campuses.

VoIP - UMPI

Overall status:

Change from previous report:

None

Budget status:

Change from previous report:

None

Schedule status:

Change from previous report:

None

Overview

This project will upgrade the UMPI telecom system to utilize voice-over-IP (VoIP) and mitigate risk associated with the aging Avaya phone system.

Initiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Estimated Budget	Budget Committed to date	Project % Complete	Comments
6/2019	Jeffrey Letourneau	9/2021	6/2021	\$291,000	\$289,760.05	100%	

Status

This project is substantially complete. The legacy system was decommissioned on June 2 and disposal is planned for early August (pending elevator repairs).

We are awaiting final invoices to close the project budget.

VoIP - USM

Overall status:

Change from previous report:

None

Budget status:

Change from previous report:

None

Schedule status:

Change from previous report:

None

Overview

This project will upgrade the USM telecom system to utilize voice-over-IP (VoIP) and mitigate risk associated with the aging Nortel phone system.

Initiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Estimated Budget	Budget Committed to date	Project % Complete	Comments
6/2019	Jeffrey Letourneau	9/2022	9/2022	\$809,000	\$520,687	65%	

Status

The legacy phone equipment on the Lewiston-Auburn Campus has been decommissioned and only minor clean-up remains to be done at that location.

The team is focusing on the smaller buildings on the Gorham campus so that the legacy equipment can be decommissioned on that campus. There are a few locations where some new cabling is needed and our cabling contractor is currently experiencing problems with their supply chain. This has slowed progress somewhat.

The Law Building is the largest building remaining to be deployed. Our team has assessed needs in this building and will be upgrading network switches where needed to accommodate IP phones to prepare for this deployment.

Status by Building: (highlighted cells indicate a change since previous report)

Building - Portland	% Complete	Building - Gorham	% Complete
LUTHER BONNEY HALL	87%	FIELD HOUSE, COSTELLO SPORTS COMPLEX	98%
SCIENCE BLDG, PTLD	89%	MCLELLAN HOUSE	93%
WOODBURY CAMPUS CENTER	**	RUSSELL HALL	65%
CENTRAL HEAT PLANT-P	100%	SCHOOL ST-134	75%
EXETER ST-045	9%	CENTRAL HEAT PLANT-G	73%
BEDFORD ST-102	18%	FACILITIES MANAGEMENT BUILDING	100%
BEDFORD ST-092	11%	COLLEGE AVE-007	100%
ABROMSON COMM ED CTR	76%	BROOKS STUDENT CTR	100%
PAYSON SMITH HALL	84%	BAILEY HALL	86%
USM PARKING GARAGE	18%	CORTHELL HALL	79%
BEDFORD ST-025, FACMGT	**	JOHN MITCHELL CTR	83%

LAW BLDG	12%	HASTINGS HALL	4%
GLICKMAN FAMILY LIBRARY	74%	UPTON HALL	71%
BEDFORD ST-120	92%	CARPENTER SHOP	50%
WISHCAMPER CTR	96%	HILL GYM, COSTELLO SPORTS COMPLEX	88%
BEDFORD ST-106	100%	ICE ARENA, COSTELLO SPORTS COMPLEX	81%
BEDFORD ST-126	100%	COLLEGE AVE-051	60%
SULLIVAN REC & FITNESS CTR	58%	ADMISSION OFFICE	86%
MASTERTON HALL	97%	ADMISSION BARN	100%
EXETER ST-039	100%	HUSKEY DRIVE-028, PUBLIC SAFETY	52%
DEERING AVE-209	20%	SCHOOL ST-128	25%
		ROBIE HALL	4%
		UPPER CLASS HALL	0%
		WOODWARD HALL	0%
		ANDERSON HALL	0%
		ANDREWS HALL	0%
LEWISTON-AUBURN CENTER	90%	ACADEMY BLDG	100%

^{**} Building demolished

Risks

- Campus closures and changes in health and safety regulations in response to the COVID-19 are impacting project schedule.
- Construction, office moves, and other facilities changes planned for the next 12-24 months may cause project delays.
- Constantly changing staff phone assignments and lack of clear processes for notifying IT when staff leave or are hired is a risk to a complete and accurate migration.
- There is a risk that we will not be able to migrate all services from this system before failure of the legacy system occurs.
- The network infrastructure in some buildings on the USM campus is not adequate for deploying VoIP phones. This poses a risk to both project schedule and budget.
- Availability of human resources is a risk to this project. Resources needed for this project will
 also be working on telecommunications upgrades at UMF and UMPI as well as providing
 operational support for all campuses.

ERP Assessment

Overall status:

Change from previous report: None

Budget status:

Change from previous report: None

Schedule status:

Change from previous report: None

Project Overview

The evaluation of the University of Maine System's (UMS) MaineStreet applications commenced in mid-July with Huron Consulting Services to assess current business processes, identify opportunities for improvement, and develop a plan to optimize processes and technology to support UMS' strategic objectives, particularly the requirements driven by Unified Accreditation. The desired outcomes for this engagement are:

- Evaluation of the current state of the shared ERP PeopleSoft (MaineStreet) environment
- Identification of deficiencies created by the current platform configuration, business processes, and underlying data architecture
- Summary of functionality required for a unified, future-state ERP environment fully supporting
 the strategic priorities of the UMS, including Unified Accreditation and Collaborative Degree
 Programs.
- Identification of efficiencies that may be attained through technological improvements or innovations including leveraging cloud-native solutions when feasible and realistic
- Evaluation of opportunities for improvements within the current ERP platform to deliver futurestate functionality and support current and emerging business needs, including a shared, unified course catalog.
- A recommended plan to achieve UMS strategic outcomes through the realignment of technological tools, processes, and policies.

Initiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Initial Budget	Current Budget Balance	Project % Complete	Comments
July 2020	David Demers	Nov 2020	May 2021	\$275,000	\$75,000	98%	

Status

Following the review of Huron's roadmap recommendations with the VC of Finance & Administration and identifying initial funding sources for executing the roadmap, Huron presented its recommendations to the President's Council for input during its April 13 meeting.

The final deliverable for this project is Huron's final report that will be presented to the BOT during its May meeting. The report will detail the scope and sequencing of the recommended roadmap that will improve the MaineStreet systems in support of Unified Accreditation and the optimal future state for the University of Maine System.

Completed

- Questionnaires for Human Resources, Finance, Admissions, Student Records, Academic Advisement, Student Financials, Financial Aid, Reporting, Technology
- Workshops for Human Resources, Finance, Admissions, Student Records, Academic Advisement, Student Financials, Financial Aid, Reporting, Technology
- Current state assessments for Human Resources, Finance, Student, Reporting, and Technology
- Presentation to Presidents' Council of Huron's Unified Accreditation vision as it pertains to the ERP Roadmap

- Roadmap recommendations
- CIO/VC of Finance & Administration review of roadmap recommendations
- Presentation of roadmap recommendations to Presidents' Council

Upcoming Activities/Milestones

- Initial socialization of roadmap recommendations
- Presentation of final roadmap recommendations to BOT

Northern Ring Optical Equipment Refresh

Overall status:

Change from previous report:

None

Budget status:

Change from previous report:

None

Schedule status:

Change from previous report:

None

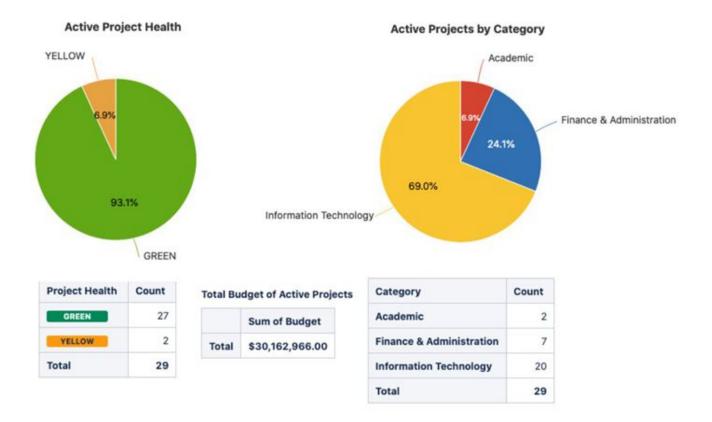
Overview

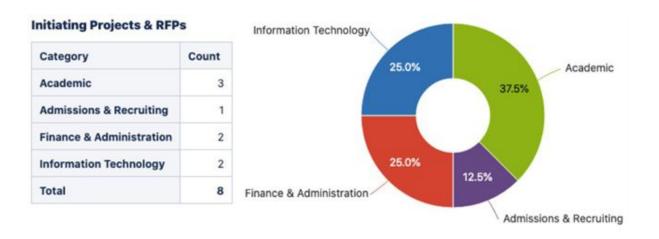
This project will replace optical network equipment in northern and Downeast Maine.

Initiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Estimated Budget	Budget Committed to date	Project % Complete	Comments
12/2020	Jeffrey Letourneau	7/2021	7/2021	\$1,350,000	\$ 1,196,745	100%	

Status

This project is complete. All sites have been migrated to the new service and all legacy equipment has been powered down. Final removal and disposal of legacy equipment will be completed as operational maintenance over the next few months.





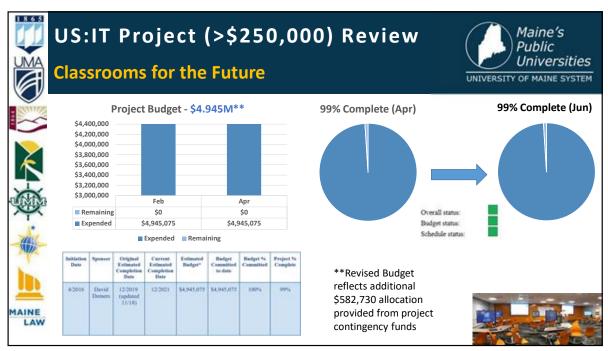


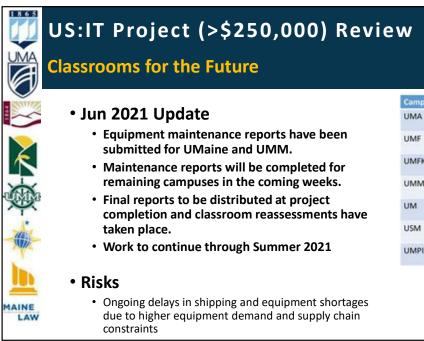
US:IT Project (>\$250,000) Review

Finance – Facilities – Technology Committee July 15, 2021



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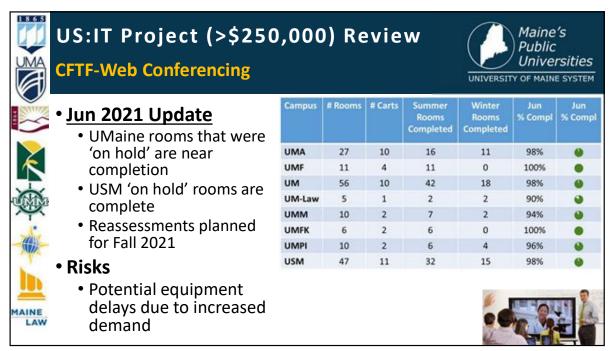


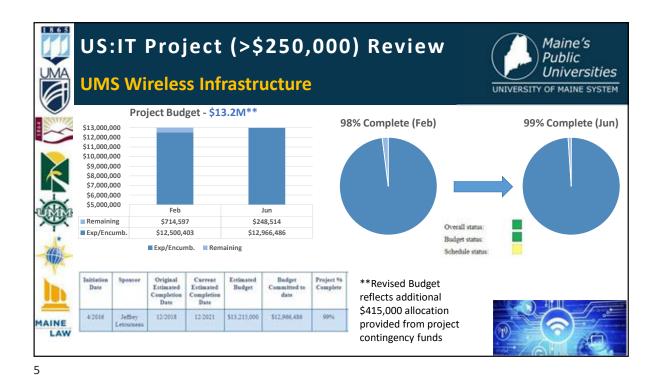
Campus	Jun '21			
UMA	98%	0		
UMF	100%			
UMFK	99%	0		
UMM	99%	0		
UM	100%	0		
USM	98%	0		
UMPI	96%	0		



Maine's Public Universities

UNIVERSITY OF MAINE SYSTEM





US:IT Project (>\$250,000) Review Maine's Public Universities **UMS Wireless Infrastructure** UNIVERSITY OF MAINE SYSTEM Feb (% Complete) Jun (% Complete) Campus UMA 98% 100% UMF 100% 100% UMFK 100% 100% **UMM** 100% 100% **UMaine** 99% 100% USM 82% 93% UMPI 99% 100% MAINE LAW



US:IT Project (>\$250,000) Review



UMS Wireless Infrastructure

Project Status

- Project work is complete at UMA, UMF, UMFK, UMM, UMaine and UMPI
- IISM
 - Cabling work in Science, Bailey complete; Networkmaine working to finish those buildings.
- Estimated completion date extended to <u>Dec 2021</u> due to supply chain issues.

Current Work:

- USM
 - Fiber infrastructure
 - Admission
 - 92 Bedford
 - · Residence Hall upgrades

Risks

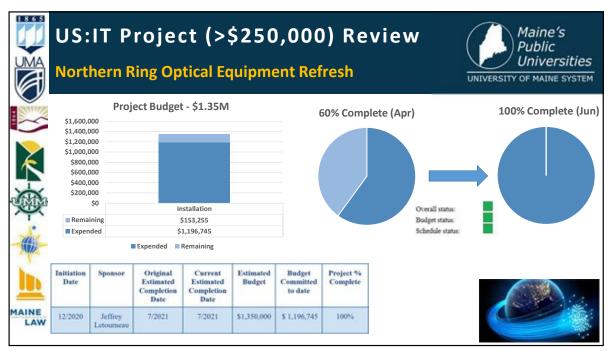
- Phased funding will necessitate maintaining parallel wireless networks
- Capital budget required to maintain investment*



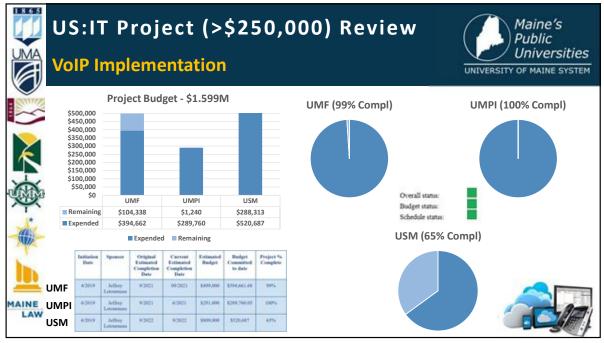
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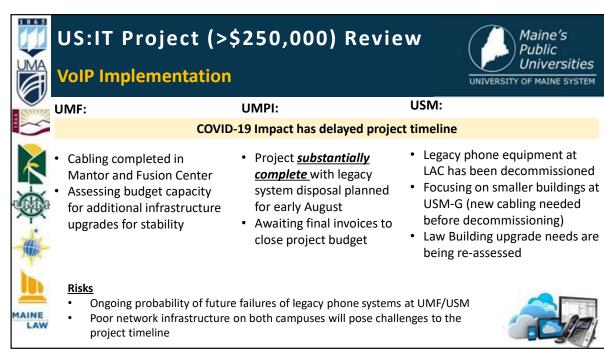
MAINE

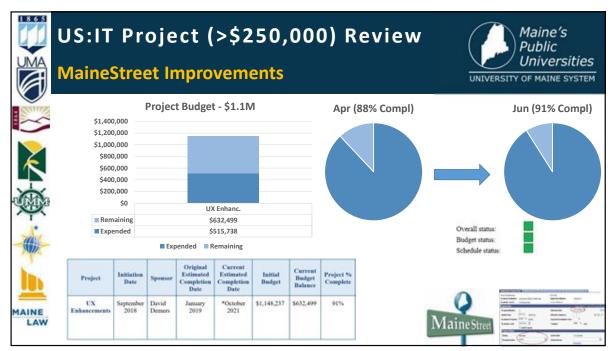
LAW



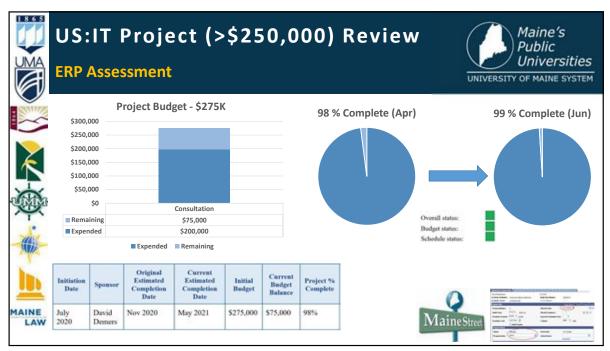














US:IT Project (>\$250,000) Review



ERP Assessment

Project Overview

- Evaluation of UMS MaineStreet (PeopleSoft) ERP to identify functional gaps and opportunities to support Unified Accreditation; develop roadmap/plan
- "Repaving MaineStreet"

Recently Completed:

- Presentation of Final Report to Presidents' Council
- BOT approval of preliminary budget plan for "Repaving MaineStreet" initiative (\$16.8M/5 years)
 Preliminary planning meetings with functional area groups (Student Services, HR)

Upcoming:

- Project opportunity prioritization
- RFQ for Implementation Partner
- · Initial Project Planning and Activity Mapping





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LAW