

University of Maine System – Board of Trustees Meeting
November 16, 2020
Zoom Meeting

The public is invited to view the meeting on YouTube. The link to the Board of Trustees YouTube page can be found the Board website: <https://www.maine.edu/board-of-trustees/>

AGENDA

Monday, November 16, 2020

Call to Order @ 9:00 am

The Board of Trustees will go directly into Executive Session

Executive Session from 9:05 am to 12:00 pm

Lunch Break

Call to Order/Reconvene Public Meeting @ 12:30 pm

Citizen Comment (5 minutes)

Individuals who wish to speak during Citizen Comment, please contact the Board Office at ums.trustees@maine.edu with your name and topic by 5:00 pm on Friday, November 13th. To participate in Citizen Comment during the meeting dial – 1-800-605-5167 code 743544#

The Board of Trustees provides time for citizen comment prior to the business agenda at each meeting. The Chair of the Board will establish time limits (usually three minutes per person) and determine any questions of appropriateness and relevancy. Personnel decisions, collective bargaining issues, grievances, litigation and other areas excludable from public discussion under the Maine Freedom of Access Law shall not constitute appropriate matters for such input. A person who wishes to speak during the citizen comment period should arrive prior to the meeting start time and sign up on a sheet provided, indicating name and topic of remarks.

Chair's Report (10 minutes)

Chancellor's Report (10 minutes)

Vice Chancellor for Finance and Administration & Treasurer's Report (20 minutes)

Tab 1 - [Finance & Administration Update](#)

Vice Chancellor for Academic Affairs' Report (80 minutes)

Tab 2 - [Academic Affairs Update](#)

Action Items (20 minutes)

[Tab 3 - Proposed Change to Board of Trustee Policy 308 - Accreditation](#)

[Tab 4 - Honorary Degree Nomination for 2021, UMFH](#)

[Tab 5 - Confirmation of Faculty & Student Representatives to the Board of Trustees](#)

Consent Agenda (5 minutes)

[Tab 6 - Acceptance of Minutes](#)

October 26, 2020 Academic and Student Affairs Committee

[Tab 7 - Awarding of Academic Degrees](#)

October 28, 2020 Finance, Facilities & Technology Committee

[Tab 8 - Lease Authorization Request, Cutler Health Center, UM](#)

Tab 9 - Lease Authorization Request, Kell Street Interceptor Pumping Station, UM

Discussion Topic

Tab 10 - Rural Health and Wellbeing Grand Challenge Pilot Initiative Update (20 minutes)

Date of the Next Meeting: January 25, 2021 held via Zoom

Attachments:

Financial Update

Managed Investment Pool

Pension Fund

Operating Fund

Discovery of the Giant Fish River post-Acadian Rift System – Dr. Chunzeng Wang

Fall Enrollment Report

Proposed Change to Board of Trustee Policy 308 - *Accreditation*

UMS Rural Health & Wellbeing Grand Challenge Highlights

UMFK Honorary Degree Background Info (*Confidential*)

Reports:

UMS Interactive Dashboard

Academic Calendars: Academic Year 2023-2024 & 2024-2025

Annual Report of Real Estate and Lease Activity

Management Group Appointments Report

Board of Visitors Annual Reports

UM

UMA

UMF

UMFK

UMM

UMPI

USM

Agenda Calendar

FY2021 Audit Committee Work Plan

Capital Project Status Report

Executive Summary

Capital Project Status Report

Capital Project Status Report – Bond Report

Presentations:

Faculty Spotlight – Dr. Chunzeng Wang

Early College Update – November 2020

Enrollment Update

Strategic Statewide Program Plans (SSPP)

UMS Grand Challenge

Tabs noted in red text are action items.

Note: Times are estimated based upon the anticipated length for presentations or discussion of a particular topic. An item may be brought up earlier or the order of items changed for effective deliberation of matters before the Board.



AGENDA ITEM SUMMARY

1. **NAME OF ITEM:** Finance and Administration Update
2. **INITIATED BY:** Dannel P. Malloy, Chancellor
3. **BOARD INFORMATION:** X **BOARD ACTION:**
4. **OUTCOME:** **BOARD POLICY:**
Enhance fiscal positioning
5. **BACKGROUND:**

The Vice Chancellor for Finance and Administration and Treasurer Ryan Low will provide two updates:
 - 1) A brief financial update
 - 2) An update regarding retiree health

Attachments:

[Managed Investment Pool Flash Reports](#)
[Pension Fund Flash Reports](#)
[Operating Fund Flash Reports](#)

11/5/2020



AGENDA ITEM SUMMARY

1. **NAME OF ITEM:** Vice Chancellor of Academic Affairs' Update
2. **INITIATED BY:** Dannel Malloy, Chancellor
3. **BOARD INFORMATION:** X **BOARD ACTION:**
4. **OUTCOME:** **BOARD POLICY:**
Relevant Academic Programming
Increase enrollment
5. **BACKGROUND:**

Vice Chancellor for Academic Affairs' (VCAA), Robert Placido will provide an update at the November 16, 2020 Board of Trustees meeting on the following four items.

1. **Faculty Spotlight:** Dr. Chunzeng, Professor of Earth and Environmental Sciences at the University of Maine at Presque Isle, will share his "Discovery of the giant Fish River post-Acadian rift system and its contribution to the recognition of the great Fish River geoheritage in Northern Maine". Launched in 2016 and Funded by the USGS and Maine Geologic Survey, Dr. Wang discovered the giant post-Acadian rift system, referred to as the Fish River post-Acadian rift system, along the geographically and recreationally well-known Fish River chain of lakes. It is the largest rift system of this kind ever discovered so far in North America. Recognition and promotion of the Fish River geoheritage would also provide local and regional economic benefits for years to come.
2. **Nursing & Education Statewide Strategic Program Planning:** VACC Dr. Robert Placido will introduce a new initiative sponsored by his office and supported by the Presidents Council and the Chief Academic Officers Council. The proposed Statewide Strategic Program Planning (SSPP) initiative seeks to bring together similar university programs as a way to address state workforce development needs and explore statewide service opportunities. The SSPPs will also help address NECHE expectations that the UMS realizes and leverages the benefits of unified accreditation. Leaders for each set of programs will develop a vision for the state that includes research and service as well as economic and workforce development potential. Additional components of each SSPP include university distinctiveness, program data and economics, a SWOT analysis, partnership development and constituency feedback, and goals for the next year. Education and Nursing program leaders have completed drafts for this year's SSPP pilot, and Dr. Placido will share those with the Board of Trustees.

3. **Early College:** The State of Maine and UMS have made a significant investment in Early College (EC) programs, in which high school students take college courses. As a result, EC programs at all universities have grown considerably in response to the Board of Trustees Strategic Goals. The EC Executive Director will provide program updates and explain how barriers to course access were removed while meeting the needs of Maine's students and high schools. Student success data will be provided, as well as a summary of how EC is aligning courses to career exploration pathways to address regional and state workforce needs. Despite program success, impending Aspirations funding limits will create a budget shortfall that will result in enrollment caps.
4. **Fall Enrollment Report:** Dr. Placido will share trending application data for Fall 2021 and elements of the 2020 Fall Enrollment Report. Carolyn Dorsey, Associate Vice Chancellor for Academic Affairs, will present an update on our accelerated online programs. Rosa Redonnett, Associate Vice Chancellor for Student Success and Credential Attainment, will provide a brief update for Board members on the results of 2020 student return rates.

Attachments:

[Faculty Spotlight Presentation – Dr. Chunzeng Wang](#)

[Discovery of the Giant Fish River post-Acadian Rift System – Dr. Chunzeng Wang](#)

[Early College Presentation – November 2020](#)

[Fall Enrollment Report](#)

[Enrollment Update Presentation](#)

[Strategic Statewide Program Plans \(SSPP\) Presentation](#)

11/5/2020



AGENDA ITEM SUMMARY

1. **NAME OF ITEM:** Proposed Change to Board of Trustees Policy 308 - *Accreditation*
2. **INITIATED BY:** Dannel P. Malloy, Chancellor
3. **BOARD INFORMATION:** **BOARD ACTION:** X
4. **OUTCOME:** **BOARD POLICY:**
Board Policy 308 – *Accreditation Policy*
5. **BACKGROUND:**

Chief of Staff (COS) and General Counsel James Thelen will review a proposed revision to Board of Trustees Policy 308 – *Accreditation Policy* to reflect the System’s attainment of unified accreditation.

Discussion among Trustees at the September 14, 2020 Academic and Student Affairs Committee and the September 28, 2020 Board of Trustees meeting suggested that an earlier draft proposed Policy 308 include a direction to consider and, where appropriate, incorporate unified accreditation principles in all future System and university-specific work on mission, strategic planning, and academic program review and approval.

COS and General Counsel Thelen prepared revised language to address the Trustees’ above-noted request, which was reviewed with UMS Presidents and shared with Board faculty and student representatives during presentation to the Academic and Student Affairs Committee at its October 26, 2020 meeting. The ASA Committee agreed to forward the revised policy as proposed to the Board of Trustees for consideration at the November 16, 2020 meeting.

6. TEXT OF THE PROPOSED RESOLUTION

That the Board of Trustees accepts the recommendation of the Academic & Student Affairs Committee and approves the proposed changes to Board of Trustees Policy 308 – *Accreditation Policy* to incorporate the principles of Unified Accreditation.

Attachment:

[Proposed Change to Board Policy 308 - Accreditation](#)

11/5/2020



AGENDA ITEM SUMMARY

1. **NAME OF ITEM:** Honorary Degree Nomination for 2021, UMFK
2. **INITIATED BY:** Dannel P. Malloy, Chancellor
3. **BOARD INFORMATION:** **BOARD ACTION:** X
4. **OUTCOME:** **BOARD POLICY:**
213 – Honorary Degrees
5. **BACKGROUND:**

Honorary Degree nominations from the University of Maine System campuses are presented annually for approval. In accordance with Board practice, the nominations are presented a year in advance and will be reviewed in Executive Session. At the November Board meeting the Chancellor may submit to the Trustees names and supporting documentation to be awarded in the current year.

Action will be taken in the public meeting without identification of the individual honorees. Publicity is the responsibility of the campus after arrangements for conferral of the degree are complete.

6. **TEXT OF PROPOSED RESOLUTION**

That the Board of Trustees approves the 2021 nomination for Honorary Degree at UMFK as presented.

Attachment:

[UMFK Honorary Degree Background Info \(Confidential\)](#)

11/05/2020



AGENDA ITEM SUMMARY

1. **NAME OF ITEM:** Confirmation of Faculty and Student Representatives to the Board of Trustees
2. **INITIATED BY:** Dannel P. Malloy, Chancellor
3. **BOARD INFORMATION:** **BOARD ACTION:** X
4. **OUTCOME:** **BOARD POLICY:**
Policy 205 - Faculty & Student Representatives to the Board of Trustees
5. **BACKGROUND:**

To create the environment for interaction among and between Faculty and Student Representatives, the Trustees and System administration, the Trustees have provided opportunities for participation in the meetings of the committees of the Board.

One faculty member and one undergraduate student from each of the seven universities and one graduate student from the University of Southern Maine and one graduate student from the University of Maine will be appointed by the Board as non-voting representatives to the Board of Trustees and invited to participate as non-voting members on the standing committees.

Normally, the representative is expected to complete a two year term; therefore, it is an expectation that the minimum term of service by Faculty and Student Representatives to the Board be two years. The nominations will be forwarded through the Presidents to the Chancellor for submission to the Board for Trustee approval.

The following nominations are being recommended by the President and the Law School Dean:

Faculty Representative:

Dmitry Bam, Law School – appointed for a 2 year term – November 2020 to November 2022

Student Representative:

Paige Eggleston, Law School – appointed for a 2 year term – November 2020 to November 2022

Rajay Maragh, UFMK – appointed for a 2 year term – November 2020 to November 2022

6. **TEXT OF PROPOSED RESOLUTION:**

That the Board of Trustees approves the appointments of the Faculty and Student Representatives to the Board of Trustees as presented.

11/5/2020



AGENDA ITEM SUMMARY

1. **NAME OF ITEM:** Acceptance of Minutes
2. **INITIATED BY:** James R. Erwin, Chair
3. **BOARD INFORMATION:** **BOARD ACTION:** X
4. **OUTCOME:** **BOARD POLICY:**
5. **BACKGROUND:**

The following minutes will be presented to the Board of Trustees for approval at the November 16, 2020 Board meeting:

September 2, 2020 – Finance, Facilities, Technology Committee
September 14, 2020 – Academic & Student Affairs Committee
September 14, 2020 – Human Resources & Labor Relations Committee
September 28, 2020 – Board of Trustees Meeting
October 13, 2020 – Executive Committee Meeting

The Board of Trustees website link to the minutes is: <http://www.maine.edu/about-the-system/board-of-trustees/meeting-minutes/>

6. **TEXT OF PROPOSED RESOLUTION:**
That the Board of Trustees approves the minutes as presented.

11/05/2020



AGENDA ITEM SUMMARY

1. **NAME OF ITEM:** Awarding of Academic Degrees
2. **INITIATED BY:** Dannel P. Malloy, Chancellor
3. **BOARD INFORMATION:** **BOARD ACTION:** X
4. **OUTCOME:** **BOARD POLICY:**
303: Academic Degrees

5. **BACKGROUND:**

In accordance with Board of Trustees Policy 303, the Board of Trustees approve the awarding of academic degrees.

The Academic and Student Affairs Committee approved the following resolution to be forwarded to the Consent Agenda for Board of Trustee approval at the November 16, 2020 Board meeting:

6. **TEXT OF PROPOSED RESOLUTION:**

That the Board of Trustees of the University of Maine System accepts the recommendation of the Academic and Student Affairs Committee and authorizes the awarding of degrees during Commencement ceremonies for the 2020-2021 academic year to those students fully recommended by the appropriate faculties and the presidents of the respective institutions of the University of Maine System.

11/5/20



AGENDA ITEM SUMMARY

1. **NAME OF ITEM:** Lease Authorization Request, Cutler Health Center UM
2. **INITIATED BY:** Dannel P. Malloy, Chancellor
3. **BOARD INFORMATION:** **BOARD ACTION:** X
4. **OUTCOME:** **BOARD POLICY:**
 Improve student success and completion 802 – Disposition of Real Property
 Enhance Fiscal Positioning
5. **BACKGROUND:**

The University of Maine System acting through the University of Maine (UM) requests authorization to enter a lease with Eastern Maine Medical Center (EMMC) through Northern Light Health for space at the Cutler Health Center.

In May of 2015 the University of Maine entered into a five-year agreement with Norumbega Medical Specialists, Ltd. to provide comprehensive healthcare services at the University of Maine. As a part of this service a no-cost lease agreement was executed for the space in Cutler Health Center where these services are provided. Prior to the termination of this agreement, the University went through a new Request for Proposal (RFP) process to find a partner to continue to provide these services for the University of Maine community (students, faculty and staff). The partner organization would provide these services out of the Cutler building in the space identified. As a result of the RFP, EMMC through Northern Light Health was selected as this partner.

This request is pursuant to Board Policy 802, Disposition of Real Property, which requires Board approval for leases of five or more years or \$100,000 or greater. In this case, the requirement is in regards to the duration and approval by the full Board is required.

Northern Light Health/Eastern Maine Medical Center is the specialty referral hospital for the region in northern Maine. EMMC would utilize the space in the west side of the ground floor of Cutler Health Center, measuring roughly 8,356 net square feet to provide health services. Additional space in the southeast corner of the building totaling roughly 3,407 net square feet will be utilized for athletic training services, administrative office space, and for the Way to Optimal Weight, or W.O.W. program.

11/5/2020

The presence of Northern Light Health/EMMC on the UM campus provides a means to support the healthcare needs of the campus community associated with a residential living model; supports on-campus occupational health care and enhanced OSHA compliance and workplace injury surveillance; and creates an opportunity for relevant clinical and academic programming for the Nursing and Athletic Training programs.

The proposed new lease would cover a potential period of ten years, including an initial term of seven years with three one-year renewals. As with the former lease agreement, in order to provide a revenue neutral and cost recoverable service, the Lessee is not required to pay rent for the premises.

6. TEXT OF PROPOSED RESOLUTION:

That the Board of Trustees approves the recommendation of the Finance, Facilities, Technology Committee and authorizes the University of Maine System acting through the University of Maine to enter a lease with Eastern Maine Medical Center for approximately 11,763 net square feet of space at the Cutler Health Center, subject to review and approval of all final terms and conditions by the University of Maine System Treasurer and General Counsel.



AGENDA ITEM SUMMARY

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|----|---------------------------|--|--|
| 1. | NAME OF ITEM: | Lease Authorization Request,
Kell St. Interceptor Pumping Station, UM | |
| 2. | INITIATED BY: | Dannel P. Malloy, Chancellor | |
| 3. | BOARD INFORMATION: | | BOARD ACTION: X |
| 4. | OUTCOME: | Enhance Fiscal Positioning | BOARD POLICY:
802 – Disposition of Real Property |
| 5. | BACKGROUND: | | |

The University of Maine System acting through the University of Maine (UM) requests authorization to enter a new lease that would continue a prior lease and existing practices with the Town of Orono.

In October of 1969 the University of Maine entered a fifty-year lease with the Inhabitants of the Town of Orono for a parcel of land owned by the University known as the Kell Street Interceptor pumping station. The lease expired in October of 2019. Both parties have expressed interest in continuing the lease for a duration of 50 years.

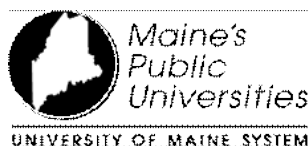
This request is pursuant to Board Policy 802, Disposition of Real Property, which requires Board approval for leases of five or more years or \$100,000 or more. In this case, the requirement is in regards to the duration and approval by the full Board is required.

The Orono Pump Station is located on the parcel in question. This pumping station is needed to safely handle all underground sewage in the surrounding area, which includes the sewer service from the University of Maine. The previous and now proposed lease for approximately 0.32 acres, began October 29, 1969 and expired on October 28, 2019. The new lease would extend the agreement by another fifty (50) years, through October 31, 2070. There are no changes to the current rate of \$1 per year.

6. **TEXT OF PROPOSED RESOLUTION:**

That the Board of Trustees approves the recommendation of the Finance, Facilities, Technology Committee and authorizes the University of Maine System acting through the University of Maine to enter a continued lease with Town of Orono for a parcel of land known as the Kell Street Interceptor pumping station, subject to review and approval of all final terms and conditions by the University of Maine System Treasurer and General Counsel.

11/5/2020



AGENDA ITEM SUMMARY

1. **NAME OF ITEM:** Rural Health and Wellbeing Grand Challenge Pilot Initiative Update

2. **INITIATED BY:** Chancellor Dannel Malloy

3. **BOARD INFORMATION:** X

BOARD ACTION:

4. **OUTCOME:**
Support Maine through Research & Economic Development

BOARD POLICY:

5. **BACKGROUND:**

The University of Maine System Research and Development Plan: R&D to promote industry, business, and community growth in Maine FY 2020–FY 2024 articulates key goals through which research can be expanded across the System. The R&D Plan recommends that the System launch a series of grand challenges over the next decade. Grand challenges are problems of global, national, and regional significance that require interdisciplinary teams to work together to develop and implement innovative solutions. Such initiatives are ambitious in scope, long-term in scale, and convergent in design. Research universities across the country are engaging in grand challenges that focus their research, education, and outreach efforts to promote discovery, develop the workforce, and engage the public in solving intractable societal problems.

Through the UMS Research Reinvestment Fund, a System-wide Grand Challenge Pilot Initiative was launched in fall 2019 with the thematic focus of “Rural Health and Wellbeing.” Three two-year pilot projects were competitively selected by the RRF Advisory Board from a field of 30 concept papers. These interdisciplinary and intercampus teams were introduced at the Jan. 26-27, 2020 Board of Trustees meeting. The “Rural Health and Wellbeing” theme was established before the global pandemic and is more relevant now than ever. The teams have been working together over the last several months to identify interdisciplinary solutions in biomedicine, telehealth, and injury prevention, respectively. The teams comprise researchers from UMaine, University of Southern Maine, University of Maine at Augusta, and University of Maine at Presque Isle. A brief update on the funded projects will be presented along with an update on RRF-sponsored supports and programs for UMS researchers interested in engaging further with the Rural Health and Wellbeing Grand Challenge.

Attachments:

[UMS Grand Challenge Presentation](#)

[UMS Rural Health & Wellbeing Grand Challenge Highlights](#)

11/5/2020

University of Maine System Managed Investment Pool

TOTAL PLAN PERFORMANCE

	Market Value (\$)	% of Portfolio	Policy %	1 Mo (%)	Fiscal YTD (%)	YTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	7 Yrs (%)	10 Yrs (%)
MIP Composite	370,179,445	100.0	100.0	-1.2	6.1	1.4	7.6	4.6	6.5	5.1	6.2
Allocation Index				-1.9	5.6	1.6	7.8	5.4	7.2	5.8	6.4
Policy Index				-2.0	5.7	1.3	7.7	5.5	7.6	6.0	6.6
Total Domestic Large Cap	64,886,988	17.5	17.0	-3.8	8.9	5.5	15.0	12.2	14.1	12.4	13.5
S&P 500				-3.8	8.9	5.6	15.1	12.3	14.1	12.7	13.7
SSgA S&P 500	64,886,988	17.5	17.0	-3.8	8.9	5.5	15.0	12.2	14.1	12.6	13.7
S&P 500				-3.8	8.9	5.6	15.1	12.3	14.1	12.7	13.7
Total Domestic Small/Mid Cap	26,249,634	7.1	7.0	-2.2	6.9	-6.1	4.7	4.4	8.9	7.6	11.1
Russell 2500				-2.6	5.9	-5.8	2.2	4.5	9.0	7.7	10.8
Westfield Capital	13,964,860	3.8	3.5	-0.1	9.6	9.5	25.1	14.1	14.1	11.4	14.2
Russell 2500 Growth				-0.8	9.4	11.6	23.4	13.4	14.2	11.7	14.1
DFA	12,284,774	3.3	3.5	-4.6	4.0	-21.8	-15.1	-5.8	2.6	2.7	--
Russell 2000 Value				-4.7	2.6	-21.5	-14.9	-5.1	4.1	3.3	7.1
Global Equity	37,755,113	10.2	10.0	-1.1	8.2	--	--	--	--	--	--
MSCI World				-3.5	7.9	1.7	10.4	7.7	10.5	8.3	9.4
Walter Scott Global Equity	37,755,113	10.2	10.0	-1.1	8.2	--	--	--	--	--	--
MSCI World				-3.5	7.9	1.7	10.4	7.7	10.5	8.3	9.4
Total International Equity (including emerging markets)	79,800,246	21.6	21.0	-0.8	8.6	-0.8	7.4	0.8	5.2	2.8	4.4
MSCI EAFE				-2.6	4.8	-7.1	0.5	0.6	5.3	3.0	4.6
Morgan Stanley	18,494,243	5.0	5.0	-1.7	3.5	-2.5	4.7	1.6	5.0	3.1	5.2
JO Hambro	20,169,663	5.4	5.0	-0.3	9.3	--	--	--	--	--	--
MSCI EAFE				-2.6	4.8	-7.1	0.5	0.6	5.3	3.0	4.6
Kabouter International Opportunities Offshore Fund II	15,128,880	4.1	4.0	-0.6	8.6	0.7	10.1	--	--	--	--
MSCI EAFE Small Cap				-0.7	10.3	-4.2	6.8	1.4	7.4	5.7	7.3
Emerging Markets Equity	26,007,460	7.0	7.0	-0.8	12.0	1.7	10.7	2.4	5.6	1.7	--
MSCI Emerging Markets				-1.6	9.6	-1.2	10.5	2.4	9.0	3.7	2.5
Aberdeen Emerging Mkts	13,461,400	3.6	3.5	-1.5	11.8	1.6	11.1	3.1	8.8	3.5	3.5
MSCI Emerging Markets				-1.6	9.6	-1.2	10.5	2.4	9.0	3.7	2.5
Mondrian EM Small Cap	12,546,060	3.4	3.5	0.1	12.3	1.8	10.2	1.5	2.4	--	--
MSCI Emerging Markets Small Cap				-1.6	11.8	-2.4	6.9	-1.1	4.6	2.1	1.0



September 30, 2020

University of Maine System Managed Investment Pool

TOTAL PLAN PERFORMANCE

	Market Value (\$)	% of Portfolio	Policy %	1 Mo (%)	Fiscal YTD (%)	YTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	7 Yrs (%)	10 Yrs (%)
Total Fixed Income	84,338,579	22.8	24.0	0.1	2.6	4.2	5.3	4.3	4.3	3.9	4.5
BBgBarc US Aggregate TR				-0.1	0.6	6.8	7.0	5.2	4.2	4.0	3.6
Commonfund	25,032,011	6.8	7.0	0.1	1.7	5.1	6.0	5.0	4.5	4.2	4.4
BBgBarc US Aggregate TR				-0.1	0.6	6.8	7.0	5.2	4.2	4.0	3.6
Vanguard Inflation-Protected Securities	12,891,880	3.5	3.5	-0.4	3.0	9.2	9.7	5.6	--	--	--
BBgBarc US TIPS TR				-0.4	3.0	9.2	10.1	5.8	4.6	3.4	3.6
Vanguard Short-Term Inflation-Protected Securities	12,485,064	3.4	3.5	-0.1	1.7	3.7	4.7	--	--	--	--
BBgBarc US TIPS 1-5 Yr TR				-0.2	1.9	4.2	5.4	3.2	2.6	1.7	1.8
Blackrock Strategic Income Opportunities	17,271,492	4.7	5.0	0.0	2.8	3.0	4.7	--	--	--	--
3-Month Libor Total Return USD				0.0	0.1	0.6	1.0	1.9	1.5	1.1	0.9
Bain Capital Senior Loan Fund	16,658,133	4.5	5.0	0.7	4.2	0.2	1.5	--	--	--	--
Credit Suisse Leveraged Loans				0.7	4.1	-0.8	0.8	3.2	4.0	3.7	4.4
Total GAA	51,583,724	13.9	15.0	-1.2	3.2	-2.8	0.7	1.7	4.0	2.6	3.4
65% MSCI ACWI (Net) / 35% BBgBarc Global Agg				-2.2	6.2	3.3	9.4	6.4	8.3	6.1	6.5
GMO Global Absolute Return	25,006,397	6.8	7.5	-0.7	1.9	-8.4	-3.7	-0.7	2.7	1.7	3.4
Blended Index				-0.8	2.5	5.8	7.7	5.5	5.5	4.7	4.8
Newton Global Real Return	26,577,327	7.2	7.5	-1.7	4.4	2.9	5.0	5.5	--	--	--
60% MSCI ACWI (Net)/ 40% BBgBarc Global Agg				-2.1	6.0	3.6	9.3	6.2	8.0	5.9	6.2
Total Hedge Funds	22,837,150	6.2	6.0	2.2	5.1	8.8	16.7	5.9	4.9	3.6	3.1
HFRI Fund of Funds Composite Index				-0.3	4.1	2.4	5.6	2.8	3.1	3.0	2.9
Lighthouse	22,837,150	6.2	6.0	2.2	5.1	8.8	16.7	7.0	5.9	--	--
Credit Suisse Long Shrt Eqt USD				-1.5	2.7	0.2	5.3	3.5	3.6	4.5	4.9
Private Equity	1,859,496	0.5	0.0	0.0	0.0	-16.0	-13.6	3.5	5.5	--	--
Landmark Equity Partners XV	1,859,496	0.5	0.0	0.0	0.0	-16.0	-13.6	3.5	5.5	--	--
CJA US All PE (1 Qtr Lag)				10.3	10.3	3.0	4.3	10.9	10.5	11.9	13.0
Total Cash	868,515	0.2	0.0								
Distribution Account	868,515	0.2	0.0	0.0	0.0	0.2	0.4	1.3	0.8	0.6	0.5
91 Day T-Bills				0.0	0.0	0.4	0.8	1.6	1.1	0.8	0.6

Fiscal YTD begins 7/1

Blended Index: 40% BC Aggregate, 30% BC U.S. TIPS 1-10YR, 10% S&P 500, 10% BC High Yield, 10% JPM EMBI+

Returns are net of manager fees

Landmark market value is estimated as of 9/30/2020.

Cash account includes \$434 currently being held in the TCW account.



September 30, 2020

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University of Maine System Pension Plan

TOTAL PLAN PERFORMANCE

	Market Value (\$)	% of Portfolio	Policy %	1 Mo (%)	Fiscal YTD (%)	YTD (%)	1 Yr (%)	2 Yrs (%)	3 Yrs (%)	5 Yrs (%)	7 Yrs (%)	10 Yrs (%)
Pension Composite	25,543,021	100.0	100.0	-0.5	4.2	4.7	8.5	6.8	5.6	6.1	5.0	6.0
Allocation Index				-1.3	4.0	3.5	7.5	5.7	5.4	6.5	5.6	6.5
Policy Index				-1.3	4.0	3.5	7.5	6.1	5.6	6.8	5.8	6.7
Total Global Equity	7,560,073	29.6	30.0	-1.5	8.1	4.9	13.6	--	--	--	--	--
MSCI World				-3.5	7.9	1.7	10.4	6.0	7.7	10.5	8.3	9.4
Walter Scott Global Equity Fund	7,560,073	29.6	30.0	-1.5	8.1	4.9	13.6	--	--	--	--	--
MSCI World				-3.5	7.9	1.7	10.4	6.0	7.7	10.5	8.3	9.4
Emerging Markets Equity	804,854	3.2	3.0	0.1	12.3	1.8	10.2	3.9	1.5	2.4	-0.1	--
MSCI Emerging Markets				-1.6	9.6	-1.2	10.5	4.1	2.4	9.0	3.7	2.5
Mondrian EM Small Cap	804,854	3.2	3.0	0.1	12.3	1.8	10.2	3.9	1.5	2.4	--	--
MSCI Emerging Markets Small Cap				-1.6	11.8	-2.4	6.9	0.5	-1.1	4.6	2.1	1.0
Total Fixed Income	10,670,223	41.8	43.0	0.1	1.6	5.7	6.2	7.2	4.8	4.1	3.7	3.8
BBgBarc US Aggregate TR				-0.1	0.6	6.8	7.0	8.6	5.2	4.2	4.0	3.6
Vanguard Total Bond Market Index	6,486,428	25.4	26.0	0.1	0.6	7.0	7.0	8.7	5.3	4.2	--	--
BBgBarc US Aggregate TR				-0.1	0.6	6.8	7.0	8.6	5.2	4.2	4.0	3.6
Vanguard Inflation-Protected Securities	882,150	3.5	3.5	-0.4	3.0	9.2	9.8	8.4	5.6	--	--	--
BBgBarc US TIPS TR				-0.4	3.0	9.2	10.1	8.6	5.8	4.6	3.4	3.6
Vanguard Short-Term Inflation-Protected Securities - VTSPX	856,413	3.4	3.5	-0.1	1.7	3.6	4.7	--	--	--	--	--
BBgBarc US TIPS 1-5 Yr TR				-0.2	1.9	4.2	5.4	4.5	3.2	2.6	1.7	1.8
BlackRock Strategic Income Opportunities	1,235,459	4.8	5.0	0.0	2.8	3.0	4.7	5.1	--	--	--	--
3-Month Libor Total Return USD				0.0	0.1	0.6	1.0	1.8	1.9	1.5	1.1	0.9
Bain Capital Senior Loan Fund	1,209,774	4.7	5.0	0.7	4.2	0.2	1.5	2.3	--	--	--	--
Credit Suisse Leveraged Loans				0.7	4.1	-0.8	0.8	2.0	3.2	4.0	3.7	4.4
Total GAA	1,997,643	7.8	8.0	-1.7	4.4	2.9	5.0	6.1	4.1	5.4	3.7	3.9
65% MSCI ACWI (Net) / 35% BBgBarc Global Agg				-2.2	6.2	3.3	9.4	6.6	6.4	8.3	6.1	6.5
Newton Global Real Return	1,997,643	7.8	8.0	-1.7	4.4	2.9	5.0	6.5	5.5	--	--	--
60% MSCI ACWI (Net) / 40% FTSE WGBI				-2.0	6.1	4.2	9.6	7.0	6.4	8.0	5.8	6.1
Total Alternative Investments	1,199,493	4.7	5.0	2.2	5.1	8.8	16.7	6.3	6.0	5.0	4.1	3.4
HFRI Fund of Funds Composite Index				-0.3	4.1	2.4	5.6	2.7	2.8	3.1	3.0	2.9
Lighthouse	1,199,493	4.7	5.0	2.2	5.1	8.8	16.7	6.3	6.9	5.9	--	--
Credit Suisse Long Shrt Eqt USD				-1.5	2.7	0.2	5.3	2.4	3.5	3.6	4.5	4.9



September 30, 2020

University of Maine System Pension Plan

TOTAL PLAN PERFORMANCE

	Market Value (\$)	% of Portfolio	Policy %	1 Mo (%)	Fiscal YTD (%)	YTD (%)	1 Yr (%)	2 Yrs (%)	3 Yrs (%)	5 Yrs (%)	7 Yrs (%)	10 Yrs (%)
Total Real Assets	2,004,250	7.8	8.0									
Principal	2,004,250	7.8	8.0	-0.4	0.0	-1.2	0.1	2.9	4.8	6.4	8.3	10.0
NCREIF ODCE				0.5	0.5	-0.1	1.4	3.5	5.2	6.6	8.6	10.3
Total Cash	1,306,485	5.1	3.0									
Distribution Account	1,306,485	5.1	3.0	0.0	0.0	0.2	0.5	1.2	1.3	0.8	0.6	0.4
91 Day T-Bills				0.0	0.0	0.4	0.8	1.5	1.6	1.1	0.8	0.6

Notes:

Fiscal YTD begins 7/1

Blended Index: 40% BC Aggregate, 30% BC U.S. TIPS 1-10YR, 10% S&P 500, 10% BC High Yield, 10% JPM EMBI+

Returns are net of manager fees



September 30, 2020

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University of Maine System Operating Fund

TOTAL PLAN PERFORMANCE

	Market Value (\$)	% of Portfolio	Policy %	1 Mo (%)	Fiscal YTD (%)	YTD (%)	1 Yr (%)	3 Yrs (%)	5 Yrs (%)	7 Yrs (%)	10 Yrs (%)
Operating Funds Composite	311,283,192	100.0	100.0	-0.2	2.1	3.3	5.3	3.8	3.7	2.8	2.8
<i>Allocation Index</i>				-0.5	1.7	2.6	4.6	3.7	3.5	2.9	2.8
Liquidity Pool Composite	121,596,401	39.1	30.0	0.0	0.1	0.8	1.2	1.6	1.2	0.9	0.7
State Pool	81,991,119	26.3		0.1	0.2	1.0	1.6	1.7	1.3	1.0	0.8
BOA General Fund	7,128,882	2.3		0.0	0.1	0.3	0.4	0.6	0.4	0.3	--
Federated Gov't Obligations	5,388,460	1.7		0.0	0.0	0.4	0.8	1.5	--	--	--
JP Morgan US Gov't Money Market Fund	27,087,941	8.7		0.0	0.0	0.4	0.8	1.5	--	--	--
<i>FTSE T-Bill 3 Months TR</i>				0.0	0.0	0.6	1.0	1.6	1.2	0.8	0.6
Income Pool Composite	124,286,232	39.9	47.5	0.1	1.4	3.7	4.5	3.5	3.1	2.6	2.8
Income Research + Management	68,883,863	22.1	26.0	0.1	0.7	4.7	5.3	3.3	2.5	2.1	--
<i>BBgBarc US Govt/Credit 1-3 Yr. TR</i>				0.0	0.2	3.1	3.7	2.8	2.1	1.8	1.6
BlackRock Strategic Income Opportunities	18,350,739	5.9	7.0	0.0	2.8	3.0	4.7	3.7	3.7	--	--
<i>3-Month Libor Total Return USD</i>				0.0	0.1	0.6	1.0	1.9	1.5	1.1	0.9
Loomis Sayles Bank Loans	17,751,592	5.7	7.0	0.5	3.1	-2.2	-1.2	2.0	2.8	2.7	3.5
<i>Loomis Bank Loans Custom Index</i>				0.2	3.5	-1.1	0.2	2.9	3.4	3.5	4.2
Vanguard Total Bond Market Instl' Fund	19,300,037	6.2	7.5	0.1	0.6	7.0	7.1	5.3	4.2	4.0	3.6
<i>BBgBarc US Aggregate TR</i>				-0.1	0.6	6.8	7.0	5.2	4.2	4.0	3.6
Total Return Pool Composite	65,400,559	21.0	22.5	-1.3	5.8	2.3	8.8	5.6	7.0	4.9	5.4
Lighthouse	16,764,123	5.4	5.0	2.2	5.1	8.8	16.7	7.0	5.9	--	--
<i>Credit Suisse Long Shrt Eqt USD</i>				-1.5	2.7	0.2	5.3	3.5	3.6	4.5	4.9
Newton Global Real Return	10,445,854	3.4	4.0	-1.7	4.4	2.9	4.9	5.5	--	--	--
<i>60% MSCI ACWI (Net)/ 40% BBgBarc Global Agg</i>				-2.1	6.0	3.6	9.3	6.2	8.0	5.9	6.2
PIMCO All Asset	10,617,743	3.4	4.0	-1.6	2.5	-3.3	0.8	2.0	5.9	3.1	4.0
<i>Blended Index</i>				-0.8	2.5	5.8	7.7	5.5	5.5	4.7	4.8
Vanguard Total World Stock Index	27,572,839	8.9	9.5	-3.0	8.0	1.0	10.2	6.9	10.3	8.0	--
<i>FTSE Global All Cap Index</i>				-3.1	8.1	0.9	10.1	7.0	9.7	6.8	7.2

Notes:

Returns are net of manager fees.

The inception date for the allocation index is 07/01/2009

Fiscal YTD begins 7/1

Blended Index: 40% BC Aggregate / 30% BC U.S. TIPS 1-10YR / 10% S&P 500 / 10% BC High Yield / 10% JPM EMBI+

Loomis Bank Loans Custom Index blends performance of "S&P/LSTA Leveraged Loan Index" before 9/1/2014 and "S&P/LSTA Leveraged BB Loan Index" after 9/1/2014.

Composite excludes external loans.

Blackrock SIO changed its share class in May 2018 to BSIKX.



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Discovery of the giant Fish River post-Acadian rift system and its contribution to the recognition of the great Fish River geoheritage in Northern Maine

Chunzeng Wang, PhD
University of Maine at Presque Isle

Significant progress has been made toward understanding the geology and geologic history of the Northern Maine Appalachian Mountains since my bedrock geologic mapping and research project which is funded by USGS and Maine Geologic Survey, was launched in 2016. Among several major significant progresses made is the discovery of the giant post-Acadian (of Middle Devonian age, circa. 395 million years ago) rift system, referred to the Fish River post-Acadian rift system, along the geographically and recreationally well-known Fish River chain of lakes. It is the largest rift system of this kind ever discovered so far in North America, indicating a large continental rifting event in the Middle Devonian time nobody would have ever thought about before. The system consists of five half-graben-style basins of redbeds/greenbeds of sandstone and mudstone, including the Red River basin (160 km²), Portage Lake basin (70 km²), Burpee Brook basin (91 km²), Little Machias River basin (63 km²), and 25-mile Brook basin (0.2 km²), with a total size of 383 km², 7 times larger than the combined size of the known Trout Valley basin in Baxter State Park, Mapleton basin in Aroostook County, and Campbellton basin in northern New Brunswick of Canada. The redbeds and greenbeds are rich in fossils of the plants dominated by psilophyton and pertica (Maine state fossil) of the earliest vesicular plants. They also contain other but less common flora such as protolepidodendron (the earliest tree genus) and taeniocrada. A collaboration with three researchers at Colby College and University of North Carolina will perform research on the plant fossils and their ecological environment. The breakthrough was made possible after several major issues have been solved on the basis of 5 years of extensive bedrock geologic mapping and research in Northern Maine including the Munsungun Belt, Winterville Belt, and Weeksboro – Lunksoos Lake Belt. Among them is the identification and discovery of the unconformity between the Early Devonian Seboomook Group and any older rocks. In the current and the widely-accepted model, the Devonian sea directly inherited the Silurian sea without a “gap” (a land). The recognition of the unconformity disproves this model and indicates that the Devonian sea in Northern Appalachian region formed in the beginning of the Devonian time (419 million years ago) and there existed a “gap” (a land) between Silurian and Devonian times. In short, the geology and geologic history of the Northern Appalachian Mountains such as when and how the Northern Appalachian Mountains went through the mountain building process must be rewritten and reinterpreted. With discovery of the giant Fish River post-Acadian rift system and the splendid geological and geographic features, the Fish River chain of lakes region that is already well known as a gem for its great recreational, landscape, aesthetic, and cultural values, now becomes a unique geoheritage site with additional and significant values in earth science and education. Recognition and promotion of the Fish River geoheritage would also provide local and regional economic benefits for years to come.



Fall 2020 Enrollment Report

Robert Zuercher, UMS Senior Institutional Research & Planning Analyst
October 15, 2020

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

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UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

INTRODUCTION

The following report provides summary information regarding enrollment at the University of Maine System for the Fall 2020 semester. All data reported is as of the fall census date (October 15). Note: UMS early college students are now excluded from this report. Figures specific to UMS early college can be found in a separate Fall Early College Enrollment report.

Notes:

1. UMS early college students are now excluded from this report. Figures specific to UMS early college can be found in a separate Fall Early College Enrollment report.
2. Some totals may not appear to sum correctly due to rounding (e.g., credit hours, FTE, and percentages).
3. In the case of inter-institutional cross-listed courses, the Host institution (the UMS institution hosting/teaching the course) receives the credit hours for the course, while the Home institution (the UMS institution where the students' primary enrollment is) keeps the FTE and headcount.
4. The formula for calculating Fall FTE (for all campuses except UMF starting in Fall 2006) is as follows:

$$\text{Fall Undergraduate Credit Hours}/15 + \text{Fall Professional (Law) Credit Hours}/15 + \text{Fall Graduate Credit Hours}/9 = \text{Fall FTE} + \text{UMF: Fall Undergraduate Credit Hours}/16 + \text{Fall Graduate Credit Hours}/9 = \text{Fall FTE}.$$
5. Students enrolled under the New England Regional Student Program (NEBHE) pay 150% of in-state tuition, which may include out-of-state students and Canadian students.
6. Students enrolled in multiple academic careers are reported under their highest academic career (in descending order: law, graduate, undergraduate).

Data Source: PeopleSoft Database; the University of Maine System.

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

HIGHLIGHTS

- Total headcount declined -0.6% from Fall 2019 and -3.0% from Fall 2016. Total credit hours also showed declines in Fall 2020 compared to last year (-2.0%) and five years ago (-3.1%).
- Undergraduate headcount enrollment decreased -2.4% from Fall 2019 and -6.6% from Fall 2016. Although UMPI saw increases in their undergraduate headcount relative to last year and five years ago (13.2% and 9.0% respectively), the other six campuses showed declines in their undergraduate headcounts for these same time points. Undergraduate credit hours followed a similar pattern with a -3.1% decrease from Fall 2019 and a -5.0% decrease from Fall 2016.
- Graduate headcount enrollment increased 9.6% from Fall 2019 and 20.3% from Fall 2016. UM, UMF, and USM all saw increases in graduate headcount between 6.8% and 11.2% relative to last year and between 16.9% and 28.0% compared to five years ago. UMA began offering a Master of Science in Cybersecurity degree program in Fall 2020. Graduate credit hours also increased by 12.7% from Fall 2019 and 21.0% from Fall 2016.
- Credit hours from in-state students continued to decline and showed a drop of -4.5% from Fall 2019 and -10.8% from Fall 2016. This decline is largely driven by decreases in in-state undergraduate headcounts (down -14.9% from Fall 2016). Out-of-state/international and Canadian/NEBHE credit hours showed slight declines from Fall 2019 (-0.9% and -1.2% respectively). Although they accounted for slightly more than 2% of all credit hours in Fall 2020, increased enrollment and growth in online programs is evident based on the sharp increases in both non-resident online and Academic Partnerships credit hours (up 114.4% and 781.6% from Fall 2019).
- The total number of first-time undergraduates decreased -6.1% from last year. In-state, first-time undergraduates declined -10.9% from Fall 2019. Although in-state entering transfer students decreased by -9.7% from last year, gains in transfers across out-of-state/international (up 3.5% from Fall 2019), non-resident online (up 51.2% from Fall 2019), and Academic Partnerships (up 360.0% from Fall 2019) brought the overall entering transfer student headcount up 1.6% from last year. The total number of entering graduate students has grown substantially from Fall 2016 (up 56.0%) and showed a sharp increase from last year (up 36.2%).
- Compared to either a year ago or five years ago, there are now more Black/African American, Hispanic/Latino, Asian, Native Hawaiian/Pacific Islander, and non-resident alien students enrolled in the UMS. American Indian/Alaska Native students declined by -13.2% and -19.4% compared to Fall 2019 and Fall 2016. Students who identify as belonging to more than one racial category also decreased in Fall 2020 by -4.9% from last year and -14.0% from five years ago. The total number of white students decreased -1.1% from last year and -3.8% from Fall 2016.
- The delivery of credit hours in Fall 2020 reflects not only the impact of the COVID-19 pandemic as courses shifted modalities to remote/online instruction, but also the implementation of new instruction modalities (e.g., Hyflex, online low residency, etc.) at some campuses. Prior to Fall 2020, distance education saw continued growth each year and accounted for between 20.3-23.5% of all credit hours. In Fall 2020, distance education accounted for 79.0% of all credit hours and credit hours delivered through traditional modalities made up the remaining 21.0%.

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

HEADCOUNT BY CAMPUS AND STUDENT LEVEL

Undergraduate Headcount by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	9,093	9,135	9,125	9,110	9,050	41.6%	-0.7%	-0.5%
UMA	4,022	3,617	3,599	3,603	3,370	15.5%	-6.5%	-16.2%
UMF	1,773	1,764	1,661	1,578	1,524	7.0%	-3.4%	-14.0%
UMFK	1,149	1,104	1,102	958	950	4.4%	-0.8%	-17.3%
UMM	675	632	582	537	498	2.3%	-7.3%	-26.2%
UMPI	938	949	928	903	1,022	4.7%	13.2%	9.0%
USM	5,634	5,610	5,672	5,577	5,322	24.5%	-4.6%	-5.5%
Total	23,284	22,811	22,669	22,266	21,736	100.0%	-2.4%	-6.6%

Graduate Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	1,896	1,961	2,039	2,131	2,276	53.5%	6.8%	20.0%
UMA	0	0	0	0	37	0.9%	N/A	N/A
UMF	218	269	304	256	279	6.6%	9.0%	28.0%
USM	1,424	1,443	1,497	1,497	1,665	39.1%	11.2%	16.9%
Total	3,538	3,673	3,840	3,884	4,257	100.0%	9.6%	20.3%

Total Headcount by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	10,989	11,096	11,164	11,241	11,326	43.1%	0.8%	3.1%
UMA	4,022	3,617	3,599	3,603	3,407	13.0%	-5.4%	-15.3%
UMF	1,991	2,033	1,965	1,834	1,803	6.9%	-1.7%	-9.4%
UMFK	1,149	1,104	1,102	958	950	3.6%	-0.8%	-17.3%
UMM	675	632	582	537	498	1.9%	-7.3%	-26.2%
UMPI	938	949	928	903	1,022	3.9%	13.2%	9.0%
USM	7,058	7,053	7,169	7,074	6,987	26.6%	-1.2%	-1.0%
LAW	242	241	253	257	259	1.0%	0.8%	7.0%
Total	27,064	26,725	26,762	26,407	26,252	100.0%	-0.6%	-3.0%
Unduplicated Total	26,652	26,292	26,385	26,060	25,825	100.0%	-0.9%	-3.1%

Total Headcount by Student Level (Excludes Early College)

Student Level	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Undergraduate	23,284	22,811	22,669	22,266	21,736	82.8%	-2.4%	-6.6%
Graduate	3,538	3,673	3,840	3,884	4,257	16.2%	9.6%	20.3%
Law	242	241	253	257	259	1.0%	0.8%	7.0%
Total	27,064	26,725	26,762	26,407	26,252	100.0%	-0.6%	-3.0%
Unduplicated Total	26,652	26,292	26,385	26,060	25,825	100.0%	-0.9%	-3.1%

Note: The “Unduplicated Total” is the number of unique students enrolled in the UMS. Students may be enrolled in one or more UMS institutions, but they are only counted once in the “Unduplicated Total.”

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FTE BY CAMPUS AND STUDENT LEVEL

Undergraduate FTE by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	8,475.7	8,600.9	8,561.6	8,519.4	8,345.6	47.1%	-2.0%	-1.5%
UMA	2,229.5	2,009.6	2,067.1	2,084.5	2,020.6	11.4%	-3.1%	-9.4%
UMF	1,623.4	1,615.4	1,506.9	1,452.1	1,372.7	7.7%	-5.5%	-15.4%
UMFK	845.4	773.6	763.7	682.2	638.1	3.6%	-6.5%	-24.5%
UMM	474.5	434.4	402.9	374.7	335.7	1.9%	-10.4%	-29.2%
UMPI	699.1	720.1	694.5	675.5	772.9	4.4%	14.4%	10.6%
USM	4,276.7	4,435.3	4,524.2	4,493.2	4,226.8	23.9%	-5.9%	-1.2%
Total	18,624.2	18,589.3	18,521.0	18,281.7	17,712.5	100.0%	-3.1%	-4.9%

Graduate FTE by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	1,067.7	1,085.2	1,132.1	1,188.1	1,324.4	49.9%	11.5%	24.0%
UMA	0.0	0.0	0.0	0.0	22.7	0.9%	N/A	N/A
UMF	83.0	95.7	113.7	101.0	120.7	4.5%	19.5%	45.4%
USM	1,044.0	1,086.1	1,105.8	1,067.4	1,188.0	44.7%	11.3%	13.8%
Total	2,194.7	2,266.9	2,351.6	2,356.6	2,655.8	100.0%	12.7%	21.0%

Total FTE by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	9,543.4	9,686.2	9,693.7	9,707.5	9,670.1	46.9%	-0.4%	1.3%
UMA	2,229.5	2,009.6	2,067.1	2,084.5	2,043.3	9.9%	-2.0%	-8.4%
UMF	1,706.4	1,711.1	1,620.6	1,553.1	1,493.4	7.2%	-3.8%	-12.5%
UMFK	845.4	773.6	763.7	682.2	638.1	3.1%	-6.5%	-24.5%
UMM	474.5	434.4	402.9	374.7	335.7	1.6%	-10.4%	-29.2%
UMPI	699.1	720.1	694.5	675.5	772.9	3.8%	14.4%	10.6%
USM	5,320.7	5,521.4	5,630.0	5,560.7	5,414.8	26.3%	-2.6%	1.8%
LAW	229.1	228.5	246.6	244.3	243.8	1.2%	-0.2%	6.4%
Total	21,048.0	21,084.8	21,119.2	20,882.5	20,612.1	100.0%	-1.3%	-2.1%

Total FTE by Student Level (Excludes Early College)

Student Level	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Undergraduate	18,624.2	18,589.3	18,521.0	18,281.7	17,712.5	86.0%	-3.1%	-4.9%
Graduate	2,194.7	2,266.9	2,351.6	2,356.6	2,655.8	12.9%	12.7%	21.0%
Law	229.1	228.5	246.6	244.3	243.8	1.2%	-0.2%	6.4%
Total	21,048.0	21,084.8	21,119.2	20,882.5	20,612.1	100.0%	-1.3%	-2.1%

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CREDIT HOURS BY CAMPUS AND STUDENT LEVEL

Undergraduate Credit Hours by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	127,135	129,014	128,424	127,791	125,044	46.8%	-2.2%	-1.6%
UMA	33,443	30,144	30,943	31,187	30,232	11.3%	-3.1%	-9.6%
UMF	25,974	25,847	24,111	23,234	21,963	8.2%	-5.5%	-15.4%
UMFK	12,681	11,604	11,455	10,234	9,572	3.6%	-6.5%	-24.5%
UMM	7,118	6,516	6,108	5,701	5,257	2.0%	-7.8%	-26.1%
UMPI	10,486	10,801	10,418	10,132	11,594	4.3%	14.4%	10.6%
USM	64,151	66,530	67,863	67,399	63,400	23.7%	-5.9%	-1.2%
Total	280,987	280,456	279,322	275,677	267,061	100.0%	-3.1%	-5.0%

Graduate Credit Hours by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	9,609	9,767	10,189	10,693	11,920	49.9%	11.5%	24.0%
UMA	0	0	0	0	228	1.0%	N/A	N/A
UMF	747	861	1,023	909	1,086	4.5%	19.5%	45.4%
USM	9,396	9,775	9,953	9,607	10,668	44.6%	11.0%	13.5%
Total	19,752	20,403	21,165	21,209	23,902	100.0%	12.7%	21.0%

Law Credit Hours by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UMA	0	0	0	0	3	0.1%	N/A	N/A
LAW	3,436	3,427	3,699	3,664	3,654	99.9%	-0.3%	6.3%
Total	3,436	3,427	3,699	3,664	3,657	100.0%	-0.2%	6.4%

Total Credit Hours by Campus (Excludes Early College)

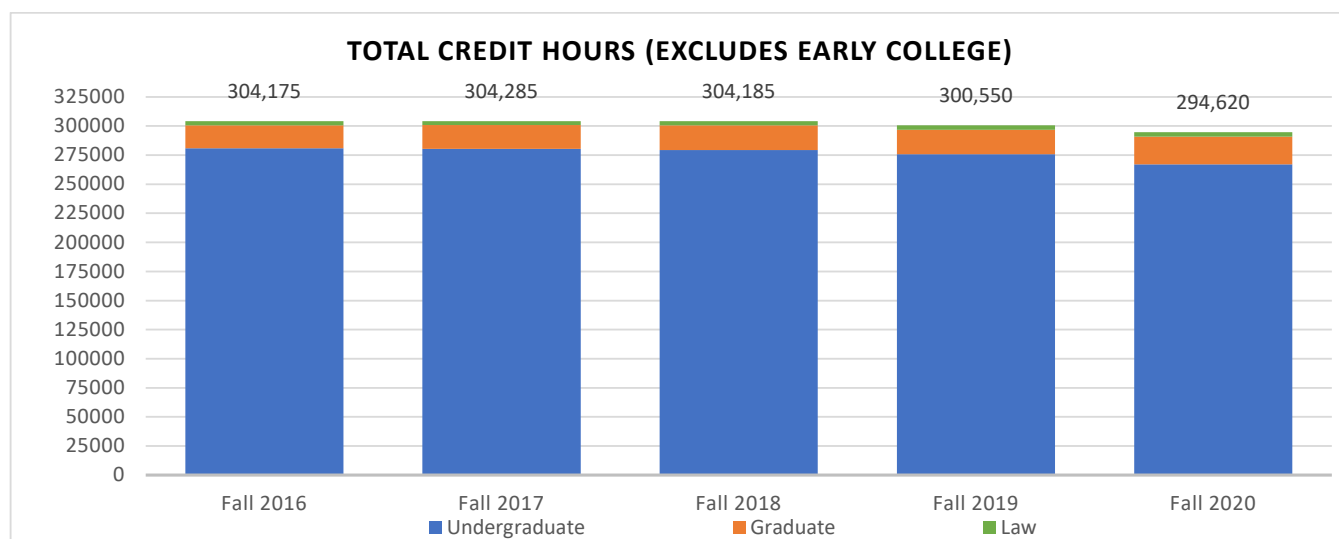
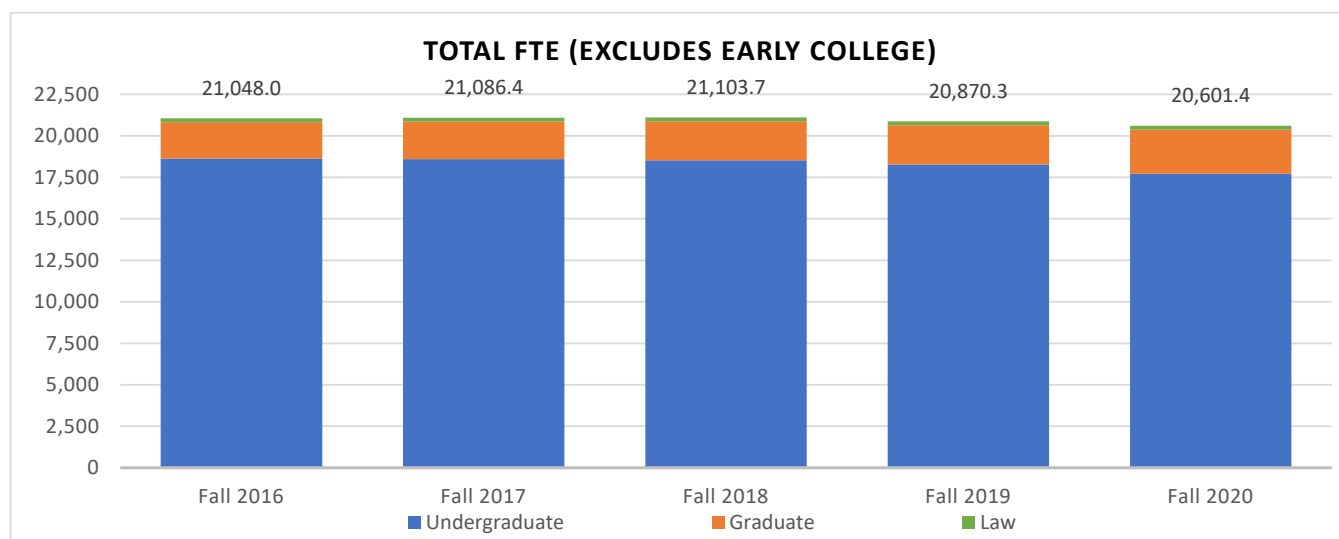
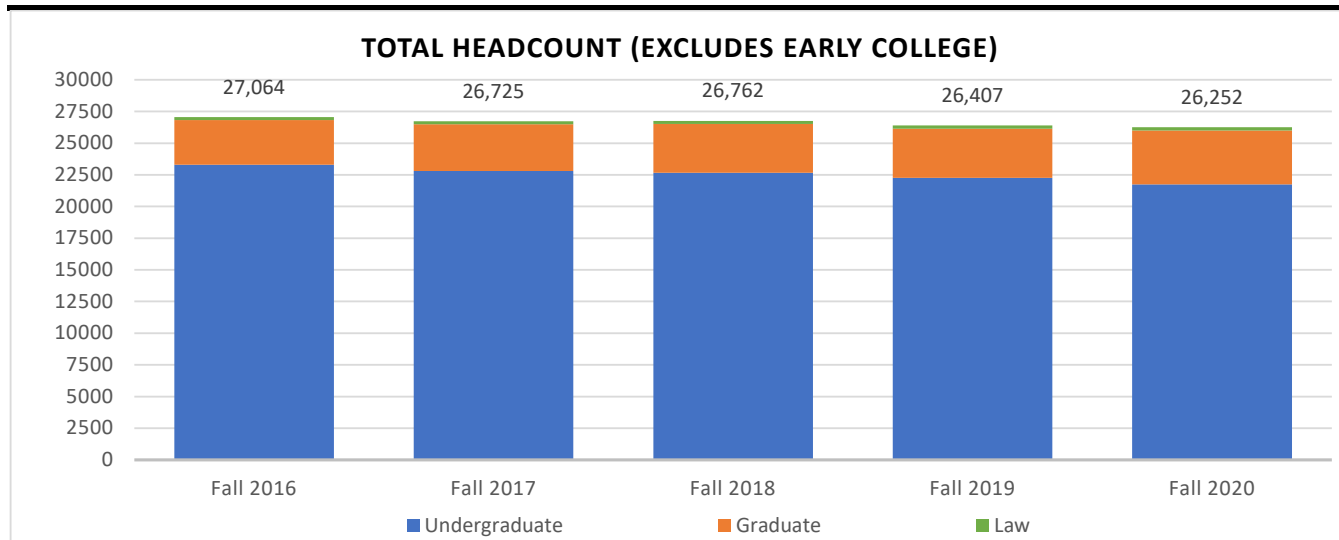
Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	136,744	138,781	138,613	138,484	136,964	46.5%	-1.1%	0.2%
UMA	33,443	30,144	30,943	31,187	30,463	10.3%	-2.3%	-8.9%
UMF	26,721	26,708	25,134	24,143	23,049	7.8%	-4.5%	-13.7%
UMFK	12,681	11,604	11,455	10,234	9,572	3.2%	-6.5%	-24.5%
UMM	7,118	6,516	6,108	5,701	5,257	1.8%	-7.8%	-26.1%
UMPI	10,486	10,801	10,418	10,132	11,594	3.9%	14.4%	10.6%
USM	73,547	76,305	77,816	77,006	74,068	25.1%	-3.8%	0.7%
LAW	3,436	3,427	3,699	3,664	3,654	1.2%	-0.3%	6.3%
Total	304,175	304,285	304,185	300,550	294,620	100.0%	-2.0%	-3.1%

Total Credit Hours by Student Level (Excludes Early College)

Student Level	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Undergraduate	280,987	280,456	279,322	275,677	267,061	90.6%	-3.1%	-5.0%
Graduate	19,752	20,403	21,165	21,209	23,902	8.1%	12.7%	21.0%
Law	3,436	3,427	3,699	3,664	3,657	1.2%	-0.2%	6.4%
Total	304,175	304,285	304,185	300,550	294,620	100.0%	-2.0%	-3.1%

Note: In the case of inter-institutional cross-listed courses, the Host institution (the UMS institution hosting/teaching the course) receives the credit hours for the course, while the Home institution (the UMS institution where the students' primary enrollment is) keeps the FTE and headcount.

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HEADCOUNT, FTE, AND CREDIT HOURS BY DEGREE LEVEL

Headcount by Degree Level (Excludes Early College)

Degree Level	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Associate	732	634	621	585	526	2.0%	-10.1%	-28.1%
Baccalaureate	21,056	20,784	20,689	20,388	20,086	76.5%	-1.5%	-4.6%
Non-Degree Undergraduate	1,496	1,393	1,359	1,293	1,124	4.3%	-13.1%	-24.9%
Graduate	2,832	2,909	3,072	3,225	3,743	14.3%	16.1%	32.2%
Non-Degree Graduate	706	764	768	659	514	2.0%	-22.0%	-27.2%
Law	240	238	252	254	257	1.0%	1.2%	7.1%
Non-Degree Law	2	3	1	3	2	0.0%	-33.3%	0.0%
Total	27,064	26,725	26,762	26,407	26,252	100.0%	-0.6%	-3.0%

FTE by Degree Level (Excludes Early College)

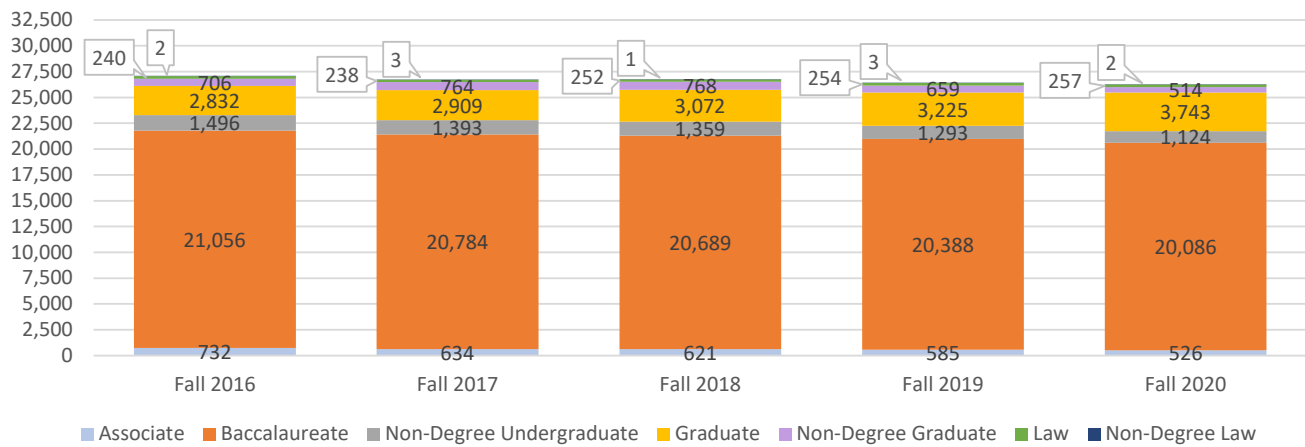
Degree Level	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Associate	465.2	397.5	401.1	376.8	332.4	1.6%	-11.8%	-28.5%
Baccalaureate	17,691.5	17,765.2	17,721.2	17,506.9	17,054.1	82.7%	-2.6%	-3.6%
Non-Degree Undergraduate	467.5	426.6	398.6	398.0	326.0	1.6%	-18.1%	-30.3%
Graduate	1,939.5	1,994.8	2,080.6	2,117.2	2,454.2	11.9%	15.9%	26.5%
Non-Degree Graduate	255.2	272.2	271.0	239.4	201.6	1.0%	-15.8%	-21.0%
Law	227.8	226.8	246.5	243.0	243.3	1.2%	0.1%	6.8%
Non-Degree Law	1.3	1.7	0.1	1.3	0.5	0.0%	-63.2%	-63.2%
Total	21,048.0	21,084.8	21,119.2	20,882.5	20,612.1	100.0%	-1.3%	-2.1%

Credit Hours by Degree Level (Excludes Early College)

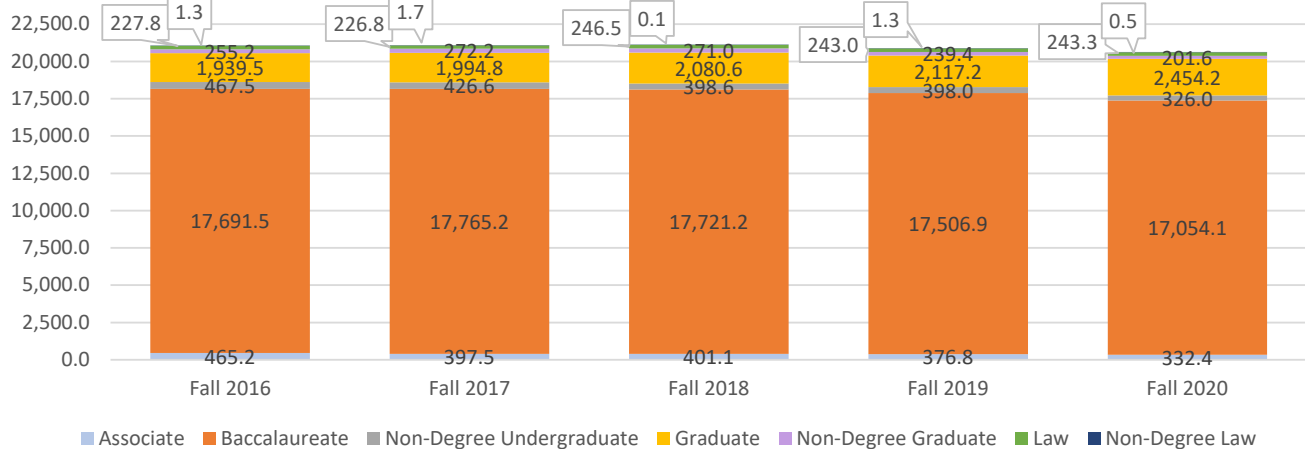
Degree Level	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Associate	6,978	5,963	6,017	5,652	4,986	1.7%	-11.8%	-28.5%
Baccalaureate	266,987	268,083	267,314	264,052	257,181	87.3%	-2.6%	-3.7%
Non-Degree Undergraduate	7,022	6,410	5,991	5,973	4,895	1.7%	-18.1%	-30.3%
Graduate	17,456	17,953	18,726	19,055	22,088	7.5%	15.9%	26.5%
Non-Degree Graduate	2,297	2,450	2,439	2,155	1,815	0.6%	-15.8%	-21.0%
Law	3,417	3,402	3,698	3,645	3,650	1.2%	0.1%	6.8%
Non-Degree Law	19	25	1	19	7	0.0%	-63.2%	-63.2%
Total	304,175	304,285	304,185	300,550	294,620	100.0%	-2.0%	-3.1%

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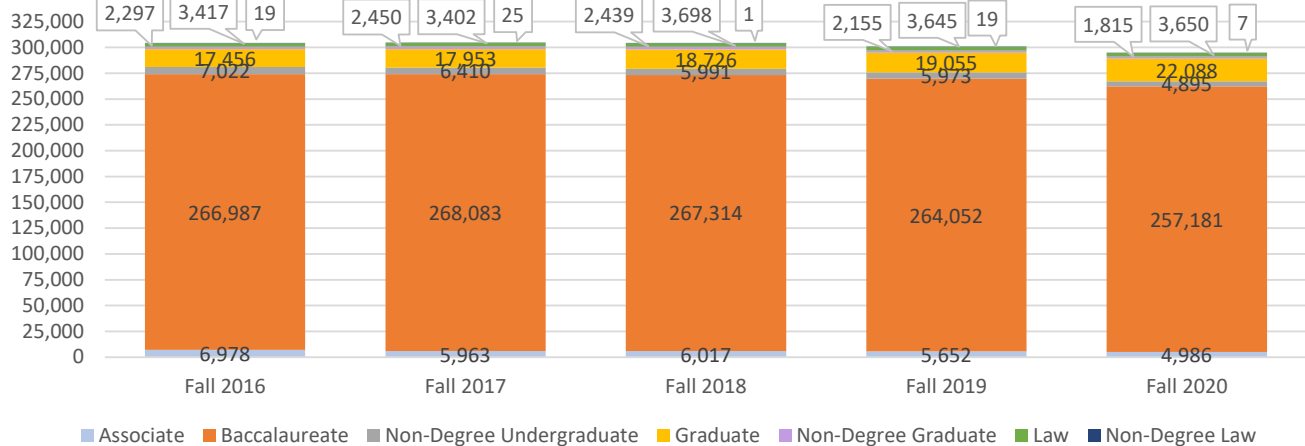
TOTAL HEADCOUNT BY DEGREE LEVEL (EXCLUDES EARLY COLLEGE)



TOTAL FTE BY DEGREE LEVEL (EXCLUDES EARLY COLLEGE)



TOTAL CREDIT HOURS BY DEGREE LEVEL (EXCLUDES EARLY COLLEGE)



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HEADCOUNT BY STUDENT LEVEL AND TUITION RESIDENCY

Undergraduate Headcount by Tuition Residency (Excludes Early College)

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	18,850	17,882	17,504	16,981	16,045	73.8%	-5.5%	-14.9%
Out-of-State/International	3,560	4,073	4,328	4,241	4,268	19.6%	0.6%	19.9%
Canadian/NEBHE	868	837	786	896	937	4.3%	4.6%	7.9%
Non-Resident Online	6	19	51	101	180	0.8%	78.2%	2900.0%
Academic Partnerships	0	0	0	47	306	1.4%	551.1%	N/A
Total	23,284	22,811	22,669	22,266	21,736	100.0%	-2.4%	-6.6%

Graduate Headcount by Tuition Residency

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	2,870	2,983	3,114	3,076	3,118	73.2%	1.4%	8.6%
Out-of-State/International	603	613	622	590	605	14.2%	2.5%	0.3%
Canadian/NEBHE	44	41	34	78	65	1.5%	-16.7%	47.7%
Non-Resident Online	21	36	70	127	285	6.7%	124.4%	1257.1%
Academic Partnerships	0	0	0	13	184	4.3%	1315.4%	N/A
Total	3,538	3,673	3,840	3,884	4,257	100.0%	9.6%	20.3%

Law Headcount by Tuition Residency

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	180	180	175	189	196	75.7%	3.7%	8.9%
Out-of-State/International	58	59	73	62	58	22.4%	-6.5%	0.0%
Canadian/NEBHE	4	2	5	6	5	1.9%	-16.7%	25.0%
Total	242	241	253	257	259	100.0%	0.8%	7.0%

Total Headcount by Tuition Residency (Excludes Early College)

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	21,900	21,045	20,793	20,246	19,359	73.7%	-4.4%	-11.6%
Out-of-State/International	4,221	4,745	5,023	4,893	4,931	18.8%	0.8%	16.8%
Canadian/NEBHE	916	880	825	980	1,007	3.8%	2.8%	9.9%
Non-Resident Online	27	55	121	228	465	1.8%	103.9%	1622.2%
Academic Partnerships	0	0	0	60	490	1.9%	716.7%	N/A
Total	27,064	26,725	26,762	26,407	26,252	100.0%	-0.6%	-3.0%

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HEADCOUNT BY TUITION RESIDENCY AND CAMPUS

In-State Headcount by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	7,568	7,276	7,111	7,148	7,024	36.3%	-1.7%	-7.2%
UMA	3,868	3,453	3,402	3,324	3,060	15.8%	-7.9%	-20.9%
UMF	1,695	1,735	1,666	1,563	1,548	8.0%	-1.0%	-8.7%
UMFK	954	910	905	736	577	3.0%	-21.6%	-39.5%
UMM	563	549	518	454	400	2.1%	-11.9%	-29.0%
UMPI	805	794	781	739	717	3.7%	-3.0%	-10.9%
USM	6,267	6,148	6,235	6,093	5,837	30.2%	-4.2%	-6.9%
LAW	180	180	175	189	196	1.0%	3.7%	8.9%
Total	21,900	21,045	20,793	20,246	19,359	100.0%	-4.4%	-11.6%

Out-Of-State/International Headcount by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	2,767	3,161	3,374	3,280	3,337	67.7%	1.7%	20.6%
UMA	142	144	179	256	304	6.2%	18.8%	114.1%
UMF	195	202	207	164	147	3.0%	-10.4%	-24.6%
UMFK	182	185	195	193	216	4.4%	11.9%	18.7%
UMM	86	60	46	72	71	1.4%	-1.4%	-17.4%
UMPI	97	127	128	116	131	2.7%	12.9%	35.1%
USM	694	807	821	750	667	13.5%	-11.1%	-3.9%
LAW	58	59	73	62	58	1.2%	-6.5%	0.0%
Total	4,221	4,745	5,023	4,893	4,931	100.0%	0.8%	16.8%

Canadian/NEBHE Headcount by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	630	615	589	650	633	62.9%	-2.6%	0.5%
UMA	12	20	18	23	43	4.3%	87.0%	258.3%
UMF	101	96	92	107	108	10.7%	0.9%	6.9%
UMFK	13	9	2	3	0	0.0%	-100.0%	-100.0%
UMM	25	23	18	11	27	2.7%	145.5%	8.0%
UMPI	36	28	19	27	25	2.5%	-7.4%	-30.6%
USM	95	87	82	153	166	16.5%	8.5%	74.7%
LAW	4	2	5	6	5	0.5%	-16.7%	25.0%
Total	916	880	825	980	1,007	100.0%	2.8%	9.9%

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Non-Resident Online Headcount by Tuition Residency

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	24	44	90	163	332	71.4%	103.7%	1283.3%
UMM	1	0	0	0	0	0.0%	N/A	-100.0%
USM	2	11	31	65	133	28.6%	104.6%	6550.0%
Total	27	55	121	228	465	100.0%	103.9%	1622.2%

Academic Partnerships Headcount by Tuition Residency

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UMFK	0	0	0	26	157	32.0%	503.8%	N/A
UMPI	0	0	0	21	149	30.4%	609.5%	N/A
USM	0	0	0	13	184	37.6%	1315.4%	N/A
Total	0	0	0	60	490	100.0%	716.7%	N/A

Total Headcount by Tuition Residency (Excludes Early College)

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	21,900	21,045	20,793	20,246	19,359	73.7%	-4.4%	-11.6%
Out-of-State/International	4,221	4,745	5,023	4,893	4,931	18.8%	0.8%	16.8%
Canadian/NEBHE	916	880	825	980	1,007	3.8%	2.8%	9.9%
Non-Resident Online	27	55	121	228	465	1.8%	103.9%	1622.2%
Academic Partnerships	0	0	0	60	490	1.9%	716.7%	N/A
Total	27,064	26,725	26,762	26,407	26,252	100.0%	-0.6%	-3.0%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

CREDIT HOURS BY TUITION RESIDENCY AND CAMPUS

In-State Credit Hours by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	92,244	88,016	84,801	85,271	82,805	39.1%	-2.9%	-10.2%
UMA	32,168	28,727	29,192	28,615	27,132	12.8%	-5.2%	-15.7%
UMF	22,268	22,175	20,691	20,051	19,366	9.2%	-3.4%	-13.0%
UMFK	9,985	9,071	8,827	7,614	5,998	2.8%	-21.2%	-39.9%
UMM	5,622	5,471	5,333	4,683	4,212	2.0%	-10.1%	-25.1%
UMPI	8,787	8,702	8,428	8,014	7,982	3.8%	-0.4%	-9.2%
USM	63,486	64,449	65,661	64,617	61,310	29.0%	-5.1%	-3.4%
LAW	2,527	2,558	2,572	2,697	2,748	1.3%	1.9%	8.7%
Total	237,086	229,168	225,504	221,561	211,553	100.0%	-4.5%	-10.8%

Out-Of-State/International Credit Hours by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	35,445	41,766	45,001	43,307	43,665	69.4%	0.8%	23.2%
UMA	1,199	1,253	1,599	2,329	2,898	4.6%	24.4%	141.7%
UMF	2,898	3,043	3,051	2,450	2,125	3.4%	-13.3%	-26.7%
UMFK	2,503	2,429	2,610	2,435	2,577	4.1%	5.8%	3.0%
UMM	1,152	809	578	856	695	1.1%	-18.8%	-39.7%
UMPI	1,238	1,728	1,749	1,542	1,663	2.6%	7.8%	34.3%
USM	8,802	10,614	10,802	9,741	8,499	13.5%	-12.7%	-3.4%
LAW	839	838	1,051	873	830	1.3%	-4.9%	-1.1%
Total	54,076	62,480	66,440	63,532	62,952	100.0%	-0.9%	16.4%

Canadian/NEBHE Credit Hours by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	8,953	8,808	8,399	9,086	8,656	63.5%	-4.7%	-3.3%
UMA	76	164	152	243	433	3.2%	78.2%	469.7%
UMF	1,555	1,490	1,392	1,642	1,558	11.4%	-5.1%	0.2%
UMFK	193	104	19	35	0	0.0%	-100.0%	-100.0%
UMM	341	236	197	162	350	2.6%	116.0%	2.6%
UMPI	461	371	241	357	299	2.2%	-16.2%	-35.1%
USM	1,258	1,151	1,138	2,169	2,250	16.5%	3.7%	78.9%
LAW	61	28	76	88	76	0.6%	-13.6%	24.6%
Total	12,898	12,352	11,614	13,782	13,622	100.0%	-1.2%	5.6%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

Non-Resident Online Credit Hours by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	102	191	412	821	1,838	69.1%	123.9%	1702.0%
UMM	3	0	0	0	0	0.0%	N/A	-100.0%
USM	10	95	216	419	821	30.9%	95.9%	8110.0%
Total	115	286	628	1,240	2,659	100.0%	114.4%	2212.2%

Academic Partnerships Credit Hours by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UMFK	0	0	0	150	997	26.0%	564.7%	N/A
UMPI	0	0	0	219	1,650	43.0%	653.4%	N/A
USM	0	0	0	66	1,188	31.0%	1700.0%	N/A
Total	0	0	0	435	3,835	100.0%	781.6%	N/A

Total Credit Hours by Tuition Residency (Excludes Early College)

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	237,086	229,168	225,504	221,561	211,553	71.8%	-4.5%	-10.8%
Out-of-State/International	54,076	62,480	66,440	63,532	62,952	21.4%	-0.9%	16.4%
Canadian/NEBHE	12,898	12,352	11,614	13,782	13,622	4.6%	-1.2%	5.6%
Non-Resident Online	115	286	628	1,240	2,659	0.9%	114.4%	2212.2%
Academic Partnerships	0	0	0	435	3,835	1.3%	781.6%	N/A
Total	304,175	304,285	304,185	300,550	294,620	100.0%	-2.0%	-3.1%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

HEADCOUNT BY STUDENT LEVEL AND GENDER

Undergraduate Headcount by Gender (Excludes Early College)

Gender	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Men	9,773	9,674	9,655	9,548	9,179	42.2%	-3.9%	-6.1%
Women	13,498	13,128	12,992	12,679	12,513	57.6%	-1.3%	-7.3%
Unknown	13	9	22	39	44	0.2%	12.8%	238.5%
Total	23,284	22,811	22,669	22,266	21,736	100.0%	-2.4%	-6.6%

Graduate Headcount by Gender

Gender	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Men	1,106	1,106	1,117	1,131	1,313	30.8%	16.1%	18.7%
Women	2,418	2,557	2,712	2,730	2,902	68.2%	6.3%	20.0%
Unknown	14	10	11	23	42	1.0%	82.6%	200.0%
Total	3,538	3,673	3,840	3,884	4,257	100.0%	9.6%	20.3%

Law Headcount by Gender

Gender	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Men	118	113	114	125	129	49.8%	3.2%	9.3%
Women	124	128	139	132	130	50.2%	-1.5%	4.8%
Unknown	0	0	0	0	0	0.0%	N/A	N/A
Total	242	241	253	257	259	100.0%	0.8%	7.0%

Total Headcount by Gender (Excludes Early College)

Gender	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Men	10,997	10,893	10,886	10,804	10,621	40.5%	-1.7%	-3.4%
Women	16,040	15,813	15,843	15,541	15,545	59.2%	0.0%	-3.1%
Unknown	27	19	33	62	86	0.3%	38.7%	218.5%
Total	27,064	26,725	26,762	26,407	26,252	100.0%	-0.6%	-3.0%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

HEADCOUNT BY GENDER AND CAMPUS

Headcount of Men by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	5,514	5,503	5,541	5,618	5,709	53.8%	1.6%	3.5%
UMA	1,090	1,043	1,072	1,095	1,009	9.5%	-7.9%	-7.4%
UMF	647	643	602	552	523	4.9%	-5.3%	-19.2%
UMFK	313	294	299	262	245	2.3%	-6.5%	-21.7%
UMM	211	203	173	157	157	1.5%	0.0%	-25.6%
UMPI	335	335	321	306	347	3.3%	13.4%	3.6%
USM	2,769	2,759	2,764	2,689	2,502	23.6%	-7.0%	-9.6%
LAW	118	113	114	125	129	1.2%	3.2%	9.3%
Total	10,997	10,893	10,886	10,804	10,621	100.0%	-1.7%	-3.4%

Headcount of Women by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	5,456	5,578	5,605	5,594	5,573	35.9%	-0.4%	2.1%
UMA	2,932	2,574	2,526	2,508	2,396	15.4%	-4.5%	-18.3%
UMF	1,338	1,389	1,358	1,272	1,264	8.1%	-0.6%	-5.5%
UMFK	835	809	802	689	699	4.5%	1.5%	-16.3%
UMM	464	429	409	377	339	2.2%	-10.1%	-26.9%
UMPI	602	612	600	589	667	4.3%	13.2%	10.8%
USM	4,289	4,294	4,404	4,380	4,477	28.8%	2.2%	4.4%
LAW	124	128	139	132	130	0.8%	-1.5%	4.8%
Total	16,040	15,813	15,843	15,541	15,545	100.0%	0.0%	-3.1%

Headcount of Unknown by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	19	15	18	29	44	51.2%	51.7%	131.6%
UMA	0	0	1	0	2	2.3%	N/A	N/A
UMF	6	1	5	10	16	18.6%	60.0%	166.7%
UMFK	1	1	1	7	6	7.0%	-14.3%	500.0%
UMM	0	0	0	3	2	2.3%	-33.3%	N/A
UMPI	1	2	7	8	8	9.3%	0.0%	700.0%
USM	0	0	1	5	8	9.3%	60.0%	N/A
LAW	0	0	0	0	0	0.0%	N/A	N/A
Total	27	19	33	62	86	100.0%	38.7%	218.5%

Total Headcount by Gender (Excludes Early College)

Gender	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Men	10,997	10,893	10,886	10,804	10,621	40.5%	-1.7%	-3.4%
Women	16,040	15,813	15,843	15,541	15,545	59.2%	0.0%	-3.1%
Unknown	27	19	33	62	86	0.3%	38.7%	218.5%
Total	27,064	26,725	26,762	26,407	26,252	100.0%	-0.6%	-3.0%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

CREDIT HOURS BY GENDER AND CAMPUS

Credit Hours for Men by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	71,352	72,014	71,834	72,190	70,896	56.7%	-1.8%	-0.6%
UMA	9,315	8,888	9,365	9,727	8,976	7.2%	-7.7%	-3.6%
UMF	8,972	8,798	8,193	7,698	6,983	5.6%	-9.3%	-22.2%
UMFK	3,810	3,463	3,545	3,126	2,827	2.3%	-9.6%	-25.8%
UMM	2,423	2,249	2,007	1,842	1,747	1.4%	-5.2%	-27.9%
UMPI	3,915	4,180	3,928	3,776	4,230	3.4%	12.0%	8.0%
USM	29,593	30,495	30,791	30,108	27,549	22.0%	-8.5%	-6.9%
LAW	1,703	1,609	1,691	1,791	1,840	1.5%	2.7%	8.0%
Total	131,083	131,695	131,354	130,257	125,047	100.0%	-4.0%	-4.6%

Credit Hours for Women by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	65,314	66,711	66,704	66,139	65,819	38.9%	-0.5%	0.8%
UMA	24,128	21,256	21,571	21,460	21,473	12.7%	0.1%	-11.0%
UMF	17,716	17,906	16,921	16,393	16,000	9.5%	-2.4%	-9.7%
UMFK	8,868	8,127	7,903	7,056	6,695	4.0%	-5.1%	-24.5%
UMM	4,695	4,267	4,101	3,846	3,498	2.1%	-9.0%	-25.5%
UMPI	6,565	6,606	6,458	6,309	7,276	4.3%	15.3%	10.8%
USM	43,963	45,813	47,009	46,859	46,463	27.5%	-0.8%	5.7%
LAW	1,724	1,815	2,008	1,867	1,814	1.1%	-2.8%	5.2%
Total	172,972	172,500	172,675	169,928	169,037	100.0%	-0.5%	-2.3%

Credit Hours for Unknown by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	78	57	75	156	249	46.5%	59.6%	219.2%
UMA	0	0	7	0	14	2.6%	N/A	N/A
UMF	33	4	20	52	66	12.3%	26.9%	100.0%
UMFK	3	14	7	52	51	9.5%	-1.9%	1600.0%
UMM	0	0	0	13	12	2.2%	-7.7%	N/A
UMPI	6	15	32	47	88	16.4%	87.2%	1366.7%
USM	0	0	16	45	56	10.4%	24.4%	N/A
LAW	0	0	0	0	0	0.0%	N/A	N/A
Total	120	90	157	365	536	100.0%	46.8%	346.7%

Total Credit Hours by Gender

Gender	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Men	131,083	131,695	131,354	130,257	125,047	42.4%	-4.0%	-4.6%
Women	172,972	172,500	172,675	169,928	169,037	57.4%	-0.5%	-2.3%
Unknown	120	90	157	365	536	0.2%	46.8%	346.7%
Total	304,175	304,285	304,185	300,550	294,620	100.0%	-2.0%	-3.1%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

HEADCOUNT BY STUDENT LEVEL AND STATUS

Undergraduate Headcount by Status (Excludes Early College)

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-Time	16,619	16,664	16,661	16,465	15,930	73.3%	-3.2%	-4.1%
Part-Time	6,665	6,147	6,008	5,801	5,806	26.7%	0.1%	-12.9%
Total	23,284	22,811	22,669	22,266	21,736	100.0%	-2.4%	-6.6%

Graduate Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-Time	1,846	1,882	1,979	2,048	2,465	57.9%	20.4%	33.5%
Part-Time	1,692	1,791	1,861	1,836	1,792	42.1%	-2.4%	5.9%
Total	3,538	3,673	3,840	3,884	4,257	100.0%	9.6%	20.3%

Law Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-Time	224	225	237	237	236	91.1%	-0.4%	5.4%
Part-Time	18	16	16	20	23	8.9%	15.0%	27.8%
Total	242	241	253	257	259	100.0%	0.8%	7.0%

Total Headcount by Status (Excludes Early College)

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-Time	18,689	18,771	18,877	18,750	18,631	71.0%	-0.6%	-0.3%
Part-Time	8,375	7,954	7,885	7,657	7,621	29.0%	-0.5%	-9.0%
Total	27,064	26,725	26,762	26,407	26,252	100.0%	-0.6%	-3.0%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

HEADCOUNT BY STATUS AND CAMPUS

Full-Time Headcount by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	9,090	9,159	9,162	9,118	9,110	48.9%	-0.1%	0.2%
UMA	1,357	1,263	1,371	1,371	1,455	7.8%	6.1%	7.2%
UMF	1,693	1,690	1,598	1,549	1,468	7.9%	-5.2%	-13.3%
UMFK	668	581	578	548	524	2.8%	-4.4%	-21.6%
UMM	420	367	344	325	273	1.5%	-16.0%	-35.0%
UMPI	654	676	625	598	677	3.6%	13.2%	3.5%
USM	4,583	4,810	4,962	5,004	4,888	26.2%	-2.3%	6.7%
LAW	224	225	237	237	236	1.3%	-0.4%	5.4%
Total	18,689	18,771	18,877	18,750	18,631	100.0%	-0.6%	-0.3%

Part-Time Headcount by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	1,899	1,937	2,002	2,123	2,216	29.1%	4.4%	16.7%
UMA	2,665	2,354	2,228	2,232	1,952	25.6%	-12.5%	-26.8%
UMF	298	343	367	285	335	4.4%	17.5%	12.4%
UMFK	481	523	524	410	426	5.6%	3.9%	-11.4%
UMM	255	265	238	212	225	3.0%	6.1%	-11.8%
UMPI	284	273	303	305	345	4.5%	13.1%	21.5%
USM	2,475	2,243	2,207	2,070	2,099	27.5%	1.4%	-15.2%
LAW	18	16	16	20	23	0.3%	15.0%	27.8%
Total	8,375	7,954	7,885	7,657	7,621	100.0%	-0.5%	-9.0%

Total Headcount by Status (Excludes Early College)

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-Time	18,689	18,771	18,877	18,750	18,631	71.0%	-0.6%	-0.3%
Part-Time	8,375	7,954	7,885	7,657	7,621	29.0%	-0.5%	-9.0%
Total	27,064	26,725	26,762	26,407	26,252	100.0%	-0.6%	-3.0%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

CREDIT HOURS BY STATUS AND CAMPUS

Full-Time Credit Hours by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	128,114	130,083	129,569	128,897	126,225	49.8%	-2.1%	-1.5%
UMA	17,321	16,294	17,841	17,936	18,896	7.5%	5.4%	9.1%
UMF	25,406	25,431	23,706	23,054	21,681	8.6%	-6.0%	-14.7%
UMFK	9,754	8,322	8,190	7,735	7,235	2.9%	-6.5%	-25.8%
UMM	5,782	5,103	4,745	4,546	3,971	1.6%	-12.6%	-31.3%
UMPI	9,021	9,383	8,742	8,392	9,606	3.8%	14.5%	6.5%
USM	59,528	63,910	65,828	65,816	62,478	24.6%	-5.1%	5.0%
LAW	3,279	3,306	3,568	3,505	3,478	1.4%	-0.8%	6.1%
Total	258,205	261,831	262,189	259,881	253,570	100.0%	-2.4%	-1.8%

Part-Time Credit Hours by Campus (Excludes Early College)

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	8,630	8,698	9,044	9,587	10,739	26.2%	12.0%	24.4%
UMA	16,122	13,850	13,102	13,251	11,567	28.2%	-12.7%	-28.3%
UMF	1,315	1,277	1,428	1,089	1,368	3.3%	25.6%	4.0%
UMFK	2,927	3,282	3,265	2,499	2,337	5.7%	-6.5%	-20.2%
UMM	1,336	1,413	1,363	1,155	1,286	3.1%	11.3%	-3.7%
UMPI	1,465	1,418	1,676	1,740	1,988	4.8%	14.3%	35.7%
USM	14,028	12,398	11,988	11,196	11,590	28.2%	3.5%	-17.4%
LAW	148	118	131	153	176	0.4%	15.0%	18.9%
Total	45,971	42,454	41,997	40,670	41,051	100.0%	0.9%	-10.7%

Total Credit Hours by Status (Excludes Early College)

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-Time	258,205	261,831	262,189	259,881	253,570	86.1%	-2.4%	-1.8%
Part-Time	45,971	42,454	41,997	40,670	41,051	13.9%	0.9%	-10.7%
Total	304,175	304,285	304,185	300,550	294,620	100.0%	-2.0%	-3.1%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

ENTERING DEGREE/CERTIFICATE-SEEKING HEADCOUNT BY ADMIT TYPE AND CAMPUS

First-Time Undergraduate Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	2,221	2,287	2,248	2,140	2,059	52.0%	-3.8%	-7.3%
UMA	307	296	375	366	375	9.5%	2.5%	22.1%
UMF	432	437	392	384	370	9.3%	-3.6%	-14.4%
UMFK	170	135	156	130	90	2.3%	-30.8%	-47.1%
UMM	129	99	105	112	70	1.8%	-37.5%	-45.7%
UMPI	179	171	168	189	187	4.7%	-1.1%	4.5%
USM	802	923	947	893	808	20.4%	-9.5%	0.7%
Total	4,240	4,348	4,391	4,214	3,959	100.0%	-6.1%	-6.6%

Transfer-In Undergraduate Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	412	394	400	466	478	24.1%	2.6%	16.0%
UMA	466	430	480	522	469	23.7%	-10.2%	0.6%
UMF	94	104	84	79	81	4.1%	2.5%	-13.8%
UMFK	200	197	175	121	217	10.9%	79.3%	8.5%
UMM	51	35	35	32	29	1.5%	-9.4%	-43.1%
UMPI	82	138	108	106	158	8.0%	49.1%	92.7%
USM	692	672	633	624	550	27.7%	-11.9%	-20.5%
Total	1,997	1,970	1,915	1,950	1,982	100.0%	1.6%	-0.8%

Readmitted Undergraduate Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	131	168	148	138	153	38.0%	10.9%	16.8%
UMA	184	127	145	138	140	34.7%	1.4%	-23.9%
UMF	12	16	7	14	9	2.2%	-35.7%	-25.0%
UMFK	7	12	10	10	14	3.5%	40.0%	100.0%
UMM	24	34	28	18	13	3.2%	-27.8%	-45.8%
UMPI	16	18	20	21	17	4.2%	-19.0%	6.3%
USM	63	56	42	49	57	14.1%	16.3%	-9.5%
Total	437	431	400	388	403	100.0%	3.9%	-7.8%

Entering Post-Baccalaureate Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UMFK	1	6	3	2	2	22.2%	0.0%	100.0%
UMM	6	9	9	0	7	77.8%	N/A	16.7%
Total	7	15	12	2	9	100.0%	350.0%	28.6%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

Entering Graduate Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	465	459	492	581	752	52.7%	29.4%	61.7%
UMA	0	0	0	0	37	2.6%	N/A	N/A
UMF	18	21	7	36	50	3.5%	38.9%	177.8%
USM	432	424	420	431	588	41.2%	36.4%	36.1%
Total	915	904	919	1,048	1,427	100.0%	36.2%	56.0%

Total Entering Degree/Certificate-Seeking Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	3,229	3,308	3,288	3,325	3,442	43.7%	3.5%	6.6%
UMA	957	853	1,000	1,026	1,021	13.0%	-0.5%	6.7%
UMF	556	578	490	513	510	6.5%	-0.6%	-8.3%
UMFK	378	350	344	263	323	4.1%	22.8%	-14.6%
UMM	210	177	177	162	119	1.5%	-26.5%	-43.3%
UMPI	277	327	296	316	362	4.6%	14.6%	30.7%
USM	1,989	2,075	2,042	1,997	2,003	25.5%	0.3%	0.7%
LAW	81	85	88	94	89	1.1%	-5.3%	9.9%
Total	7,677	7,753	7,725	7,696	7,869	100.0%	2.2%	2.5%

Total Entering Degree/Certificate-Seeking Headcount by Admit Type

Admit Type	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
First-Time	4,240	4,348	4,391	4,214	3,959	50.3%	-6.1%	-6.6%
Transfer	1,997	1,970	1,915	1,950	1,982	25.2%	1.6%	-0.8%
Readmit	437	431	400	388	403	5.1%	3.9%	-7.8%
Post-Baccalaureate	7	15	12	2	9	0.1%	350.0%	28.6%
Graduate	915	904	919	1,048	1,427	18.1%	36.2%	56.0%
Law	81	85	88	94	89	1.1%	-5.3%	9.9%
Total	7,677	7,753	7,725	7,696	7,869	100.0%	2.2%	2.5%

Notes: First-time is comprised of first-time students in their first-year and students who earned college credit before graduating high school. Graduate includes readmitted graduate students.

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FIRST-TIME, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY TUITION RESIDENCY AND STATUS

In-State Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	2,666	2,651	2,815	2,889	2,536	92.9%	-12.2%	-4.9%
Part-time	209	190	188	177	195	7.1%	10.2%	-6.7%
Total	2,875	2,841	3,003	3,066	2,731	100.0%	-10.9%	-5.0%

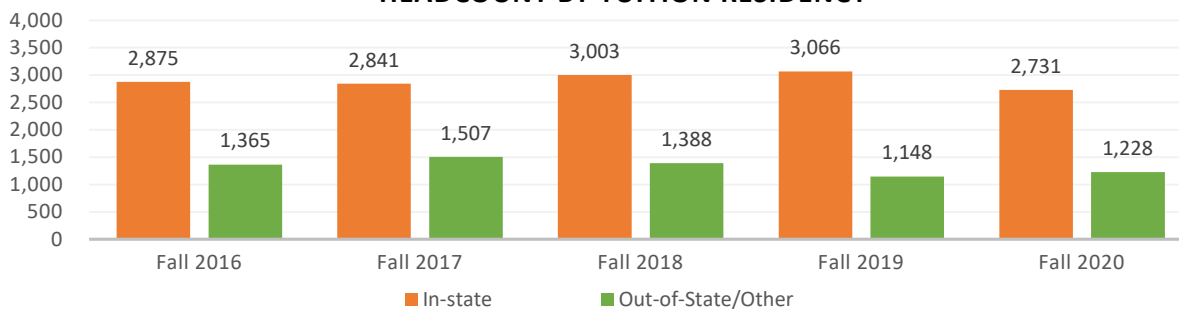
Out-Of-State/Other Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	1,347	1,493	1,371	1,126	1,195	97.3%	6.1%	-11.3%
Part-time	18	14	17	22	33	2.7%	50.0%	83.3%
Total	1,365	1,507	1,388	1,148	1,228	100.0%	7.0%	-10.0%

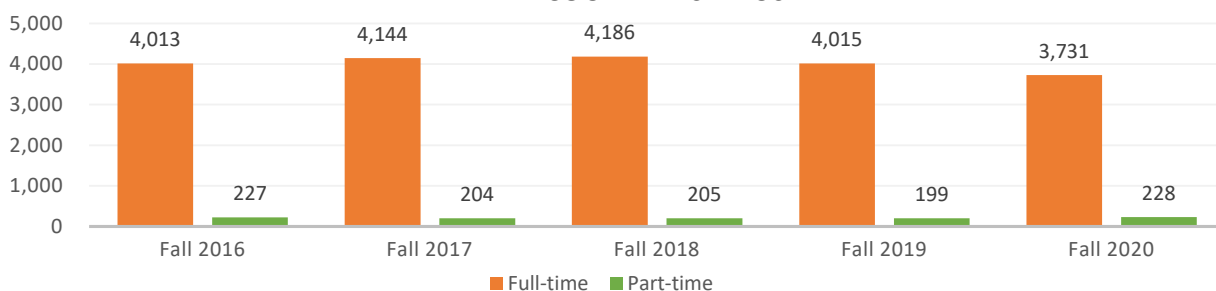
Total Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	4,013	4,144	4,186	4,015	3,731	94.2%	-7.1%	-7.0%
Part-time	227	204	205	199	228	5.8%	14.6%	0.4%
Total	4,240	4,348	4,391	4,214	3,959	100.0%	-6.1%	-6.6%

FIRST-TIME, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY TUITION RESIDENCY



FIRST-TIME, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY STATUS



UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

**FIRST-TIME, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT
BY TUITION RESIDENCY AND CAMPUS**
In-State Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	1,253	1,171	1,215	1,328	1,180	43.2%	-11.1%	-5.8%
UMA	298	287	354	352	341	12.5%	-3.1%	14.4%
UMF	351	364	307	317	311	11.4%	-1.9%	-11.4%
UMFK	124	104	128	103	63	2.3%	-38.8%	-49.2%
UMM	99	87	91	81	58	2.1%	-28.4%	-41.4%
UMPI	150	123	146	153	140	5.1%	-8.5%	-6.7%
USM	600	705	762	732	638	23.4%	-12.8%	6.3%
Total	2,875	2,841	3,003	3,066	2,731	100.0%	-10.9%	-5.0%

Out-Of-State/International Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	802	984	898	685	755	74.8%	10.2%	-5.9%
UMA	9	7	21	13	26	2.6%	100.0%	188.9%
UMF	51	54	59	45	37	3.7%	-17.8%	-27.5%
UMFK	46	30	28	27	27	2.7%	0.0%	-41.3%
UMM	26	7	10	28	10	1.0%	-64.3%	-61.5%
UMPI	27	46	21	30	29	2.9%	-3.3%	7.4%
USM	179	204	170	128	126	12.5%	-1.6%	-29.6%
Total	1,140	1,332	1,207	956	1,010	100.0%	5.6%	-11.4%

Canadian/NEBHE Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	166	131	134	126	119	60.7%	-5.6%	-28.3%
UMA	0	2	0	1	8	4.1%	700.0%	N/A
UMF	30	19	26	22	22	11.2%	0.0%	-26.7%
UMFK	0	1	0	0	0	0.0%	N/A	N/A
UMM	4	5	4	3	2	1.0%	-33.3%	-50.0%
UMPI	2	2	1	6	1	0.5%	-83.3%	-50.0%
USM	23	12	15	33	44	22.4%	33.3%	91.3%
Total	225	172	180	191	196	100.0%	2.6%	-12.9%

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Non-Resident Online Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	0	1	1	1	5	100.0%	400.0%	N/A
USM	0	2	0	0	0	0.0%	N/A	N/A
Total	0	3	1	1	5	100.0%	400.0%	N/A

Academic Partnerships Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UMFK	0	0	0	0	0	0.0%	N/A	N/A
UMPI	0	0	0	0	17	100.0%	N/A	N/A
Total	0	0	0	0	17	100.0%	N/A	N/A

Total Headcount by Tuition Residency

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	2,875	2,841	3,003	3,066	2,731	69.0%	-10.9%	-5.0%
Out-of-State/International	1,140	1,332	1,207	956	1,010	25.5%	5.6%	-11.4%
Canadian/NEBHE	225	172	180	191	196	5.0%	2.6%	-12.9%
Non-Resident Online	0	3	1	1	5	0.1%	400.0%	N/A
Academic Partnerships	0	0	0	0	17	0.4%	N/A	N/A
Total	4,240	4,348	4,391	4,214	3,959	100.0%	-6.1%	-6.6%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

TRANSFER-IN, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY TUITION RESIDENCY AND STATUS

In-State Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	1,105	1,109	1,035	994	917	67.6%	-7.7%	-17.0%
Part-time	602	542	549	507	439	32.4%	-13.4%	-27.1%
Total	1,707	1,651	1,584	1,501	1,356	100.0%	-9.7%	-20.6%

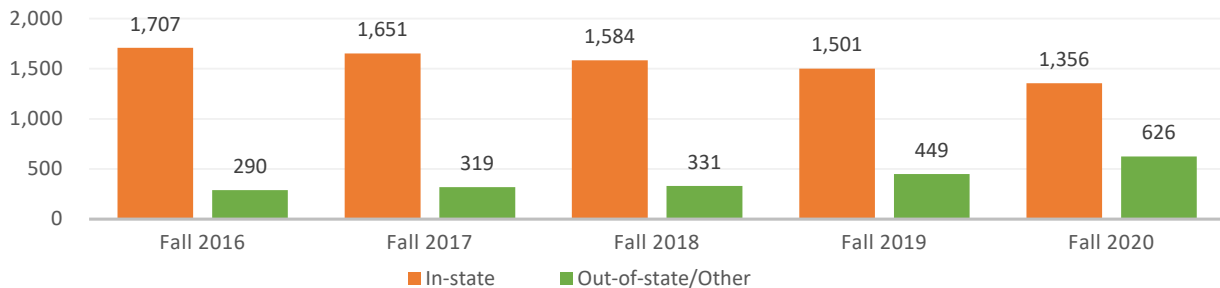
Out-Of-State/Other Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	261	276	276	334	384	61.3%	15.0%	47.1%
Part-time	29	43	55	115	242	38.7%	110.4%	734.5%
Total	290	319	331	449	626	100.0%	39.4%	115.9%

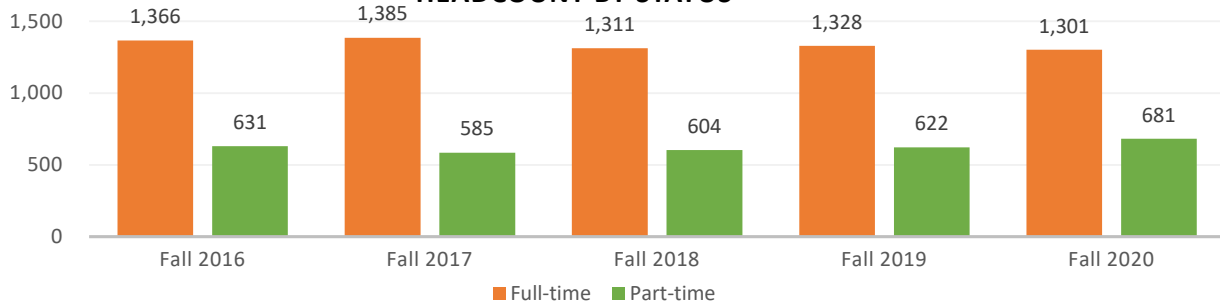
Total Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	1,366	1,385	1,311	1,328	1,301	65.6%	-2.0%	-4.8%
Part-time	631	585	604	622	681	34.4%	9.5%	7.9%
Total	1,997	1,970	1,915	1,950	1,982	100.0%	1.6%	-0.8%

TRANSFER-IN, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY TUITION RESIDENCY



TRANSFER-IN, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY STATUS



UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

**TRANSFER-IN, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT
BY TUITION RESIDENCY AND CAMPUS**
In-State Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	300	290	271	308	286	21.1%	-7.1%	-4.7%
UMA	438	386	432	437	382	28.2%	-12.6%	-12.8%
UMF	83	88	72	69	69	5.1%	0.0%	-16.9%
UMFK	164	161	142	57	45	3.3%	-21.1%	-72.6%
UMM	37	29	29	21	25	1.8%	19.0%	-32.4%
UMPI	61	116	87	70	64	4.7%	-8.6%	4.9%
USM	624	581	551	539	485	35.8%	-10.0%	-22.3%
Total	1,707	1,651	1,584	1,501	1,356	100.0%	-9.7%	-20.6%

Out-Of-State/International Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	93	81	88	98	113	35.2%	15.3%	21.5%
UMA	26	40	45	76	73	22.7%	-3.9%	180.8%
UMF	8	11	11	6	8	2.5%	33.3%	0.0%
UMFK	36	36	33	39	63	19.6%	61.5%	75.0%
UMM	12	6	6	11	3	0.9%	-72.7%	-75.0%
UMPI	13	16	19	12	13	4.0%	8.3%	0.0%
USM	64	79	70	68	48	15.0%	-29.4%	-25.0%
Total	252	269	272	310	321	100.0%	3.5%	27.4%

Canadian/NEBHE Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	19	21	17	20	19	33.9%	-5.0%	0.0%
UMA	2	4	3	9	14	25.0%	55.6%	600.0%
UMF	3	5	1	4	4	7.1%	0.0%	33.3%
UMFK	0	0	0	1	0	0.0%	-100.0%	N/A
UMM	2	0	0	0	1	1.8%	N/A	-50.0%
UMPI	8	6	2	8	6	10.7%	-25.0%	-25.0%
USM	4	11	9	14	12	21.4%	-14.3%	200.0%
Total	38	47	32	56	56	100.0%	0.0%	47.4%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

Non-Resident Online Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UM	0	2	24	40	60	92.3%	50.0%	N/A
USM	0	1	3	3	5	7.7%	66.7%	N/A
Total	0	3	27	43	65	100.0%	51.2%	N/A

Academic Partnerships Headcount by Campus

Campus	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
UMFK	0	0	0	24	109	59.2%	354.2%	N/A
UMPI	0	0	0	16	75	40.8%	368.8%	N/A
Total	0	0	0	40	184	100.0%	360.0%	N/A

Total Headcount by Tuition Residency

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	1,707	1,651	1,584	1,501	1,356	68.4%	-9.7%	-20.6%
Out-of-State/International	252	269	272	310	321	16.2%	3.5%	27.4%
Canadian/NEBHE	38	47	32	56	56	2.8%	0.0%	47.4%
Non-Resident Online	0	3	27	43	65	3.3%	51.2%	N/A
Academic Partnerships	0	0	0	40	184	9.3%	360.0%	N/A
Total	1,997	1,970	1,915	1,950	1,982	100.0%	1.6%	-0.8%

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

TRANSFER-IN, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY TYPE OF INSTITUTION LAST ATTENDED AND TUITION RESIDENCY

Internal (UMS) Headcount by Tuition Residency

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	370	409	327	325	289	86.3%	-11.1%	-21.9%
Out-of-State/Other	10	9	5	16	46	13.7%	187.5%	360.0%
Total	380	418	332	341	335	100.0%	-1.8%	-11.8%

Maine Community College System (MCCS) Headcount by Tuition Residency

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	709	686	684	633	568	87.0%	-10.3%	-19.9%
Out-of-State/Other	13	18	11	28	85	13.0%	203.6%	553.8%
Total	722	704	695	661	653	100.0%	-1.2%	-9.6%

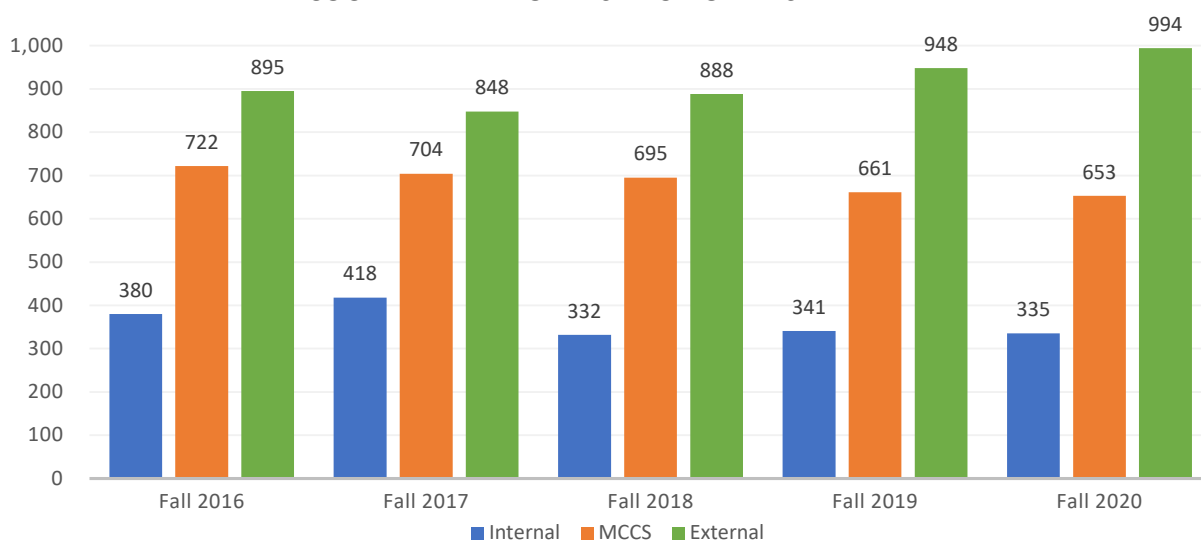
External (Excludes MCCS) Headcount by Tuition Residency

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	628	556	573	543	499	50.2%	-8.1%	-20.5%
Out-of-State/Other	267	292	315	405	495	49.8%	22.2%	85.4%
Total	895	848	888	948	994	100.0%	4.9%	11.1%

Total Headcount by Tuition Residency

Tuition Residency	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
In-State	1,707	1,651	1,584	1,501	1,356	68.4%	-9.7%	-20.6%
Out-of-State/Other	290	319	331	449	626	31.6%	39.4%	115.9%
Total	1,997	1,970	1,915	1,950	1,982	100.0%	1.6%	-0.8%

TRANSFER-IN, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY TYPE OF INSTITUTION LAST ATTENDED



UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

FALL 2020 TRANSFER-IN, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY TYPE OF INSTITUTION LAST ATTENDED, TUITION RESIDENCY, AND CAMPUS

Internal (UMS) Headcount by Tuition Residency and Campus

Tuition Residency	UM	UMA	UMF	UMFK	UMM	UMPI	USM	Total
In-State	59	88	18	22	9	17	76	289
Out-of-State/Other	3	5	0	8	1	27	2	46
Total	62	93	18	30	10	44	78	335

Maine Community College System (MCCS) Headcount by Tuition Residency and Campus

Tuition Residency	UM	UMA	UMF	UMFK	UMM	UMPI	USM	Total
In-State	92	173	31	5	7	24	236	568
Out-of-State/Other	4	0	1	57	0	14	9	85
Total	96	173	32	62	7	38	245	653

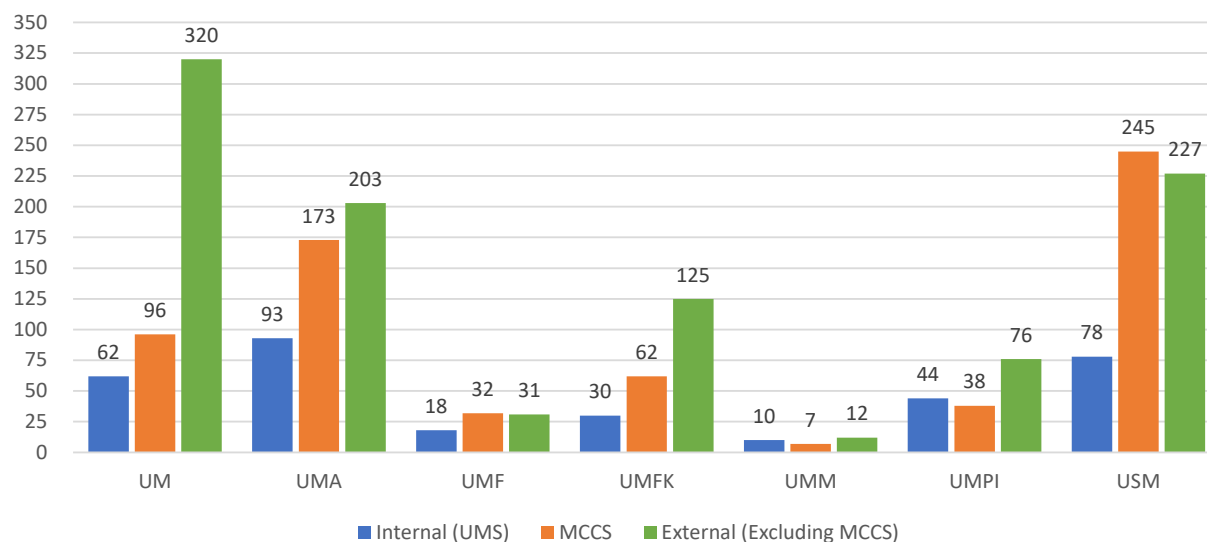
External (Excludes MCCS) Headcount by Tuition Residency and Campus

Tuition Residency	UM	UMA	UMF	UMFK	UMM	UMPI	USM	Total
In-State	135	121	20	18	9	23	173	499
Out-of-State/Other	185	82	11	107	3	53	54	495
Total	320	203	31	125	12	76	227	994

Total by Tuition Residency and Campus

Tuition Residency	UM	UMA	UMF	UMFK	UMM	UMPI	USM	Total
In-State	286	382	69	45	25	64	485	1,356
Out-of-State/Other	192	87	12	172	4	94	65	626
Total	478	469	81	217	29	158	550	1,982

FALL 2020 TRANSFER-IN, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY TYPE OF INSTITUTION LAST ATTENDED AND CAMPUS



UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

READMITTED, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY TUITION RESIDENCY AND STATUS

In-State Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	148	168	137	107	129	39.1%	20.6%	-12.8%
Part-time	258	221	222	230	201	60.9%	-12.6%	-22.1%
Total	406	389	359	337	330	100.0%	-2.1%	-18.7%

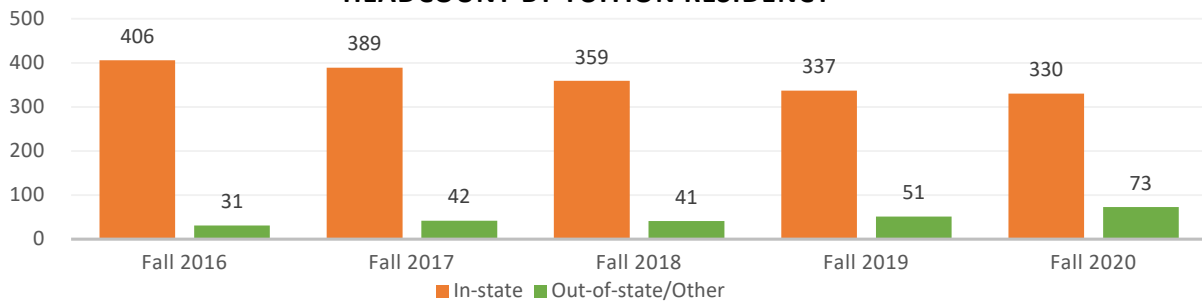
Out-Of-State/Other Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	18	28	17	28	40	54.8%	42.9%	122.2%
Part-time	13	14	24	23	33	45.2%	43.5%	153.8%
Total	31	42	41	51	73	100.0%	43.1%	135.5%

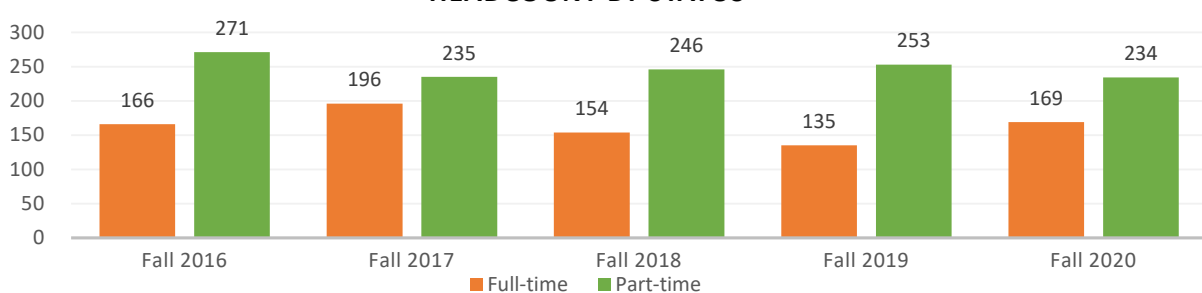
Total Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	166	196	154	135	169	41.9%	25.2%	1.8%
Part-time	271	235	246	253	234	58.1%	-7.5%	-13.7%
Total	437	431	400	388	403	100.0%	3.9%	-7.8%

READMITTED, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY TUITION RESIDENCY



READMITTED, DEGREE/CERTIFICATE-SEEKING UNDERGRADUATE HEADCOUNT BY STATUS



UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

ENTERING GRADUATE, DEGREE/CERTIFICATE-SEEKING HEADCOUNT BY TUITION RESIDENCY AND STATUS

In-State Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	493	518	514	533	708	74.1%	32.8%	43.6%
Part-time	224	170	193	247	247	25.9%	0.0%	10.3%
Total	717	688	707	780	955	100.0%	22.4%	33.2%

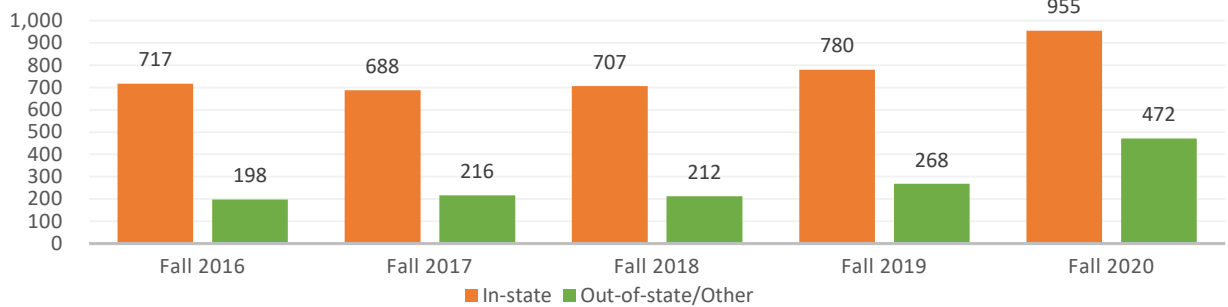
Out-Of-State/Other Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	192	203	201	240	394	83.5%	64.2%	105.2%
Part-time	6	13	11	28	78	16.5%	178.6%	1200.0%
Total	198	216	212	268	472	100.0%	76.1%	138.4%

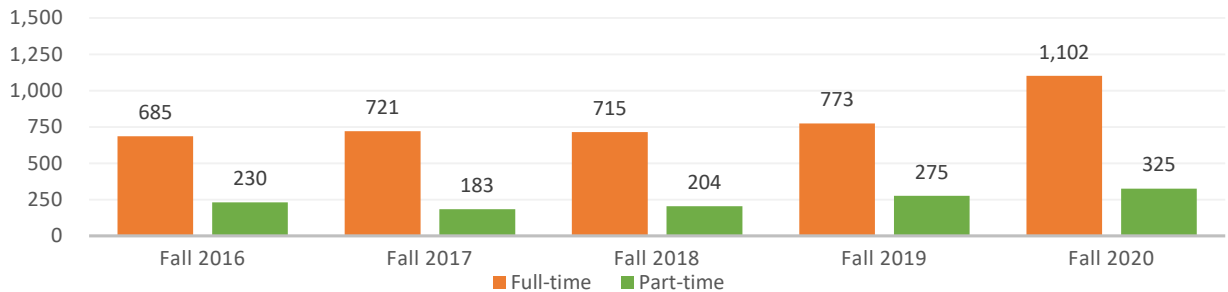
Total Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	685	721	715	773	1,102	77.2%	42.6%	60.9%
Part-time	230	183	204	275	325	22.8%	18.2%	41.3%
Total	915	904	919	1,048	1,427	100.0%	36.2%	56.0%

ENTERING GRADUATE, DEGREE/CERTIFICATE-SEEKING HEADCOUNT BY TUITION RESIDENCY



ENTERING GRADUATE, DEGREE/CERTIFICATE-SEEKING HEADCOUNT BY STATUS



Note: Graduate includes readmitted graduate students.

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

ENTERING LAW, DEGREE/CERTIFICATE-SEEKING HEADCOUNT BY TUITION RESIDENCY AND STATUS

In-State Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	52	63	54	60	69	94.5%	15.0%	32.7%
Part-time	1	3	0	9	4	5.5%	-55.6%	300.0%
Total	53	66	54	69	73	100.0%	5.8%	37.7%

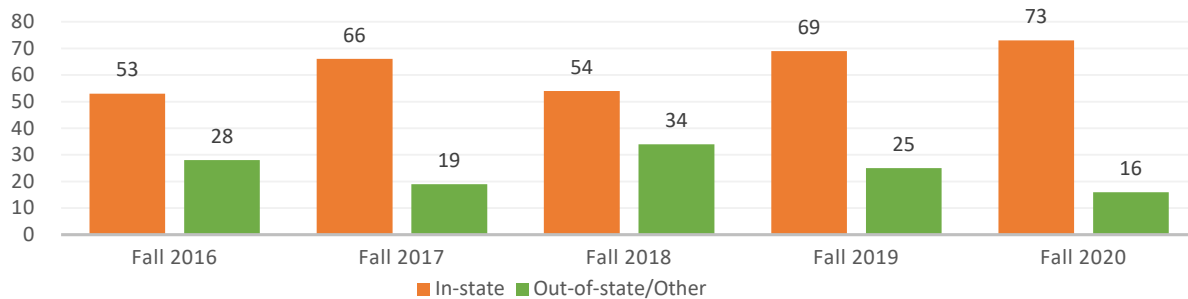
Out-Of-State/Other Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	28	19	34	24	16	100.0%	-33.3%	-42.9%
Part-time	0	0	0	1	0	0.0%	-100.0%	N/A
Total	28	19	34	25	16	100.0%	-36.0%	-42.9%

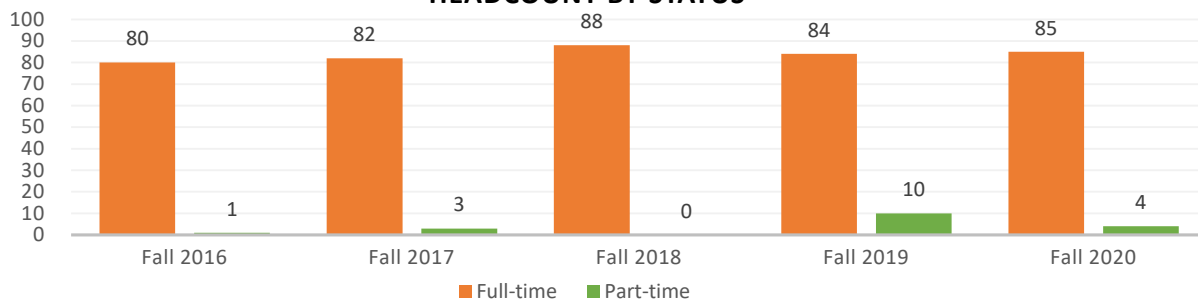
Total Headcount by Status

Status	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Full-time	80	82	88	84	85	95.5%	1.2%	6.3%
Part-time	1	3	0	10	4	4.5%	-60.0%	300.0%
Total	81	85	88	94	89	100.0%	-5.3%	9.9%

ENTERING LAW, DEGREE/CERTIFICATE-SEEKING HEADCOUNT BY TUITION RESIDENCY



ENTERING LAW, DEGREE/CERTIFICATE-SEEKING HEADCOUNT BY STATUS

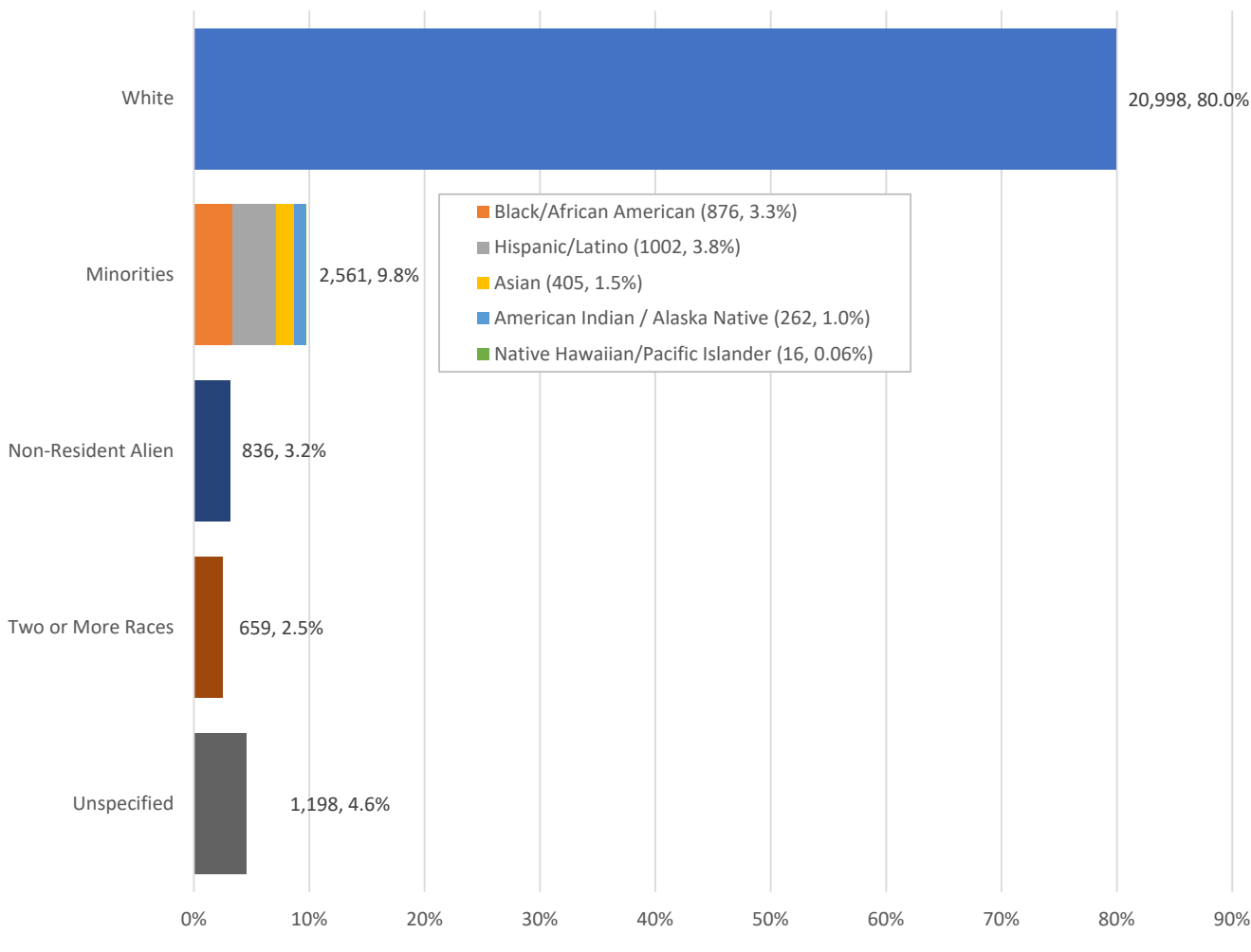


UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

TOTAL HEADCOUNT BY RACE/ETHNICITY

Race/Ethnicity	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
White	21,837	21,645	21,669	21,225	20,998	80.0%	-1.1%	-3.8%
Black/African American	648	710	781	830	876	3.3%	5.5%	35.2%
Hispanic/Latino	652	771	826	858	1,002	3.8%	16.8%	53.7%
Asian	378	374	388	384	405	1.5%	5.5%	7.1%
American Indian/Alaska Native	325	301	305	302	262	1.0%	-13.2%	-19.4%
Native Hawaiian/Pacific Islander	12	10	11	16	16	0.1%	0.0%	33.3%
Non-Resident Alien	673	749	775	829	836	3.2%	0.8%	24.2%
Two or More Races	766	732	643	693	659	2.5%	-4.9%	-14.0%
Unspecified	1,773	1,433	1,364	1,270	1,198	4.6%	-5.7%	-32.4%
Total	27,064	26,725	26,762	26,407	26,252	100.0%	-0.6%	-3.0%

FALL 2020 TOTAL HEADCOUNT BY RACE/ETHNICITY



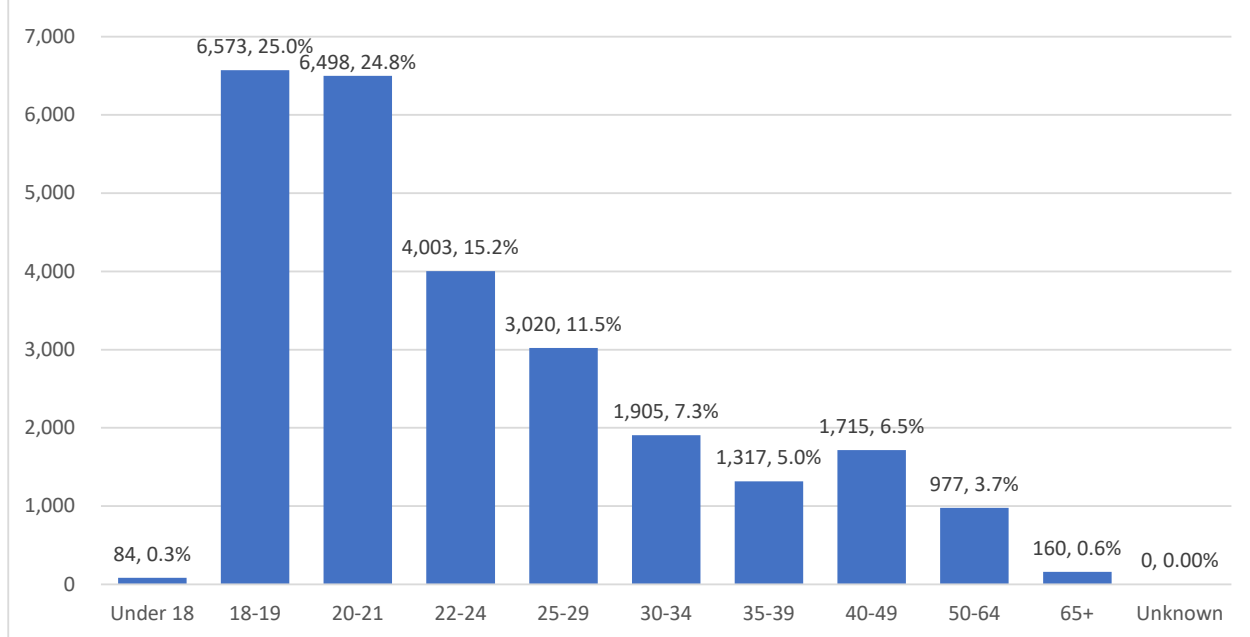
Note: Excludes early college.

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

TOTAL HEADCOUNT BY AGE RANGE

Age Range	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Under 18	130	133	101	98	84	0.3%	-14.3%	-35.4%
18-19	6,637	6,902	7,054	6,826	6,573	25.0%	-3.7%	-1.0%
20-21	6,330	6,253	6,374	6,482	6,498	24.8%	0.2%	2.7%
22-24	4,328	4,171	3,963	3,947	4,003	15.2%	1.4%	-7.5%
25-29	3,281	3,119	3,044	2,996	3,020	11.5%	0.8%	-8.0%
30-34	1,902	1,843	1,852	1,880	1,905	7.3%	1.3%	0.2%
35-39	1,338	1,299	1,322	1,253	1,317	5.0%	5.1%	-1.6%
40-49	1,826	1,793	1,788	1,718	1,715	6.5%	-0.2%	-6.1%
50-64	1,145	1,072	1,077	1,037	977	3.7%	-5.8%	-14.7%
65+	143	140	187	169	160	0.6%	-5.3%	11.9%
Unknown	4	0	0	1	0	0.0%	-100.0%	-100.0%
Total	27,064	26,725	26,762	26,407	26,252	100%	-0.6%	-3.0%

FALL 2020 TOTAL HEADCOUNT BY AGE RANGE



TOTAL HEADCOUNT BY SUMMARIZED AGE RANGE

Age Range	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Under 18	130	133	101	98	84	0.3%	-14.3%	-35.4%
18-24	17,295	17,326	17,391	17,255	17,074	65.0%	-1.0%	-1.3%
25-39	6,521	6,261	6,218	6,129	6,242	23.8%	1.8%	-4.3%
40-64	2,971	2,865	2,865	2,755	2,692	10.3%	-2.3%	-9.4%
65+	143	140	187	169	160	0.6%	-5.3%	11.9%
Unknown	4	0	0	1	0	0.0%	-100.0%	-100.0%
Total	27,064	26,725	26,762	26,407	26,252	100%	-0.6%	-3.0%

Note: Excludes early college.

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

FALL 2020 TOTAL HEADCOUNT BY RESIDENCY (BASED ON ORIGINAL HOME ADDRESS)

In-State Headcount by County

County	Headcount	% of Total
Cumberland	4,414	23.3%
Penobscot	2,588	13.6%
York	2,336	12.3%
Kennebec	1,917	10.1%
Aroostook	1,344	7.1%
Androscoggin	1,228	6.5%
Oxford	691	3.6%
Hancock	672	3.5%
Knox	663	3.5%
Somerset	617	3.3%
Washington	568	3.0%
Waldo	480	2.5%
Sagadahoc	445	2.3%
Franklin	410	2.2%
Lincoln	394	2.1%
Piscataquis	186	1.0%
Unknown	22	0.1%
Total	18,975	100.0%

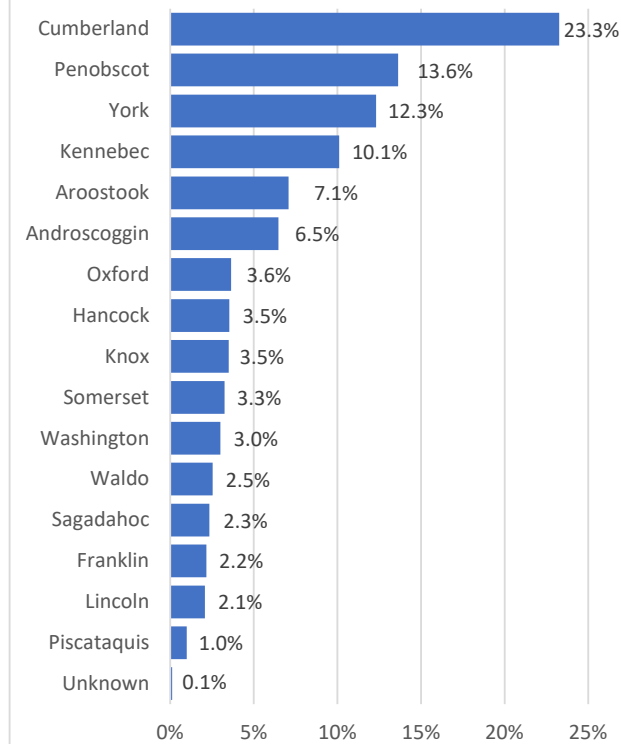
Out-Of-State Headcount by State

State	Headcount	% of Total
Massachusetts	2,076	31.0%
Connecticut	750	11.2%
New Hampshire	637	9.5%
New Jersey	407	6.1%
New York	337	5.0%
Vermont	258	3.9%
Pennsylvania	230	3.4%
California	208	3.1%
Rhode Island	201	3.0%
Florida	181	2.7%
Other States	1,402	21.0%
Total	6,687	100.0%

International Headcount by Country

Country	Headcount	% of Total
Canada	124	21.1%
China	47	8.0%
Nepal	36	6.1%
Jamaica	28	4.8%
India	23	3.9%
Bangladesh	20	3.4%
Iran	19	3.2%
Ghana	15	2.6%
Saudi Arabia	15	2.6%
Sweden	14	2.4%
Other Countries	246	41.9%
Total	587	100.0%

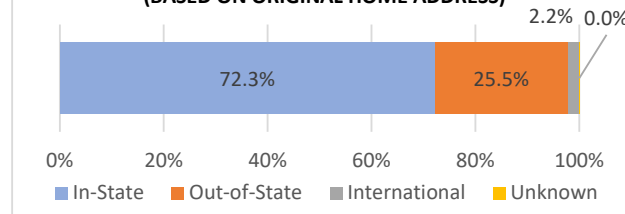
PERCENTAGE OF IN-STATE STUDENTS BY COUNTY



Total Headcount by Residency

Residency	Headcount	% of Total
In-State	18,975	72.3%
Out-of-State	6,687	25.5%
International	587	2.2%
Unknown	3	0.0%
Total	26,252	100.0%

FALL 2020 TOTAL HEADCOUNT BY RESIDENCY (BASED ON ORIGINAL HOME ADDRESS)



Note: Original home address is the first address on file for the student and can differ from tuition residency. Excludes early college.

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

TOTAL CREDIT HOURS BY DISTANCE MODALITY

Fall 2020 Total Credit Hours by Distance Modality and Campus (#) (Excludes Early College)

Distance Modality	UM	UMA	UMF	UMFK	UMM	UMPI	USM	LAW	Total
Blended	1,737	0	1,537	414	232	1,321	10,582	1,520	17,343
Distance ITV	0	1,233	0	0	0	0	0	0	1,233
Distance Online	21,217	20,819	8,132	3,582	3,190	0	28,350	3	85,293
Distance Onsite	0	721	30	0	0	94	0	0	845
Distance Video Conference	87	159	0	0	0	88	0	0	334
Hyflex	0	0	0	467	0	785	0	0	1,252
Online Asynchronous	0	0	0	541	0	6,121	0	0	6,662
Online Low Residency	0	0	0	0	0	108	0	0	108
Online/Web Synchronous	177	3,310	0	306	377	1,084	29,817	1,882	36,953
Remote Synchronous	77,831	0	0	0	0	0	0	0	77,831
Remote Asynchronous	5,033	0	0	0	0	0	0	0	5,033
Total Distance	106,082	26,242	9,699	5,310	3,799	9,601	68,748	3,405	232,886
Traditional Modalities	30,882	4,221	13,350	4,262	1,458	1,993	5,320	249	61,734
Total	136,964	30,463	23,049	9,572	5,257	11,594	74,068	3,654	294,620

Fall 2020 Total Credit Hours by Distance Modality and Campus (%) (Excludes Early College)

Distance Modality	UM	UMA	UMF	UMFK	UMM	UMPI	USM	LAW	Total
Blended	1.3%	0.0%	6.7%	4.3%	4.4%	11.4%	14.3%	41.6%	5.9%
Distance ITV	0.0%	4.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.4%
Distance Online	15.5%	68.3%	35.3%	37.4%	60.7%	0.0%	38.3%	0.1%	29.0%
Distance Onsite	0.0%	2.4%	0.1%	0.0%	0.0%	0.8%	0.0%	0.0%	0.3%
Distance Video Conference	0.1%	0.5%	0.0%	0.0%	0.0%	0.8%	0.0%	0.0%	0.1%
Hyflex	0.0%	0.0%	0.0%	4.9%	0.0%	6.8%	0.0%	0.0%	0.4%
Online Asynchronous	0.0%	0.0%	0.0%	5.7%	0.0%	52.8%	0.0%	0.0%	2.3%
Online Low Residency	0.0%	0.0%	0.0%	0.0%	0.0%	0.9%	0.0%	0.0%	0.0%
Online/Web Synchronous	0.1%	10.9%	0.0%	3.2%	7.2%	9.3%	40.3%	51.5%	12.5%
Remote Synchronous	56.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	26.4%
Remote Asynchronous	3.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.7%
Total Distance	77.5%	86.1%	42.1%	55.5%	72.3%	82.8%	92.8%	93.2%	79.0%
Traditional Modalities	22.5%	13.9%	57.9%	44.5%	27.7%	17.2%	7.2%	6.8%	21.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

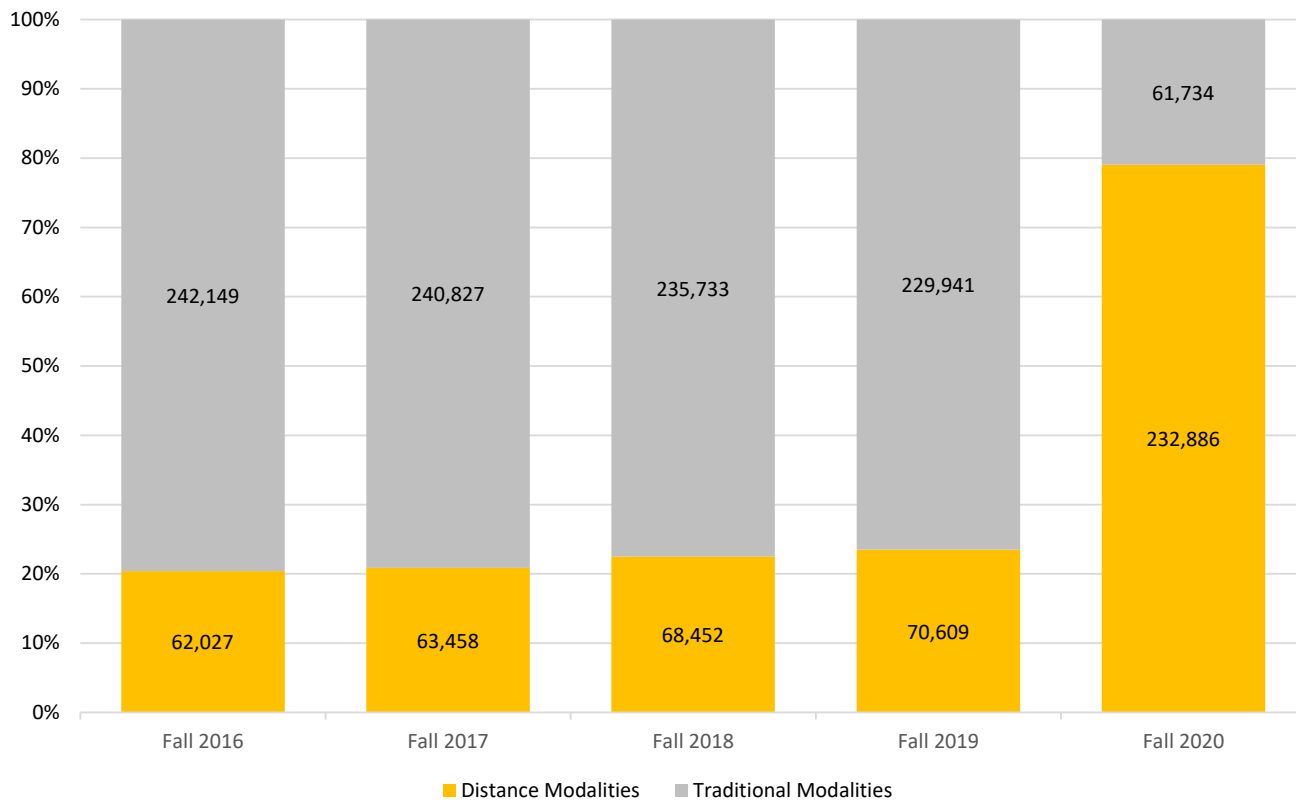
Notes: Hyflex, Online Asynchronous, Online Low Residency, and Online Synchronous are new instruction modality codes implemented at UMFK and UMPI starting in Summer 2020. Remote Synchronous and Remote Asynchronous are new distance modalities implement at UM starting in Summer 2020. Remote courses (i.e., courses that were scheduled for in-person instruction but due to the impact of COVID-19 were moved to remote modalities) are identified based on the course having a facility code of "REMOTE" or "REMOTEEASYN." UM courses with only "REMOTEEASYN" meetings are reported as Remote Asynchronous. UM courses with at least one meeting coded as "REMOTE" are reported under "Remote Synchronous." Online Synchronous and Web Synchronous are reported together as one category.

UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

Total Credit Hours by Distance Modality (Excludes Early College)

Distance Modality	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Blended	2,601	4,065	4,786	4,630	17,343	5.9%	274.6%	566.8%
Distance ITV	2,890	2,460	2,971	1,889	1,233	0.4%	-34.7%	-57.3%
Distance Online	50,775	51,841	56,321	59,332	85,293	29.0%	43.8%	68.0%
Distance Onsite	2,873	2,596	2,377	2,559	845	0.3%	-67.0%	-70.6%
Distance Video Conference	2,360	1,528	1,688	1,507	334	0.1%	-77.8%	-85.8%
Hybrid	0	372	0	129	0	0.0%	-100.0%	N/A
Hyflex	--	--	--	--	1,252	0.4%	N/A	N/A
Online Asynchronous	--	--	--	--	6,662	2.3%	N/A	N/A
Online Low Residency	--	--	--	--	108	0.0%	N/A	N/A
Online/Web Synchronous	528	596	309	564	36,953	12.5%	6451.9%	6898.6%
Remote Synchronous	--	--	--	--	77,831	26.4%	N/A	N/A
Remote Asynchronous	--	--	--	--	5,033	1.7%	N/A	N/A
Total Distance	62,027	63,458	68,452	70,609	232,886	79.0%	229.8%	275.5%
Traditional Modalities	242,149	240,827	235,733	229,941	61,734	21.0%	-73.2%	-74.5%
Total	304,175	304,285	304,185	300,550	294,620	100.0%	-2.0%	-3.1%

TOTAL CREDIT HOURS FOR DISTANCE AND TRADITIONAL MODALITIES



UNIVERSITY OF MAINE SYSTEM – FALL 2020 ENROLLMENT REPORT

TOTAL CREDIT HOURS BY STUDENT LEVEL AND MODALITY TYPE

Undergraduate Credit Hours by Modality Type (Excludes Early College)

Modality Type	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Distance Modalities	56,758	57,693	60,943	62,039	211,346	79.1%	240.7%	272.4%
Traditional Modalities	224,229	222,763	218,379	213,638	55,716	20.9%	-73.9%	-75.2%
Total	280,987	280,456	279,322	275,677	267,061	100.0%	-3.1%	-5.0%

Graduate Credit Hours by Modality Type

Modality Type	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Distance Modalities	5,269	5,766	7,506	8,540	18,133	75.9%	112.3%	244.2%
Traditional Modalities	14,484	14,637	13,659	12,669	5,770	24.1%	-54.5%	-60.2%
Total	19,752	20,403	21,165	21,209	23,902	100.0%	12.7%	21.0%

Law Credit Hours by Modality Type

Modality Type	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Distance Modalities	0	0	3	30	3,408	93.2%	11260.0%	N/A
Traditional Modalities	3,436	3,427	3,696	3,634	249	6.8%	-93.1%	-92.8%
Total	3,436	3,427	3,699	3,664	3,657	100.0%	-0.2%	6.4%

Total Credit Hours by Modality Type (Excludes Early College)

Modality Type	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	% of Total	1-year Change	5-year Change
Distance Modalities	62,027	63,458	68,452	70,609	232,886	79.0%	229.8%	275.5%
Traditional Modalities	242,149	240,827	235,733	229,941	61,734	21.0%	-73.2%	-74.5%
Total	304,175	304,285	304,185	300,550	294,620	100.0%	-2.0%	-3.1%

UNIVERSITY OF MAINE SYSTEM

Policy Manual

ACADEMIC AFFAIRS

Section 308 Accreditation Policy

Effective: 11/18/96

Last Revised: 11/16/2020

Responsible Office: Academic Affairs

Policy Statement:

~~Accreditation is viewed as a necessary and valued means of quality assurance and self improvement. Institutional accreditation should serve to ensure continuous self review of mission, faculty, programs, resources, and support services, while specialized accreditation is essential to improving professional education, preparing graduates for professional licensing, and protect the public. The University of Maine System supports the accreditation activities of its institutions.~~

Institutional and programmatic accreditation are necessary and valued means of quality assurance and self-improvement for the University of Maine System acting through its universities and law school. Institutional accreditation ensures continuous self-review of the System's mission overall and the respective missions of its universities and law school, internal and shared governance, programs, resources, and support services, as well as providing UMS students eligibility for federal financial aid programs. Programmatic and professional accreditations ensure the quality and relevance of UMS degree programs, including by providing graduates with eligibility for professional licensure where necessary and the public with assurances of program quality.

The University of Maine System will maintain a unified institutional accreditation for its universities through the New England Commission of Higher Education according to the UMS Guiding Principles established for unified accreditation and the Board's January 27, 2020 Resolution authorizing unified accreditation for the System. Ongoing governance, resource allocation, and maintenance of the System's overall academic/programmatic portfolios should be strategically undertaken so as to fully realize the opportunities and benefits of a unified System accreditation.

**University of Maine System (UMS)
Rural Health and Wellbeing Grand Challenge Initiative
November 2020 Update**

Through the UMS Research Reinvestment Fund (RRF), a systemwide grand challenge pilot initiative was launched in fall 2019 with “Rural Health and Wellbeing” as its theme. While the theme was established before the global pandemic, it is now more relevant than ever. Three two-year pilot projects were competitively selected by the RRF Advisory Board from a field of 30 concept papers. These interdisciplinary and intercampus teams, composed of researchers from the University of Maine, University of Southern Maine, University of Maine at Augusta, and University of Maine at Presque Isle, were introduced at the January 2020 Board of Trustees meeting. During the last several months, the teams are identifying interdisciplinary solutions in biomedicine, telehealth, and injury prevention and are making excellent progress. The following report provides updates on each of the three grand challenge projects during the start-up phase of their two-year performance period.

Maine Precision Medicine Initiative Project Update

Research Team: *UMaine:* Ben King, Debbie Saber, Rob Wheeler, Clarissa Henry, Melissa Maginnis, Melody Neely, David Harder; *UMA:* Con Sullivan; MDI Biological Laboratory (*MDIBL*): Iain Drummond, Hermann Haller; The Jackson Laboratory (*JAX*): Ron Korstanje, Krishna Karuturi, Jens Reuter; Maine Medical Center Research Institute (*MMCRI*): Lucy Liaw; *Northern Light Health:* James Jarvis

In the start-up phase of this two-year project, the team has made significant progress helping UMS-affiliated researchers expand key research, education, and outreach partnerships with biomedical scientists and physicians affiliated with Northern Light Health, JAX, MDIBL, MMCRI, Northeastern University’s Roux Institute, and others.

Project Highlights

- Dr. Sullivan is writing an invited review for *Frontiers in Immunology*.
- Established the Maine Chronic Kidney Disease (ME-CKD) Genetics Pilot Study, the first human genomewide association study conducted by the UMaine Institute of Medicine in collaboration with Northern Light. The executed contract will serve as a template for future UMS faculty to engage in clinical research projects with Northern Light Health.
- Established the first BioBank at UMaine to store de-identified human blood samples.
- Finalized Data Use and Registration Agreement from the National Institutes of Health (NIH) *All of Us* Precision Medicine Initiative through the Vanderbilt University Medical Center. This will make it possible for other UMS faculty to apply to use data from *All of Us*.
- Worked with UMaine Senior Associate Provost Jeff St. John and Associate Vice President for Graduate Studies Scott Delcourt to establish a 4+1 M.S. Program in Bioinformatics with the Roux Institute, where UMaine students can apply to earn a M.S. degree in Bioinformatics from Northeastern University in one year after completing 12 credit hours of specific courses during their undergraduate degree.



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For more information please contact Jason Charland, Senior Advisor to the President and Director of Research Development at the University of Maine (jason.charland@maine.edu)

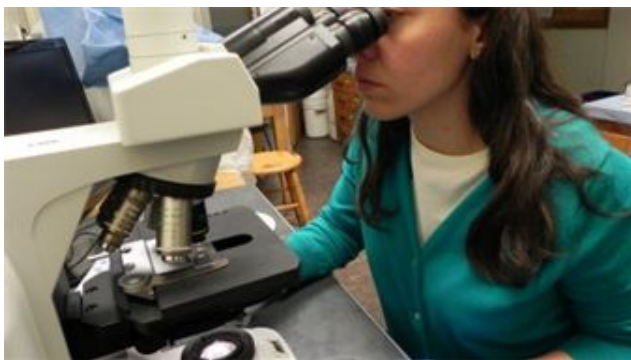
**University of Maine System (UMS)
Rural Health and Wellbeing Grand Challenge Initiative
November 2020 Update**

Research Progress and Plans

Will work with Northern Light to recruit patients, obtain informed consent, collect de-identified clinical data and blood samples. Will examine available data from the NIH *All of Us* Initiative as controls in our analysis. By March 2021, the first batch of 25 samples for genome sequencing will be sent.

Student Involvement

- Liz Saavedra (Norman, Oklahoma and Orono, Maine), a Ph.D. student in the Department of Molecular and Biomedical Sciences, was recruited as the graduate research assistant for the project. Her responsibilities include coordinating sample delivery, managing samples in the BioBank, DNA extractions, coordinating sequencing, and establishing the data analysis pipeline.



External Funding in Development

- Submitted a National Science Foundation (NSF) proposal Aug. 3, 2020 titled “New Tools for Building Community Resiliency: Understanding Microbial Movement through Schools”, together with Drs. Saber, Wheeler, Maginnis, and Howell (\$50,000 for 4 months; \$1million for 1 year).
- Dr. King submitted an NIH R21 proposal with Drs. Coffman (MDIBL) and Stanton (Dartmouth) on Oct. 16 (\$275,000 over 2 years).
- Dr. King is working the Drs. Henry, Maginnis, Talbot, Kelley, Madelaine (MDIBL), Wheeler, Harder, and Drummond (MDIBL) on a NIH COBRE proposal due January 2021 (\$7.8 million over 5 years) to establish a center scale cell signaling research initiative.
- Dr. Deborah Saber submitted an AHRQ R01 proposal to study microbial spread in acute and long-term care facilities, focusing on MRSA and COVID-19. UMS collaborators include Drs. King, Feinstein (UMPI), Soucy (UMFK), Lichtenwalner, Maginnis, Stechlinski, Wheeler and Howell.

Expanding Interdisciplinary Telehealth Graduate Student Training to Support the Needs of Children with Disabilities in Maine’s Public Schools Update

Research Team: *USM:* Kimberley Fox, Yvonne Jonk, Mary Anderson; *UMaine:* Judy Walker;
External Partners: RSU 10 Western Foothills and Maine Health Data Organization

In the first six months of this two-year project, the team has begun a two-pronged approach to characterize the policy environment and prospects for telehealth practice in Maine and stand up telepractice training for Occupational Therapy graduate students and expand training for Communication Sciences and Disorders graduate students.

**University of Maine System (UMS)
Rural Health and Wellbeing Grand Challenge Initiative
November 2020 Update**

Project Highlights

- UMaine Communication Sciences & Disorders Telepractice Training Program received national recognition as a leader in speech therapy telepractice training:
 - Walker, J.P. (Presenter). (May, 2020). *Speech therapy telepractice training programs*. [Audio podcast]. In Council of Academic Programs in Communication Sciences and Disorders (CAPCSD) (Producer), Professional Development Podcasts. Retrieved from <https://www.capcsd.org/podcasts/>
 - Walker, J. P., Lowman, J., & Houston, T. (Presenters). (June, 2020). *CSD graduate student telepractice training programs: Impact of COVID-19*. [Webinar]. In CAPCSD (Producer), Professional Development Webinars. Retrieved from <https://members.capcsd.org/events/Details/csd-graduate-student-telepractice-training-programs-impact-of-covid-19-9012-213027>
- Commenced analyses of Maine All Payer Claims Data from 2012 to 2016 to assess rural/urban differences in the use of telehealth among children in Maine and to develop a method for assessing service need for specific services in rural school districts.
- The analyses conducted for the Grand Challenge informed a research article accepted for



publication by the *Journal of Rural Health*. While the analyses are based on data through 2016, the team is developing data files for 2017-2019 that can serve as the baseline for future assessments of the impact of COVID-related telehealth and other licensure policy changes on telehealth use.

Research Progress and Plans

- Intensive telepractice training of fall CSD graduate student clinicians
- Commenced CSD telepractices services to schools in RSU 10
- CSD telepractice outcomes measures to be obtained (Sept. 2020/Dec. 2020/May 2021)
- CSD working in collaboration with USM Occupational Therapy (OT) to develop an interdisciplinary telepractice training program.
- Revised and updated Memorandum of Understanding with the Maine Health Data Organization to include the Grand Challenge telehealth project and submitted data use request to conduct telehealth child health claims analyses.
- Tracked COVID-related telehealth, school, and pediatric policy changes that support broader adoption of telehealth in rural Maine schools and may inform or help support graduate workforce telehealth training programs.
- Dr. Jonk and Ms. Fox presented telehealth-related findings at the National Rural Health Association meeting (June 18-21) and the annual meeting of Academy Health (July 28-Aug. 6). Dr. Jonk presented to the State University Partnership Learning Network of Academy Health Sept. 11 and discussed the relevance to assessing impact of COVID-related telehealth policy changes. Both Dr. Jonk and Ms. Fox presented at the Maine Public Health Association *One Maine, One Health* virtual conference series.

**University of Maine System (UMS)
Rural Health and Wellbeing Grand Challenge Initiative
November 2020 Update**

Student Involvement

CSD Graduate Student Telepractice Clinicians: (Summer University 2020) Nell Kido, Jon Forbes, Alethia Campbell, Jane Woodworth; (fall semester) Alethia Campbell, Taylor Trainor, Natalie Penny, Olivia Rancourt, Lauren Emmory, Emma Jandreau CSD Research Assistants: Jana Watson (Graduate); Emma Budway (Undergraduate)



AY 2020-2021: Telepractice training of 15-18 CSD Graduate Students; 2-4 OT Graduate Students

John Massey, a graduate student in the USM nursing and public health programs, has been hired to work as a

graduate assistant on this project. Massy, from Danforth, Maine, has prior work experience managing a rural Federally Qualified Health Center and brings considerable knowledge and experience with rural health access issues. He previously worked as a graduate assistant for the Rural Telehealth Research Center on the qualitative evaluation of the implementation of rural school-based telehealth services nationally and co-authored an article that will be submitted to the Journal of School Health.

External funding applied for and external funding in development/planned

USM was awarded the Rural Telehealth Research Center grant from the Federal Office of Rural Health Policy in partnership with the University of Iowa, and the University of North Carolina for a second four-year period. USM's proposed project expands on the work conducted for the Grand Challenge. The team will study children's use of telehealth services using national Medicaid data, which may also serve as a benchmark for the analyses of children on MaineCare's use of telehealth services in rural/urban areas compared with other states.

University of Maine System Injury Prevention Research Collaborative Update

Research Team: *UMaine:* Marcella Sorg, Jamie Wren; *USM:* Judith Tupper, Elisabeth Snell, Mary Lindsey, George Shaler; *UMPI:* Nicole Fournier, Kim Jones; *External collaborators:* Maine Center for Disease Control (CDC), Medical Examiner, and Maine Substance Abuse and Mental Health Services (SAMHS)

In the startup phase of this two-year project, the team assessed the injury and violence prevention expertise within the University of Maine System, then launched a seed grant program designed to promote intercampus research collaborations in injury and violence prevention topics that will build toward a US Centers for Disease Control (CDC) Injury Control Research Center proposal.

**University of Maine System (UMS)
Rural Health and Wellbeing Grand Challenge Initiative
November 2020 Update**

Project Highlights

- A request for proposals (RFP) released in September 2020 sought out injury and violence prevention projects from UMS researchers. The program requires the involvement of at least two UMS campuses, and encourages researchers to include undergraduate and graduate students in their proposed projects. Projects related to falls among older adults; intimate partner and domestic violence; motor vehicle injury; drug overdose; sexual and gender-based violence; suicide prevention; and COVID-19 will be given special consideration. The aim of this RFP is to strengthen UMS expertise in areas that align with the research goals of a U.S. CDC's Injury Control Research Center (such Centers were funded at the level of \$833,000/year for five years in the last cycle). Approximately 6-8 seed grant projects will be funded based on review and alignment.
- Created a preliminary expertise database of all UMS faculty who have applied for or been awarded external funds for research or programming related to injury and violence prevention.
- Currently recruiting an advisory board for the project who will also serve as subject matter experts for the seed grant proposal review. The advisory board will contain representatives from multiple system campuses as well as state agencies and subject matter experts.

Research progress and plans for the academic year

- Drafted a brief survey to be sent to UMS researchers identified in the preliminary expertise database work to gauge interest in being involved in the collaborative.
- Plan to:
 - Send survey out by the end of the fall semester.
 - Develop project advisory board with representatives from all seven campuses
 - Launch funded seed grants by the end of the calendar year
 - Apply for at least one additional external award under the main project, with several seed grants applying for funding in 2021.

Student Involvement

- Liam Sigaud, a master's candidate in the UMaine Resource Economics program, worked on the expertise database project over the summer. Sigaud is a UMA alumnus from Rockland, Maine.



External Funding in Development

- Plans to apply for National Institute of Justice funding related to substance abuse and violent crime this fall.
- Long-term funding target is a U.S. CDC's Injury Control Research Center grant.

University of Maine System
Academic Calendar 2023 - 2024

Fall Semester 2023

	UM	UMA	UMF	UMFK	UMM	UMPI	USM	UM Law School
Orientation		8/21-22						8/23-25
Classes begin	8/28	8/28	8/28	8/28	8/28	8/28	8/28	8/28
Labor Day Holiday	9/4	9/4	9/4	9/4	9/4	9/4	9/4	9/4
Fall Break	10/9-10	10/9-10	10/9-10	10/9-10	10/9-10	10/9-10	10/9-10	10/9
Veterans' Day Holiday ¹	11/11	11/11	11/11	11/11	11/11	11/11	11/11	11/11
Thanksgiving Recess	11/22-26	11/22-26	11/22-26	11/22-26	11/22-26	11/22-26	11/22-26	11/22-26
Classes end	12/8	12/8	12/8	12/8	12/8	12/8	12/8	12/1
Final Exams	12/11-15	12/11-15	12/11-14	12/11-14	12/11-14	12/11-14	12/9-15	12/7-19

Spring Semester 2024

	UM	UMA	UMF	UMFK	UMM	UMPI	USM	UM Law School
Orientation		1/8-9						
Classes begin	1/16	1/16	1/16	1/16	1/16	1/16	1/16	1/16
Presidents Day Holiday	2/19	2/19	2/19	2/19	2/19	2/19	2/19	2/19
Spring Break	3/11-15	3/11-15	3/11-15	3/11-15	3/11-15	3/11-15	3/11-15	3/11-15
Classes End	4/26	4/26	4/26	4/26	4/26	4/26	4/26	4/23
Final Exams	4/29-5/3	4/29-5/3	4/29-5/2	4/29-5/2	4/29-5/2	4/29-5/2	4/27-5/3	4/29-5/9
Commencement	5/4	5/4	5/4	5/4	5/4	5/4	5/4	5/18

¹ Classes do not meet on Veterans' Day. Any classes that would normally meet on this day will have a make-up day to be determined by each individual institution.

University of Maine System
Academic Calendar 2024 - 2025

Fall Semester 2024

	UM	UMA	UMF	UMFK	UMM	UMPI	USM	UM Law School
Orientation		8/26-27						8/28-30
Classes begin	9/3	9/3	9/3	9/3	9/3	9/3	9/3	9/3
Fall Break	10/14-15	10/14-15	10/14-15	10/14-15	10/14-15	10/14-15	10/14-15	10/14
Veterans' Day Holiday ¹	11/11	11/11	11/11	11/11	11/11	11/11	11/11	11/11
Thanksgiving Recess	11/27-12/1	11/27-12/1	11/27-12/1	11/27-12/1	11/27-12/1	11/27-12/1	11/27-12/1	11/27-12/1
Classes end	12/13	12/13	12/13	12/13	12/13	12/13	12/13	12/6
Final Exams	12/16-20	12/16-20	12/16-19	12/16-19	12/16-19	12/16-19	12/14-20	12/12-21

Spring Semester 2025

	UM	UMA	UMF	UMFK	UMM	UMPI	USM	UM Law School
Orientation		1/13-14						
Classes begin	1/21	1/21	1/21	1/21	1/21	1/21	1/21	1/21
Presidents Day Holiday	2/17	2/17	2/17	2/17	2/17	2/17	2/17	2/17
Spring Break	3/17-21	3/17-21	3/17-21	3/17-21	3/17-21	3/17-21	3/17-21	3/17-21
Classes End	5/2	5/2	5/2	5/2	5/2	5/2	5/2	4/29
Final Exams	5/5-9	5/5-9	5/5-8	5/5-8	5/5-8	5/5-8	5/3-9	5/5-15
Commencement	5/10	5/10	5/10	5/10	5/10	5/10	5/10	5/24

¹ Classes do not meet on Veterans' Day. Any classes that would normally meet on this day will have a make-up day to be determined by each individual institution.

UMS Annual Real Estate and Lease Report – FY2020

Executive Summary

Board of Trustees Policies 801 – *Acquisition of Real Property* and 802 – *Disposition of Real Property* require an annual report summarizing real estate transactions for the Board of Trustees. These policies require Board approval for:

- Acquisitions of real property with a cost of \$50,000 or more;
- Any real property with a total payment term that exceeds \$100,000 and/or a term greater than 5 years;
- Leases/licenses for use of University real property if the total payment is greater than \$100,000 and/or the term is greater than 5 years.
- Note: Exceptions may be granted for leases/licenses of University property for minor uses to unrelated parties, e.g., easements and rights-of-way granted to public entities or environmental monitoring equipment.

This summary and attachment comprise the report for FY2020. This report in general does not reflect Board actions not yet implemented and does not contain works in progress.

Real Estate Transactions

Acquisitions:

During FY2020, the University of Maine System did not acquire real estate.

Disposition(s):

In October 2019, Trustees through its Finance, Facilities and Technology Committee approved a request by the University of Maine to dispose of two out-of-state properties that had been bequeathed to the University:

1. One property totaled 0.47 acres, 500 square feet of facility space, and sold for \$180,000.
2. The second property totals 0.80 acres, 1,194 square feet of facility space and is valued at \$319,000. This property remains for sale but is included here for clarity.

Lease transactions:

In general, this year's leasing activity reflects the normal ebb and flow of university business with the exception of the addition of a lease for residence hall purposes associated with the University of Maine at Augusta as approved by Trustees.

As a lessee or occupant of space, the University is engaged in lease agreements for uses such as dormitory space, forestland, academic and research locations, recreational fields, and utility purposes. The cost of leasing property in FY2020 was \$1.86 million, an increase of approximately \$650,000 from FY2019. Again, this increase was primarily associated with the Trustee-approved Steven Commons lease in Hallowell (UMA which

11/5/2020

constitutes the University of Maine at Augusta's creation of a residential experience and the cost of which ultimately is borne by those who reside there). The University's lease footprint as a lessee decreased in FY20. Acreage decreased by approximately 1,500 acres and facility space decreased by approximately 17,000 square feet. These decreases are attributed to several leases expiring.

As a lessor or owner, the University engaged in agreements making real property available for uses such as research, early education and childcare centers, office spaces, financial institution use, and cell tower locations. Revenue in FY2020 totaled more than \$697,000 which was a decrease of approximately \$45,000. The decrease was primarily due to leases which reached their end and were not renewed.

11/5/2020

EXECUTIVE SUMMARY

FY2020 REAL ESTATE AND LEASE ACTIVITY REPORT

REAL ESTATE ACQUIRED

	Acquired	Acreage	Sq. Ft	Value
-	-	-	-	-
TOTALS				

REAL ESTATE DISPOSITION

	Disposition	Acreage	Sq. Ft	Value
UM	1	.47	500	\$180,000
TOTALS	1	.47	500	\$180,000

Leased from Others (UMS is Lessee/occupant)

	Leases		Acreage		Square Feet		Annual Cost	
	Previous	Current	Previous	Current	Previous	Current	Previous	Current
UMA	10	10	0	0	67,637	85,037	\$543,502.76	\$1,251,640.00
UMF	2	2	0.46	.46	0	0	\$1.00	\$1.00
UMFK	1	1	2.3	2.3	0	0	-	-
UMaine	26	16	2788.84	1234.05	169,045	135,440	\$515,805.00	\$432,399.00
UMM	0	0	0	0	0	0	-	-
UMPI	0	0	0	0	0	0	-	-
USM	5	4	0	0	18,577	17,577	\$147,010.12	\$171,509.57
UMS	1	1	0	0	657	657	\$10,800.00	\$12,000
Totals	45	34	2791.6	1236.8	255,916	238,711	\$1,217,118.88	\$1,867,550.57

Leased to Others (UMS is Lessor/owner)

	Leases		Acreage		Square Feet		Annual Revenue	
	Previous	Current	Previous	Current	Previous	Current	Previous	Current
UMA	3	2	0	0	7,027	6,409	\$17,394.30	\$15,345.00
UMF	3	2	0.1	0.1	7,836	6,009	\$26,200.00	\$19,800.00
UMFK	0	1	0	.06	0	794	-	\$22,896.00
UMaine	35	34	27.50	27.50	33,193	15,584	\$393,062.36	\$261,964.56
UMM	3	2	0	0	2,735	2,610	\$26,041.00	\$24,841.00
UMPI	5	5	84.53	84.53	1,847	1,847	\$21,999.00	\$21,006.00
USM	22	21	0.74	0.74	27,315	26,127	\$301,159.18	\$331,159.18
UMS	0	0	0	0	0	0	-	-
Totals	71		112.87	112.87	79,953	59,380	\$742,261.54	\$697,011.74



**University of Maine System
Management Group Appointments/Changes
07/1/2020 - 10/31/2020**

Campus	Name	Position Title	Effective Date	Prior Salary	New Salary	Previous Position Title	Notes
UMFK	Hedeen, Deborah	President - UMFK	7/1/2020	-	\$ 190,000	-	New Hire
SGCHAN	Dorsey, Carolyn	Associate Vice Chancellor for Academic Affairs	9/1/2020	\$ 91,489	\$ 150,000	Dean of Degree Completion and Workforce Education	New Appointment
SGCHAN	Hyle, Laurel	Deputy General Counsel and Chief Compliance Officer	9/14/2020	-	\$ 175,000	-	New Hire
SGCHAN	Placido, Robert	Vice-Chancellor for Academic Affairs	7/1/2020	\$ 215,000	\$ 229,175	Interim Vice-Chancellor for Academic Affairs	New Appointment
UM	Richards, Christopher	Vice President for Enrollment Management	8/1/2020	\$ 157,891	\$ 162,890	Interim Vice President of Enrollment Management	New Appointment
UM	Teisl, Mariano	Interim Dean of the College of Natural Sciences, Forestry & Agriculture	7/1/2020	\$ 160,147	\$ 185,000	Director of the School of Economics	New Appointment
UM	Volin, John	Executive Vice President for Academic Affairs & Provost	8/14/2020	-	\$ 275,000	-	New Hire
UM	Welcomer, Stephanie	Interim Honors College Dean	7/1/2020	\$ 154,121	\$ 185,000	Professor of Management	New Appointment



**Board of Visitors
University of Maine Annual Report
Academic Year - September 2019 to August 2020**

Overview

Chair Philip Hamilton, Vice Chair Owen McCarthy, and members of the University of Maine Board of Visitors Executive Committee engaged the University of Maine Board of Visitors in meaningful discussions about initiatives, ideas, concerns, opportunities and challenges that impact the University of Maine during the 2019- 2020 year. The full Board met three times over the past year. The Board of Visitors, President and members of the cabinet met monthly for campus updates.

For 2019-20, the University of Maine Board of Visitors focused on enhanced BOV engagement with the campus, budgetary matters, support of enrollment management recruiting efforts, and campus advocacy.

Membership

There were 16 voting members of the University of Maine Board of Visitors for the 2019-2020 cycle. Board chairs of the University of Maine Foundation and the University of Maine Alumni Association, as well as a representative from the University of Maine at Machias Board of Visitors, attended in an *ex-officio* status. Of the 19 total members, 13 have homes in Maine; the other members reside in Connecticut, Florida, California, New York, and Washington, D.C., but retain close ties to their *alma mater* and the state of Maine. Six of the 16 voting members and two of the three *ex-officio* members are women. Sixteen members of the total membership are University of Maine alumni. The members of the University of Maine BOV represent diverse professional engagements and backgrounds, including but are not limited to, architecture, education, law, health care, engineering, finance, banking, market development, public service, and nonprofit management. The BOV membership includes both active career and retired individuals.

For the current year, there are no vacancies on the University of Maine Board of Visitors. New members for 2020-2021: Dr. Shontay Delaloue, Dr. Kevin Strange and David Taylor.

Officers

Philip Hamilton, Managing Partner of Diablo Vista Capital, served as Chair and Owen McCarthy, co-founder and President of MedRhythms Inc., served as Vice-Chair.

Schedule

The University of Maine Board of Visitors met three times: Oct. 3-4, 2019, in Orono, Maine at the University of Maine campus; Feb.27-28, 2020, in Portland, Maine; and June 4-5, 2020, virtually by Zoom.

BOV members participated in monthly meetings by telephone and Zoom with President Joan Ferrini-Mundy and members of her cabinet. These meetings provided an opportunity for BOV members to receive updates about the university and to provide meaningful input and feedback on important topics,

initiatives and ideas.

Meetings and Agenda Items

Oct. 3-4, 2019

- Workshop on Accreditation –
 - What is Accreditation and Why Does it Matter — Vice President and Chief of Staff Kimberly Whitehead and Senior Associate Provost for Academic Affairs Jeff St. John
 - UMS Unified Accreditation — President Joan Ferrini-Mundy, Chancellor Dannel Malloy and Chief of Staff and General Counsel Jim Thelen
- BOV meeting with Chancellor Malloy and President Ferrini-Mundy
- Welcome and Overview of Meeting (BOV Chair Phillip Hamilton and President Joan Ferrini-Mundy)
- Enrollment Management Discussion – Claire Strickland and Lizzie Wahab
- Tour of the Advanced Structures and Composites Center
- Board Member Updates and Cabinet Member Lunch Previews
- R&D plan implementation and the role of the University of Maine in Economic Development
 - Refresher on R&D plan and relevance to the Governor’s economic plan — President Joan Ferrini- Mundy and Jason Charland
 - R&D plan implementation and its impact on the economic development for Maine: Entrepreneurship, Innovation and Commercialization — Kody Varahramyan, Jake Ward, Jason Charland, Renee Kelly and Jason Harkins
- Executive Session, BOV and President

Feb. 27-28, 2020

- Welcome (BOV Chair Philip Hamilton and President Joan Ferrini-Mundy)
 - Nominations Committee Update — Beth Sturtevant
- BOV Workshop: What drives the budget? An overview of the University of Maine budget model — President Joan Ferrini-Mundy, Claire Strickland and Kimberly Whitehead
- Strategic Priorities: A focus on strategic partnerships for revenue generation — President Joan Ferrini-Mundy, Jake Ward and Michael Weber
- Board Member Updates and Cabinet Member Lunch Previews
- Engaging BOV members in Enrollment Management —Faye Gilbert, Chris Richards and Robert Dana
- Executive Session, BOV and President

June 4-5, 2020

- Welcome and BOV Member Check-In – Philip Hamilton
 - Discussion questions
 - Special presentation: Navigating a business during a pandemic — Michael Bourque
- University updates and Overview of the Meeting Sessions — President Joan Ferrini-Mundy
- Welcome and Meeting Overview — BOV Chair Philip Hamilton and President Joan Ferrini-Mundy
- UMaine Outlook for Fall 2020 - President Joan Ferrini-Mundy
 - Fall Planning — Faye Gilbert
 - Budget —Claire Strickland
 - Athletics — Ken Ralph
 - Enrollment — Chris Richards
- What’s Happening in Research and Innovation — President Joan Ferrini-Mundy, Kody Varahramyan and Jake Ward

- Innovations and Solutions for COVID-19
 - Mike Mason — Biomedical Engineering
 - Colleen Walker — Process Development Center
 - John Belding — Advanced Manufacturing Center
 - Rick Corey — VEMI (Virtual Environment and Multimodal Interaction)
 - Caitlin Howell — Biomedical Engineering
- Looking to the Future —President Joan Ferrini-Mundy and Robert Dana
- Executive Session, BOV and President

Submitted by: Kimberly D. Whitehead, Vice President and Chief of Staff
Sept. 10, 2020



**University of Maine at Augusta
Board of Visitors - Annual Report
Academic Year 2019-2020**

Overview

The Board of Visitors met regularly during academic year; the meeting cycle is quarterly. President Rebecca Wyke and key administrators provided the Board with information regarding UMA's strategic initiatives, performance, student enrollment and matriculation data, financial outlook, and information regarding the current and future year budgets.

Membership

As of September 1, 2020, there are 7 members (1 female, 6 male)

Andrew Silsby, CEO, Kennebec Savings Bank

Craig Larrabee, CEO, Jobs for Maine's Graduates

John Finnegan, Retired President, Macomber, Farr & Whitten

Jennifer Riggs, Chief Nursing Officer - MaineGeneral Medical Center, CEO - MaineGeneral Community Care

Tom Keller, Private citizen

David Cloutier, Veterinarian/Owner, Veazie Veterinary Clinic

Richard (Dick) Thompson, Deputy Commissioner of the State Dept. of Admin. and Financial Svc.

Officers

Dick Thompson, Chair

Craig Larrabee, Vice Chair, Liaison between the BOT & UMA BOV

Andrew Silsby, Immediate Past Chair

All officers are engaged fully in both the community UMA serves and the institution itself. They are excellent ambassadors for UMA.

Outgoing Members

Rocko Graziano, Senior Manager, Enterprise Applications, LL Bean Corp.

Shawn Yardley, CEO, Community Concepts

Dawn Gallagher, Office of the State Coordinator for HIT

Randall Liberty, Commissioner, Department of Corrections

Schedule

Four regular meetings were held during this reporting period:

- October 22, 2019
- January 28, 2020
- April 7, 2020
- July 28, 2020

**UMA Board of Visitors Meeting
October 22, 2019
124 Eastport Hall, Bangor Campus**

BOV Members Present - Andrew Silsby, Dick Thompson, David Cloutier, Tom Keller, Rocko Graziano, John Finnegan and Shawn Yardley

Absent - Dawn Gallagher, Craig Larrabee, Randy Liberty, Jennifer Riggs

UMA Staff Present - Rob Roper, Rebecca Wyke, Joe Szakas, Buster Neel, Domna Giatas, Joyce Blanchard, Sharon McMahon-Sawyer, Noel March, Bry Martin

Campus Welcome & Brief Remarks - Rob Roper – Dean, UMA Bangor Campus

Introductions – All

Overview of UMA's Justice Studies – a presentation was given by Sharon McMahon-Sawyer, who is the Coordinator of UMA's Justice Studies Program and an Assistant Professor of Justice Studies. Sharon was joined by Bry Martin, Assistant Professor of Justice Studies, and Noel March, Director of the Maine Community Policing Institute and Lecturer of Justice Studies. UMA offers both a BS and an AS degree in Justice Studies, as well as several certificates including: fraud investigation, community policing, paralegal, mediation and forensic science.

Noel March also provided an overview of the Maine Community Policing Institute's Concept Draft. An advisory group is being formed.

BOV Chair's Opening Remarks and Open Discussion – Andrew Silsby reported that UMA has been very busy with the 30th Anniversary of Distance Education event, the Maine Cyber Range unveiling, Convocation, and the opening of Stevens Hall. The President's fall Open Forums were informative and well-attended. UMA's marketing and TV advertising spots are highly visible and very well done.

Open Discussion - Shawn Yardley shared that he attended the Maine Housing Conference, where UMA's BArch program was present and there seemed to be a lot of interest.

David Cloutier commented on the Vet Tech program noting that the ratio is currently 6 techs to each vet and there is a large referral network. There currently is no Vet Tech program near Baltimore, MD. There may be an opportunity to partner (Mt. Ida closed recently). Our Vet Tech program in our area serves a critical need. There are job opportunities all over the country for this degree.

Approval of the Minutes from the July 23, 2019 Meeting

Motion to approve the minutes made by Rocko Graziano; the motion was seconded by John Finnegan. The motion was unanimously approved.

President's Update – Rebecca Wyke, President

- This fall, UMA experienced a 5.6% headcount increase and a 3.8% credit hour increase.
- The major driver in enrollment this fall is the BSN program. The pre-licensure BSN was approved by the Maine State Board of Nursing approval and ACEN's gave its' approval to move forward with a visit anticipated this spring or next fall.
- UMA is reviewing its' scholarships and additional opportunities are being identified.
- Provost Szakas reported that the returning student numbers are very strong. The new advising model includes a professional advisor being assigned to each new to UMA student. The retention rate from fall 2018 to fall 2019 -- 80%.
- Chancellor Dan Malloy's UMA Campus Visit is scheduled for Tuesday, October 29th. He has asked for a separate meeting with the Board of Visitors members; your attendance would be

greatly appreciated. He will also have a separate meeting with the faculty and then hold an open campus forum.

Budget Overview – Buster Neel, UMS CBO

- FY 19 began with a 3 million gap; but the final deficit came in below \$200K.
- FY 20 currently is running nearly on target to meet budget.
- FY 21 outlook will be challenging. UMA gains because of the new internal appropriation allocation model (new money only). FY 21 budget planning will include 5% and 10% operating reduction scenarios. There may be supplemental funding for the 2nd year of the biennium; to be decided in January.

Space Planning Oversight Committee - The bond for UMA is earmarked to construct Welcome Centers (Augusta and Bangor). The Augusta campus will focus on the Randall Center addition, along with renovation of functional areas within. Construction costs are a moving target; the plans for Augusta are being discussed with the System Office. The Bangor Welcome Center is moving forward. The Bangor Campus facilities committee recommended Lewiston Hall as the building for the location of the Welcome Center.

Accreditation Update - UMA will file its' five-year interim report with NECHE in January, as well as substantive changes for the MS in Cybersecurity and the graduate certificate in Substance Abuse. The System's Unified Accreditation initiative moves to a vote of the Board of Trustees in January. If approved, UMS will need to file a substantive change on behalf of all six universities to unify their individual accreditations under a single system-level accreditation. The substantive change would be due at the end of March and NECHE is likely to take action at its' June meeting. The UMS would then undertake a self-study over the next couple of years that would culminate with an accreditation visiting team and report before final accreditation will be granted at the system-level.

Meeting adjourned at 4:05 p.m.
Respectfully submitted,

Joyce Blanchard

UMA Board of Visitors Meeting
January 28, 2020
Alumni Center Conference Room, Augusta Campus

BOV Members Present: Andrew Silsby, Dick Thompson, Rocko Graziano, David Cloutier, John Finnegan, Shawn Yardley, Jennifer Riggs, Dawn Gallagher

Absent – Craig Larrabee, Randy Liberty, Tom Keller

UMA Staff Present: President Wyke, Joe Szakas, Buster Neel, Jon Henry, Joyce Blanchard

Welcome & Open Discussion: BOV Chair Andrew Silsby & All.

Dave Cloutier shared a testimonial from a UMA student in the Vet Tech program related to the closing of Mount Ida College in MA. “The UMA educational experience has been superior and the hands-on experience gained was excellent”.

Approval of the Minutes: from the October 22, 2019 BOV Meeting.

President’s Update: President Wyke.

Unified Accreditation - On Monday, January 27, the UMS Board of Trustees approved the Unified Accreditation proposal. The Chancellor has appointed two committees and a coordinating council. The Academic Affairs/Advising Committee will be led by Presidents Joan Ferrini-Mundy and Ray Rice. The Finance/Administrative/Student Support Services group will be led by President Wyke and Vice Chancellor Ryan Low. There will also be a Coordinating Council led by Chancellor Malloy and Chief of Staff Jim Thelen. President Wyke is also serving on the Coordinating Council.

A substantive change document needs to be completed by the System office and filed by late April or early May to NECHE. NECHE wishes to consider approval of this new structure at its’ June Retreat. A self-study would then be completed by the System over the next two years, culminating in a Visiting Team and Report.

Chancellor’s Visit - the Chancellor’s next visit to UMA is scheduled for Friday, March 6th. The open forum is noon – 1:30 pm and the BOV Meeting will follow at 1:45 pm (light lunch included) Chancellor Malloy and his team will meet with both faculty and staff prior to the open session.

Enrollment Update - Jon Henry, VP Enrollment Management & Marketing, noted that returning student numbers are flat. 81% of our students re-registered from the fall term. Early College numbers are up 47% over last year. Our focus is on retention and returning students (re-registering).

Jewett Hall Renovation – the renovation of the Jewett Hall Auditorium is almost complete. The project includes an enlarged stage, new fixed-auditorium seating, new carpeting, new acoustic ceiling tiles, paint, improved lighting and also the brick walls have been professionally cleaned. Once complete, the auditorium will be re-named the ‘Susan and Barry Farber Forum’ as part of an estate gift that is forthcoming. Joyce will be sending out a 2nd solicitation related to the ‘Name-a-Chair Campaign’ to benefit the Jewett Hall renovation. For a modest gift of \$100, your name, the name of a loved one, or someone you would like to honor will be engraved on a brushed aluminum plate and affixed to a seat of your choice. The new seating capacity will be 257.

Jewett Hallways - there is new furniture in all of the hallways of Jewett Hall, new classroom, faculty office and laboratory room signage. Additional ‘wayfinding’ signs and wall decals are being installed.

Tree Removal - the spruce grove between Jewett Hall and the Randall Student Center has been removed, as has a pine grove behind the Jewett parking lot. The System Office paid the expenses associated with

taking down the dead/dying trees. A landscape architect will be working with UMA on a design for the Campus Green.

Governor's Supplemental Budget - Governor Mills included positive comments related to higher education support during her State of the State address last week. The supplemental budget is due out soon.

Budget Update: Buster Neel, Chief Business Officer

Next Tuesday UMA will present the FY21 Budget to the Chancellor and Chair of the Board of Trustees. The budget is balanced for the first time in several years. Please see the handout from the meeting for additional information.

Welcome Centers: Jon Henry, VP Enrollment Management & Marketing and Joe Szakas, Provost, shared a presentation on the Augusta Welcome Center & Randall Student Center Renovations. Harriman & Associates is the firm overseeing the Augusta project. The Bangor Welcome Center is on a smaller scale and Oak Point is the firm assigned to the project.

Student Housing: The Board of Trustees approved expansion to a second facility that will provide an additional 45 beds, for a total of 87 beds including 1 Residence Manager and 4 Community Assistants (students), to come on line in Fall 2020.

UMS BOT/BOV January 13th Meeting Update: Dick Thompson provided summary points from the January BOT/BOV meeting. The next meeting is scheduled for February 3rd. The Legislature has reconvened and is back in session. There was a request to have the 3% be put back in the budget for the UMS. There are 125 new bills that impact the University of Maine System. Bond proposals will be coming out. The role of the BOVs is to support these initiatives. Responsibilities include fundraising for the new Graduate Center.

The Maine Maritime Academy, the UMS, and the MCCS will coordinate physical plant information through Site Lines. There is a proposal for 10 million in financial support to share among the two systems and the Maine Maritime Academy.

Upcoming events/important dates:

President's Open Forums:

Bangor - Eastport Hall, Room 124

- Wednesday, February 5th 12:00 - 1pm

Augusta - Randall Student Center Fireplace Lounge (with live streaming)

- Thursday, February 6th 12:00 - 1pm

Upcoming Board of Visitors Meetings - Tuesdays from 3:30-5pm unless otherwise noted:

- April 7, 2020 on the Augusta Campus (Alumni Center Conference Room)
- July 21, 2020 on the Augusta Campus (Alumni Center Conference Room)

Board of Visitors/Board of Trustees Summit

- Monday, June 20, 2020

Meeting adjourned at 4:52 pm

Respectfully submitted,

Joyce Blanchard

UMA Board of Visitors Meeting
Tuesday, April 7, 2020
Zoom

BOV Members Present: Andrew Silsby, Dick Thompson, Rocko Graziano, Tom Keller, John Finnegan, Shawn Yardley, Dawn Gallagher

BOV Members Absent: Randy Liberty, David Cloutier, Jennifer Riggs, Craig Larrabee

UMA Staff Present: President Rebecca Wyke, Joe Szakas, Buster Neel, Jon Henry, Joyce Blanchard

- I. Welcome – Board of Visitors Chair Andrew Silsby welcomed the group and shared a story of how well many organizations, including Kennebec Savings Bank, are doing with transitioning to remote work schedules and virtual meetings to continue serving our communities. Andrew shared that the impression of external stakeholders is that the UMS campuses have been very responsive to students.
- II. Approval of the minutes from the January 28, 2020 BOV Meeting. Dick Thompson made a motion to accept the minutes of the January 28th Board of Visitors meeting. The motion was seconded by Shawn Yardley. The motion was unanimously approved.
- III. President’s Remarks – President Wyke provided an update on the COVID-19 response during the spring semester.
 - Emergency Operations Center (EOC): UMA activated its’ EOC and is currently holding daily check in meetings to share information and problem solve. Additionally, the President has a daily check in call with the Chancellor and other presidents.
 - Instruction: All of UMS moved instruction online in mid-March following the end of spring break. UMA transitioned nearly 300 sections of live instruction to an online or distance format.
 - Faculty and Staff: Most staff have moved to working remotely, although some staff are still required to report to work given the critical nature of their duties and some faculty need to come to campus to “broadcast” their courses via ITV.
 - UMA.edu/remote: UMA has set up a website where all students, faculty and staff have access to resources and updates related to COVID-19 and the UMS/UMA response. This site is regularly updated.
 - Open Forums: UMA has been holding weekly open forums for students, faculty and staff; leadership team members have served as panelists fielding questions via the chat function.
 - Commencement: UMA surveyed its graduating students to determine how best to proceed given a live commencement event in May was unlikely to be possible. The strong consensus was to postpone commencement until a live event could be held. UMA has reserved the Augusta Civic Center for Saturday, October 3rd. UMA is creating a virtual “year book” for graduating students to share a photo or short video and a message to family and friends. These postings will also be packaged for students to share via social media.
- IV. Strategic Planning Update – President Wyke reported that UMA has begun planning for the 2020-2025 strategic plan by launching a survey tool and scheduling a series of round table discussions in which the entire UMA community is invited to participate. The various governance sectors of UMA, including the BOV, faculty senate, student government, professional and classified employee

associations were invited to participate; however, due to the pandemic all were not able to complete their process. Additional time will be allocated in the fall to ensure all parts of the UMA community are able to participate and be heard.

- V. FY 20 & 21 Budgets - Buster Neel, Chief Business Officer, reported that FY20 is looking positive, even with required refunds to students (housing and fees) due to moving instruction online mid-semester. Funding to UMA is available under the CARES Act, half of which is required to be distributed to students to cover expenses related to the transition to online instruction. The remaining half is available to cover institutional expenses related to COVID-19. FY21 could see an economic impact for UMS. Early forecast models show a 12% shortfall in state revenues. If UMA were to incur a 12% reduction to its state appropriation allocation, it would be a \$2.2 MM reduction in revenue. Every component of state government will not be required to take a cut, and that may increase the burden for those agencies that have to share the reduction. It is unknown whether additional stimulus dollars are forthcoming from the federal government. Implementing travel restrictions, a hiring freeze and other cost-reduction measures is occurring by UMS/UMA to help manage the budget during these uncertain times.
- VI. Augusta and Bangor Welcome Center Projects – President Wyke noted that UMA was due to contribute \$4.4MM from its’ reserves in order to complete the Welcome Centers. Although plan design will continue to ensure the project is ‘shovel ready’, these projects are being placed on hold while the full impact of the current economic environment is assessed.
- VII. Academic Update – Joe Szakas, VP for Academic Affairs and Provost reported a pass/fail option is being made available to students given the disruption of the semester. The Dean of Students is coordinating student outreach and virtual events to keep students engaged. UMA also released a student survey about the move to remote instruction, which had a response rate of about 10%. Almost three-fourths of students feel satisfied with the transition. Staff are following up with any students who requested someone reach out. For summer, all classes will be on-line. Greg Fahy reported that NECHE approved UMA’s MS in Cyber and also the Advanced Graduate Certificate in Substance Use Disorders. NECHE also accepted UMA’s 5-year interim report; their letter is forthcoming and includes details related to which areas of focus they noted.
- VIII. Enrollment Update – Jon Henry, VP of Enrollment Management & Marketing reported that applications are slightly down although admissions are up. The Vet Tech program is full, as is Dental Hygiene. The BArch is also expected to be full. Admissions is working with several students to get them into the BSN program. Students may choose to stay closer to home and that could impact UMA’s enrollment positively. Radio/TV/Digital/Postcards are getting the message out about UMA being a great choice during this challenging time. For summer, 40% of budgeted credit hours are already met. Fall looks good. Last year for the same number of days of registration 16% of budgeted credit hours were met; this year, we already have 23% of budgeted credit hours.
- IX. Unified Accreditation – President Wyke reported that the work of UMS Unified Accreditation continues, although the focus on the pandemic has slowed some of the work. The intention is to file the substantive change with NECHE in May, and a decision is anticipated in June.

Meeting adjourned at 4:45 p.m.
Respectfully submitted,

Joyce Blanchard

UMA Board of Visitors Meeting
July 28, 2020
Zoom

BOV Members Present: Andrew Silsby (outgoing Chair), Dick Thompson (incoming Chair), Rocko Graziano, Craig Larrabee (incoming Vice Chair), Tom Keller, Randy Liberty, Jennifer Riggs, John Finnegan

BOV Members Absent: Shawn Yardley, Dawn Gallagher

UMA Staff Present: President Rebecca Wyke, Joe Szakas, Jon Henry, Buster Neel, Joyce Blanchard

- I. Opening Remarks & Discussion – BOV (outgoing) Chair Andrew Silsby and (incoming) Chair Dick Thompson both conveyed deep gratitude for everyone on this board for their participation and creative thinking related to the work of this group. Although the membership numbers are conservative, every single member is fully engaged and provides wise counsel and feedback to assist in guiding the work of UMA's strategic planning efforts.

BOV Members who have served two consecutive, three-year terms and who now will be terming out: Dawn Gallagher, Shawn Yardley, and Randall Liberty. Deep appreciation and gratitude for your service!

- II. Dick Thompson remarked that he is thrilled to have the opportunity to continue working with the leaders at UMA. Dick thanked Andrew for his extraordinary service. Andrew has modeled what the role of the Chair should be and has provided exemplary leadership. Accolades for supporting the following accomplishments: securing a new President and an incoming Chancellor; launching the prelicensure BSN degree; acquiring student housing; adoption of Unified Accreditation; and UMA's response to the COVID-19 pandemic.
- III. Approval of the minutes from the April 20, 2020, BOV Meeting. Motion was made by John Finnegan; the motion was seconded by Rocko Graziano. The motion was unanimously supported and approved.
- IV. Discussion ensued related to a request for an exemption from the current bylaws in order to allow the immediate past Chair, Andrew Silsby, to continue serving as a Board of Visitors member. President Wyke provided background for the current by-laws as it related to Board of Visitors appointments. ARTICLE 3 SECTION 2 (page 2 of the by-laws). It currently states that a regular term of appointment shall be a three-year term, from June 30th until July 1st, with a second three-year term possible upon discussion and mutual acceptance between the president and BOV member. The exception is to consider extending an appointment after the 2nd term (of 3 years). The motion was made by Rocko Graziano to approve this exception. The motion was seconded by John Finnegan. The motion was unanimously approved.
- V. President's Remarks – President Wyke extended her appreciation for the legislation that created the BOVs at each campus; she was serving in the Governor's administration at the time of its creation. The core objective was to create an advisory group of community members who would serve as advisors to the UMS campus presidents and to review and advise on the budget process. President Wyke extended her appreciation for the service of the outgoing BOV Members. She also expressed her gratitude for Andrew's leadership as Chair of the BOV, noting he has been an excellent Chair, partner, and advisor and that his contacts in the community have been invaluable during his time on the board.

- Diversity, Equity and Inclusion Council – President Wyke noted that 12% of UMA’s student body identifies with communities of color. She announced she is forming a DEI Council to advise her and provide programming for the campus. The initial co-chairs will be: Susan Baker, Coordinator of the Science Program, and Dr. Gregory Fahy, Dean of the College of Arts and Sciences. Faculty, students and staff as well as public members will be invited to join the Council.
 - FY 20 & FY 21 Budgets – Buster Neel shared information related to the close of FY20. UMA originally planned for close to a 1.5 MM shortfall. The good news is that we ended with a much smaller gap, closer to \$500k – which is related to one-time expenses for closing the UMA Bookstore (liquidation of inventory and employee separation pay). At UMA’s two residence halls this fall, each student will have a single room; this is the right decision for UMA in the midst of the COVID-19 pandemic. Due to this configuration, occupancy will be at a reduced capacity. UMA is also holding back a couple of apartments in case they are needed for students to self-isolate. UMA is transitioning to a virtual textbook store, eCampus. Sodexo will be taking over the spirit shop and merchandise sales, incorporating this function into the current Moose Tracks Cafe. UMA’s unique profile has assisted in weathering the pandemic. State funding may be curtailed and, if so, UMA may need to dip into reserves. As a precaution, the Welcome Centers on the Augusta and Bangor campuses have been placed on hold in case reserves are needed to weather the economic downturn.
 - UMS Unified Accreditation – The UMS filed the substantive change document with NECHE in May. Three members of the UMA community, President Wyke, Greg Fahy, and Sheri Fraser worked on the document. NECHE met in June and approved the substantive change. As of July 1st, all campuses within the UMS are under the same accreditation. Next steps include a site visit next year and self-study to be completed in the next two years. NECHE will send a visiting team to the UMS after the self-study is completed.
 - UMS/UMA Safe Return to Campus Planning for Fall 2020 – <https://www.uma.edu/return/>
This link is where all information related to the safe return to campus can be found. UMA’s plan is consistent with UMS guidelines, CDC guidelines, and the Governor’s Executive order. UMA already offers the majority of credit hours online, so planning focused on face to face programs such as Architecture, Nursing, and Veterinary Technology, as well as a return of staff to campus. UMA’s Emergency Operations Center has been operational since February 2020, and a Safe Return Committee was set up to address Fall return planning efforts. Institutional CARES Act funding will offset most of the expenses related to the move to remote learning in the spring, as well as readying the campus for a safe return this fall. There is some potential for additional funds for higher education from the federal government. The Governor’s Economic Recovery Committee has also recommended funding for institutions of higher education.
- VI. Academic Updates – Joe Szakas, VP of Academic Affairs & Provost. UMA has 300 sections of classes that we are in the process of moving to larger spaces to maintain social distancing guidelines. UMA has gained Maine State Board of Education approval for its Education Pathways program - students aspiring to become teachers previously had to complete a portfolio for the Department of Education to review before issuing a teaching certificate, now students will have a streamlined process for certification. UMA’s Aviation Program received FAA 151 approval for a flight ground course. This fall, the Mental Health & Human Services program will undergo an accreditation site visit. If successful, it would be the only externally accredited program in the state and it is one of UMA’s largest programs.
- VII. Enrollment Update – Jon Henry, VP of Enrollment Management & Marketing. We have lost non-matriculated student credits hours over the summer and likely will in the fall as well, because many campuses are now offering online credits native to their own institutions. For matriculated adult

students, there are many uncertainties related to child care due to K-12 decisions and credit hours are running behind for this population. UMA has ramped up our marketing efforts to attract new students and encourage current students to register for classes. UMA's Admissions and Advising teams are conducting outreach. UMA volume of on-line and distance offerings is increasing. Last year, we offered 55% of our credit hours through distance modalities. This year, that number is 70%. UMA is experiencing an increase in out-of-state credit hours. We have a product that people want with a marketing promotion in place to attract students. The entire MARCOM Team (marketing & communications) put together a low-cost messaging campaign related to staying close to home while taking a wide array of on-line program offerings.

- VIII. Other Business – UMA is rolling out a free one-credit class called Jumpstart (BUA 123). Students meet once per week for one hour for seven weeks to gain exposure to every component of the college experience. As of today, we have 22 enrollees. Students who successfully complete the course receive a \$200 textbook voucher. Early feedback is that this course is successful. Additionally, UMA will be offering a three-credit course, College 100, to early college students this fall, which qualifies for state funding.

Meeting adjourned at 4:58 p.m.
Respectfully Submitted,

Joyce Blanchard



**UMF Board of Visitors
University of Maine at Farmington
Annual Report, September 2019 - August 2020**

Overview

The 2019-20 meetings of the UMF Board of Visitors (BOV) focused on Unified Accreditation, Marketing and Advancement, as well as the strategic planning process and budgeting.

Membership

The Board had 19 voting members, eleven men and eight women representing the private, nonprofit and education/public sectors, as follows:

Private Sector

David Levesque, Esq. '88, Law Office of David Levesque, P.A.
Scott Conners '90, Landmark Partners (retired)
Chris McKee '92, Geiger
Paul Spizzuco '89, UBS Financial Services, Inc.
Todd Chamberlain '03, Pro Search Inc.
Stephen Brooks '92, Brooks, Inc. and Brooks Trap Mill
Michael Bell '86, Bell Oldow, Inc.

Non-Profit Sector

Eileen Kreutz, Gold LEAF Senior Institute (*ex officio*)
Jim Gailey '94, County Manager, Cumberland County
Miriam Leonard, COO, Franklin Memorial Hospital and MaineHealth

Education Sector

Wendy Ault, MELMAC Education Foundation
Jennifer Dorman '93, Skowhegan Area Middle School
Lynn Farrin '89, Maine Mathematics and Science Alliance
Mark Shibles, University of Connecticut School of Education (retired)
Matthew Gilbert '95, Principal of Mt. Valley HS
Jonathan Moody, Assistant Superintendent MSAD 54
Cathryn Wimett, UMF professor (retired)
Marge Medd, Former BOT member
Mana Abdi '17, Recent Graduate

One *ex-officio* position is always reserved for the President of Gold Leaf Institute. Most members reside in Maine at least part of the year. Todd Chamberlain and Marge Medd have agreed to a second term. Two new members, Jonathan Moody and Miriam Leonard joined the Board in September 2019.

Officers

David Levesque, Esq., from the Law Office of David Levesque served as Chair.

Schedule

The Board met three times in person and one time virtually during the reporting year for three-hours each meeting. Board members were also invited to All-Campus Meetings and other events and forums on campus throughout the year.

Meeting Summaries

September 6, 2019

Board Administration. 18 members in attendance.

Chair David Levesque welcomed the BOV, reviewed recent and upcoming encounters, including the Chancellor's scheduled visits to campus to discuss Unified Accreditation, the upcoming BOT/BOV Summit and the BOT meeting being held at UMF in November.

Updates, Discussions and Activities.

President Serna reported that he is moving forward with an advisory board at UMF, made up of staff, faculty and a representative from Student Senate that will help discuss and support future decisions. Governor Mills was on campus for move-in weekend helping students, as well as the Commissioner of Education. Marketing is investing time and effort into digital media channels, adjusting how the story is being told to reach students. There has been limited investment in marketing for UMF in the past and the former VP for Enrollment and External Affairs, left UMF in May.

Facilities is looking at student-facing areas and the recent bond passage will help address needs. Curb appeal is being looked at significantly because of the new high schools in Maine. UMF has an 87% occupancy in residence halls currently. Dean Kathy Yardley and Professor Linda Britt have done significant work in the area of adult learning. UMF is diving into internal processes and internal roles to tailor it to adult learners. A discussion ensued regarding graduate pipelines to capitalize on Master programs with schools and advertising within school districts.

President Serna has visited three community colleges. They have been receptive to more partnerships with UMF. Our four credit model does prove to be a challenge and the eight extra credit hours is a hardship for some programs. Articulation agreements and block credits are part of the ongoing conversation. Collaboration and streamlining is a high priority as well as increasing diversity on campus.

Unified Accreditation is an initiative that Chancellor Malloy is recommending to the BOT. We have to get enrollment back to 2000 students as fast as possible. UMF is high cost and at a 57% in instructional expense and approximately 75% of UMF costs are personnel. This allows for less money to be invested in

facilities, programs, etc. UMF faculty teach three classes at four credits, other universities teach four classes for three credits. UMF is looking into possibly changing this model to fit Unified Accreditation. There is a sense of urgency to start a strategic plan. The plan is to hire an outside facilitator to assist with the strategic planning process, starting in January. President Serna wants faculty and staff to have a voice, as well as BOV. The last strategic plan was five years ago and is already out of date. UMF needs to tell their story. We are looking at things we can change in the enrollment process to help speed up decision making.

Chair Levesque and President Serna discussed how the BOV can help. They suggest when traveling around the state, think of recruiting for UMF. Call President Serna with ideas, keep him aware of conversations he should be a part of or other opportunities to talk about UMF. Also President Serna would like to know what he *shouldn't* be doing. If members have classmates that you have stayed connected with, pass the leads on to Marc Glass in Advancement.

December 6, 2019

Board Administration. 17 members in attendance.

Chair David Levesque welcomed the BOV and reviewed the agenda, recent and upcoming encounters.

Updates, Discussions and Activities.

The November Board of Trustee Meeting at UMF went well and we received good feedback. At the meeting, the Board of Trustees approved to proceed with Unified Accreditation. A plan will be presented in January and potentially approved. President Serna provided the BOV with an update on Adult Learning and Graduate Programs, showcasing the new online degree in Rehabilitation. President Serna also provided an Early College update that the coordinator is working to expand the program into more high schools in effort to increase enrollment.

Enrollment management is in challenging times right now across the country and UMF is changing the way they admit students. UMF has already admitted 500 students with financial aid packages ready to go, several months ahead of previous years. UMF has also changed their strategy on how names are purchased. Admissions is moving into segmented marketing for specific academic interests. Dr. Christine Wilson, VP for Student Affairs and Enrollment Management, has arranged training on “how to close the deal” for Admissions and Athletics, offering a two-day workshop on campus.

Marc Glass, Director of Advancement, invited the BOV to attend UMF Ski day at Sugarloaf on Friday, January 31 as well as an Alumni and donor event on January 17. Mr. Glass reviewed a new promotion Valentine's Day. The team is also working on a series of trips, such as an Alumni gatherings in Denver and Washington DC, a spring break Florida trip, Beaver Bowl in Portland in Mid-May, as well as the next BASSA Beaver Golf Classic. Mr. Glass showed the new long form commercial that will be posted on social media and will be used on other methods. The commercial is on UMF's website, social media and on TV. There is a new social media series that spotlights faculty in a Q&A format. Two groups of education majors were photographed and profiled. We want it to be reflective of the UMF experience, but we can be more intentional in diversifying the vision. Facebook and Instagram have proven the best way to get information out regarding UMF. Chair Levesque encourages the BOV to like and subscribe, as that is where he learns so

much. The social media impressions and total engagements have increased dramatically. Students can see themselves in our “day in the life” pieces. It is a recruitment channel that also reached our current students.

First Year Fusion is a pilot project that UMF initiated last summer. Students arrive on campus a week early with other students and an instructor. First Year Fusion is a course that facilitates the transition to college. We are experimenting with unique approaches to work with students. It is an opportunity to introduce students to campus and all aspects of the UMF experience. Being introduced to a community of classmates is extremely important and we are moving forward with five to six pilots for the summer.

A Masters of Special Education program is moving forward and is in process of implementation. As of November 1, there are 46 inquiries, nine applications, and three matriculated students. It will be implemented in January 2020. UMF is proposing a Master’s degree that would lead with appropriate LCPC licensing classes, with twist – three creative arts options (Music, Art and Creative Writing). Students will be able to explore using creative arts in a therapeutic way. It is meant to strengthen the core of the skills needed in LCPC licensing. CAOs reviewed the proposal and we are in the final phase of the approval process. It could possibly be implemented for fall 2020.

March 6, 2020

Board Administration. 12 members in attendance.

Chair David Levesque welcomed the BOV and reviewed the agenda, summarized recent BOT/BOV Executive Committee calls and received feedback from UMF Ski Day that was generous. UMF’s BOV will have five anticipated open membership spots in September. Chair Levesque encouraged members to reach out if they have any suggestions for possible members to consider.

Updates, Discussions and Activities.

Chief Business Officer, Laurie Gardner, provided a budget update and identified budget levers that lead to a hefty deficit in tuition and fees. UMF is bare bones on the expenses side, but the intent is to come out of this budget process in a stronger position. Current reserves are negative \$4.5 million, and this has been going on for many years, therefore, UMF needs to be aggressive. Enrollment has gone down, so UMF’s occupancy has gone down. Student Affairs conducted an in-depth UMS housing market analysis in fall 2019. We rank two out six for UMS for average housing costs. We rank four out of seven in the UMS for average dining costs. UMF’s housing costs exceed the average local market costs. Quality in the dorm vs. apartments is important to talk with students about.

While there are less students enrolled, our credit hours are increasing. A handful of majors were included in the NEBHE rate. We now have information that tracks where students are going if they are not going to UMF. We have an average 78.94% return rate, which ranks second in UMS. UMF’s weak point is first to second year and that will be the focus moving forward. There has been much work done on the Admission side matriculating students and we know why students leave. Current enrollment projections were shared with the BOV. UMF succeeded the transfer student goal for spring semester. Athletic coaches are doing more out of state recruiting. Early College will have one rate of credit hours across the system, vs. budgeting a waiver to make up the difference between what is being reimburse from the system and UMF’s

credit hour rate. UMF's four credit model is a challenge in Early College. Support services have been worked into the Bell Scholar's program.

President Serna showed two new marketing videos. UMF will be included in a story through *Maine Life*. The ski industry in Maine is happy that ORBA program is available, as it is helping address a critical workforce need, particularly in our area. There is a potential to partner with Saddleback Resort in Rangeley, Maine and President Serna has had conversations with the new ownership.

Laurie Gardner is leading the COVID-19 response effort at UMF as part of the Crisis Management Team. Spring break is around the corner. Messaging will be going out about prevention, and the team is continuing to update the COVID-19 plan. They are continuing to monitor risks for international trips and creating isolation plans that follow the CDC's guidelines. Rooms on campus have been identified as isolation rooms and they have all been deep cleaned. On March 15, all incident commanders will be meeting virtually to discuss campus operations. There were 12 cases in Maine that were transferred to CDC, but there are no confirmed cases yet in Maine. There is a yellow bar at the top of our websites with a link to what the system is doing and updates are being provided.

UMF is working with Gray Associates to identify programs that UMF should sunset or where to invest in new programs. Over the years, UMF lost over 20% of the student body, but only reduced faculty to 2.88%. There is a workshop on May 14 and 15 and a couple BOV members will be invited to join the conversation with 30-35 other stakeholders on campus. Strategic planning will happen early fall and the goal is to have a plan on the books for the next budgeting cycle in December. President Serna is committed to a process that Faculty can be in engaged in.

President Serna will be connecting with donors in Florida spring break. UMF held an appreciation event in the winter in Portland, one in Florida, one in Washington D.C. in April. With Marc Glass leaving the university, President Serna will be looking to hire an Assistant Vice President level position with strong Advancement experience. The market is tight for development officers.

Chair Levesque also mentioned Chancellor Malloy's upcoming visit to UMF for a continued discussion regarding unified accreditation and encouraged members to attend if available. The 2020-2021 BOV meeting dates were reviewed.

June 6, 2020

Board Administration. 13 members in attendance.

Chair David Levesque welcomed the BOV and reviewed the agenda.

Updates, Discussions and Activities.

President Serna invited Katie O'Donnell, Director of Alumni and Annual Fund to give an update from Advancement. A crisis fund was established to help students so they can focus on schoolwork without worrying about bills. We are fundraising while we are distributing funds. A total of 96% of donations came online through Give Campus software and we have raised \$14,465 so far.

Student Affairs reached out to students with communications and received 87 requests for financial help from April 9 – May 6, many were technology requests. The average request ranged from \$500-\$600 per student. UMF has the Ferro College to Completion fund and the Farmington Forward

fund to match students up with resources. Many students needed to replace money from a recent job loss. There were an additional 24 students that were awarded grants from these other funds, totaling \$11,013. Advancement is moving forward with a soft launch of the June Challenge. If 250 donors are secured, an extra \$10,000 will be unlocked as extra support.

Laurie Gardner reviewed the budget situation in light of COVID-19. The current deficit is down to \$983,000 by not replacing vacant positions, reducing travel by 44% and reducing expenses. COVID-19 is a moving target and UMF has seen a 7% decrease in credit hours, and our best guess is a 3700 credit hour reduction. This situation has wiped out our good work in Admissions and Financial Aid and we are now looking at a \$3 million deficit going into the fall. The system CBOs are discussing rooms and how to budget for them this fall. If we move to single capacity, we are looking at 31% decrease in revenue (totaling \$604,000). All combined, we are looking at \$2.5 million deficit for FY21. Laurie Gardner is moving forward with three budgeting scenarios around COVID – mild, moderate or severe. The modified budget will be reviewed at the June 24 BOT meeting.

A System Planning Group and a UMF Planning Group have been established. They are working on an escalation document that outlines everything we have done so far. There are shared working sheets, including one just for posing questions. They are also documenting the good things that are happening. There are two scenarios we anticipate plan for in returning to campus: all online or hybrid (all singles or double capacity in the dorms.) The System Planning Group takes rigorous work from all campuses. Anticipated restrictions will include social distancing, including in classrooms and dining halls, face coverings and group restrictions. The student conduct code will address disciplinary actions. Political dynamics will be the most challenging, not everyone agrees with the restrictions. There is faculty in the planning group addressing changes to the way they teach.

President Serna reviewed that UMF's fall head count is currently at 1,423 students. The average credit hour per student is going down, and it's difficult to raise number of students at this point. Students really do want to be on campus and interest in staying in the dorms is surprisingly strong. Everyday calls have been increasing. Discussion ensued regarding how online classes may impact enrollment. Disposition is so important. Conversations with parents are happening every day. Academics is working on contingency planning that is high flex for those that are not comfortable being on campus. Faculty are engaged and we are hiring a new instructional designer that will help make moves to improve the experience.

President Serna summarized the recent Gray Associates workshop with faculty and other stakeholders. We walked away with score cards for our curriculum and a ton of work to do. Thank you to the BOV members that participated. We are anxious to start working on what is UMF going to look like for the next three, five and ten years. The next step is to look at the data around program economics, what contributes to overhead expenses and what helps and hurts the university. There will be conversations regarding UMF's mission and four credit hour model. The recent strategic planning RFP returned 15 results. The administration narrowed down to five possible consultants who will help guide the process this fall.

Chair Levesque reviewed upcoming meeting dates and recognized two outgoing members, Wendy Ault and Mark Shibles, and thanked them for their dedicated service over the last six years.

Submitted by President Edward A. Serna

October 2020



Board of Visitors
University of Maine at Fort Kent
Annual Report
Academic Year- September 2019 to August 2020

Overview

The Board of Visitors met quarterly through the reporting year. The Executive Committee met quarterly to plan for the regular meetings and at the request of President Boggs. At each regular meeting University Administrators, Cabinet Members and other University staff and faculty provided the Board with information and updates on the System and Campus, Finance and Facilities, Development and Foundation, Enrollment, Early College, Alumni and Academics.

In addition to the regular updates the Board was provided a presentation on a program, project or requested topic/ area of interest. The following were also reported on and or discussed at each meeting throughout the year:

- Recruitment and Retention
- Unified Accreditation
- Enrollment and Advancement Center (System Bond)
- Programs for Examinations
- Budget
- Presidential Search

On September 15 2019, the BOV met jointly with the BOT at their meeting that was held at UMFK.

Throughout the year BOV members also participated in the Presidential Search by either service on the search committee or attending a variety of campus events when the candidates visited campus in February and March 2020.

Membership and Officers

July 2019- June 2020

The Board is made of 20 voting members (9 female, 11 male) that represent the St. John Valley, Aroostook County and New Brunswick Canada.

Abigail Pooler	Student Representative (2019-2020)
Alain Ouellette	Independent Contractor
André Léger	Les Brasseurs du Petit-Sault Inc. - President and General Manager
Benjamin Sirois	SAD#27- Superintendent; Valley Unified Regional Service Center- Executive Director
David Saucier	Daigle & Houghton, Inc. - Controller; BOV Vice President
Doug Taggett	Daigle Oil Company- Information Technology Manager
Douglas Cyr	Irving Woodlands, LLC- Human Resource Manager; BOV President
Gisele Dionne	Valley Unified Regional Service Center- Assistant Superintendent
Heather Pelletier	Fish River Rural Health- CEO
Jonathan Roy	Cross Winds- Manager
Justin Dubois	Acadia Federal Credit Union- Commercial Loan Officer
Kris Doody	Cary Medical Center- CEO
Kris Malmborg	United Insurance- Account Executive/ Producer
Laura Audibert	Consulting Forester- Self Employed
Lori-Ann Cyr	Diversis, Inc. - CEO
Luis Sanclemente	Acadia Federal Credit Union- Executive Vice President

Melford Pelletier	Retired Teacher
Susan Devoe	Northern Maine Medical Center- Chief Experience Officer; BOV Secretary
Susan Whitehead	Norstate Federal Credit Union- CEO
Suzie Paradis	Town of Fort Kent- Town Manager

Joseph Becker	Faculty Representative (non-voting)
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July 2020- June 2021

The Board is made of 19 voting members (8 female, 11 male and 1 vacant position) that represent the St. John Valley, Aroostook County and New Brunswick Canada. Abigail Pooler stepped down as Student Representative on August 10, 2020.

Alain Ouellette	Independent Contractor
André Léger	Les Brasseurs du Petit-Sault Inc. - President and General Manager
Benjamin Sirois	Valley Unified Regional Service Center- Superintendent
David Saucier	Daigle & Houghton, Inc. - Controller; BOV President
Doug Taggett	Daigle Oil Company- Manager
Gary Stevens	Fort Kent Elementary School- Retired Principal
Gisele Dionne	Valley Unified Regional Service Center- Assistant Superintendent
Jennifer Malmborg	Fish River Rural Health- Director of Behavioral Health Program
Josh Philbrook	Irving Forest Products- Ashland Sawmill Manager
Judy Dionne	Twin Rivers Paper Company- Human Resources Manager
Justin Dubois	Acadia Federal Credit Union- Commercial Loan Officer; BOV Vice President
Kris Doody	Cary Medical Center- CEO
Kris Malmborg	United Insurance- Account Executive/ Producer
Lori-Ann Cyr	Diversis, Inc. - CEO
Louis Dugal	Country Village Estates, L.L.C. - Administrator
Luis Sanclemente	Business Affiliation
Susan Devoe	Northern Maine Medical Center- Chief Experience Officer; BOV Secretary
Susan Whitehead	Norstate Federal Credit Union- CEO
Suzie Paradis	Town of Fort Kent- Town Manager
Vacant	Student Representative

Jeffrey Dubis	Faculty Representative (non-voting)
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Schedule

Three regular meetings were held during this reporting period on October 25, 2019, January 24, 2020 and August 7, 2020. Due to the pandemic, the meeting scheduled for April 10, 2020 was canceled. The Board voted that in lieu of the April meeting they would accept an in-depth report.

Meetings and Agenda Items

October 25, 2019

- BOV Members Present (12): Abigail Pooler, Alain Ouellette, David Saucier, Doug Taggett, Douglas Cyr, Heather Pelletier, Justin Dubois, Kris Malmborg, Laura Audibert, Melford Pelletier, Susan Devoe, Suzie Paradis.
- BOV Members Absent (8): Andre Leger, Benjamin Sirois, Gisele Dionne, Jonathan Roy, Kris Doody, Lori-Ann Cyr, Luis Sanclemente, Susan Whitehead
- UMFK Faculty/ Staff and other Guests Present: Pam Ashby, Shannon Lugdon, Marty Bernstein, Matthew Morrin, President Tex Boggs, Scott Voisine, Jason Towers, Kerri Watson- Blaisdell, Brian Schaefer, Debra Pelletier, Joseph Becker, Janna Gregory

Agenda:

- Welcome
- Approval of July 26, 2019 Minutes
- Presentation: Recruitment and Retention
 - o Athletics- Matthew Dyer (by report)
 - o Retention and Student Success Council (RSSC)- Jason Towers
- BOV Commitment- President Boggs
- UMFK Reports and Updates: System and Campus, Financial and Facilities, Early College/ Rural U, Development and Foundation, Student, Faculty and Alumni Association
- Committee Reports: Advocacy, Education and Development, Planning, Special Projects: Veteran's Education and Enrollment and Advancement Center Committee (Special Projects) and Nominating Committee
- New Business: BOV Scholarship and Giving- Shannon Lugdon and Douglas Cyr
- Adjournment

Meeting Summary:

Matthew Dyer (UMFK Interim Athletic Director) and Jason Towers (Director of Enrollment) provided information on a variety of recruiting and retention activities that Athletics are and have been engaged in. Jason also explained the newly formed Retention and Student Support Council. President Boggs led discussion on how the BOV could help show commitment to the University and how they can provide support to the University in recruiting and retaining students. Shannon Lugdon (UMFK Development Officer) shared historical information on donations made by BOV members and on the BOV Scholarship. She also provided information on how and where contributions could be given and directed. After the conclusion of the meeting several BOV members attended lunch in Nowland Hall to provide opportunity to interact with students.

January 24, 2020

- BOV Members Present (15): Alain Ouellette, Andre Leger, Benjamin Sirois, David Saucier, Doug Taggett, Douglas Cyr, Gisele Dionne, Heather Pelletier, Jonathan Roy, Justin Dubois, Kris Malmberg, Laura Audibert, Lori-Ann Cyr, Luis Sanclemente, Susan Devoe
- BOV Members Absent (5): Abigail Pooler, Kris Doody, Melford Pelletier, Suzie Paradis, Susan Whitehead
- UMFK Faculty/ Staff and other Guests Present: Pam Ashby, Shannon Lugdon, Mary Bernstein, Matthew Morrin, President Tex Boggs, Scott Voisine, Davis Cyr, Jason Towers, Debra Pelletier, Megan Desjardins, Leslie Kelly, Kerri Watson-Blaisdell, Joseph Becker, Janna Gregory

Agenda:

- Welcome
- Approval of Minutes
- Presentation: Recruitment and Retention
 - o Admissions- Davis Cyr
 - o RSSC- Jason Towers and Leslie Kelly
- UMFK Reports/ Updates: System and Campus, Distinguished Service Award Nominations, Unified Accreditations, NSF Grants, Academic Partnerships, Early College, Financial and Facilities, Human Resources, Development and Foundation, Alumni Association, Student, Faculty
- Committee Reports: Advocacy, Education and Development, Planning, Special Projects: Veteran's Education, Enrollment and Advancement Center Committee, Presidential Search and Nominating
- Old Business: BOV Scholarship and Giving
- New Business: Valley Unified Update
- Adjournment

Meeting Summary:

The focused presentation for this meeting was on Recruitment and Retention. Davis Cyr (Interim Director of Admissions) shared some of the activities Admissions staff engage in to recruit new students. He also provided an update on enrollment numbers. Jason Towers and Leslie Kelly provided additional information about the RSSC and summarized some of the activities being done to retain current students and also on reaching out to those students who left UMFK without finishing their program. There has been some exciting movement in the Development Office with potential donations being made to the Foundation. Alumni will add representation from Admissions and Athletics to the Association, with the goal that they can assist with recruitment and retention. The Student Veteran's Association has a new leader, Leroy McKenzie. Ben Sirois shared information on the status of Valley Unified.

April 10, 2020

Meeting canceled.

Report (in lieu of meeting) included:

Section I: UMFK Reports and Updates

- A. Campus and System
- B. Recruitment and Retention
- C. Student Connectedness
- D. Rural U COVID-19
- E. Finance and Facilities
- F. Human Resources
- G. Student
- H. Faculty

Section II: BOV Committee Reports/ Updates

- A. Advocacy
- B. Education and Development
- C. Special Projects
 - a. Veteran's Education
 - b. Enrollment and Advancement
- D. Nominating

Section III: Closing

Report Summary:

Updates and reports consisted of how campus departments and functions transitioned in response to COVID-19. With little notice, all courses, support services and a great deal of staff transitioned to remote work. In the transition, it was very important to stay connected to students to ensure that they were receiving information timely and were able to complete their courses while receiving the support they required. An update on budgets was provided including how COVID-19 may affect it. Due to this meeting being cancelled, new member nominations were made through the report with electronic voting. The Board was able to provide unanimous nominations to President Boggs to fill all seats that were expiring at the end of June. Douglas Cyr, outgoing Board President, closed the report by expressing his gratitude to President Boggs for his service to UMFK and to his fellow Board members.

August 7, 2020

- BOV Members Present (12): Lori-Ann Cyr, Susan Devoe, Gisele Dionne, Louis Dugal, Jennifer Malmborg, Kris Malmborg, Alain Ouellette, Josh Philbrook, Luis Sanclemente, David Saucier, Benjamin Sirois, Gary Stevens

- BOV Members Absent (8): Judy Dionne, Kris Doody, Justin Dubois, Andre Leger, Suzie Paradis, Doug Taggett, Susan Whitehead, Abigail Pooler
- UMFK Faculty/ Staff and other Guests Present: President Deborah Hedeon, Scott Voisine, Matthew Morrin, Kerri Watson- Blaisdell, Leslie Kelly, Matt Dyer, Shannon Lugdon, Davis Cyr, Jeffery Dubis Janna Gregory

Agenda:

- Call to order: Welcome, Introductions, Approval of April Report
- UMFK Updates: System and Campus, Finance and Facilities, Community Education, Enrollment, Athletics, Human Resources
- Representative Reports: Faculty, Student, Alumni, Foundation
- Committee Reports: Advocacy, Education and Development, Planning, Special Projects: Veteran's Education, Enrollment and Advancement Center, Nominating
- New Business: COVID-19 Response- Fall Opening
 - o Bengal Promise
 - o R.O.A.R
- Adjournment

Meeting Summary:

The meeting occurred through Zoom with all meeting materials being made available through a shared drive.

President Hedeon and 5, new members were welcomed by the Board's new President, David Saucier. Several members of the UMFK Administration shared the plans being made to welcome students, faculty and staff back to campus for the fall semester. Rural U announced a new Nursing program at Region Two School of Applied Technology in Houlton. Due to the pandemic, Senior College will be offered through Zoom or via local cable TV channels at no charge. Recent hires, retirements and open positions were reviewed, as well as those positions that are currently on hold. A review of FY20 and 21 budgets were provided. On-site work has begun on the Enrollment and Advancement Center. Portions of the Safe Return Plan were shared, highlighting how the community can support it by adopting the Bengal's PROMISE and R.O.A.R. President Hedeon shared that some areas of focus for the upcoming academic year will be Strategic Planning, Unified Accreditation, and the review of current programs.

Submitted by:

President Deborah Hedeon

September 29, 2020



BOARD OF VISITORS
University of Maine at Machias
Annual Report
Academic Year — September 2019 to August 2020

OVERVIEW

Over the past year, the UMM Board of Visitors again provided valuable support and advice to President Joan Ferrini-Mundy, Head of Campus Daniel Qualls, and the campus administration. The BOV members' breadth of professional experience, combined with their depth of knowledge about the Washington County culture and economy, and their commitment to the University of Maine at Machias and its critical role in the region, proved extremely helpful as the University continued to struggle with enrollment, finances, and addressing the challenges and promises inherent in UMM's partnership with the University of Maine, as well as the work of Unified Accreditation. Their insight and counsel were especially helpful during UMM's transition to all online courses during the spring 2020 semester. The overall concern of the BOV was the long-term sustainability of UMM.

BOV members served on various campus committees, such as the Planning and Budget Advisory Committee and *ad hoc* work groups addressing Marketing, Student Retention and Success, and Facilities Use. The BOV accomplished several goals set forth by previous Head of Campus Andrew Egan: Supporting the Primary Partnership; Integration with the UMaine Board of Visitors; Including Faculty and Student Presentations to the BOV; Alumni Collaboration with UMaine; and Strategic Plan assessment and recommendations. Members routinely attended campus events and meetings, and they utilized the Murdock Fitness and Aquatics Center and Merrill Library. The Board of Visitors has been transitioning to its more significant role influencing the direction of the University of Maine System, along with other boards of visitors in the System. Members continue to be optimistic about UMM's primary partnership with UMaine, and they continue to monitor its progress while still focusing on UMM's coastal university brand.

MEMBERSHIP

Traci Sanborn resigned due to changes in her employment circumstances. Charles Rudelitch and Dwayne Shaw each completed two terms of membership and termed off the BOV. The Board of Visitors now is comprised of 10 members, including six men and four women. Members come from throughout Washington County for a wide geographic spread, and they represent a good array of Washington County businesses and industries. The Board is committed to maintaining a full contingent of members representing the various businesses and organizations in Washington County.

Arnold Clark, Esq.	Attorney-at-Law, Fletcher & Mahar (Calais)
Chris Gardner	Director, Eastport Port Authority (Eastport)
Charley Martin-Berry	Executive Director, Community Caring Collaborative (East Machias)
Judson McBrine	Headmaster, Washington Academy (East Machias)
Elizabeth Neptune	Owner, Neptune Advantage, Inc. (Princeton)
Ronald Ramsay	Superintendent, AOS #37 (Harrington)
Nichole Sawyer	Dean of Business and Industry, Washington County Community College (Machias)
Dianne Tilton	Executive Director, Downeast Institute (Beals)
Jacob van de Sande	Project Manager, Maine Coast Heritage Trust (East Machias)
Kyle Winslow	Land Steward, Downeast Coastal Conservancy (Machias)

OFFICERS

Jacob van de Sande was voted unanimously as Chair, with Kyle Winslow as Vice-Chair. They are among UMM's strongest supporters, and both are heavily involved in campus activities and initiatives.

SCHEDULE

UMM's Board of Visitors typically meets as a full board six times during the academic year, including an annual meeting in July. BOV members have the option of attending meetings via conference call or teleconference, though most choose to attend in person.

Sept. 10, 2019 Fall dinner meeting
Nov. 12, 2019 Fall dinner meeting
Jan.14, 2020 Winter dinner meeting
March 10, 2020 Spring meeting via Zoom
May 12, 2020 Spring meeting via Zoom
July 28, 2020 Annual meeting via Zoom

In addition, the Board attended two BOT/BOV Summits:

- Nov.4, 2019
- June 1, 2020 via Zoom

MEETINGS AND AGENDA ITEMS

Sept. 10, 2019

Daniel Qualls, Interim Head of Campus, introduced President Joan Ferrini-Mundy, who joined the meeting by phone. The major topic of discussion was the delay of the start of the Nursing Program at UMM. BOV members had many questions about Unified Accreditation, concerns about the Head of Campus search, Branding/Marketing and keeping UMM viable.

Nov. 12, 2019

Daniel Qualls updated the status of the Nursing Program, spoke about the postponement of a search for the new Head of Campus and streamlining the core with UMaine, and Campus Enrollment. Tora Johnson, Faculty Liaison, talked about Downeast Rural Health Collaborative Institute which includes the University of Southern Maine (USM), University of Maine at Augusta (UMA), UMaine and UMM. The Institute will handle research and development based on local needs and link other research and development projects.

Jan. 14, 2020

Kyle Winslow called the meeting to order in Jacob van de Sande's absence. Daniel Qualls introduced our new Marketing and Public Relations Coordinator Cara Cushing. Cushing said UMM will merge under the UMaine umbrella while maintaining its identity with its own brand. We may have a change of mascot and we have removed our tagline "Maine's Coastal University." Daniel Qualls reported the "Make the Grade" program for first-year students was successful. Retention rates for UMM and UMaine are a concern. Resident Life is restructuring by moving all Sennett Hall students to Dorward Hall. Sennett Hall will be considered for family housing. Division Chairs are working on an overhaul for their programs. UMM is over budget by \$500,000.

March 10, 2020

President Ferrini-Mundy gave a coronavirus update. Chancellor Dannel Malloy will take the lead and keep everyone informed. Classes will go online with Zoom and/or Brightspace. Some students may remain on campus if they have nowhere else to go. Fiscal year budget is pretty serious, UMM has a gap of \$820,000. Student credit hours are down, recruitment is down and retention is down. Budgets for UMM and UMaine may be combined in 2022. Head of Campus Daniel Qualls mentioned work by a committee to look at UMM/UMaine programs. There will be a Nursing Summit at UMaine in April. UMA has offered UMM to participate in its nursing program. Division Chairs and Faculty have worked hard to align UMM's General Education Core with UMaine's.

May 12, 2020

President Ferrini-Mundy gave kudos to faculty and staff for transitioning to online for the spring semester and the extensive faculty outreach to the students. A pass/fail option was offered to students and 53 students took advantage of it. Chancellor Dannel Malloy's hope is to be back in classrooms in the fall with a couple of caveats, which are guidance from the Governor and CDC. The CARES Act has passed and the total allocation for UMM students is \$256,189. A total of \$50,000 is being held for emergency funding for students; 357 students are eligible. The UMS has assisted with making more broadband available to students, along with hotspots across the state. A systemwide 2020 Safe Return Planning Committee has been created. UMM's projected enrollment for fall is down 50% compared to last year. National data show overwhelming student interest in face-to-face learning in the fall. President Ferrini-Mundy mentioned that an advertising campaign for UMM could be possible with assistance from UMaine's marketing staff. Daniel Qualls reported there is a hiring freeze and that new faculty and staff positions have to be approved by the Chancellor. UMM held a Call Out Campaign to assist students; 480 were reached, which was 83% of the total. Commencement will be virtual. Charley Martin-Berry offered congratulations to Daniel Qualls on his three-year appointment as Head of Campus.

July 28, 2020

An election was held for the Chair and Vice-Chair positions: Jacob van de Sande was unanimously voted Chair and Kyle Winslow was voted Vice-Chair. Sarah Craighead Dedmon, Editor at the Machias Valley News Observer; Atrica Emerson, Employment & Training Specialist/CSSP Case Manager; Jennifer Peters, Assistant Director at Sunrise County Economic Council; Sam Whitney, Assistant Branch Manager at Machias Savings Bank; and Amy Zipperer, Education Coordinator at Downeast Community Hospital, were welcomed as new members of the Board of Visitors. There are now 15 members. Charley Martin-Berry will be the liaison between UMM's Board of Visitors and UMaine's Board of Visitors.

Submitted by: Dr. Daniel Qualls, Vice President for Academic Affairs and Head of Campus
Date: Aug.4, 2020



Board of Visitors
University of Maine at Presque Isle
Annual Report
Academic Year – September 2019 - August 2020

Overview

Our year was highlighted by support of the university community as we adjusted to the coronavirus and its impacts on our university and greater community. Additionally, BOV members participated in regular monthly meetings as well as system-level meetings. Regular discussions involved the budget, enrollment, strategic planning efforts, new academic programs, grants and gifts, physical plant elements such as the solar array and nursing simulation center, as well as continued engagement across our many constituencies. From our prior work, we continued our focus on building relationships that would increase the support of educational services across Aroostook County. Service on a variety of UMPI committees has allowed the BOV to have an active role in building relationships with UMPI faculty and staff as we work together for transformative change, all with a focus on students and sustainability, and especially as related to our strategic planning process. Additionally, UMPI Committee representation includes Resource Allocation, Strategic Planning, and the University Senate.

Membership and Officers

Our board consisted of 5 women and 15 men, all of whom live and work in the Central Aroostook County area. Members are:

Dan Bagley	County Federal Credit Union
Ellen Bemis	Aroostook Mental Health Center
AJ Cloukey	MMG Insurance
Bill Flagg	Cary Medical Center
Nancy Fletcher	Retired- University Maine Presque Isle
Ben Greenlaw	SAD1, Presque Isle High School
Darlene Higgins	Retired-Cary Medical Center
Jason House	TD Bank
Chelsie Johnson	Hope & Justice Project
John Lisnik*	Retired, University of Maine
Carl Michaud	Central Aroostook Association
Jason Parent—Vice Chair	Aroostook County Action Program
Chantal Pelletier	MMG Insurance
Tim Poitras	Chester M. Kearney, CPA
Steve Richard—Chair	Central Aroostook Association
Tom Richard	Northern Maine Community College
Leigh Smith	ReMax Realty
Dave Spooner	Northern Maine Development Commission
Trey Stewart	Maine State Legislator, District #147
Scott Violette	Barresi Financial

*NOTE: John Lisnik passed away in April 2020.

For the 2019-2020 Academic Year, the officers were:

Steve Richard - Chair
Jason Parent - Vice Chair

Meeting Schedule

The UMPI BOV generally meets 9 times annually, August to May, with the exception of December. These meetings are regularly scheduled for the last Tuesday of the month from 7:30 a.m. – 9:00 a.m. in the Alumni Room of the Campus Center; beginning this past spring, all meetings were moved to the Zoom videoconferencing technologies due to the coronavirus. Additionally, members are provided an opportunity to attend monthly meetings via telephone conference call if they were unable to attend the meetings in person or on Zoom. This year, several meetings were cancelled to include September, November and May, generally due to other BOV opportunities during the same month.

No new members were elected to join the BOV this past year as no one was terming out or rolling off.

Meetings and Agenda Items

September 24, 2019:

In lieu of a regular BOV meeting this month, the BOV members participated in the Chancellor's visit to campus on September 30, 2019, and attended/participated in the ribbon cutting/dedication of the Zillman Family Greenhouse.

October 29, 2019: 6 BOV members and 4 UMPI representatives in attendance

Agenda items included:

- President's Update (NECHE/Unified Accreditation, BOT updates, enrollment)
- Budget review
- Solar Array and Bond updates
- Zillman Family Greenhouse dedication
- Centennial Garden
- Morris Trust and legal process
- Annual Giving Campaign for Board members
- Early College Partnerships
- US Dept. of Education Strengthening Institutions "Title III" Grant award
- UMPI/UMFK BOV Discussions

Many updates were provided so the BOV members were better informed as we moved into our new academic year. Two items required approval of the members, including the prior BOV meeting minutes and a vote in favor for 100% participation by BOV members in UMPI's annual giving campaign. Otherwise, no motions or major action items were voted on during this meeting.

November 26, 2019: Meeting was cancelled due to the Thanksgiving week holiday.

January 31, 2020: 11 BOV Members and 3 UMPI administrators were in attendance

Agenda items included:

- President's Updates (Dr. McCartney received 2nd Fulbright Scholar Award, coronavirus and international flights, new academic programs in Computer Science and Health Administration, CBE/YourPace)
- Budget
- Strategic Planning
- Wind Turbine/Solar Array
- Enrollment

Numerous updates and clarifications were provided on all agenda items to better inform the BOV as they meet with external constituencies. Other than voting to approve the minutes from prior meeting in October, no motions were presented or votes taken at this meeting.

February 25, 2020: 9 BOV members and 2 UMPI administrators in attendance

Agenda items included:

- Enrollment

- UMS request for project support (UMPI/UMFK Nursing and Marketing Initiatives)
- Solar Array
- YourPace and Academic Partnerships
- Strategic Plan
- Advancement/Grants to include Title III and new gift for Internships program
- Upcoming Chancellor's Visit: planning
- FY21 Budget

Updates and clarifications were provided on all agenda items to better inform the BOV in their work and as they meet with community members. Other than voting to approve the minutes from prior meeting in January, no motions were presented or votes taken at this meeting.

March 2020: 14 BOV Members and 3 UMPI administrators in attendance

Agenda items included:

- President's updates: Pandemic, Remote learning, Virtual Commencement)
- Budget impacts due to the coronavirus
- Strengthening Institutions: new academic program approvals and personnel
- Strategic Plan
- Internships

Numerous updates were provided on all agenda items to better inform the BOV in their work and as they meet with community members. Other than voting to approve the minutes from prior meeting in February, no motions were presented or votes taken at this meeting.

April 28, 2020: 12 BOV Members and 3 UMPI administrators in attendance

Agenda items included:

- Enrollment for Fall 2020: new and returning students
- Strategic Plan
- New Academic Program approvals from ASA
- Unified Accreditation and NECHE
- Pandemic and Emergency Management Teams (UMS and UMPI)
- CARES Grant Funding from the federal government
- John Lisnik: potential naming opportunities/scholarship fund

Updates and clarifications were provided on all agenda items to better inform the BOV in their work and as they meet with community members. Other than voting to approve the minutes from prior meeting in March, no motions were presented or votes taken at this meeting.

May: Meeting cancelled and members attended the BOT/BOV Summit on June 1st via Zoom. Additionally, the past Chair provided congratulatory remarks to the graduates during UMPI's Virtual Commencement 2020.

August 25, 2020: 9 BOV Members and 4 UMPI representatives were in attendance

Agenda:

President's Report (Safe Return to Campus protocols, welcome back to students & faculty; COVID testing, athletics, facilities)
Budget FY20 Wrap Up and FY21 Conditional Budget and Outlook
Wind Turbine/Solar Array
Enrollment
Safe Return to Campus
John Lisnik Nursing Simulation Center

Updates and discussion occurred on all agenda items as well as next steps in moving forward with these activities and initiatives.

Submitted by:

Steve Richard, UMPI BOV Chair
September 30, 2020

ADDENDUM A
UMPI Board of Visitors Minutes

MEETING MINUTES

Meeting/Project Name	UMPI Monthly BOV Meeting		
Date of Meeting	10/29/19	Start and End Times	7:30am Start and Adjourned 8:50am
Minutes Prepared By	Lisa Smith	Location	Alumni Room
Attendance at Meeting			
Steve Richard, Ray Rice, Carl Michaud, Darlene Higgins, Jason House, Ben Shaw, Debbie Roark, Ben Greenlaw, Jason Parent (via phone), Guest David Murray			
Approval of Minutes: August 27th minutes, Ben G accepts, Darlene H seconded, all in favor to approve			
Topic/Item	Who	Summary	Action Items
President's Report: BOT Updates NECHE and Unified Accreditation Maine Law School USM Marketing Campaign Enrollment Updates	Ray Rice	<p>Ray- Several ongoing conversations with UMS on Unified Accreditation. Faculty units formally presented 40 questions in regards to this to BOT. Specifically wanting to know what will happen to the small campuses, how shared governance will work, how will contracts work. Ray missed the BOT retreat that happened at NEOC last weekend due to CBEN conference in Palm Springs, CA. At this retreat Chancellor and staff responded to those 40 faculty questions. All were encouraged by the Chancellor having a dialogue about these issues. Chief Business Officers (CBO's) and Presidents are on a committee to submit a first draft to NECHE, hopefully by November, about Unified Accreditation- how it will occur and what will be the process. Late spring is the target date to submit the final report to NECHE. Barbara Brittingham, the President of NECHE, visited last President's Council and reiterated when the NECHE board gets the final documentation and accept it the System will be immediately viewed as Unified Accredited. UMPI is halfway through its ten year cycle. Currently collecting accreditation like our MLT program to make sure it is not negatively impacted by this unification. Other issues are autonomy for each campus. The Maine Law School is moving forward on its own. The new Dean will have a seat on President's Council. Will be rolled out by UMS 3 year marketing program. This will encompassing testing of that marketing program.</p> <p>UMPI 2020 Enrollment Campaign- Numbers are up in terms of applications. Optimistic about new programs like Cybersecurity. UMS enrollment right now is flat. UMPI is up for freshman class. Down with total headcount due to adjustments in Dual Enrollment. We saw a decline in CBE. This was from not getting what we need from Academic Partnerships. Will show a small uptick now with CBE since new session started this past Monday. There is growth potential from Dual Enrollment. UMS mandated all can only collect 12 credit hours per year, hard 6 and 6 per semester from Dual Enrollment. Then charge 50% tuition rate for over 6 credit hours per semester. Parents balk at this since we offer the Free for Four.</p>	

		<p>Jason H- If Free for Four, what is the threshold. A student would be motivated to go to UMPI anyway?</p> <p>Ray- If thinking about Engineering and eventually going to UMaine, then it is definitely worth it. It especially impacts Presque Isle and Caribou students.</p> <p>Ben G- Cost of credit hour has been a sticker shock to parents.</p> <p>Jason H- How early can a student start Dual Enrollment?</p> <p>Ben G- Some freshman, mostly juniors and seniors.</p> <p>Carl – Are the Free for Four savings transferable to housing?</p> <p>Ray- Cannot take from Financial Aid to housing. Only covers tuition and fees. Students coming in with only half credits can still come in and finish in four years.</p> <p>Jason H- Other institutions like privates allow students from other universities to transfer in with Dual Credits?</p> <p>Ray- Yes. Thomas College is big on accepting. Ivey's not so much.</p> <p>Jason H- How about the application process? Same?</p> <p>Ray-Yes.</p> <p>Jason H- Easy to go in and apply and check all the boxes? Is there an application fee?</p> <p>Debbie- No. All UMS uses the Common App. Except Orono may use something different.</p> <p>Ray- There is a Maine App as well for all seven campuses.</p> <p>Jason H- What is the scoring model? How do we determine who is coming in? What is the metric?</p> <p>Ray- This will be covered at next meeting with a presentation by Jason Towers, Executive Director of Enrollment Management. We base decisions on placement. Highest grade in content area. Can use GPA to calculate but not every school uses GPA. So we look at competency.</p> <p>Debbie-SAT is not required. UMaine still does use it.</p> <p>Ray- We look at the whole transcript.</p> <p>Carl- Are there current concerns with applicants coming</p>	
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		<p>from Academic Partnerships in regards to CBE?</p> <p>Ray- Yes. We are dissatisfied for multiple reasons. AP is still trying to figure out how to market this programming. Ray is now on the board of CBEN (Competency Based Education Network). Texas A&M have really developed a robust CBE program. They have over 500 in the program without any marketing. Our hope is to have 500 as well but would be happy with 250. We have to go through one whole cycle with AP but after that need to see a gradual increase. We have been passed for Masters in Organizational Leadership (MAOL) competency. Next phase is full approval from NECHE. Can then market YourPace from undergrad to graduate level. Would rather market on our own instead of giving AP 50% of the revenue.</p>	
<p>Chief Business Officer Updates: FY20 Budget Solar Array Bond Updates</p>	Ben Shaw	<p>Ben- Decided and have developed a budget adjustment for the current year. Academic Partnerships enrollment is the only area we are not hitting our targets. Adjustment was submitted to BOT mid-October. Reduction of 1500 credit hours. 550 from Early College. 1400 from Academic Partnerships. All other categories we have hit target. We hit our instate target. Exceeded our out of state. Goal is to maintain the current balanced budget. \$700,000 reduction in budgeted revenue. Made the same reduction to the expense budget to maintain balanced position (AP commission expense, vacant position savings, travel). Ben and Ray travel to BOT FFT (Finance, Facilities, Technology) meeting at UMO tomorrow and present the adjustment in front of them for full approval. FY21 budgets are currently being worked on.</p> <p>Solar Array (AKA Wind Turbine)- Ben S- Contract with a designer, LaBella Associates. They are a Maine business based out of Portland. They have worked with Cornell University. Currently working on permits and legislation. There has been a cap change in allowable energy. Past could only produce 600 kilowatts. Now can produce 5 megawatts. Insurance gave \$150,000 towards taking down the tower. Third party was initially interested reusing the stack and another turbine where we would buy the energy from them. Not going with that option. Cost is \$80,000 just to get a crane here to take it down. Considering an RFP to take it down.</p> <p>Jason H- Are you using Reed and Reed for the crane option?</p> <p>Ben S- Vestas needs to do the rigging.</p> <p>Jason H- What about just leaving the stack there?</p> <p>Ben S- Risk management is worried about leaving it. Jason H- Is there a sunset provision with the insurance?</p> <p>Ben S- No, we have the money. They are holding back</p>	

		<p>\$450,000 if we reinvest in alternate energy source instead with showing of proper invoicing. Goal is to put towards our solar program.</p> <p>Ray- Having informal discussions with the City of PI about a potential solar field. Tom Powers approached us about the solar fields. 40 acres from contractors. City not to get the power but the revenue. A certain percent would go to the city and the other to UMPI. A lot of money could be brought to the table but up to the city to match.</p> <p>Ben S- UMS has been approached about building these to get revenue. Maintaining a wind turbine was a cost factor, but solar use is much cheaper.</p> <p>Bond Update-Ben S- Folsom Lecture Hall renovation is needed this fall for the Nursing Program. WRBC is our selected designer. They have done a lot of work with hospitals, familiar with this type of design requirement. Preconstruction work will happen in the space in the near term (winter break and spring). Still need FFT approval and then go out to contractor bid. Estimate from the designers should come soon. Have up to \$750,000 for renovation. Remaining bond funds will go into Wieden Hall. This will be phased type project for designers: Roof, Gym, HVAC, electrical. Roof planned for late spring towards May after Commencement. Gym renovation would follow- hopefully complete by November 1st. May not be done by volleyball season but done by basketball. There is a bond committee meeting scheduled for November 12th. Look at the list and prioritize. Hold on any or move forward. When we get close to spending the \$4.5 million will have to look at other funding in order to continue with the projects for Wieden.</p>	
University Advancement/External Affairs/Foundation Updates	Debbie Roark	<p>Debbie-Zillman Family Greenhouse Dedication- Over 100 people in attendance. MaineBiz in attendance.</p> <p>Debbie- Centennial Garden- In front of Preble Hall. UMPI Foundation has small Campus Beautification account \$1200. Jim Dwyer and Randy Martin will work on taking things out of the garden. Winter over the plants behind greenhouse. Make the area more manageable going forward.</p> <p>Debbie- Morris Trust- Million dollar scholarship for Limestone graduates. Since no more Limestone High School, the issue is now in probate court. Many calls from Morris family members. Make it now for residents of Limestone and Caswell students to go to UMPI, including students of central Aroostook schools. All schools in area to be able to benefit from this. Always have money left over. Maximum amount given \$4000 to students of Limestone. Used to only speak to character and achievement. Need to change parameters to be more relevant.</p>	

		<p>Debbie-Annual Giving Campaign- Kicking it off now. Voted to give 100%. \$820 coming in from BOV for last year. Foundation Board voted to give 100%.</p> <p>Steve R- Yes, we all voted to give 100% and will again.</p> <p>Debbie- Have giving cards to pass out or can go online.</p> <p>Jason H- Everyone voted to give? But we ended up not all giving? So 100% voted to give 100% but only 70% gave? 30% chose not to give over the year.</p>	100% BOV members to give
Early College Partnerships	David Murray, Executive Director of Early College Partnerships	<p>Ray- Introduction of David: Position is funded by the UMaine System. He will give current changes and status. New partnership with Lee Academy since they lost their foreign language instructor.</p> <p>David- (PowerPoint Presentation)- Budget adjustment hit. Electronic registration for early college was a big change. There are two components for the state- Aspirations and Dual Enrollment. Transitioning to a new name AKA Concurrent Enrollment. NECHE looks to NASAP specifically for best practices in how early college programs are run. We are looking to transition to that. Aspiration program is state- high school seniors, juniors or gifted and talented of freshman would be accepted. 12 Credit hours allowed per year. Dual Enrollment happens in high school. High school faculties work with UMPI faculty to coordinate curriculum. Next year hoping to not charge fees. 12 hours free includes Aspirations. Might be taking at Career Center of high school, at the technical college, why not count it. Saved the County over \$2 million. This semester alone \$800,000 saved to the County. Number of partnerships with FFA and Maine DOE- a leadership program. Now have partnership with Jack Mountain Bush School. Also with MSSM offering an Associate's Degree. The partnership with Lee Academy is something in between. (See stats on PowerPoint). Had to shift some courses from fall to spring.</p> <p>Jason H- Why Lee Academy specifically do we have a special partnership?</p> <p>Ray- Because of a long term relationship with Luke Shorty. He called specifically and asked for help.</p> <p>Jason H- Do we look at having relationships with others in the lower areas as well? Or do they already have them with UMO?</p> <p>Ben G- Not typically.</p> <p>David M- Met with Luke Shorty. We were on the radar to help. Private students have to pay.</p> <p>Ray-Have to make a more specific arrangement.</p>	

		<p>David M- Instructor had to divide it. So with early college, students are 7 times more likely to go to college and go on and finish their degrees. More credits students take, these are the ones more likely to succeed. When students navigate the core skills or durable skills this equates to a fundamental change. Many high schools are offering many Dual Enrollment courses. Working on developing a program called The First Fifteen which would target the needs specifically. Simplified the 100 and 200 level courses. Many of these can be redundant across disciplines. Have a brochure to hand out created to give a pathway and something tangible to give to schools. Next part is to talk with employers for another potential program called Fifteen Works. This would encompass internships and target the students who are working now. Want these types of students for entry level positions at these potential employers. Able to identify these students and maybe the employers would show an interest in helping with tuition.</p>	
US Dept of Education Strengthening Institutions (Title III) Grant	Debbie Roark	<p>Debbie- Five year grant. Largest UMPI has ever received. \$2.5 million. Enable to start new programs. Computer Science and Health Administration. Currently preparing job ads for assistant professor positions. Shoot for January or February starting. 15-20 specific courses offered. It is developmental grant. Assess it, re-pilot it, operationalized, and then reduce the amount of grant use so UMPI would slowly pick up the pieces. Have to be part of the enrollment budget for marketing since the grant won't allow for that piece. Roll out would be summer and start in fall of 2020. It expands the University Experience program. Offers Humanities internship opportunities. Funding also as stipends to some faculty members as part of CBE module.</p>	
UMPI/UMFK BOV Discussion	Steve Richard	<p>Steve- He and Carl talked with UMFK Athletic Director to collaborate with Special Olympics. UMPI BOV collaboration discussion tabled until next meeting.</p>	Tabled
Next BOV Meeting	Steve Richard	<p>Tuesday, November 26, 2019 7:30am Alumni Room- Steve- This is week of Thanksgiving. Do we want to have it then? Will have to look at alternate date.</p>	Alternate date of November meeting.

MEETING MINUTES

Meeting/Project Name	UMPI BOV Monthly Meeting		
Date of Meeting	01/31/2020	Start and End Times	7:30am Start and Adjourned 8:27am
Minutes Prepared By	Lisa Smith	Location	Exec Conf Room Preble Hall
Attendance at Meeting			
Steve Richard, Debbie Roark, Nancy Fletcher, Carl Michaud, Jason House, Darlene Higgins, Jason Parent (via phone), Bill Flagg, Ben Shaw, Scott Violette, Ray Rice, Tom Richard, David Spooner, Ben Greenlaw			
Approval of Minutes- Review and approval of October 29, 2019 minutes. Scott Violette motioned. Darlene Higgins seconded. All in favor.			
Topic/Item	Who	Summary	Action Items
President's Report	Ray Rice	<p>Ray -Good news, Professor Kevin McCartney received his second Fulbright- traveling to India for this one in October. Coronavirus: UDH issued a do not travel ban. Most international flights are cancelled. Impacts our UMS. UMS Provosts can only approve travel to China under extreme circumstances. Health and travel response plan in process. Break week could give them free housing and it may go into the summer.</p> <p>Tom- Number of students that are international?</p> <p>Ray- Mid teens, 5 that did travel to China during the break. Campus is monitoring them, but they did not visit part of the areas affected. BOT- The new Roux Center in Portland and Northeastern University and UMaine will play a role as well. This is a graduate center that will give major impact for workforce in that area and health sectors and data area. UMS approved Unified Accreditation. Ray is on a team with UMaine President Joan Ferrini-Mundy on Student Affairs. How it applies to NECHE, how it looks to a single system. Includes provosts from the other institutions in system. Good news for UMPI UMFk, adding another 2+2 HTY/POS, helps to assure we are accredited with the least amount of paperwork</p>	

		required. Share revenues and resources back and forth across campuses. Report ready in late April and will be shared with this group, as well the fiscal group's report. Submit in May to NECHE, for June meeting to approve. First system approval in the country. State of Pennsylvania system is also looking to do unified accreditation as well. Moving forward to UMS bring online Computer Science and Health Administration, new majors in the fall as well as CBE programming.	
Chief Business Officer's Updates	Ben Shaw	<p>Ben- Submitted first draft to UMS. Budget gap of \$341,000, System and BOT heavily scrutinizing enrollment projections. Reduced it a bit 62 credits lower than system showed, use actuals from prior or current year to submit increases going forward. Title III Grant and YourPace have not been built into the budget. Then can use possible surplus throughout the year.</p> <p>Jason H- Freshman enrollment was up? Where the gap is?</p> <p>Ben- Mostly retention, four year return rate, using credit hour blocks to measure. 3-4 year rates are what is hurting us.</p> <p>Ray- Up the last four years and just took a dip down.</p> <p>Ben- We hit instate and out of state. Academic Partnerships hurt us.</p> <p>Ray- They take 50%, hurt us, portion in AP is the gap.</p> <p>Ben- Enrollment is flat year over year, expect to perform better than projections. System allowed adjustment to current year. Expenses did go up- compensation across two components. 3% across the board for every position. Other positions that were system funded have now moved over to us for the complete funding. Timeframe-wise, draft review to FFT (Finance, Facilities, and</p>	

		Technology) Chair, BOT chair. Chancellor and Vice Chancellor of Finance, we give background and they ask questions. Supportive when we submit the final budget. Public FFT meeting end of March, then approved at BOT meeting in May.	
Strategic Planning Updates	Ray Rice Debbie Roark	<p>Ray- Initiated process for a 2025 Strategic Plan as the 2020 version ends this year. Present to BOT in May. Inclusive process. Culture of campus to really look at this time around. 2020 version targeted workforce development. Current process started at an initial cabinet meeting. Looking for others from University Senate, SGA, Faculty Assembly, and need someone from this group to be a part of this process.</p> <p>Debbie- End goal is approval in May, ASA in April, by April 1st is done. By March meeting, full draft for your review. End of February to have a draft, focus groups across campus. Google form to board members. Meetings every other week at 1pm, Zoom and phone in capability for these meetings.</p> <p>Ray- Scott Harrison is the arbiter.</p> <p>Steve- Anyone want to be on the team? Lisa send a schedule out to BOV, current Strategic Plan for all to look at.</p> <p>Debbie- SWOT analysis, artifacts, old 2020 plan, BOT Strategic Priorities, will share them with members, because we refreshed last year and many items are being moved forward.</p>	
Turbine/Solar Panels Update	Ben Shaw	Ben- Solar powered light on top of current turbine post to comply with FAA. Solar update- designer came on 1/8/2020 and 1/9/2020. Impressed with our topography, little shading, good underground infrastructure. Array and transformer is all that would be needed. Different concepts of arrays, fixed arrays. Minimal ground interruption. Met with city and DEP and all looked well with the setback requirements from existing tower. Parameters based on \$815,000 dollars 450000 KW and felt very attainable. Educational resource and put a tracker next to Smith House (President's House on campus) and directly	

		<p>power the Smith House, then extra would go into South Hall.</p> <p>Jason H- \$815,000 cost to power one home?</p> <p>Ray- No one tracker unit at the house, full array will power most of the campus.</p> <p>Ben G- Comparable to turbine in energy savings?</p> <p>Ben- A bit less, basically be maintenance free.</p> <p>Tom- Aesthetics-wise will we see the panels from Route 1?</p> <p>Ben- No will be back facing.</p> <p>Darlene- Can we add to them later?</p> <p>Ben- Yes what is nice about this is that it allows for expansion.</p> <p>Ray- Bonville property: talks with city to put a solar array there and possible municipal partnership. City has private partnerships.</p> <p>Ben- A lot of arrays are to a main grid where this one will go into our own campus grid. Summer we may have to turn back, and credited amount from Emera.</p> <p>Jason H- Look at other energy efficient things, ex. heat pumps?</p> <p>Ben- Folsom Pullen most efficient, heated primarily by wood pellet boil. City multi-unit, smart system to distribute the heat as needed. We are not tearing down tower, cost would be \$140,000.</p> <p>Steve- Part of insurance was to take it down?</p> <p>Ben- No, just the burned units, cannot repower the existing unit.</p> <p>David- Repurpose it?</p> <p>Ben- We do have options.</p>	
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Executive Director of Enrollment Management	Jason Towers	<p>Jason was not able to make the meeting.</p> <p>Ben- With Title III Grant we have the potential for 20 new students, YourPace, EDU, HTY/POS, accounting.</p> <p>Ray-MOAL either 2020 fall or spring 2021. Offer in-state tuition Canadian neighbors. Seeing Canadian Education major students coming back to campuses UMPI and UMFK, Need 13 in-state to help us with the budget. Athletic growth and recruitment. Women's soccer largest team in two decades. Men's basketball team and women's basketball team, out of state recruitment. In-state and out of state tuition is coming to its end. Private colleges have eliminated in-state v out of state tuition. May see something more broadly in the UMS institutions going forward.</p>	
Announcement: Basketball Hall of Fame	Debbie Roark	UMPI Coach Gavin Kane inducted into Basketball Hall of Fame. UMPI player Shyquinn Dix reach 1000 point plateau and still has one more year at UMPI.	
Announcement: MPBN	Bill Flagg	<p>Bill Flagg- MPBN- Story about private schools and single parents who attend college. Success rate, impacts completion, issues facing single parents. Something to look at in regards to this campus as well.</p> <p>Ray- Darylen Cote is very interested in this issue. Especially when they become single parents while in college, Impacts students negatively-especially women. Need to see how to reach out and get them back in.</p> <p>Debbie- Partnering with ACAP.</p> <p>Ben G- YourPace could be a good option for these students.</p>	
Announcements	Upcoming BOV Meetings	<p>Tuesday, February 25-7:30am Alumni Room</p> <p>Tuesday, March 10 Tentative Chancellor Visit</p> <p>Tuesday, March 31-7:30am Alumni Room</p> <p>Tuesday, April 28- 7:30am Alumni Room</p> <p>Sunday and Monday, May 17-18 BOT on UMPI Campus</p> <p>Tuesday, May 26- 7:30am Alumni Room</p>	

MEETING MINUTES

Meeting/Project Name	BOV Monthly Meeting		
Date of Meeting	02/25/2020	Start and End Times	7:30am Start and Adjourned 8:40am
Minutes Prepared By	Lisa Smith	Location	Alumni Room Campus Center
Attendance at Meeting			
Steve Richard, Darlene Higgins, Leigh Smith, Tom Richard, Chantal Pelletier, Nancy Fletcher, Jason Parent, Ellen Bemis, Ben Greenlaw, Debbie Roark, Ben Shaw			
Approval of Minutes- Tom Richard motioned. Leigh Smith Seconded. All approved.			
Topic/Item	Who	Summary	Action Items
President's Report	Ray Rice via Ben Shaw	<p>Enrollment updates: Submit requests to UMaine System for funding for initiative. UMPI put two in, co-branded with Fort Kent. Nursing program provide more toward marketing=\$50,000. Will market new incentive with BOT approval. Allow in-state tuition to Canadian students. We have around 21 right now that would be grandfathered in. Other campuses have started to pick up on this. Numbers for next fall up from 35-59 last year, admitted up 11. Partnerships with AP numbers are not coming in as we hoped. Looking at running additional programs. Working with system on the overall contract.</p> <p>Debbie- Men's basketball team won NAC quarterfinals. Will play Thomas College this Friday for the semifinals. Members welcome to attend. NAC reserves space for our fans, just let Coach Dan Kane to know if attending.</p> <p>Ben- Solar panels. Going to the FFT in April for approval. Sizeable array. Generate well based on the topography. Costs are where we expect.</p> <p>Steve- Unit by president's house?</p> <p>Ben- Yes. More expensive per KW to put up, doing this because the turbine was visible. Array will not be, so panel on the house, sign</p>	

		<p>by the panel to show we are trying to be green with the main array. Main array fixed panels won't move. House will have the tracking unit and show the use. What is not being used will go to the campus. Use in our educational components as well, since folsom and pullen one is not accessible.</p> <p>Ben G-Academic Partnerships is with UMFK?</p> <p>Ben- AP is the name of the program, solely for YourPace. 50% commission rate spend. Folsom is going in front of the BOT FFT tomorrow. Abatement has already been completed. Project fell right in the neighborhood of the cost factor. Cost of equipment will be more and look outside of bond money for this.</p>	
Strategic Plan Updates		<p>Debbie- Working on Strategic Plan 2025- current 2020 plan is the model we are working from. Talk with BOV about this process especially community part. Will send out a survey for feedback.</p> <p>Steve- List out the initiatives not many benchmarks?</p> <p>Debbie- 2020 is the higher level pieces, operational plan has the benchmarks. New plan will have the responsibilities and benchmarks.</p> <p>Steve- Timeframe for BOV to get it back to you?</p> <p>Debbie- By the 20th of March prior to our 3/31 BOV meeting. This will be a living document that changes as needed. Keeping it more on student center.</p> <p>Tom- SWOT analysis not with cover sheet and who work on it, who is adding to it?</p> <p>Debbie- This is a working document. Around 24 people across campus a part of this process.</p> <p>Steve- At our meeting we will be approving</p>	Operational plan to be sent to BOV members.

		this so need all members to look at this so they understand it.	
Advancement/External Affairs Updates	Debbie Roark	<p>Debbie-US Title III Grant had two people come in as candidates. Preparing to make an offer for the Health Administration. Later in March for Computer Science. Offered city tours. Hired John Haley as full time person on the grant, University Experience Director. With the new majors goal is 20 new students, over five years 85 students, with additional concentrations added. Start a new paid internship program, help with non-profits. We received a \$50,000 gift to have paid internship positions, it is a declining fund, so as it depletes donor will give more as it is successful.</p> <p>Steve-Available?</p> <p>Debbie- Now. Meeting called with Nicole Fournier with Career Services and a faculty member, payroll also, 8-10 people involved. Jason House asked last month what our giving was of BOV- 25%, Alumni and Foundation have more. Link to online portal for giving.</p> <p>Steve- This should be a goal for this board for 100%.</p> <p>Debbie- Faculty Staff Campaign running right now.</p>	
Chancellor Visit	Steve Richard	Steve- Please let Lisa know if you plan to attend. Might be questions we want to ask the chancellor and submit ahead of time to the office. Send those to Lisa and she can send to the office.	Attendance and to submit questions for Chancellor to Lisa ahead of meeting.
FY 21 Budget	Ben Shaw	Ben- Walk through the budget. First meeting of Board Chair and FFT Chair earlier this year. Budget reflects deficit of \$292,000. E&G \$395, 741. Auxiliary \$103,173- revenue, dining, campus store, etc. We are not carrying any debt on the dorms, surplus on that side. System looks at the total, not sustainable. Each of these close out to their individual accounts. Met with System Vice Chancellor for Finance, potential assistance from reserve balances. For this budget now to operate under projections	

		<p>they have to be proven by prior year actuals in regards to enrollment. Other campuses typically inflate these numbers. We put a budget of \$26,438 total credits, 1603 less initial 2020 credit hour projection, 62 less than adjusted 2020. Jason Towers and enrollment have stretch goals- Canadian instate is an example. Budget side more conservative. Compensation is largest expense increase. Hoping to not end with the final budget. Potentially looking at filled positions for targeted reductions. UMO is already looking at layoffs.</p> <p>Jason P- Are all campuses showing deficit?</p> <p>Ben- Not all. UMO has a \$3 million deficit, flagship match is not working as well since other campuses have caught on to this. PowerPoint slide showing 10 year credit hour trend, 2020 is a hybrid number. 2015 is the lowest trend, then we slowly build back up from there. In-state trend 38% decrease. Early College is on the increase. YourPace 9.1% increase. We budget conservatively for YourPace. Out of state has seen a decrease. Started to add back due to athletic recruiting. Enrollment projection slide- if we have an increase in enrollment projections- we went down a little. Hit the system increase. Adjusted down by 5.5 increase. Potential revenue impact based on those scenarios. 83% in state credits, 17% out of state, budget is 26438 for 2021. Academic Partnerships budgeted 573, $1400 \times 573 = \\$102,000$ total revenue. Paying them 50%, \$401,000 to pay them. If they do less commission rate goes down but impacts us. Expansion of 3 programs with NECHE. We would do it ourselves. We won't have the same reach versus the commission cost. Look at marketing aspect of using the money for that instead. Also using the three new programs, HTY/POS, BLS- Education, and Accounting. In-state rate aligned with UMFk and Machias. In-state rate is the same across all campuses 2.5% increase. Out of state linked with UMFk- due to sharing of programs. \$10 increase, YourPace \$1400.</p>	
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		<p>Chantal \$1400 when it began?</p> <p>Ben- \$1000, AP recommended an increase when we split our programming. Unified Fee going up \$1.00 to keep us aligned with UMFK. Student Activity Fee stays the same. Room and Board rates stay the same. Meal rates up by 2.5%. Outreach Fee will be eliminated only tuition \$20 per credit. Online students only other fee, many moving over to YourPace so fee is not part of that. Revenue \$1,600,000, expecting increase in our state appropriation. \$276,000 planned for Capital Expenditures. It would be better to reinvest the depreciation amount of \$850,000. Enrollment projections are very realistic.</p> <p>Leigh- Total asset value?</p> <p>Ben- \$1.7 million benchmark is what should be investing, goal was fund your depreciation 100%, goal could never be reached. 5% investment each year, pretty significant maintenance budget for the campus. Add back to capital is what is important and also trim the expense side.</p> <p>Tom- Facilities or residential, academic?</p> <p>Ben- Residential, Folsom and Pullen in good shape, Wieden hurts the most due to academics and athletics housed in that building. We are looking at potential public/private partnership for dorms. Someone coming to campus next week to visit the dorms and meet with campus stakeholders. Take the revenue from the residence to pay the cost of the renovation by the private initiative. There is much scrutiny around the companies who renovate dorms. Get into an attractive relationship with a P3- almost the same as Sodexo, collect from who is in the dorms and the maintenance may be turned over to us.</p> <p>Tom- On hooked on bodies in beds, any other campuses doing this?</p>	
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		<p>Ben- UMF- USM is third party. Energy improvements, not new to Higher Ed, new to UMS. Chancellor asked right from the running about third party agreement.</p> <p>Ben G- Bond tie in?</p> <p>Ben- \$800,000 for Folsom renovation rest goes to Wieden.</p> <p>Jason P- Calculation in this?</p> <p>Ben- Bond is not in this projection, we bear the burden of the expense. Greenhouse does not show on Capital Expense due to being externally funded. Solar will show in actuals but not in budgeted amount. \$516,773 met with BOT in January, hit 5% mandate by system to hit capital. We brought contingency to \$40,000 from \$100,000. Reduced rate benefit \$50,000. Scholarships waivers \$175,000 brought back. \$1,700,000 is expense budget- ranges through multiple expenses. March 25, 2020 FFT will be first budget hearing- all campuses present, informational only no voting. April 29, 2020 FFT second hearing- no questions or comments will vote to send to the board. May 17-18, 2020 BOT will vote on campus budgets. (Here on UMPI campus).</p>	
Go over upcoming meetings and events	Steve Richard	<ul style="list-style-type: none"> • Tuesday, March 10 Chancellor Visit from 11:00-12:15 in the MMG Center • Tuesday, March 31-7:30am Alumni Room-Regular Meeting • Tuesday, April 7th: University Day Poster Session from 5:00-6:45 pm • Tuesday, April 7th: Libra Distinguished Lecture Series at 7pm • Wednesday, April 8th: University Day Presentations beginning at 9:15 a.m. • Tuesday, April 28th - 7:30am Alumni Room-Regular Meeting • Saturday, May 9th – 111th Commencement at 10:30 a.m. • Sunday and Monday, May 17-18 BOT on UMPI Campus • Tuesday, May 26th - 7:30am Alumni Room-Regular Meeting 	

Adjournment	Steve Richard	Jason Parent motioned to adjourn. Ellen Bemis seconded. All in favor. 8:40am	
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MEETING MINUTES

Meeting/Project Name	UMPI's BOV Monthly Meeting		
Date of Meeting	3/31/2020	Start and End Times	7:30am Start and Adjourned 8:20am
Minutes Prepared By	Lisa Smith	Location	Via Zoom
Attendance at Meeting			
Jason Parent, Jason House, Ellen Bemis, Trey Stewart, (all via phone), Steve Richard, Leigh Smith, Ben Shaw, Debbie Roark, Carl Michaud, Bill Flagg, Ben Greenlaw, Ray Rice, Chantal Pelletier, Tom Richard, AJ Cloukey, Dan Bagley,			
Approval of Minutes- Review and approval of 2/25/2020 minutes. Ben Greenlaw motioned, Carl Michaud seconded, all approved.			
Topic/Item	Who	Summary	Action Items
President's Report	Ray Rice	Ray-UMPI and Higher Education adapting to a pandemic environment- 3 weeks ago on Wednesday Chancellor moved to online fully for system. Follow up on budget situation. We are not unique. Other schools looking at drastic cuts. Looking at stimulus package for hope. Discussions of our ability to support our staff. Sodexo has laid off 95% of its staff. Commencement will not happen in a traditional setting. We are looking at a digital environment. Chancellor wants plans by April 15 th for each campuses commencement plan. Chancellor has placed hard hiring freeze. Goes to Vice Chancellor of Finance and Chancellor for any full time position hire. Could impact our Title III position hire. Regular enrollment reports- overall applications were down slightly from last year, but yield rate was up 50%. Matriculation rate confirmed coming in state up 48% up 100 up 42 in state, out of state 17%, highest in the system. Sue White has been doing a great job. Other schools are looking at 20% cuts, a lot of privates are closing.	
Chief Business Officer Updates	Ben Shaw	Budgetary impacts- FY20 and FY21- Moved to distance education also moved all students home. \$327,000 returned to students for room, board, and meal plans. Discussions of other	

		<p>fees that now don't make sense anymore. Looking across system the Unified Fee but does cover a lot of academic portion. Additional athletics, Gentile Hall fee. Travel restrictions have reduced so took some back from that. Determining our bottom line. \$510,000 deficit this year for UMPI-90% due to COVID. Next year has uncertainty as well put \$292,000 deficit. Supplemental increase cannot be counted on. Efforts to work on our enrollment. As of now could be a \$918,000 deficit. State appropriation would be down. Look at expense side as well-fuel oil has gone down.</p>	
U.S. Department of Education Strengthening Institutions (Title III) Grant Update	Debbie Roark	<p>Debbie- John Haley is part of University Experience Program. Financial Literacy Group, Career work as well. Offered accepted for Health Administration position- Tara Whiton, husband had worked for UMPI in the past in admissions. She will begin work April 1st virtually. Launch full program this fall. Computer Science degree going back through the process and on hold for the moment.</p> <p>Ray- Both programs are going through via the BOT, further approval via NECHE approval for CBE programs. We are putting through the most changes than any other school in New England,</p> <p>Debbie- All of these programs have online as well as in classroom formats. Sue White pushed out Freshman Scholarship letters.</p> <p>Steve- Strategic Plan process?</p> <p>Debbie- Bit of delay on it, numerous committees working on vision and diversity. Move out to this fall to BOT for approval. Wouldn't have all constituency groups to look at it now so need to delay due to that.</p> <p>Ray- Board would probably see a draft in three to four weeks. Megan Clough volunteered to</p>	

		<p>help us with our strategic plan. Will see a comprehensive strategic plan with diversity. BOT November meeting for approval.</p> <p>Steve- Internships?</p> <p>Ray- We have a few students that are doing clinicals. Approval was case by case basis. Turned everything over to virtual or distance internships. Even for summer session one. Summer one will be virtual as well.</p> <p>Tom R- Housing students?</p> <p>Ray- We have some students that are being housed, international and some from states that they can't travel to.</p> <p>Ben- Will be at around 30 students after a few go home.</p> <p>Ray- Anything we can do to get the message out about our Chinese students, they have had some bad experiences when they walked downtown PI, hate speech, so please let the community know to be more sensitive and a more civil environment.</p>	
Commencement	Ray Rice	Ray- Will keep the group informed as to what commencement will look like for this year.	

MEETING MINUTES

Meeting/Project Name	Monthly UMPI BOV Meeting		
Date of Meeting	04/28/2020	Start and End Times	7:30am Start and Adjourned 8:37am
Minutes Prepared By	Lisa Smith	Location	Via Zoom
Attendance at Meeting			
Debbie Roark, Steve Richard, Chantal Pelletier, AJ Cloukey, Dave Spooner, Ben Shaw, Carl Michaud, Ray Rice, Scott Violette, Leigh Smith, Ellen Bemis, Tom Richard, Trey Stewart, Ben Greenlaw, Bill Flagg			
Approval of Minutes: Review and approval of March 31, 2020 minutes			
Minutes Items			
Topic/Item	Who	Summary	Action Items
President's Report	Ray Rice	<p>Ray-Draft documents of the Strategic Plan to be sent out. Enrollments are positive. Both in instate and out of state students. 10% gain in head count in instate and credit hour 39% out of state students and credit hours. Good retention rate of out of state students, many athletes. YourPace is not included. Uptick from Spring One and Two. Added four new programs to YourPace for this summer. Two more programs this fall. Subcommittee of BOT ASA moved forward with our Title III, Computer Science and Health Administration. More resistance from BOT about new programs from small campuses at the meeting. Tim Doak was a supporter of the programs from the north as well as Mike Michaud. Unified Accreditation going forward, draft has gone to NECHE President, Barbara Brittingham. June meeting for NECHE will be moving toward to UA. From Chancellor said we are planning for August 30th start date for fall. Depends on Maine CDC. Prepare for any social distancing that may be in place. Emergency Management Team for the UMaine System to tackle this. Concern with athletics for the fall semester. It would be rough on our campus not to have fall athletics. Commencement information- doing a full commencement virtually. Students seem positive about it. Live event at Homecoming and all can march at 2021. Some other campuses are betting on late August and late October for their recognition events. 168 graduates this year- one of our biggest in a while. Made sure they felt recognized during this unusual time.</p>	

Chief Business Officer Update	Ben Shaw	<p>Ben-CARES funding from Federal Government and student portion. \$305,499 direct to students. 85/15 split across system. 85 go to eligible students- payment to them. 15 staying back for emergency requests through FA office- \$256,000 directly to students holding back \$48,000. Received from Dept of Ed for other \$305,000 for institution offsets. Working across system to see how to apply it. Number of students impacted 573 will receive money. Tiered approach based on credit hour 12 credits more \$500; 9-12 credit hours \$250; less than 6 credit hours \$100. Budget- surplus \$45,000 taken swing deficit of \$555,000 before any fed help- -\$250,000 would change after fed help. \$337,000 sent back to students for room, board, meal plans. Next year post Covid \$369,000 (prior \$292,000), loss of the 3% supplemental- \$541,000 for us. Travel area will be a saving place. Looking at vacant positions- have to go the Chancellor for approval.</p> <p>Bill- How many students are actively continuing online?</p> <p>Ray- 96% persistence rate since the start of semester.</p>	
Program Updates	Ray Rice	<p>Ray- Nursing programs graduated early. MLT (Medical Laboratory Technician) program graduated early. 14 Lab Techs currently out in the field.</p>	
Strategic Planning Updates	Ray Rice Debbie Roark	<p>Ray- Trying to show you in the PowerPoint objectives and overarching goals. Give specific feedback. Primary goals of the plan that came from organization itself- old one was a singular plan and top down adopted at the campus but did evolve from the campus- new one has more campus input address the mission and the vision. Deliver this to the September BOT on our campus. Brought Scott Harrison on board- CACE- and Megan Clough- UMS organizational specialist brought a OKR (Objectives Key Results) approach. See a lot of application with our plan to help with Unified Accreditation in the system.</p> <p>Debbie- OKR's model planned around and defined goals. Large number of people working on this process. January got together. Focus groups with faculty and staff led by Kim Jones and Dori Pratt. Regular meetings with the committee. Vision- <i>Fiercely dedicated to delivering opportunity for all.</i> Use theme of snowy owls throughout the plan. Changed the mission built upon SERVICE Excellence. Use the wording of learners versus students. Mission builds into the five major goals. Institution values- SERVICE excellence core</p>	

		<p>team came up with one line definitions. Discussions on whether it should be “I” oriented versus a “we” orientation. “I” statement means individual is responsible. Commitment to Inclusion and Diversity statement make it part of the plan. The statement will help foster our inclusion and diversity throughout campus every day.</p> <p>Ray- Always had this kind of statement in our plan- Jacqui Lowman and Sarah Coyer instrumental in this piece of the plan.</p> <p>Bill- Like the word “matter” included.</p> <p>Debbie- Goals are based on relevance and cross walking through one another. Maximizing partnerships. No one goal is for one person. Goal One=Learner Success. Include the career competencies in this goal. Within the larger document will see objectives- largest goal is Learner Success. Timeline objectives to measure learning outcomes.</p> <p>Ray- Objectives and key results and crosswalk back to all five goals- interwoven instead of siloed.</p> <p>Debbie- Added section of who will achieve these goals. All objectives are tied to goal. Goal Two= Faculty and Staff Success. Our identity is shown here. Goal Three= Healthy and Inclusive University. Getting into our Ethics of Care aspect with this goal. Look at what is different about what we are doing today that we can continue or change going forward. Goal Four= Community Engagement and Enthusiasm. How we work together to make mutually beneficial changes. Talk about our area and its partnerships. Within Goal Four is consulting with our community partners. Creating advisory boards with every major on campus and working with industries to make sure meeting the workforce needs. Grow internships. Goal Five= Institutional Strength and Sustainability Why we exist- for our learners and community. Brand clarity. Growing total enrollment. Alumni and donor engagement. Aligned with our campus master plan. Next steps- good structure in place. SMART measurements. OKR’s make it more focused and committed to priorities. Developing our own personal brand with media department. Living document and will change every year. Assessing on a yearly basis.</p>	
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Passing of John Lisnik	Steve Richard	<p>John Lisnik passed away last week. Do we have the ability to recommend a naming opportunity after him?</p> <p>Ray- We have rooms and spaces within structures. Sam Collins asked about our Foundation to set up something with our campus.</p> <p>Steve- Fishbowl converted over to a nursing lab, perhaps named for John Lisnik?</p> <p>Ben- Room yes, leave to Ray to decide.</p> <p>Ray- UMS got a large bond due to John's persistence.</p> <p>Trey- Directly involved in the process from start to finish.</p>	
UMFK Budget	Ben Shaw	<p>Bill-How is UMFK budget doing?</p> <p>Ben- Impact due to appropriation was around \$1 million. Balanced pre-COVID.</p> <p>Ray- Key positions we share are a savings. UMFK is more impacted by COVID than we are.</p>	
Announcements			
Topic/Event	Who	Date	Action Items
Commencement	Ray Rice	May 9, 2020, 10:30am via YouTube-111 th Virtual Commencement	
Next meeting	All	Tuesday, May 26, 2020, 7:30am Via Zoom	

MEETING MINUTES

Meeting Project Name	UMPI Monthly BOV Meeting		
Date of Meeting	08/25/2020	Start and End Times	7:30am Start and Adjourned 8:38am
Minutes Prepared By	Lisa Smith	Location	Via Zoom
Attendance at Meeting			
Steve Richard, Debbie Roark, Sue White, Darlene Higgins, Ben Shaw, Tom Richard, Ray Rice, Carl Michaud, Ellen Bemis, Ben Greenlaw, David Spooner, Dan Bagley, Tim Poitras			
Approval of Minutes			
Topic/Item	Who	Summary	Action Items
President's Report	Ray Rice	Ray- Today is faculty workshops and tomorrow is welcome back. Tested 30 people twice so far, students and certain staff. Everyone has been negative. Tested about 100 yesterday- a lot of athletes. Move-in day went very well. Parents helped, socially distanced with moving in. Hopefully by Wednesday morning students will be able to come out of isolation and begin practicing. Using educational directions for students. All students will be masked inside. Cannot be unmasked unless 15 or more. All the athletes are following accordingly. Opened up the CIL, curbside service to the public for records or books, Gentile is also open to students, staff, faculty, public TBD. Biggest questions about the pool. Will remain closed until Maine CDC gives guidelines. Taken Park Hall offline right now using it for isolation purposes. For every positive test we can expect 20 contact tracing. UMaine system- four positive tests, 3 from UMO- all isolated- two asymptomatic. Fourth at the Law School- asymptomatic. Hoping to compete with two institutions, Colby and Thomas. Testing- starting from August 31 st , phase three, randomly testing 10% of our population every 10 days- anyone on campus, dorm students, athletes, faculty, staff. Slide show: total headcount enrollment trends goes back to 2016, at 997 up 80 students, up 8.5% and over 2016 up 70 or 7.4%. Holding at the increase of headcount. Transfers 134 new students 34% up 48.9 % from 2016. Total credits hours 11271 up 1335 up 13% up 726 against 2016. UMS is down 2.6% total credit	

		<p>hours. Trends show students are returning to public colleges and positively impacting community colleges as well.</p> <p>Carl- YourPace numbers in these as well?</p> <p>Ray- Yes but still taking in some people in Fall session two. Well over 150 hoping to hit 200. Submitted MAOL to NECHE yesterday in the YourPace program.</p>	
CBO Updates	Ben Shaw	<p>Budget-Ben- share how we closed out prior fiscal year. Under conditional approval from BOT for the current year budget. October 28 to re-present to BOT. Slide Show: Prior year: down \$405,700 in revenue for variance, savings in expense \$638,929 (no travel, electricity, etc). E&G ended the year of positive \$78,648- part of this is because of the CARES \$305,499 institutional support, \$305,499 designated to students, \$610,000 total support. Without the CARES there would have been a \$278,000 deficit. Auxiliary side \$414,787 revenue down- returned room board meal to students, expenses down \$200,449- smaller budget, end of the situation deficit of \$299,532, much is due to returned revenue, and to prepare this summer for the fall, combined E&G and auxiliary deficit of \$222,884 for the whole year. Purchasing Cards were reduced to 1\$ limit at the beginning of COVID.</p> <p>Ray- Policies are continuing going forward.</p> <p>Ben- Keeping in place, keeping track of larger business expenses. Slide on credit hours subscriptions- missed our budget 669 credits, subscriptions 119 (YourPace) of last year's budget. CARES money- student relief came first, FA administered this process. Institutional relief 100% applied to what we returned for room and board. Supplemental relief received in the amount of \$30,075 we received. Split even \$15,000 to student relief emergency fund and \$15,000 to institutional expenses due to COVID.</p> <p>Slide on current year budget- BOT 5/25 submitted first budget- pre-COVID E&G and auxiliary combined deficit \$292,028, BOT resubmitted 6/24 E&G and auxiliary combined deficit \$585,603, BOT conditionally approved 6/26, revised due 10/13 vote on 10/28, expected to have \$585K deficit resolved, areas in flux: state appropriation 10% or additional federal money.</p>	

		<p>Slide on enrollment revenue watch- Early College deficit \$533,601 gap, normal at this time, hope to recoup when numbers come in. Hit our instate targets. YourPace is really good and very close to budget. Out of state very close to hitting budget as well. Not sure we can upward adjust in budget projections. Will know exactly by October and whether we want to carry number adjustments into Spring?</p> <p>Slide- state appropriations- 3% supplemental was cancelled, 10% curtailment being considered, potential UMS share \$18,527,164 (UMPI's potential reduction \$550,000-\$800,000), appropriation allocation model likely to be used to distribute reduction. Some campuses will receive more or less of a reduction.</p> <p>Ray- Unlikely University or college systems to be asked to give back 10%. We provided the Governor's office what the cuts would mean to our campus.</p> <p>Ben- Slide other adjustments- reduce revenue of online fee \$125,000 not charged in fall and most likely spring.</p> <p>Ray- Not surprised if these fees permanently go away.</p> <p>Ben- Reduction to the travel budget. Working with AD to go through his budget. Adjust maintenance and alterations, compensation budgets.</p> <p>Wind Turbine/Solar Array- Ben- One section of tower on the ground is in process being removed. Cost of the crane. Solar has a lot of activity. \$700,000 reserve account to do a project only needed \$250,000-\$300,000, went out to bid, received one bid well above our budget, still in open bid, potentially looking at options to get this done, to have a functional array by the end of the calendar year. Hope to have within 24 hours from UMS to work with subcontractors. Hope to have more at the next meeting. 450,000KW- less maintenance and no contractual upkeep. Payback is quick.</p>	
Enrollments	Sue White	<p>Sue- Show what is happening in the Admissions Office daily. New numbers as of today- this morning- 173 admitted- trying to get them to confirm, good mix transfer, international, traditional. 304 matriculated, 253 have already enrolled-good work from our advising group. Total applications 1150. Turnaround time is a big factor- 6.26 average # days. Moved away from open houses, offered program days, had to do two nursing</p>	

		days since we had so many interested, if they come and are senior, we waive the deposit. Went into three high schools and did Application Days. Helped with applications and the process. Very well received at PIHS, CHS, and Washburn. Trying to figure out how to do this virtually. Had an online Accepted Student's Day- higher numbers than 2019. Most successful year of scholarships.	
Safe Return Plans	Ray Rice Ben Shaw	<p>Ray- Some campuses are bringing back large numbers of staff some are completely online. We are doing hybrid. Very small numbers working every day on campus.</p> <p>Ben- Good list of people with recurring schedules and have form to want to sporadically come in. Encouraging people not to have meetings in person. Tent in tennis court parking lot for larger group meetings if needed.</p> <p>Ray- Offices most associated with student needs have coverage.</p> <p>Steve- How are you feeding students?</p> <p>Ben- First week to two weeks as students come in- all set up in Owl's Nest, come in one door, go through the food line, go out door and back to the dorm. Once students are cleared, they can go to the dining hall to eat. Dining hall one way through line, also take and go, order through an app on the phone and grab food and bring it back to the dorm. Making the area socially distanced can only accommodate 20 people.</p>	
Lisnik Nursing Space	Debbie Roark	Deb- Ribbon cutting dedication. Two rooms. Held virtually. Some pieces filmed in advance. During Homecoming Week and Homecoming Weekend. September 14-20. Part of our archives. Will have still shot photos and make sure all BOV will get the link.	
Announcements			
Topic/Event	Who	Announcement	Action Items
Next Meeting	Steve Richard	Tuesday, September 29, 2020 7:30am Via Zoom	

**University of Southern Maine
Board of Visitors
2019-2020 Annual Report
September 24, 2020**

Overview:

In 2019-2020, Luc Nya served as Chair of the University of Southern Maine's Board of Visitors (BOV), with Jane Eberle as the Vice-Chair. The BOV focused its attention on the following areas: supporting, collaborating and helping USM achieve its goals, especially in the areas of enrollment and retention; consultation on USM's 5 Year Strategic Vision and Plan; employment and career services; participation in system-wide joint BOT/BOV meetings; reaching out to Maine legislators in support of USM and the University of Maine System's legislative agenda; and providing testimonials on the importance of USM and UMS to Maine's economy and businesses, among other issues.

2018-2019 Membership

The USM Board of Visitors began 2019-2020 with twenty members (including the immediate past president). There were two vacancies during the year due to a resignation for work related reasons and one member terming out. There was ten men and ten women. Twelve members reside in the Portland or its surrounding southern Maine communities; six reside in Lewiston/Auburn/Lisbon; one residents in the mid-coast region, and one resides in other areas.

Members' professional backgrounds:

- Technology and Manufacturing (3)
- Government/State/Economic Development (4)
- Financial (3)
- Arts (2)
- Real Estate (2)
- Architecture (1)
- Education/Youth Services (2)
- Healthcare/Medical (1)
- Law (1)
- Nonprofit Management (1)

Officers

Chair: Luc Nya

Vice-Chair: Jane Eberle

Schedule

The USM Board of Visitors met six times in 2019-2020. The BOV met three times in Portland, once at LAC, and twice remotely over Zoom. The Annual meeting is scheduled in June each

year. Board of Visitors member's terms had been extended to include the first meeting of the 2020-2021 BOV calendar due to COVID-19.

Meetings and Agenda Items:

Friday, August 30, 2019

Chair Nya welcomed everyone to the first BOV meeting of the 2019-2020 academic year and allowed new members to introduce themselves. Provost Jeannine Uzzi gave a presentation on USM's diversity and inclusion initiatives and included a list of book from which one will be selected to be read campus wide. Vice President of Human Resources, Natalie Jones, presented on search and retention, discussing required implicit bias training for all members of search committees and language that may exclude potential candidates. Vice President Jones discussed how "minorities" are defined and limitations on what can be collected. President Cummings discussed the new Goal 10 on equity and justice as well as an update on the University. The next five years will be focused on affordability and value, academic reputation, and ability to get a job after graduation. Vice President for Enrollment Management and Marketing, Jared Cash, gave an enrollment update presentation highlighting USM's successes and factors moving forward. Chief Operations Officer, Nancy Griffin, gave a brief update on projects on the Portland and Gorham campuses.

Friday, October 25, 2019

The October BOV meeting was held at USM's Lewiston-Auburn College and was structured as an open forum, with Q&A, and a brief presentation on USM's Career Services and Employment Hub. Vice President for Corporate and Workforce Engagement Jeanne Paquette gave an update on the Lewiston-Auburn College. USM is exploring moving the LAC campus to downtown Lewiston to attract more students and be more accessible. A potential move will also increasing USM's visibility, allowing for more opportunities to partner with local businesses. Discussion surrounding the importance of LAC to the high school and business community developed, with potential partnerships and the perception of higher education in the area discussed. BOV would like to see a clear vision for LAC. Discussion transitioned to USM's Career and Employment Hub and the work they are doing, following a model developed by Florida State University, to reach students and the employer community. BOV members were very receptive to ideas and potential partnerships.

Friday, December 13, 2019

President Cummings began the December BOV meeting by informing members he has paused USM's efforts to change the name to the University of Maine at Portland due to the Maine Legislature's upcoming short session and the University's many upcoming projects. Vice President Cash presented on the Admitted Student Questionnaire recently received from College Board regarding perception of USM among students who chose to attend and those who did not. The presentation also included historical trends and comparisons with competing

institutions. This report helps drive Admissions and Marketing planning by highlighting what USM is doing correct and areas for improvement. Vice President Cash discussed strategy, enrollment factors, and target audiences. COO Griffin, invited BOV members to attend the building launch ceremony scheduled for December 17th. At the ceremony renderings of the new Student Center and Residence Hall will be unveiled to the press.

Friday, February 10, 2020

The February meeting was a forum, open to the University, led by President Cumming and the President's Cabinet. The focus of the forum was to provide updates on a variety of initiatives happening at the University of Southern Maine, a look back at where we have been, and a vision of where we are going in the next five years. The forum allowed the audience to pose questions and share their opinions with the Cabinet. Questions surrounding the President's 10th goal – Equity and Justice, Student Affairs staffing, Enrollment, and Capital Projects were all addressed.

Friday, April 3, 2020

April 3rd meeting of the BOV was moved to Zoom with the COVID-19 Pandemic. President Cummings gave an update on the institutional and system response. Interim Vice President of Student Affairs, David Roussel, updated on reduced on-campus housing, outreach to every undergraduate student connecting them with resources around the University and tele-health professionals in the Counseling services department. Students with federal work study and in department funded positions ended March 21st. Students will receive three bi-weekly paychecks in April and May for the average number of hours worked for the period January 26th - March 7th. Vice President Roussel also highlighted the Student Emergency Fund and the community outreach which has begun; Red Cross Blood Drives, Sullivan Wellness Center, and food services for Wellness Center and local hospitals. Chief Business Officer Alec Porteous went in to detail on the steps USM will undertake to save money, halting all procurement and lowering Purchasing card limits to \$1, and where the budget stands for FY21. Vice President Cash presented on the steps Admissions has taken to adapt to the new landscape, announced the "Welcome Home Scholarship", and previewed projections for fall enrollment.

Friday, June 5, 2020

The annual BOV meeting in June began with an update and changes that have happened in the President's Office. With Nancy Griffin's retirement, Alec Porteous will take over responsibility for Capital Projects and Facilities Management and Steven Gregory will serve as Secretary to the Board. President Cummings previewed a fall return plan, an enrollment update for the summer, and an update on the academic partnership with the Roux Institute. The BOV voted unanimously on proposed meeting dates for the upcoming 2020-2021 year. The BOV voted unanimously to extend the term of Jane Eberle. President Cummings remarked that terms will be extended to the fall because of COVID-19. August 28, 2020 will be the final meeting with

members whose terms are ending. The BOV voted unanimously on proposed Board members, Jana LaPointe and Nasir Shir. Provost Uzzi delivered an update on Unified Accreditation leading to discussion. The President's Cabinet shared an update on where USM stands in regards to COVID-19 on a budgetary, hiring, enrollment, and capital projects front.

President Cummings noted that Mary Kozicki-LaFontaine had resigned from the USM BOV and thanked her for her service. In his closing remarks Chair Nya highly recommended BOV Members attend the BOT/BOV summit.

Friday, August 28, 2020

The opening 2020-2021 BOV meeting was attended by 2019-2020 BOV members as an extension due to COVID-19. Chair Nya opened the meeting urging members to stay engaged and thanking them for their input in the draft of USM's Five Year plan which was unveiled at the day prior's opening breakfast. Chair Nya and President Cummings welcomed new board members Jana LaPoint and M. Nasir Shir, who introduced themselves. Chair Nya also let the group know Laongdao Suppasettawat had resigned from the BOV. President Cummings announces Unified Accreditation has been approved by NECHE. President Cummings gave a brief update on Fall Reentry and the protocol students received while returning to campus. Enrollment highlighted a dip in Maine students but an improvement in out of state and graduate students. President Cummings then moved to introduce the draft of the 5 Year Strategic Vision and Plan, moving from 10 goals to 5 priorities, with healthy discussion and feedback from members. Background, development, and next steps were all discussed. Vice President Jones introduced Dr. Idella Glenn who recently joined USM as the Associate Vice President for Equity, Inclusion, and Community Impact.

Submitted by	Luc Nya, Chair USM Board of Visitors
Date	September 24, 2020

UNIVERSITY OF MAINE SYSTEM
Board of Trustees
AGENDA CALENDAR

A working calendar for developing agendas and submitting various reports to the Board has been designed in order to allow maximum planning in organizing presentations and reference materials. The calendar identifies the timetable for submission of items and reports which recur every six to 24 months as well as special reports with specific time lines. It does not include general items which are ordinarily on each Board meeting agenda; e.g., reports and consent agenda. The following agenda is subject to change consistent with scheduling, reporting, and other factors that the Chancellor deems necessary to consider such matters.

The Calendar will be updated and included in the Board Meeting materials on a regular basis.

- JANUARY:** Academic Affairs
 Honorary Degree Nominations
 Fiscal Matters
 State Research Report
- MARCH:** Academic Affairs
 Tenure Nominations
 Tenure Report
 Governance/Administration
 Board Calendar
 Establishment of Nominating Committee
 Student Affairs
 Spring Enrollment Update
 Fiscal Matters
 Multi-Year Financial Analysis
- MAY:** Fiscal Matters
 Budgets and Student Charges
 Governance/Administration
 Election of Board Officers
 Confirmation of Board of Visitors
- JULY:** Governance/Administration
 Appointment of Standing Committees
 Human Resources
 Annual Report on Named Chairs and Professorships
- SEPTEMBER:** Fiscal Matters
 Appropriation Request
 Multi-Year Financial Analysis
- OCTOBER:** Fiscal Matters
 Review of Annual Financial Report
- NOVEMBER:** Academic Affairs
 Awarding of Academic Degrees
 Academic Year Calendar

 Student Affairs
 Official Fall Enrollment Update

University of Maine System
Board of Trustees

**Audit Committee
Work Plan FY2021**

Late October Meeting Agenda:

1. UM Department of Athletics Agreed-Upon Procedures Report
2. Presentation of the Annual Financial Report (audited financial statements)
3. External auditor report including required communications letter, executive summary of financial statement audit results, and discussion of emerging accounting issues
4. Enterprise Risk Management update
5. Covid-19 updates and detailed campus by campus review

May Meeting Agenda:

1. Review Single Audit Report
2. External auditor summary of federal compliance Single Audit results
3. External auditor discussion of required communications, audit planning for the next fiscal year, and emerging accounting issues
4. UM Department of Athletics Agreed-Upon Procedures Report
5. Covid-19 updates and detailed campus by campus review

Other meetings and agenda items scheduled as needed.

Capital Projects Status Report

Executive Summary

Overview:

Attached is the Capital Project Status Report for the October 28, 2020 meeting of the Finance, Facilities and Technology Committee. The report reflects a total of 21 projects; no new project has been added since the last report. One project has been removed.

COVID-19 Impact on Capital Construction:

While many projects continue to move forward at this time under the various provisions of state and federal pandemic guidance, some impacts continue.

- Three of four projects previously placed on hold remain so. The viability of and alternative options for these projects will continue to be reviewed for potential future resumption.
- Where construction is underway, the University is requiring contractors to provide a site specific COVID-19 work plan that outlines their process for ensuring their employees respect social distancing and other recommended or mandated practices for minimizing the spread of the virus, and their alignment with University protocols.
- Since mid-March the University has been conducting pre-bid meetings virtually; providing photos and videos of existing conditions and responding to questions issued by email.
- Since April the process of receiving bids transitioned to an electronic process. The University receives bids by email and provides a link to access an online or phone connection for the bid opening.
- Capital Planning and Project Management is collaborating with each campus to understand the policies each has put in place as well as any local municipal orders or policies to ensure our contractors are heeding them.
- The University has started seeing communication from contractors that material deliveries are being delayed with potential schedule and cost impacts.
- We are beginning to see specific costs associated with the added protections and safety precautions required by the CDC, State and Campus.
- Costs for everyday construction materials are trending high and causing strain on project budgets.

Bond Project Status Report:

The special portion of this report calling out only bond projects continues to reflect twenty-nine (29) projects. These twenty-nine projects are currently estimated to account for more than \$38 million of the \$49 million in voter approved general obligation bond funding. About \$9.3 million of that has been expended.

Supplemental funding is being leveraged for some of these projects and the total estimated project value across all funds currently stands at approximately \$51.1 million, including the bond funding and other project resources. The University continues to invest in additional projects as well.

- Twelve of the bond projects are complete and another two are substantially complete.
- Eleven (11) of these bond projects also appear on the Capital Project Status Report with approved budgets above Board threshold.
- Four (4) projects are expected to be brought to the Board for additional authorization as design progresses but are currently in design and pre-design phases with budgets below the Board approval threshold.
- The remaining bond funded projects do not have budgets that meet the threshold for Board of Trustees consideration and are therefore not present on the Capital Projects Status Report. As projects are completed, they will remain on this report for documenting purposes until all Bond Projects are completed.

Future reports will be updated to reflect additional active Bond projects as the information becomes available.

Update to UM Ferland Engineering Education & Design Center Project:

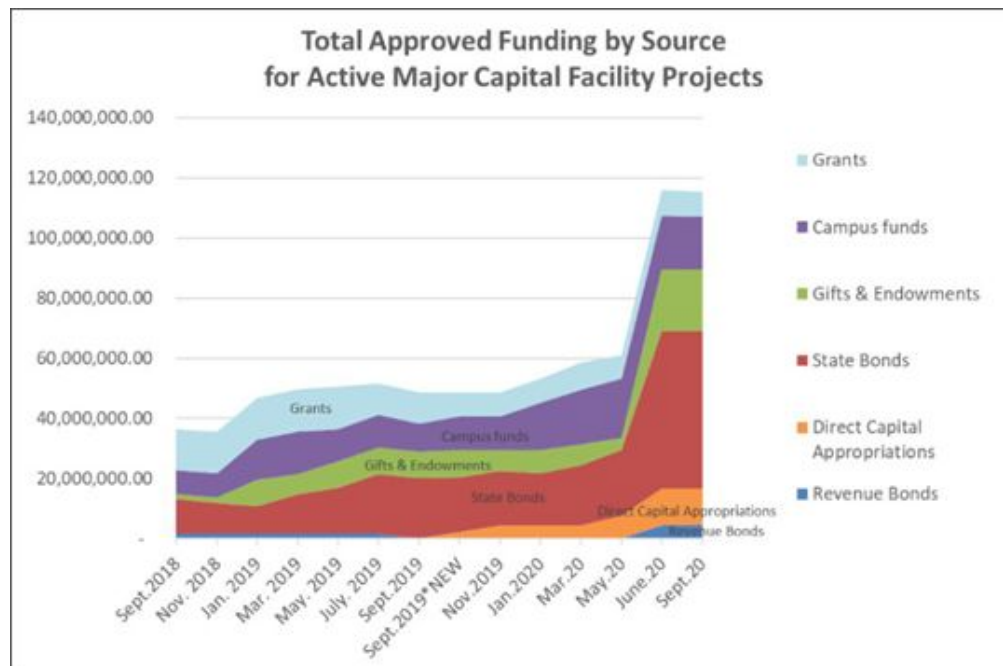
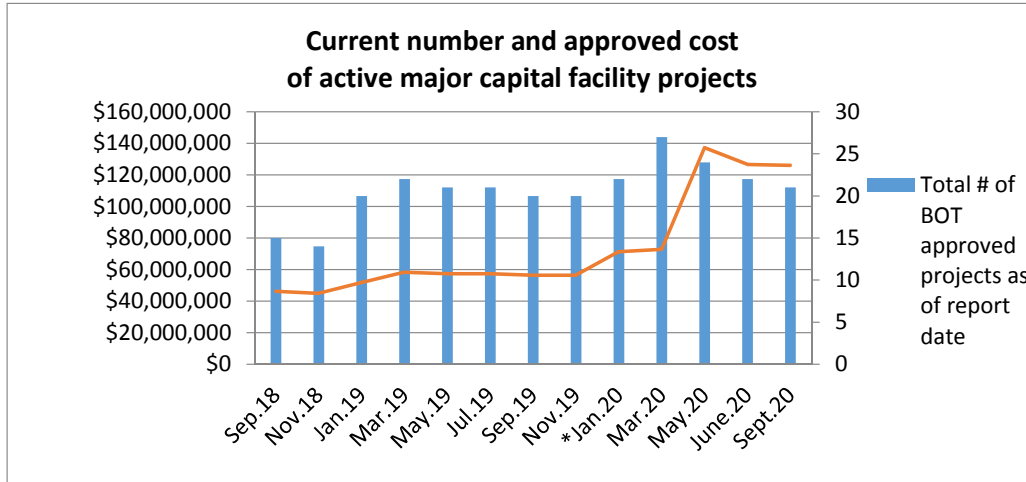
Construction Continues; Underground Utilities including site steam work is well underway; basement concrete foundation construction is nearing completion; first floor concrete footing and wall construction is underway. Basement underground plumbing and basement structural steel is planned for October. The contractor, Consigli Construction Company, is working toward having the building concrete foundations in place and backfilled by winter with the plan of conducting structural steel erection through the winter months.

Update to USM Portland Commons and Career and Student Success Center

Design is progressing with the intent of completing construction documents near the end of the calendar year. Enabling work, such as remediation in preparation for demolition of 25 and 35 Bedford Street is in planning stages and would allow for work to commence in early 2021 as buildings are vacated. The project is currently before the City of Portland Planning Board, with USM having presented to Board members at workshop sessions in August and October.

Update to UMFK Enrollment and Advancement Center

Foundation wall construction was complete and backfilled as of early October. Completion of underground utilities followed shortly thereafter. Wall framing will begin when the glulam beams arrive on site in November. The substantial completion date remains June 1st, 2021.



*Direct Capital Appropriations funds consist of capital appropriations in anticipation of revenue bonding, as well as MEIF funds.

**Please note that the graph reflecting Total Approved Funding by Source for Active Major Capital Facility Projects, two sets of data for the month of September are captured to reflect a change in methodology. The new methodology does not reflect any change in resources but does reflect a refinement in how those resources are categorized. Following months will return to a single set of data for each month.

11/5/2020

Capital Project Status Report
Board Approved Projects
November 2020 - Board of Trustees
With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID)	Funding Source(s) & each source's share of expenditures to date	Status	Original Estimated Completion	Current Est. Completion	Original Approved Estimate	Current Approved Estimate	% Expended of Current Approved Estimate	Prior Actions, Information & Notes
UMA								
Handley Hall HVAC System Upgrade (1200029)	2018 State Bond (100%)	Design in Progress	2020	2021	\$575,000	\$575,000	5%	Board approved \$575K in September, 2019.
Augusta Welcome Center (1100077)	2018 State Bond (100%)	Hold	2021	2021	\$6,850,000	\$6,850,000	5%	Board approved \$6.85M in January 2020.
UM								
Advanced Structures and Composites Center Expansion/ASCC Equip W2-Thermoplastics Lab/ASCC Equip W2 Tow Carriage (5100316, 5100414, 5100432)	2010 State Bond (49%), Grants (45%), Gifts (6%), Campus E&G Funds (0%)	Project 5100316 is Complete, Project 5100414 Design in Progress, Project 5100432 is Complete	2014	2021	\$6,400,000	\$10,400,000	92%	Board approved \$6.4M in November, 2012. Board approved \$1.6M in March 2014. Board approved increase of \$871,000 in March 2015. BOT approved additional \$1.5M in May 2016 for equipment project.
Darling Marine Center Waterfront Infrastructure (5100459, 5100460, 5100461)	Grants (67%), Campus E&G Funds (33%)	Construction in Progress	2017	2021	\$3,000,000	\$5,200,000	36%	Board approved \$3M in July, 2017. Board approved increase of \$2.2M in September, 2019.
UM Ferland Engineering, Education and Design Center (5100458, 5100493, 5100546, 5200604)	Gifts (12%), Campus Funds (6%), Campus Reserves (8%), State Appropriations (74%)	Construction in Progress	2024	2024	\$1,000,000	\$72,000,000	13%	Board approved \$1M in September, 2017. Board approved additional \$8M in May, 2018. Additional \$63M BOT approved March, 2020 Initial occupancy of this facility is expected in 2022; final completion in 2024.
Wells Commons Generator (5100433)	Campus Auxiliary Operating (64%) Campus Auxiliary Reserves (36%)	Substantially Complete	2019	2020	\$525,000	\$525,000	62%	Board approved \$525,000 January, 2018.
Hilltop Commons Servery Updates (5100489)	Campus Auxiliary Operating (35%) Campus Auxiliary Reserves (65%)	Substantially Complete	2019	2020	\$925,000	\$925,000	77%	Board approved \$925,000 January, 2019.
UM Energy Center Phase II (5100516, 5100517)	Campus Operating (96%) / Campus Reserves (4%)	Pre-Design in Progress	2023	2023	\$5,700,000	\$5,700,000	5%	Board approved \$5.7M March, 2019.
ASCC Renovation - Mezzanine Office Expansion (5100525)	Campus E&G Funds (100%)	Construction in Progress	2020	2021	\$450,000	\$1,400,000	5%	Board approved \$1,400,000 March, 2020
UMF								
Dearborn Gym HW Upgrades (2100087)	2018 State Bond (100%)	Substantially Complete	2019	2020	\$600,000	\$850,000	94%	Board approved \$600K in March, 2019. Board approved additional \$250K in May, 2019.
UMFK								
UMFK Enrollment/Advancement Center (3100042)	Bond (86%), Campus E&G (14%)	Construction in Progress	2022	2021	\$3,249,000	\$3,249,000	7%	Board approved \$2.99M in Bond Funding, March, 2020. Plus, \$259K for a total of \$3,249,000.

Capital Project Status Report
Board Approved Projects
November 2020 - Board of Trustees
With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID)	Funding Source(s) & each source's share of expenditures to date	Status	Original Estimated Completion	Current Est. Completion	Original Approved Estimate	Current Approved Estimate	% Expended of Current Approved Estimate	Prior Actions, Information & Notes
USM								
USM Center for the Arts (6100300)	Gifts (100%)	Pre-Design in Progress	2022	2023	\$1,000,000	\$1,000,000	26%	Board approved \$1M in January, 2018.
Career and Student Success Center and Portland Residence Hall (6100325, 6100338)	2018 State Bond (46%), Campus E&G (54%)	Design in Progress	2020	2023	\$1,000,000	\$5,700,000	38%	Board approved \$1M in January, 2019. Board approved predevelopment expenditures of up to \$5.7M combined for the two projects in January 2020. The total project cost remains under development and subject to change.
Bailey Hall Fire Protection and Electrical Upgrades (6100316, 6100323)	2018 State Bond (54%), Campus E&G (46%)	Project 6100316 is Construction in progress, Project 6100323 is Complete	2019	2021	\$2,580,000	\$4,388,000	61%	Board approved \$2.58M in January, 2019. Board approved \$1.808M in January 2020.
USM Nursing Simulation Lab (6100327)	2018 State Bond (100%)	Substantially Complete	2021	2021	\$1,500,000	\$1,500,000	66%	Board approved \$1.5M in January 2020.
**Brooks Patio Renovations (6200255)	Campus E&G Funds (100%)	Substantially Complete	2020	2020	\$650,000	\$650,000	38%	Board approved \$650,000 in January 2020.
Wishcamper Parking Lot (6100330)	Campus E&G Funds (100%), Capital Reserves (0%)	Hold	2020	2021	\$1,710,000	\$1,710,000	9%	Board approved \$1.71M in January, 2020.
Portland Parking Garage Study (6100331)	Campus E&G Funds (100%)	Pre-Design in Progress	2022	2022	\$1,200,000	\$1,200,000	3%	Board approved in March 2020. Initial spending limit \$400,000 with addtl \$800,000 to be authorized by the Chancellor and Vice Chancellor for Finance and Administration and Treasurer and contingent upon site location approval from the City of Portland
Fitness Equipment Purchase and Space Renovation (0000000)		Hold	2020	2021	\$700,000	\$700,000	0%	Board Approved March, 2020. No expenditures as of yet.
UMPI								
**Folsom 105 Nursing Renovation (7100026)	Bond (100%)	Substantially Complete	2020	2020	\$800,000	\$800,000	57%	Board approved \$800K March, 2020.
UMPI Solar Array (7100023)	Campus E&G Funds (100%)	Bidding	2020	2021	\$700,000	\$700,000	12%	Board approved \$700K June, 2020.
Explanatory Notes: * Project is new as of this report. ** Details of this project include updates since the last report. *** This project has been completed since the last report and is not expected to appear on the next report.	Funding source(s) reflects primary source(s) for project.		Calendar Year unless otherwise noted.					Percentage expended reflects total expended as of September 30, 2020 as a percentage of the current approved project estimate.

Bond Project Status Report
Active Bond Projects
November 2020 - Board of Trustees
With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID), Project Manager	Status	Original Estimated Completion	Current Est. Completion	Funding Source(s) & each source's share of expenditures to date	Estimated Bond Funding for Project	Bond Funding Expended	Total Estimated Project Cost	Prior Actions, Information & Notes
UMA								
Augusta Campus Welcome Center (1100077)	Hold	2021	2021	Bond (100%)	\$2,885,000	\$350,388	\$6,850,000	Board approved \$6.85M in January 2020.
**Handley Hall A/C Replacement (1200029)	Design in Progress	2020	2021	Bond (100%)	\$450,000	\$26,433	\$575,000	Board approved budget of \$575,000 in September, 2019
Total Bond for Campus					\$3,335,000	\$376,821	\$7,425,000	
UMF								
**Dearborn Gym Hot Water Upgrades (2100087)	Complete	2019	2020	Bond (100%)	\$850,000	\$801,603	\$850,000	Board approved \$600K in March, 2019. Board approved additional \$250K in May, 2019.
274 Front St Acquisition (2100089)	Complete	2019	2019	Bond (100%)	\$855,000	\$850,820	\$855,000	Board approved \$855K in January, 2019.
Scott Hall Renovations (2100092)	Construction in Progress	2019	2021	Bond (100%)	\$200,000	\$178,690	\$200,000	
Dakin Hall Shower Renovations (2100093)	Construction in Progress	2019	2021	Bond (100%)	\$200,000	\$88,332	\$200,000	
Lockwood Hall Shower Renovations (2100094)	Construction in Progress	2019	2021	Bond (100%)	\$200,000	\$83,471	\$200,000	
Stone Hall Shower Renovations (2100095)	Construction in Progress	2019	2021	Bond (100%)	\$200,000	\$29,074	\$200,000	
UMF Campus Paving (2100097)	Complete	2019	2019	Bond (100%)	\$97,338	\$97,338	\$97,338	
274 Front St Renovation (2100096)	Pre-Design in Progress	2020	2022	Bond (64%) (Campus E&G Funds (36%))	\$450,000	\$18,744	\$1,000,000	Approved budget of \$450,000, as it remains in study/design phase.
FRC Floor Renovation (2100098)	Complete	2019	2019	Bond (100%)	\$200,729	\$209,503	\$200,729	
Exterior Painting Merrill Hall (2200096)	Pre-Design in Progress	2020	2021	Bond (0%)	\$40,000	\$764	\$40,000	
**Olsen Center Walk-In Replacement (2100090)	Complete	2020	2020	Bond (0%) (Campus E&G Funds (100%))	\$100,453	\$40,465	\$266,309	
Olsen Center Renovations (2100102)	Pre-Design in Progress	2023	2023	Bond (100%)	\$1,900,000	\$7,177	\$1,900,000	Approved budget of \$300,000, as it remains in study/design phase.
Total Bond for Campus					\$5,293,520	\$2,405,981	\$6,009,377	

Bond Project Status Report
Active Bond Projects
November 2020 - Board of Trustees
With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID), Project Manager	Status	Original Estimated Completion	Current Est. Completion	Funding Source(s) & each source's share of expenditures to date	Estimated Bond Funding for Project	Bond Funding Expended	Total Estimated Project Cost	Prior Actions, Information & Notes
UM								
**Neville Hall Renovation (5100534)	Design in Progress	2021	2022	Bond (100%), Campus E&G (0%)	\$300,000	\$53,186	\$1,500,000	Approved budget of \$300,000 as it remains in study/design phase.
Total Bond for Campus					\$300,000	\$53,186	\$1,500,000	
UMFK								
UMFK Enrollment/Advancement Center (3100042)	Construction in Progress	2022	2021	Bond (86%) Campus E&G (14%)	\$3,249,000	\$198,492	\$3,249,000	Board approved \$2.99M in Bond Funding, March, 2020. Plus, \$259K for a total of \$3,249,000.
Total Bond for Campus					\$3,249,000	\$198,492	\$3,249,000	
UMM								
**UMM Science Building Roof Replacement (4100042)	Complete	2020	2020	Bond (100%)	\$325,000	\$280,487	\$325,000	
UMM Dorward Hall Roof Replacement (4100043)	Complete	2020	2020	Bond (100%)	\$300,000	\$296,092	\$300,000	
**UMM Sennett Roof Replacement (4100044)	Complete	2020	2020	Bond (100%)	\$150,000	\$199,257	\$150,000	
UMM Reynolds Center Roof Repair (4200044)	Complete	2020	2020	Bond (100%)	\$164,000	\$154,226	\$164,000	
**UMM Site Work (4200045)	Complete	2020	2020	Bond (100%)	\$60,000	\$50,195	\$60,000	
Total Bond for Campus					\$999,000	\$980,257	\$999,000	
USM								
Woodward Hall Renovations (6100301)	Complete	2019	2019	Bond (86%), Campus E&G Funds (14%)	\$1,500,000	\$1,172,840	\$1,172,840	Board approved \$1.8M in January, 2019. Remaining Bond Funding to be moved to a new project.
**Ricci Lecture Hall Renovations (6100308)	Complete	2019	2020	Bond (31%), Gifts (43%), Campus E&G Funds (26%)	\$150,000	\$172,010	\$564,197	Board approved \$500,000 in January, 2019. Board approved additional \$180K in May, 2019.
Career and Student Success Center (6100325)	Design in Progress	2021	2023	Bond (100%)	\$19,000,000	\$993,526	\$19,000,000	Board approved \$1M in January, 2019. Board approved predevelopment expenditures of up to \$5.7M combined with the residence hall project in January 2020. The total project cost remains under development and subject to change.

Bond Project Status Report
Active Bond Projects
November 2020 - Board of Trustees
With Grand Totals and % of Current Approved Estimates

Campus, Project Name (Project ID), Project Manager	Status	Original Estimated Completion	Current Est. Completion	Funding Source(s) & each source's share of expenditures to date	Estimated Bond Funding for Project	Bond Funding Expended	Total Estimated Project Cost	Prior Actions, Information & Notes
Bailey Hall Fire Protection and Electrical Upgrades (6100316, 6100323)	Project 6100316 Construction in Progress, Project 6100323 is Complete	2019	2021	Bond (54%), Campus E&G Funds (46%)	\$1,460,000	\$1,456,999	\$4,388,000	Board approved \$2.58M in January, 2019. Board approved additional \$1.808M in January, 2020.
Nursing Simulation Lab Science (6100327)	Substantially Complete	2021	2021	Bond (100%)	\$1,500,000	\$992,299	\$1,500,000	Board approved \$1.5M in January, 2020.
Robie Andrews Renovation (6100339)	Pre-Design in Progress	2021	2021	Bond (0%)	\$491,605	\$0	\$491,605	
Total Bond for Campus					\$24,101,605	\$4,787,674	\$27,116,642	

UMPI

**Wieden Renovation Bond (7100025)	Design in Progress	2020	2021	Bond (100%)	\$125,000	\$46,607	\$4,000,000	Approved budget of \$125,000, as it remains in study/design phase.
**Folsom 105 Nursing Renovation (7100026)	Substantially Complete	2020	2020	Bond (100%)	\$800,000	\$456,659	\$800,000	Board approved \$800K March, 2020.
Total Bond for Campus					\$925,000	\$503,266	\$4,800,000	
Totals:					\$38,203,125	\$9,305,678	\$51,099,019	

Explanatory Notes: * Project is new as of this report. ** Details of this project include updates since the last report. Completed projects will remain on this report unless otherwise specified.	Funding source(s) reflects primary source(s) for project.	Calendar Year unless otherwise noted.						Bond Funding expended reflects total expended as of September 30, 2020.
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Discovery of the giant Fish River post-Acadian rift system and its contribution to the recognition of the great Fish River geoheritage in Northern Maine

Chunzeng Wang, PhD
Professor in Earth and Environmental Sciences
University of Maine at Presque Isle



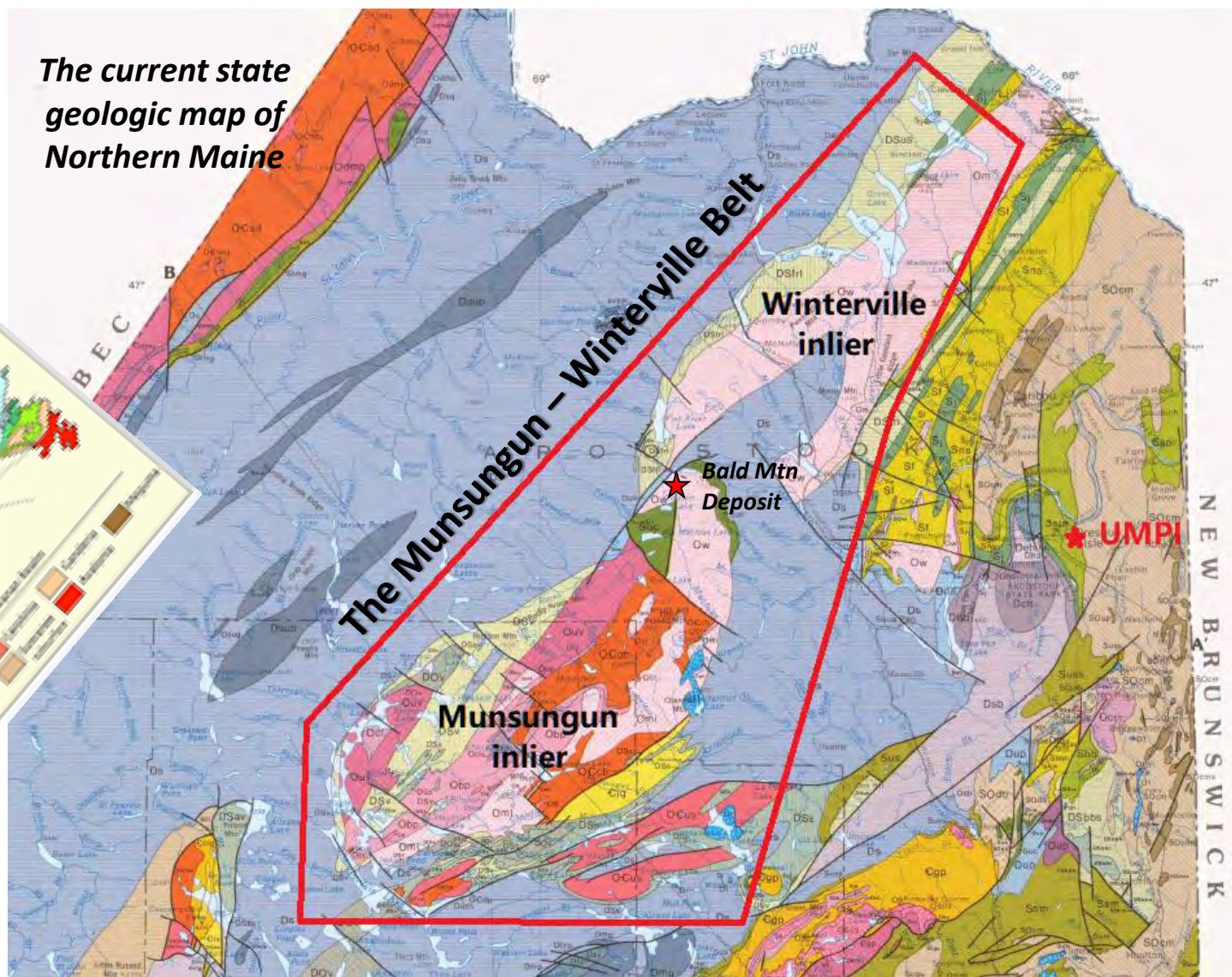
University of Maine at
PRESQUE ISLE
North of Ordinary

Study Area

The Munsungun – Winterville Belt is geologically the most important in the Appalachian Mountains of Northern Maine



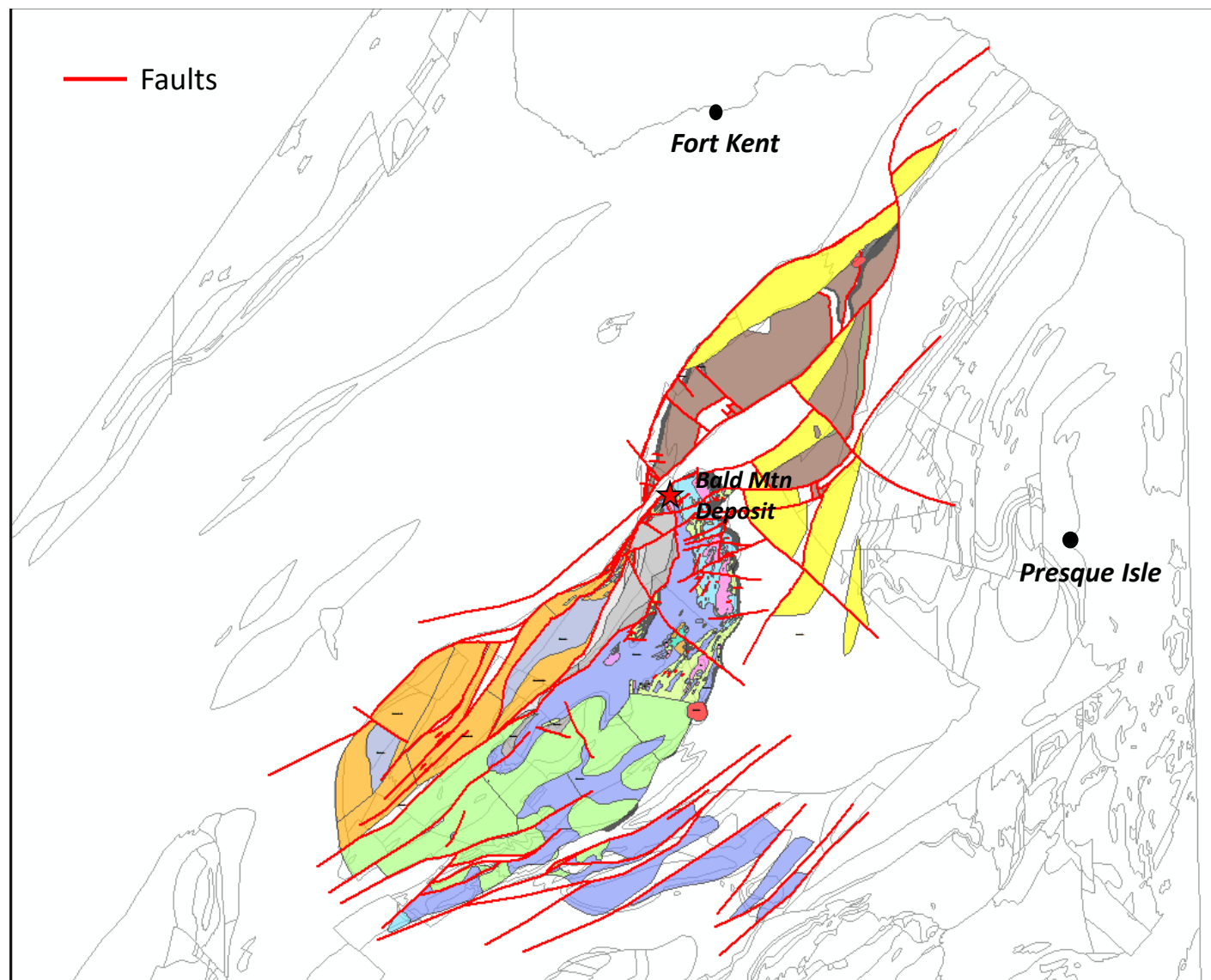
*The current state
geologic map of
Northern Maine*

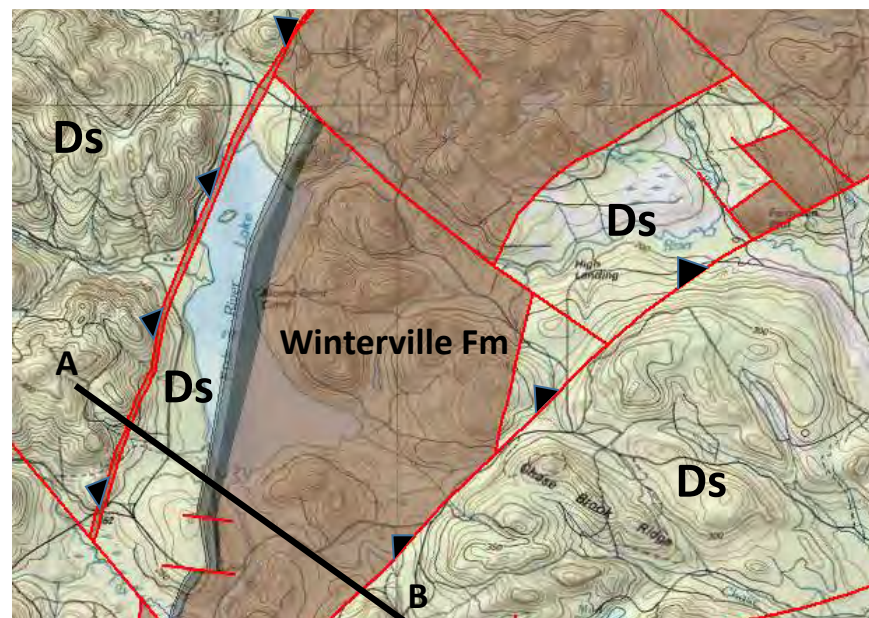
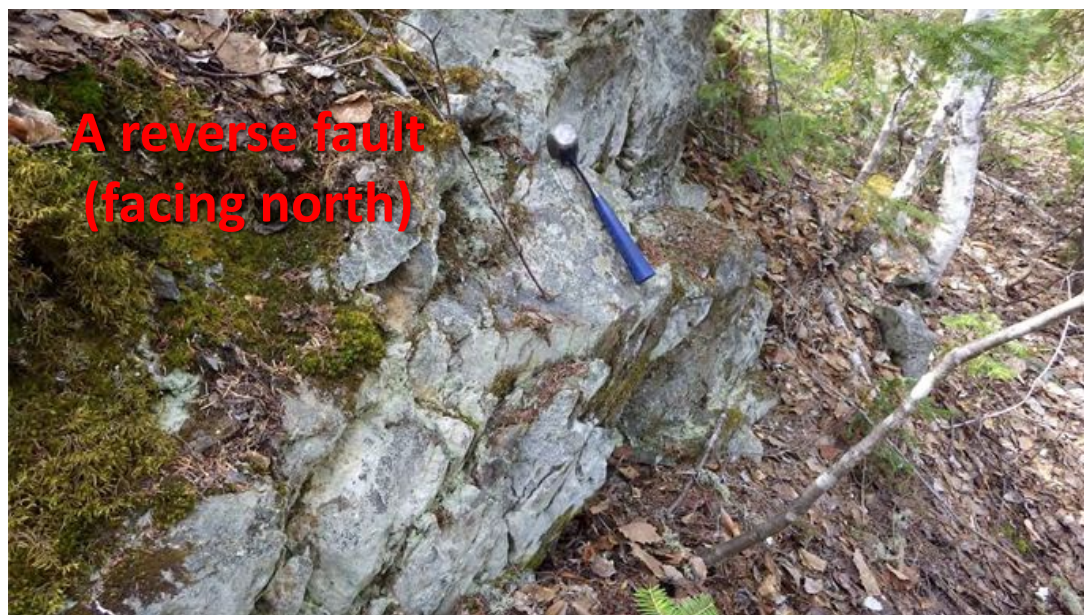
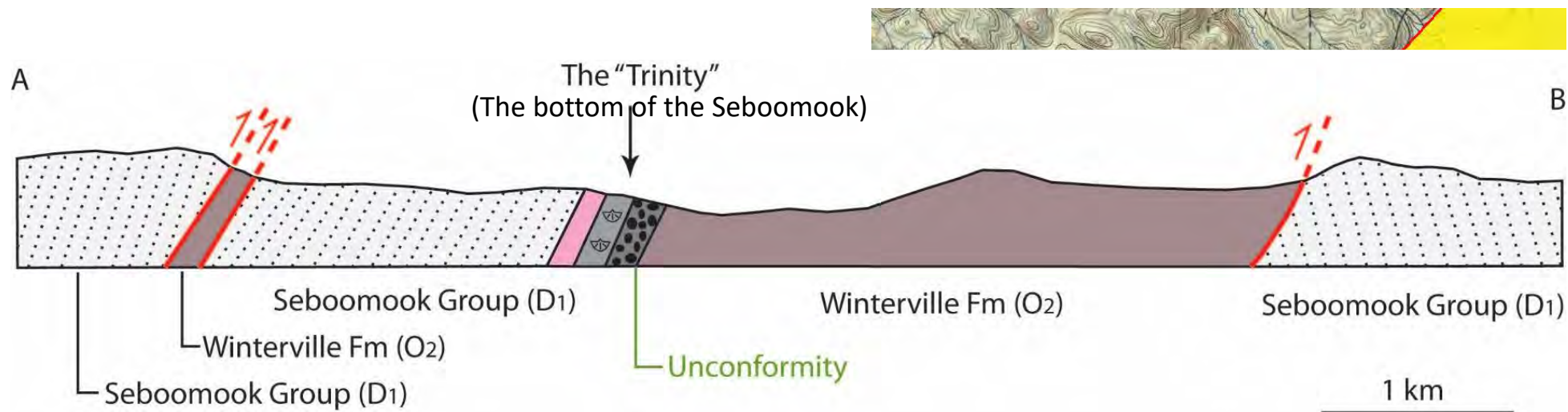


What is new?

Among some major and important discoveries and findings are:

- A number of large-scale, orogen-parallel, northwest-over-southeast reverse & thrust faults.
- The unconformity between the Lower Devonian Seboomook Group sedimentary rocks and any older rocks.
- The giant Fish River post-Acadian rift system.







The “Trinity”

**The basal conglomerate
discovered in 2017**

***It has been misidentified as
older, Silurian rocks by all the
previous workers .***



The “Trinity”

**The fossiliferous limestone
& calcareous sandstone overlying
the basal conglomerate**







Limestone Point:
Early Devonian (419 Ma)
Helderberg fauna

Ds – Seboomook (D1)

Red River Redbeds

Ow

Ow

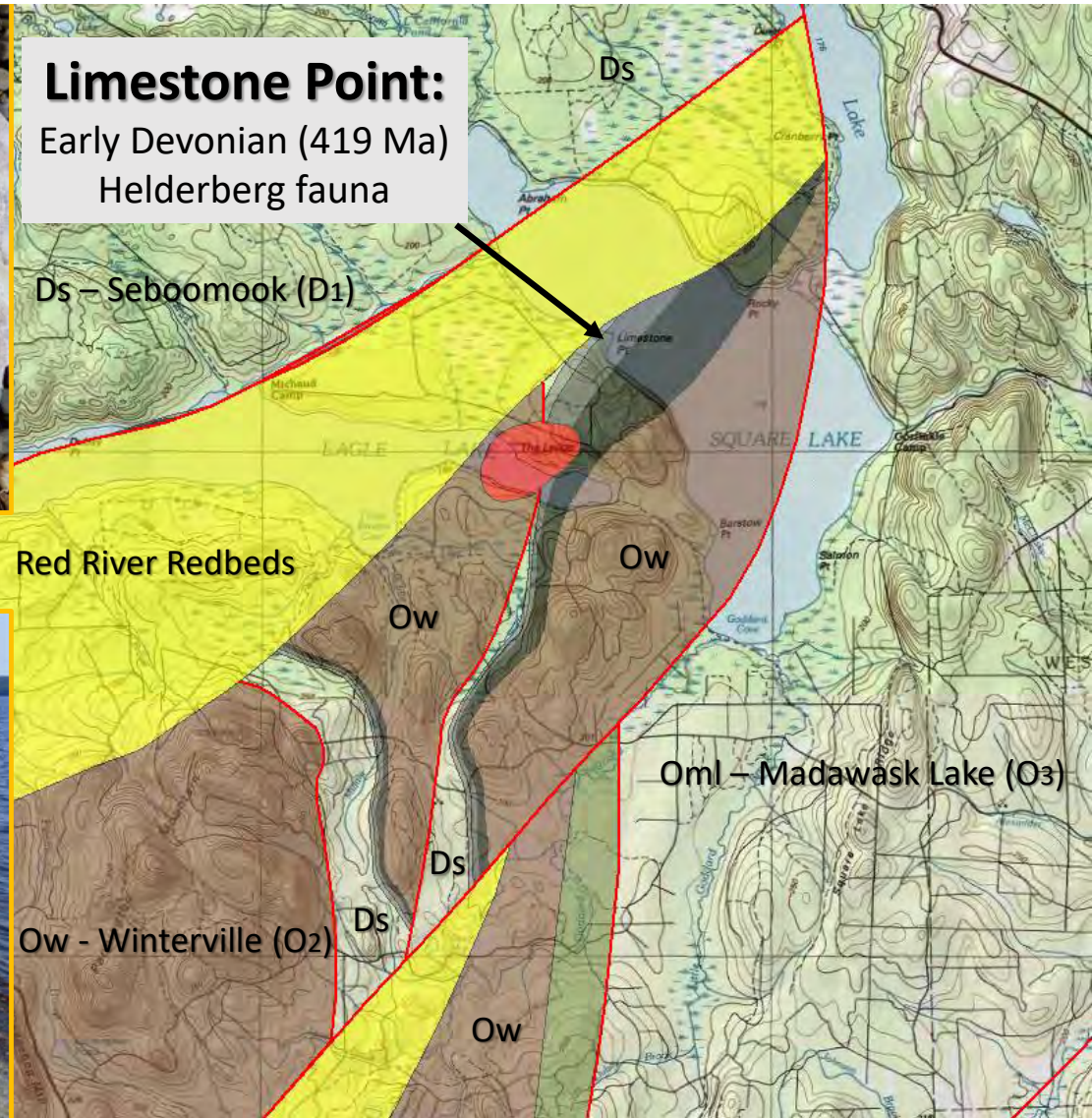
Oml – Madawask Lake (O3)

Ow - Winterville (O2)

Ds

Ds

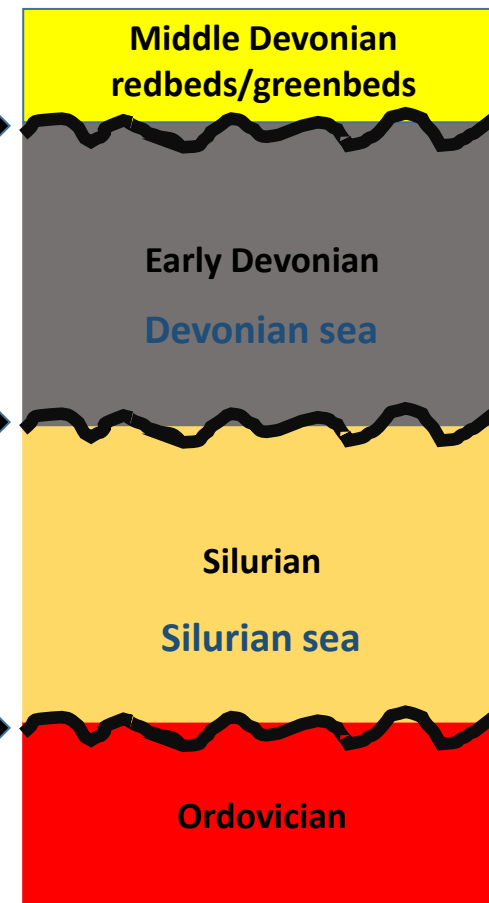
Ow



Established



Revised

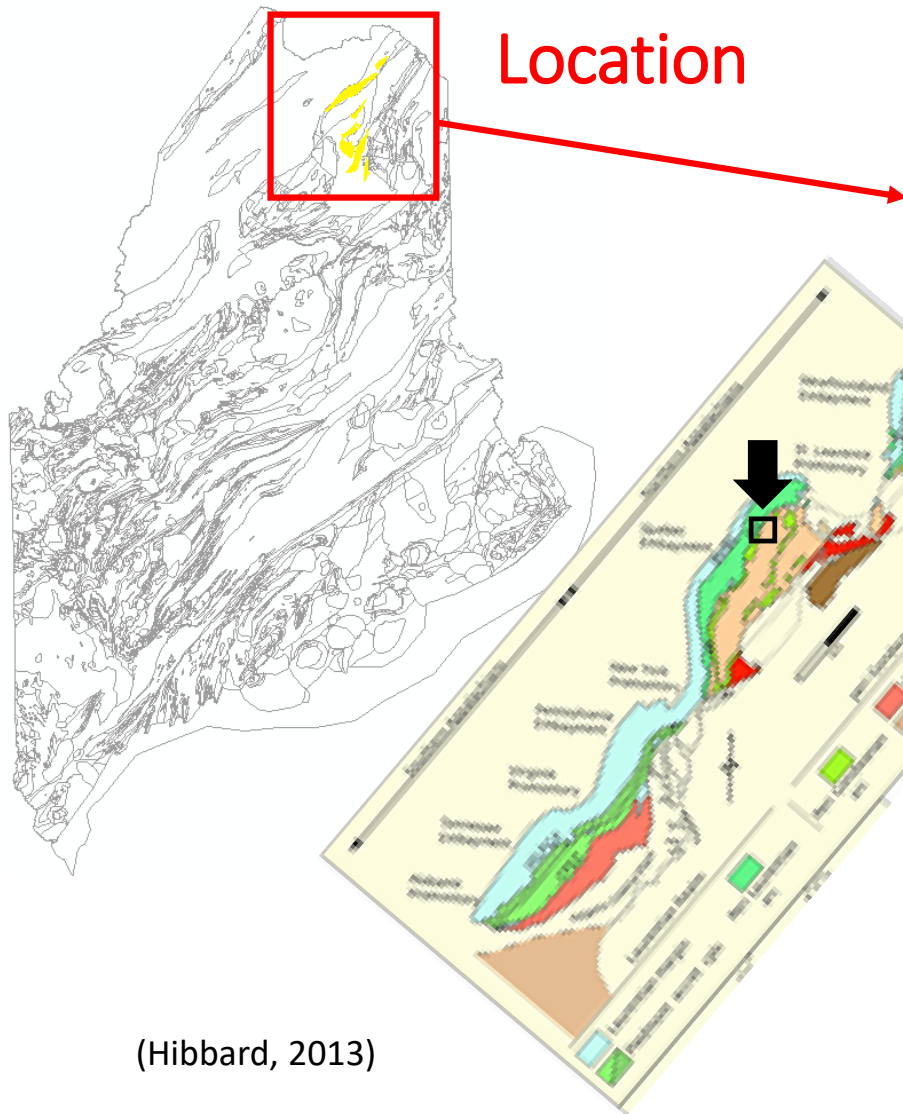


Unconformity indicating Acadian orogeny

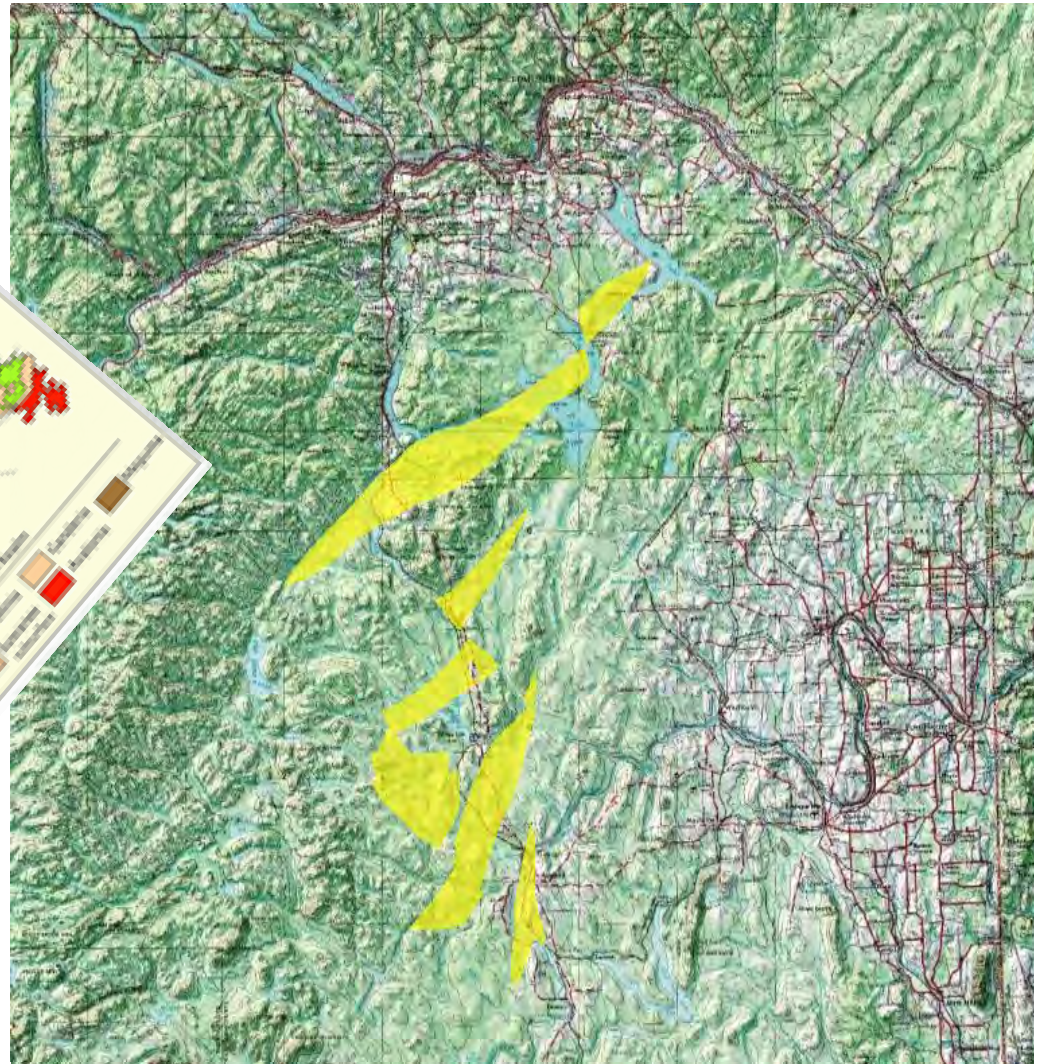
It indicates there existed another orogeny before the end of Silurian or the Salinic orogeny continued till at latest the end of Silurian

The newly discovered unconformity

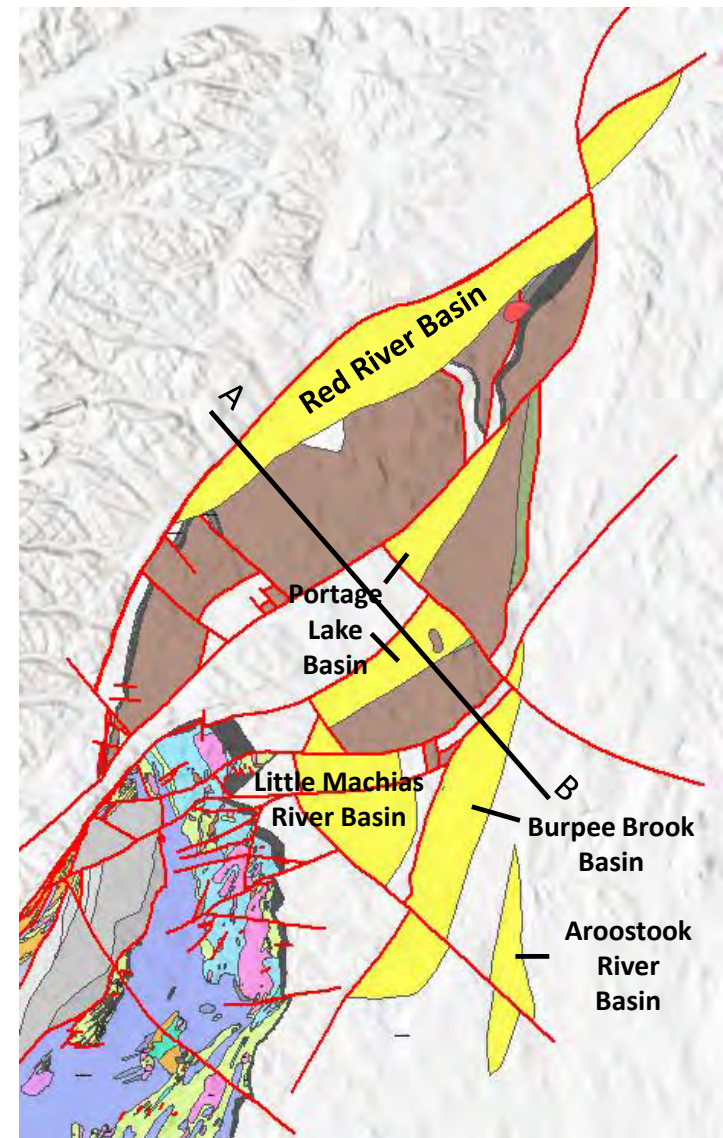
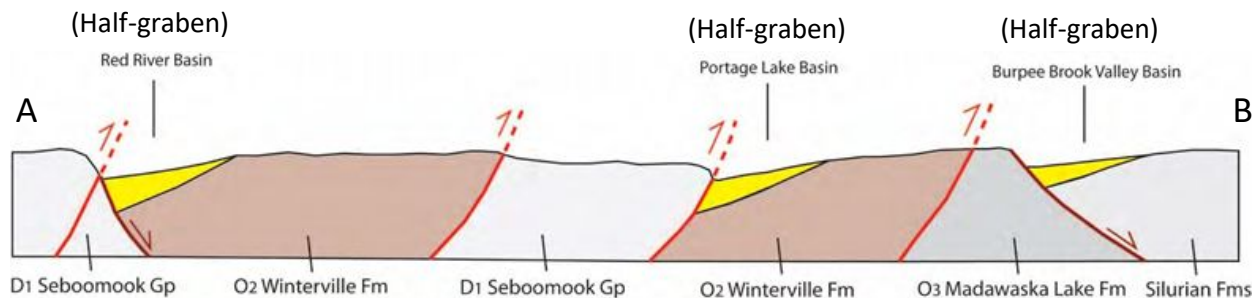
Unconformity indicating Salinic orogeny (ocean closure, arc collision, mountains)



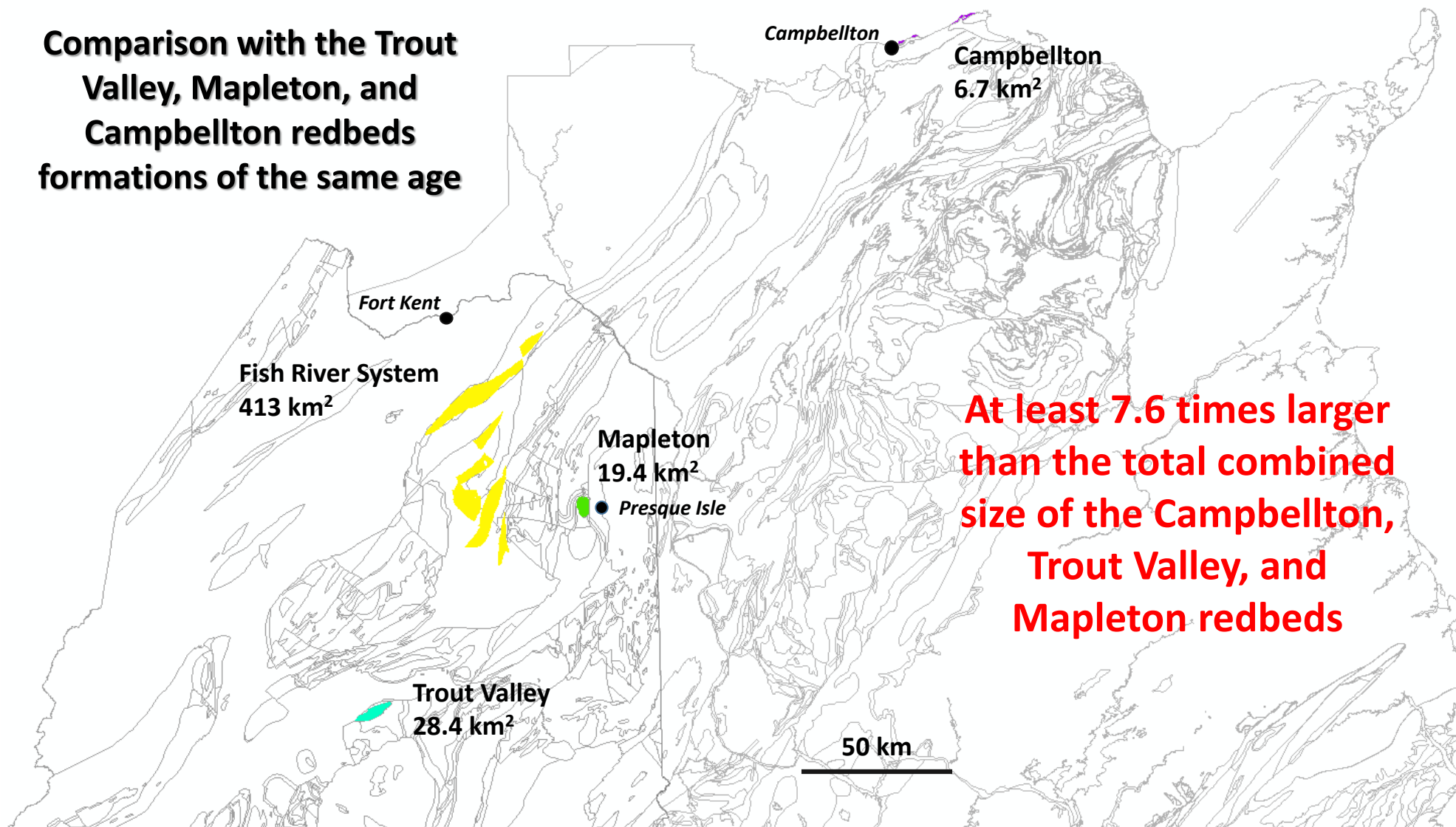
The Fish River chain of lakes in northern Maine



The Fish River post-Acadian rift system is made of multiple half-graben basins of redbeds & greenbeds of sandstone, mudstone, and shale, that are rich in plant fossils.



Comparison with the Trout Valley, Mapleton, and Campbellton redbeds formations of the same age





**The homoclinal redbeds and greenbeds
of sandstone, mudstone, and shale**





**The plant fossils
(circa. 390 Ma)**

Dominantly:

Psilophyton

Pertica

Maine state fossil - *Pertica*



Maine state fossil *Pertica*





**The plant fossils
(circa. 390 Ma)**

Psilophyton

Psilophyton forbesii

Pertica

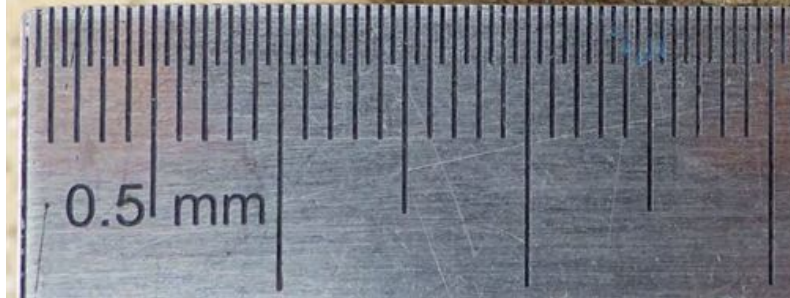


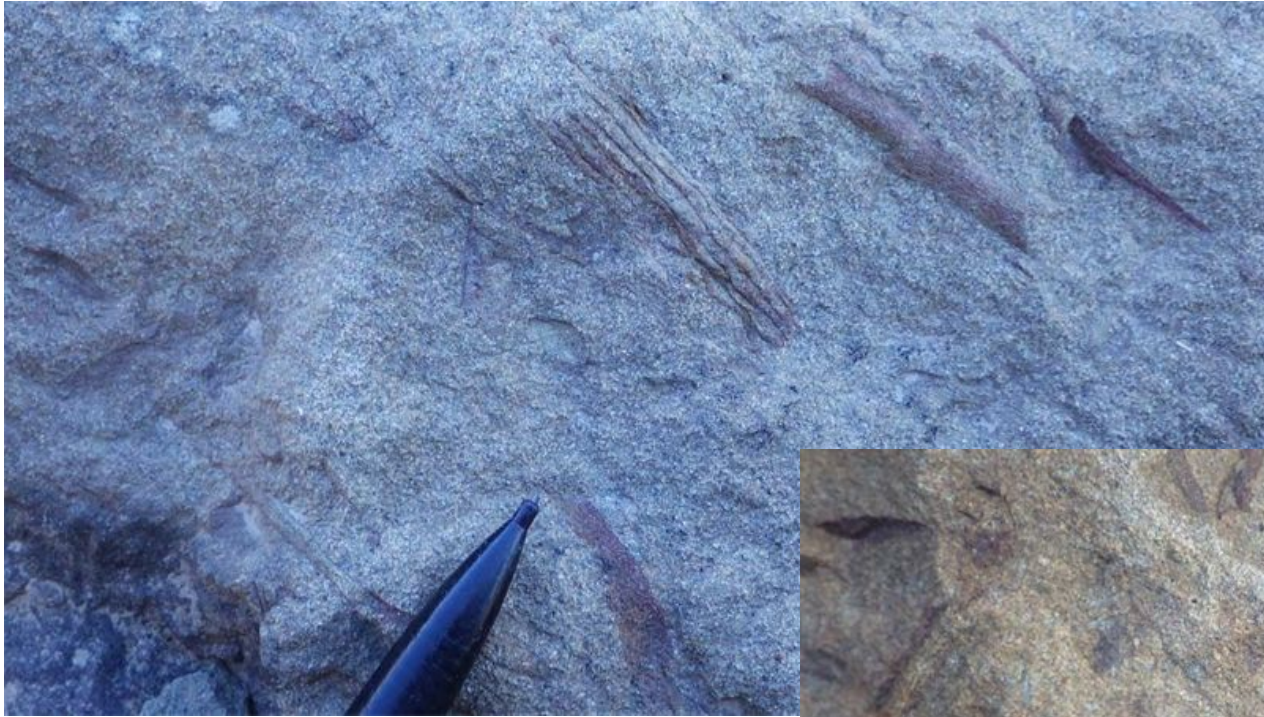


**The plant fossils
(circa. 390 Ma)**

Protolepidodendron

The earliest tree species





The plant fossils (circa. 390 Ma)

Taeniocrada



Establishing and promoting the Fish River Geoheritage

With discovery of the giant Fish River post-Acadian rift system and the splendid geological and geographic features, the Fish River chain of lakes region that is already well known as a gem for its great recreational, landscape, aesthetic, and cultural values, now becomes a unique geoheritage site with additional and significant values in earth science and education. Recognition and promotion of the Fish River geoheritage would also provide local and regional economic benefits for years to come.





Acknowledgments

Funding sources:

U.S. Geological Survey & Maine Geological Survey

Special thanks:

Robert Marvinney (Maine State Geologist), Robert Gastaldo (Colby College), Patricia Gensel (Uni. of N.C.), Ian Glasspool (Colby College), Gary Boone (Syracuse Uni.), Allan Ludman (Queens College), Doug Reusch (UMF), John Slack (USGS), Dave Putnam (UMPI), and Eric Bagley & several UMPI students for field assistance

Land access permissions:

North Maine Woods Inc, J. D. Irving Woodlands, Seven Islands Land Company, LandVest, Prentiss & Carlisle



ExplorEC

Early College at Maine's Public Universities

Board of Trustees Update 11/16/20

Amy Hubbard
Executive Director of Early College, University of Maine System
<https://academics.maine.edu/early-college/>

Haliru Omosun
Justin Young
Bob Zuercher
UMS Office of Institutional Research

Agenda & Overview

- Background & Funding
- Goals
- Student Outcomes
 - High school
 - Post matriculation
- Challenges & Next steps
- Collaboration with MCCC
- EC 2020 Report
- Questions

Early College Definitions

Programs within the Early College Umbrella:

- **Online/on campus-** courses taught by college faculty
- **Concurrent Enrollment(CE)** courses taught by college-approved high school teachers on the high school campus (formerly dual enrollment)
- **Bridge Academy-(CE)** provides college courses for students in CTE programs, combining rigor, skills, career exploration, and mentoring

Funding Sources

1-Tuition Reimbursement- Aspirations **Publicly** funded student

- 12 credits/year
- DOE reimbursement \$138.25/credit hour (~half tuition)
- MCCS reimbursement \$96/credit hour (full tuition)
- FY20

Campus	Total
USM	\$788,048.48
UMFK	\$581,840.75
UMF	\$101,497.50
UMPI	\$513,118.25
UMM	\$144,531.25
UMA	\$578,520.19
UM	\$354,676.49
Total UMS	\$3,062,232.91
Total MCCS	\$2,034,866.00
Total spending	\$5,097,098.91
Total allocated	\$4,000,000.00
Overspent	\$1,097,098.91

Funding Sources

2-Direct support

- \$3M biennial allocation
- Supports system & campus level initiatives
- EC teams- primary liaisons between high schools & Universities

Program Goals

BOT Strategic Action & Goal #2: Increasing Maine Educational Attainment

- Expand EC to reach 5,000 high school juniors and seniors by 2022, and support programmatic capacity by 2025

EC Team Goals:

- Equitable access to high quality programs
- Raise aspirations
- Reduce college debt
- Align with state's 10-year economic plan: Career exploration & Maine workforce needs

Equitable Access

Key changes to remove barriers:

- Open access policy
- ExplorEC portal- statewide access to all UMS institutions
- Removal of fees- fall, 2020 (only course specific fees apply)



Service to Students, Schools & State

- Student demographics 55% Rural, 43% Urban
(2% not reported)
- Average Credit Hours/student: 6
- Supplementing and supplanting HS curriculum
- COVID impact and response and impact
 - Spring retention rate 97%
 - Summer 2020 enrollment up by 504 students
 - Fall schedule assistance & delay start courses

Career Exploration Pathways

THE UNIVERSITY OF MAINE
Early College

Health and Wellness Online Pathway

College of Education and Human Development Core Course Requirements (55 credits total)

Program Requirements:

- PSY 101, Introduction to Food and Nutrition
- SPN 201, Lifetime Fitness for Health

General Education Requirements:

- COM 100, Foundations of Leadership
- PSY 100, General Psychology
- STY 201, Principles of Statistical Inference

UMA
UNIVERSITY OF MAINE
AT AUGUSTA

College Ready & College Proven

UMA's statewide presence serves Early College students all across Maine. Students can take courses at the Augusta and Bangor campuses, in their community at one of over 50 sites & centers, or take advantage of a wide variety of courses offered fully online.

Pathways to Maine Careers

Early College students can explore careers and get ahead through UMA's Early College Pathways and Certificates.



Aviation Pathway -
Unmanned Aircraft
Systems (UAS)



Dental Assisting
Pathway



French Certificate



CIS-Cyber Certificate

Nursing and Healthcare Careers

NLT 100: Intro to Healthcare Careers	1 cr
NLT 100: Medical Terminology	1 cr
PSY 100: General Psychology	3 cr
ENG 100: English Composition I	3 cr
MAT 100: Statistics	3 cr
Total	11 cr*

*In addition, 1 cr can be earned via Maine CDE certification

Forestry Careers

FOR 100: Intro to Forestry	3 cr
FOR 200: Forest Operations	3 cr
ENG 100: English Composition I	3 cr
MAT 100: College Algebra	3 cr
Total	12 cr*

*FOR 100 & 200 are not available online and are only available for students enrolled in forestry-related CDE programs in Maine and for those who have an existing agreement with UMFA

Behavioral Science and Human Services Careers

PSY 100: General Psychology	3 cr
SOC 100: Intro to Sociology	3 cr
SOC 100: Intro to Human Services	3 cr
PSY 200: Human Development	3 cr
Total	12 cr

*PSY 100 is a prerequisite for PSY 200

Business Careers

BUS 100: Accounting I	3 cr
BUS 201: Principles of Business Mgmt	3 cr
BUS 203/BUS 6: Professional Speaking	3 cr
COM 200 or Speech	3 cr
BUS 200: Business Ethics	3 cr
Total	12 cr

Criminal Justice and Law Enforcement Careers

CRJ 100/Intro to Criminal Justice	3 cr
PSA 100 or Intro to Pub. Safety Adm.	3 cr
CRJ 100: Criminal Law	3 cr
ENG 100: English Composition I	3 cr
MAT 100: Statistics	3 cr
Total	12 cr

Environmental and Biological Careers

BD 100: Intro to Science Careers	1 cr
ENV 200: Principles of Env Science	4 cr*
BD 100: Intro to Biotechnology	4 cr*
BD 100 or Human Biology	4 cr*
CHY 100: Chemistry I	4 cr
Total	13 cr

*Includes lecture and virtual lab

THE UNIVERSITY OF MAINE AT MACHIAS
Early College

What Early College Certificates are offered?

- Aquaculture*
- Business
- Career Exploration
- College Studies
- Conservation Law
- Creative Arts
- Education
- Geographic Information Systems
- Health Professions*
- Psychology
- Recreation*
- Special Education
- STEM*

* Only available on campus. All others can be completed online



University of Maine at Fort Kent

RURAL WORKFORCE

Early College Certificates

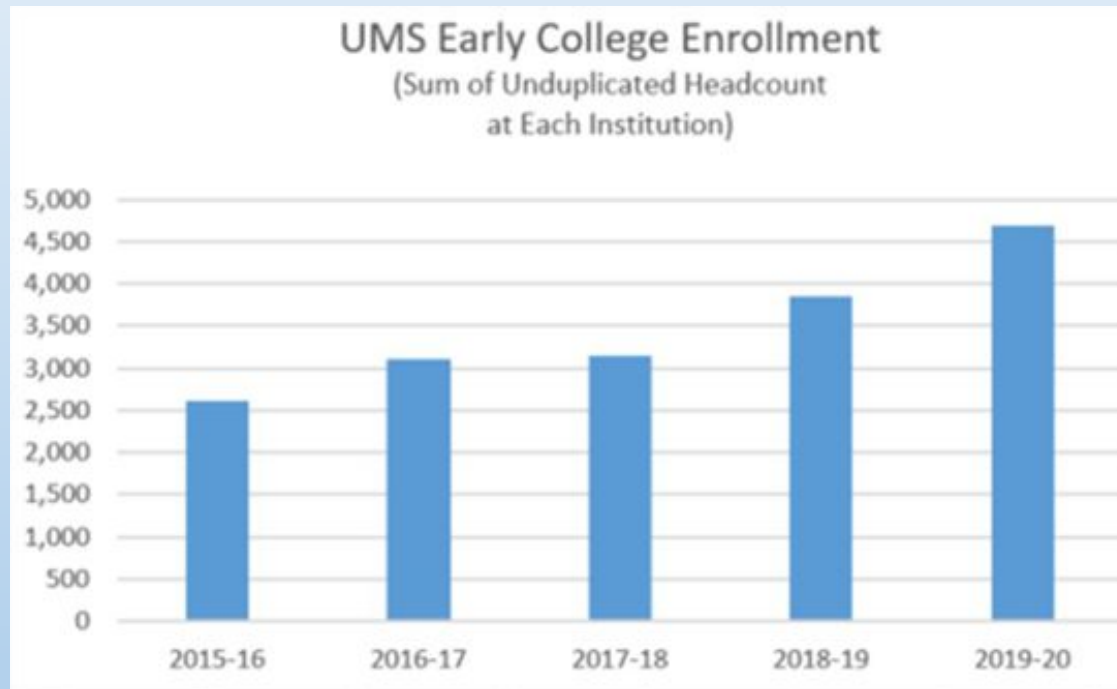
Service to High Schools: Testimonial

Through our Early College partnership with USM, we're able to raise the bar for learning here at Gorham High School. Not only is this increasing aspirations for our students to go to college, but it's also increasing their aspirations to be more engaged in high school. And for a lot of our families who five years ago would have been looking at sending their students out of state, they are now looking at Maine colleges and universities because they are seeing the value here. It's showing how we can keep our young people here in Maine, so they can get good jobs and raise their families and keep Maine strong.

Principal Brian Jandreau
Gorham High School

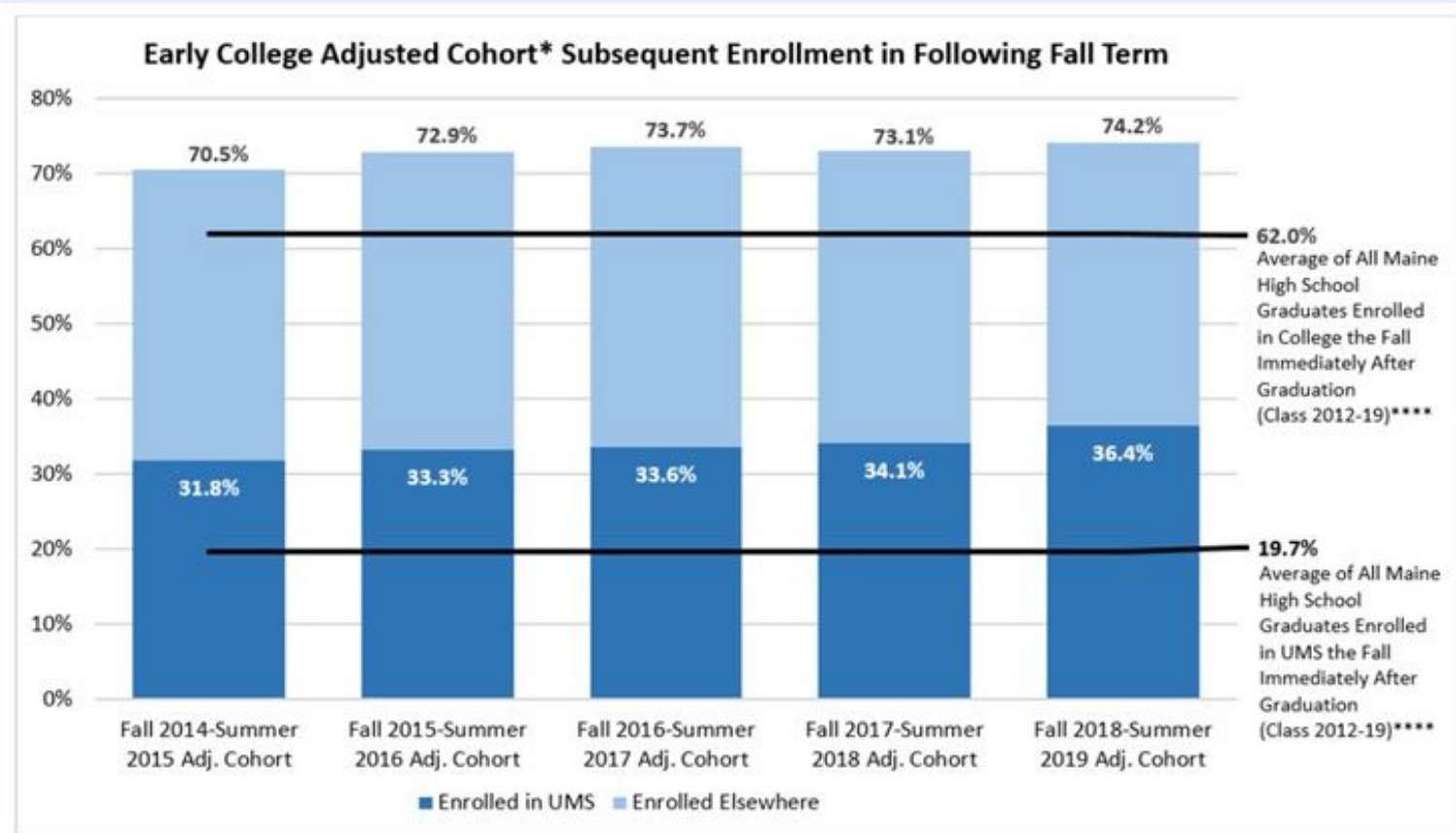
HS Outcomes: Success & Growth

Success rate in EC courses is consistent : ~93% (C- or Higher)
Growth/open access policy has had no impact on success rate



	2016	2017	2018	2019	2020	5-Year Change
Sum of Each Institution's Unduplicated Headcount	2,612	3,101	3,148	3,844	4,687	79%
Total Unique Number of EC Students Served	2,383	2,793	2,909	3,513	4,183	76%
Students Served by Multiple Institutions	229	308	239	331	504	120%

College Matriculation



* Exclusions include students still enrolled in UMS Early College as of following fall term (as of October 15) and students who were under the age of 18 as of October 15 in the following fall term.

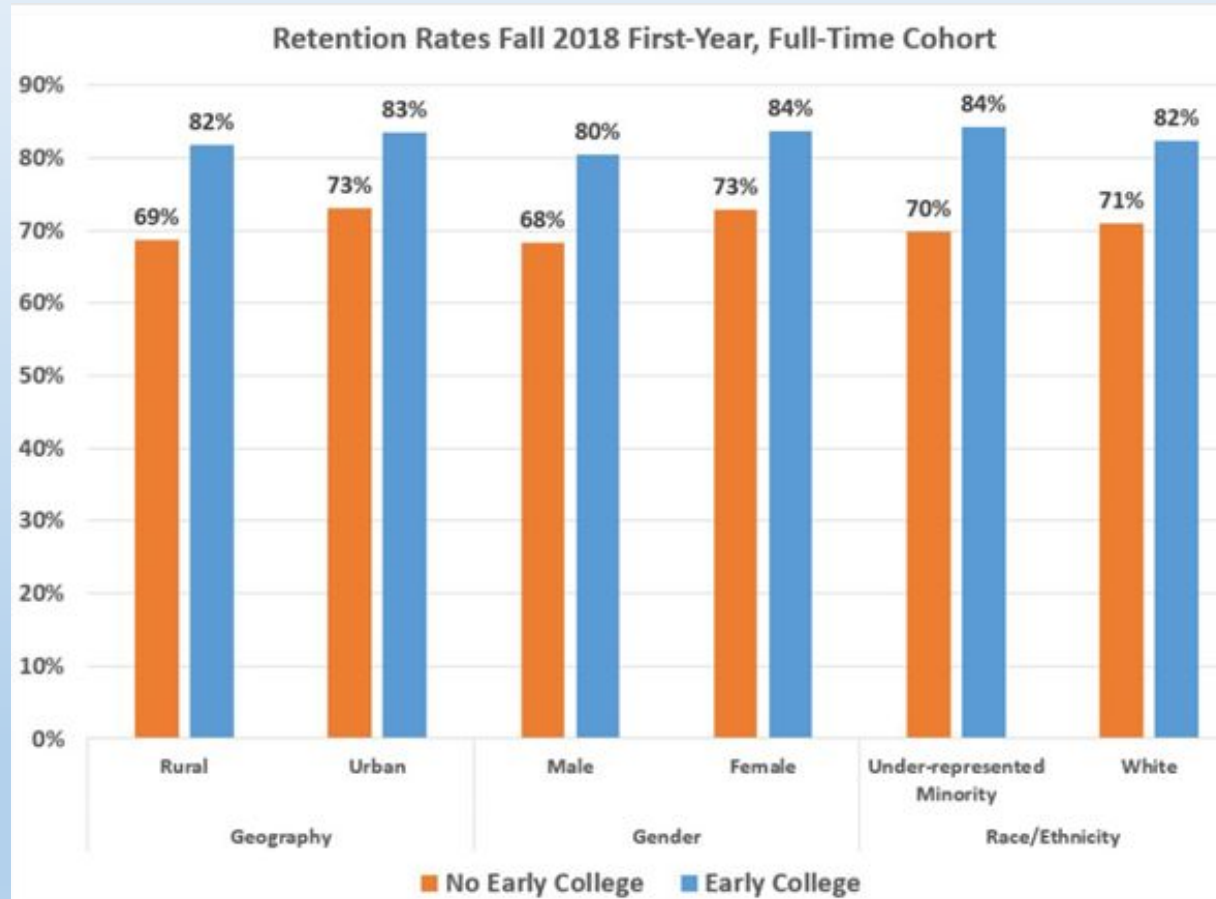
** Adjusted cohort is the initial count of Early College participants less exclusions.

*** Includes students with no enrollment record found either in UMS Census files or National Student Clearinghouse files.

**** Source: Maine Department of Education, NSC Student Tracker Report – 2019

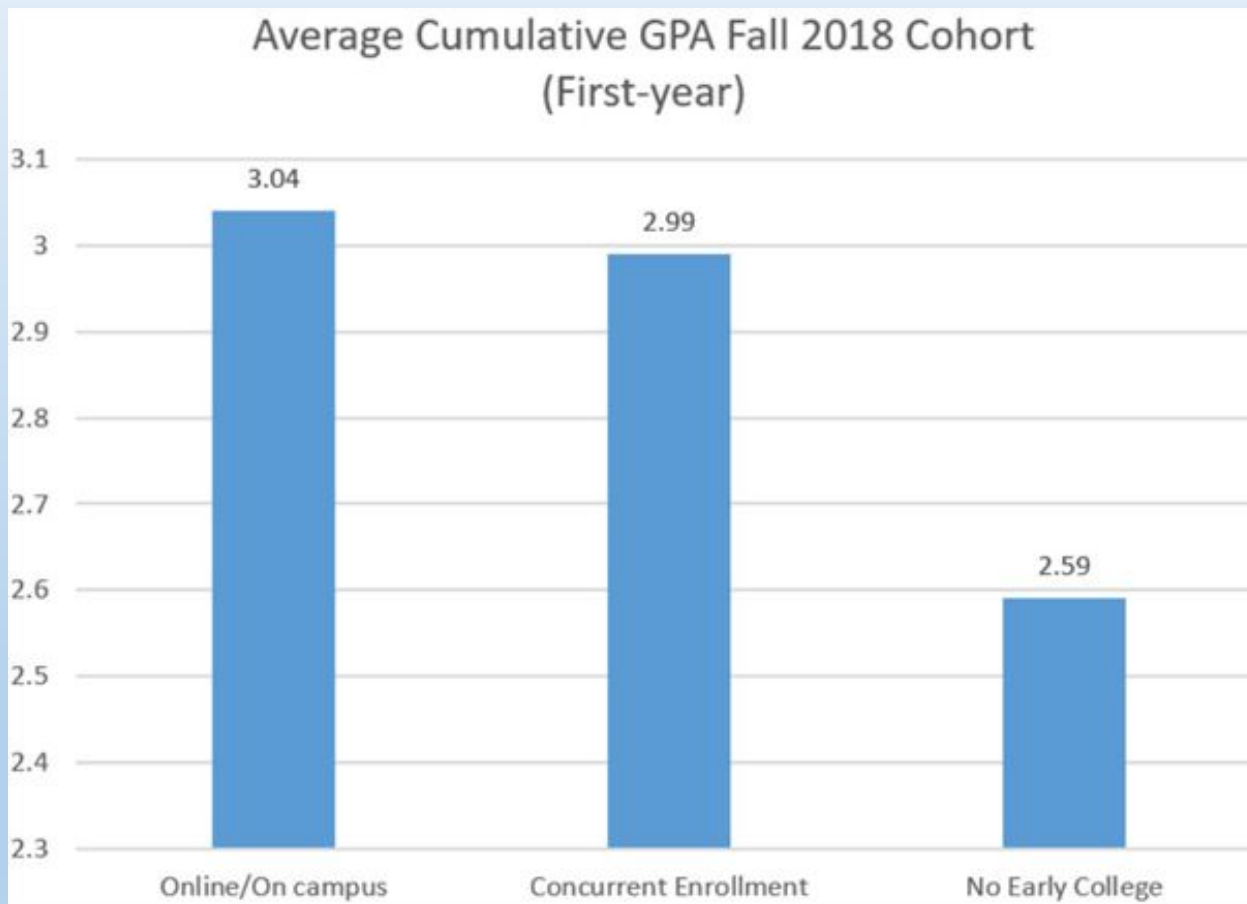
College Retention

Post matriculation to any UMS Institution



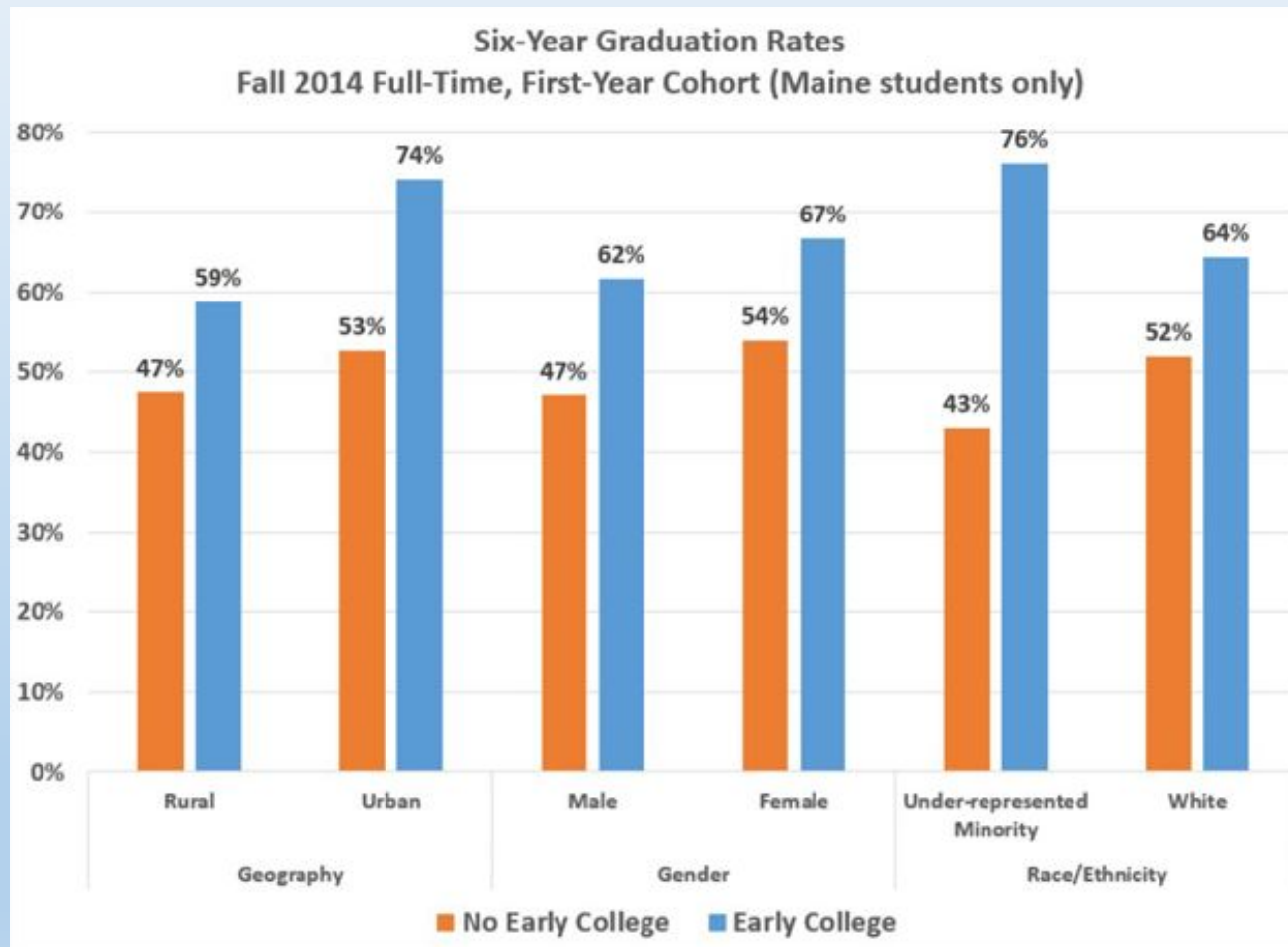
Academic Performance in College

UMS EC students post matriculation



College Graduation Rate

UMS EC students post matriculation



Service to Families: Christina Greenlaw, Parent

As a parent I spent a great deal of time worrying about whether we could afford to put our kids through college. I teach and my husband works at the mustard mill. We made too much for our children to qualify for financial aid but not nearly enough to put much money into savings to pay for their college. Early college not only helped both of my kids earn credits while in high school but it also helped them get accepted into their chosen fields and to earn outside scholarships that also helped fund their education.

Early College levels the playing field for all Maine's students. The benefits of living in Eastport have been huge including having my children grow up with their family close by. There has been part of me, however, that has always wondered if we should have moved away to give our kids more educational opportunities. Living in such a rural area limits access to certain classes that may be required to put kids in the best position to get into selective college programs. This is perhaps the biggest benefit of the early college program, it gives our kids the same opportunities to get into tough programs as kids from bigger schools.

Because my daughter graduated with 42 credits coming out of high school [UMS & EMCC] she will earn her college degree in radiography and start working in Downeast Maine in less than two years which is a huge win for Maine.

Challenges & Next Steps

- **Aspirations funding limitations**
 - no summer session, uncertain spring, no capacity for growth
- Strategic planning
- NACEP accreditation
- Continued collaboration with MCCS
 - National conference presentation-Credits with Purpose
 - Shared online application, database & tracking
 - one portal-14 institutions
 - Shared course advising (students, parents, HS admin, counselors)

Fall 2020	10/08/2020 09:49 AM	10/08/2020 09:50:05 AM	Registered on 10/09/2020 11:31:36 AM	MGT 101 (3 credits) 51788 / 0991 Introduction to Business University of Maine (UM) Pre-req: Prerequisites: 1st year or Sophomore students or permission Web 10/26/2020 - 12/18/2020 11:00AM - 11:50AM
Fall 2020	09/30/2020 10:34 PM	10/01/2020 08:03:46 AM	Registered on 10/01/2020 11:42:52 AM	ENG 112 (3 credits) 919566 / 0004 Literature and Writing York County Community College (YCCC) Pre-req: ENG101 Onsite



Reasons for Early College Credits with a Purpose

Students have access to many early college opportunities through Maine's public universities and community colleges. It is important to make sure students choose their courses with intention. There are many benefits of early college, however, credits without a purpose can have unintended impacts on college plans.

Early College Pathways to Explore Maine Careers

	I am interested in how things work and solving problems.	I want to help keep people safe and protected.	I would like to run or own a business. I like to organize and analyze information.	I am interested in the health of people or animals.	I would like to work with kids.	I like to use technology to design, create, and solve problems.
Early College Courses	<ul style="list-style-type: none"> Precalculus/Calculus • Statistics Physics • Technical Math Intro to CAD Graphics • Welding I Suspension and Alignment Intro to Hand & Power Tool Safety 	<ul style="list-style-type: none"> Intro to Criminal Justice Criminology Police Operations Forensics 	<ul style="list-style-type: none"> Intro to Business Marketing & Entrepreneurship Intro to Personal & Business Finance Intro to Mass Communication Accounting 	<ul style="list-style-type: none"> Medical Terminology Anatomy & Physiology Intro to Biology Emergency Medical Technology 	<ul style="list-style-type: none"> Intro to Early Childhood Education Intro/Foundations of Education Child Development Intro to Psychology 	<ul style="list-style-type: none"> Intro to Computer Science Web Design Network Fundamentals Intro to Networking
Possible Majors	MCCL: <ul style="list-style-type: none"> Architectural Drafting & Design HMIC Technology Automotive Technology UMCS: <ul style="list-style-type: none"> Surveying Technology Environmental Science Biology 	MCCL: <ul style="list-style-type: none"> Criminal Justice Emergency Medical Services Paramedicine Fire Science UMCS: <ul style="list-style-type: none"> Criminal Justice Political Science Public Policy Administration Judicial Studies 	MCCL: <ul style="list-style-type: none"> Accounting Business Administration Hospitality & Tourism UMCS: <ul style="list-style-type: none"> Accounting Finance Business Administration Marketing 	MCCL: <ul style="list-style-type: none"> Surgical Tech Nursing Animal Care & Management Medical Coding UMCS: <ul style="list-style-type: none"> Athletic Training Nursing Rehabilitation Science Biology Pre-Med 	MCCL: <ul style="list-style-type: none"> Education Career & Technical Education Early Childhood Education UMCS: <ul style="list-style-type: none"> Education (Music, Art, Elementary, Science, History, Math, Language Arts) Special Education 	MCCL: <ul style="list-style-type: none"> Computer Science IT Network Security Graphic Design UMCS: <ul style="list-style-type: none"> Computer Science IT Information Systems Security
Possible Careers	2-Year Degree: <ul style="list-style-type: none"> Electrician Welder Plumber Automotive Technician 4-Year Degree: <ul style="list-style-type: none"> Civil Engineer Biomedical Engineer Marine Biologist Chemist 	2-Year Degree: <ul style="list-style-type: none"> Game Warden Police Officer Firefighter EMT Detective 4-Year Degree: <ul style="list-style-type: none"> Border Patrol Agent Government Worker State Trooper Secret Service Agent 	2-Year Degree: <ul style="list-style-type: none"> Bookkeeper Sales Manager Hotel Manager Small Business Owner 4-Year Degree: <ul style="list-style-type: none"> Financial Analyst Advertising Account Executive Project Manager Accountant 	2-Year Degree: <ul style="list-style-type: none"> Medical Assistant IM EMT Dietetic Tech X-Ray Technician 4-Year Degree: <ul style="list-style-type: none"> Athletic Trainer Rehabilitation Dental Assistant Hygienist RV/EM Nutritionist 	2-Year Degree: <ul style="list-style-type: none"> Early Childhood Educator Day Care Worker Educational Technician 4-Year Degree: <ul style="list-style-type: none"> Teacher (Elementary, Middle, High School) History, Math, Language Arts, Special Education 	2-Year Degree: <ul style="list-style-type: none"> Network & System Administrator Database Administrator IT Technician 4-Year Degree: <ul style="list-style-type: none"> Programmer Systems Analyst IT Security Web Designer GIS Mapping



These are only a few examples of the many career exploration pathways offered by Maine's public community colleges and universities.

Visit your school counselor or the websites below to learn more about Early College opportunities statewide:



Early College at Maine's Community Colleges:
oncourse.me.edu

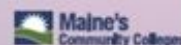


Early College at Maine's Public Universities:
academics.maine.edu/early-college

What if I'm not sure where to start?

General education courses are a great way to explore Early College classes. These courses provide the background and skills needed for college, regardless of the major you choose. Many of the general education courses listed below will satisfy degree requirements when you attend college.

• College Composition/College Writing • History
• Psychology • Sociology • Public Speaking • Biology
• Chemistry • Quantitative Reasoning • Statistics
• College Algebra • Precalculus • Calculus



TRANSFERABILITY

When receiving college can confirm transferability most credits will transfer as electives. college programs may limit the number of credits students can use. Some programs have specific course requirements and courses outside those requirements may not transfer.

FINANCIAL AID

Financial aid rules. Many Maine students attend college on loans. While most early college activity has no real impact on financial aid eligibility, families should be aware of these areas:

Grades: Failing or withdrawing from too many courses may affect financial aid eligibility if they continue at the college where they earned those grades.
Courses: Taking too many courses outside a college program will limit financial aid eligibility.

Too many courses that fill general education requirements may limit the student's ability to get to college, which may limit financial aid eligibility.

COLLEGE SUCCESS

Research has shown that students who have just 1-2 early college courses benefit from college success rates as much as those who take 5-6 courses. Taking unnecessary courses on a college transcript generated in high school can hurt future academic standing or program acceptance. Doing well in select courses is the best way students can prepare for a college major.

Maine's Community College System and the University of Maine System

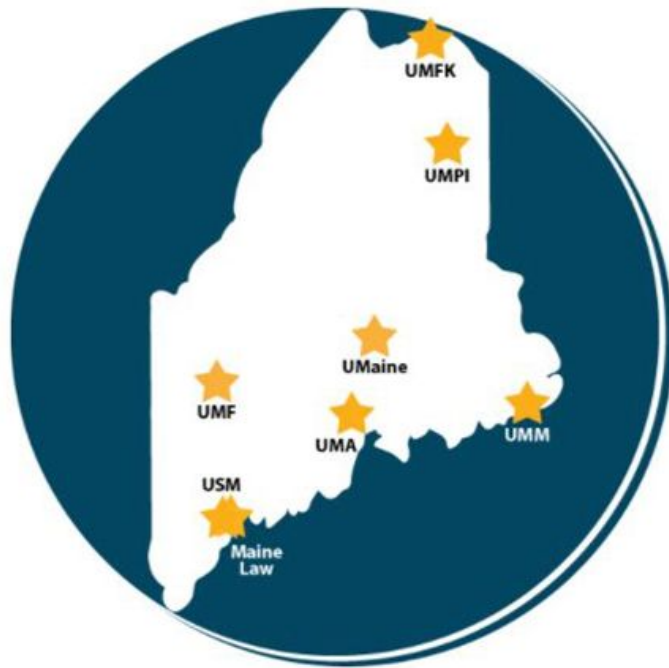
COURSE FOR COLLEGE
PROVIDED BY MAINE'S COMMUNITY COLLEGE SYSTEM

ExplorEC
Early College at Maine's Public Universities

Questions?

Note: EC 2020 complete report coming soon





Enrollment Update

BOT Update: November 2020





Enrollment

Highlights:

- UM and USM Graduate Enrollment +8.5% over last year
- UMPI Undergraduate Enrollment +13% over last year
- 235 students deferred Enrollment until next year

Despite a challenging pandemic enrollment year, The University of Maine System total enrollment fell only 0.6%

- When accounting for deferral rates, Undergraduate, First-Gen, In-State student enrollment is down only 3%

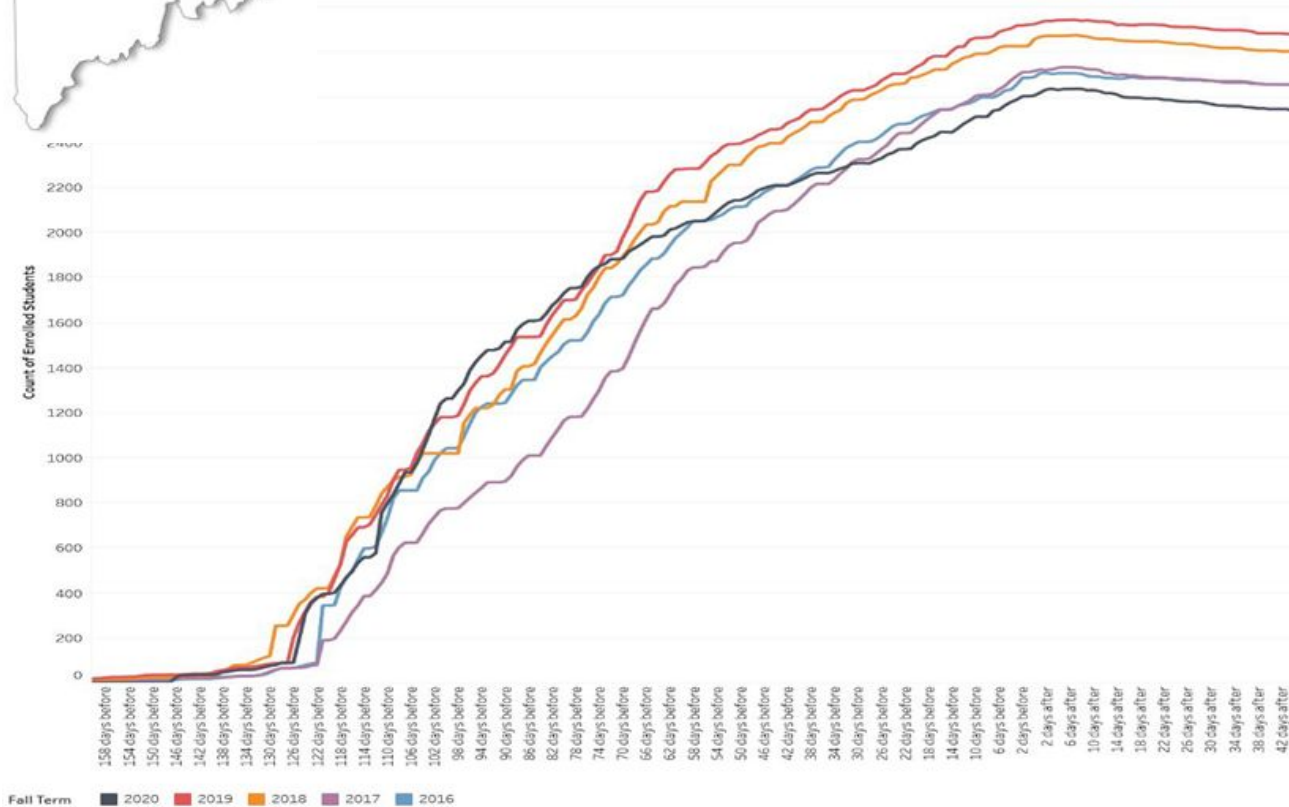
When compared nationally, UMS

- Undergraduate enrollment down 4% nationally at public, 4-year institutions
- Community college enrollment has dropped 9.4 percent

Inside Higher Ed, October, 2020



2020 In-State, First-Year Undergraduate Enrollment

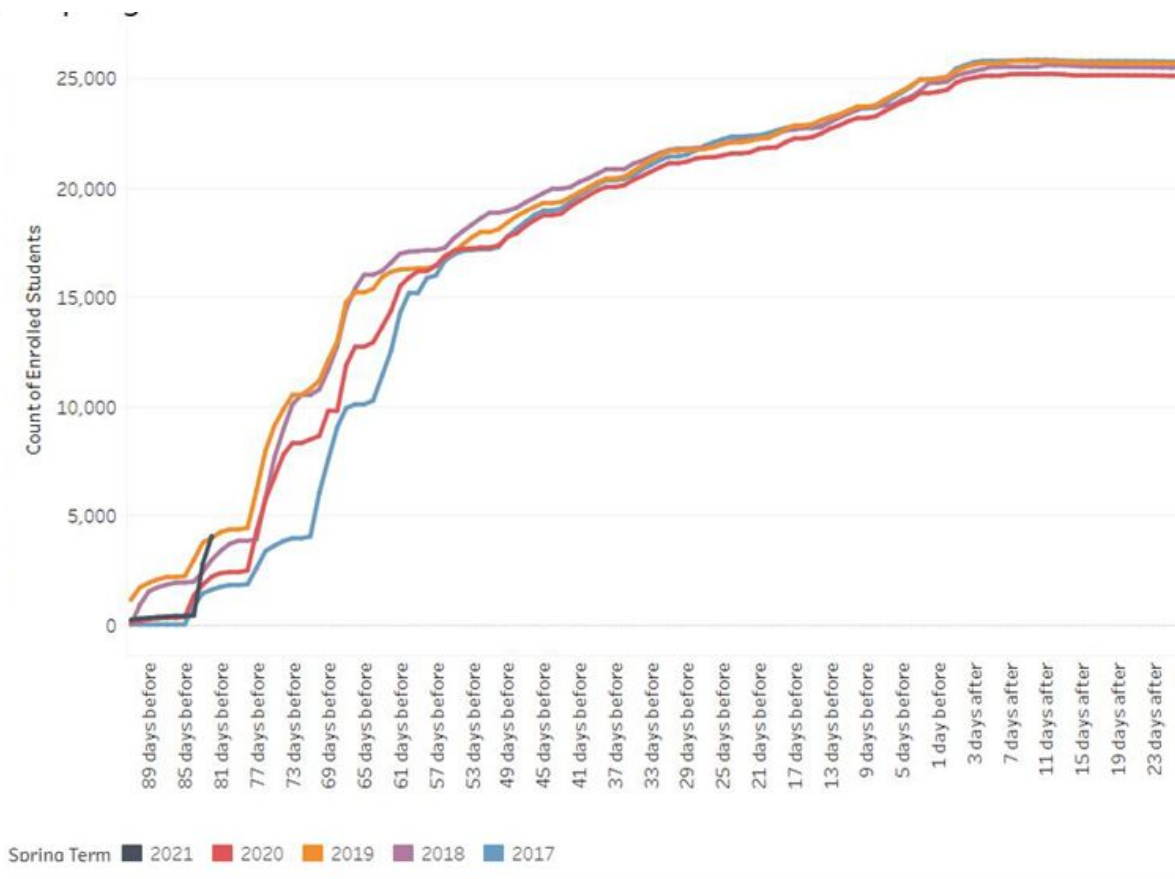


First-time
Undergraduate
In-State
Full-Time

Headcount
relative to the start of the
Fall Term

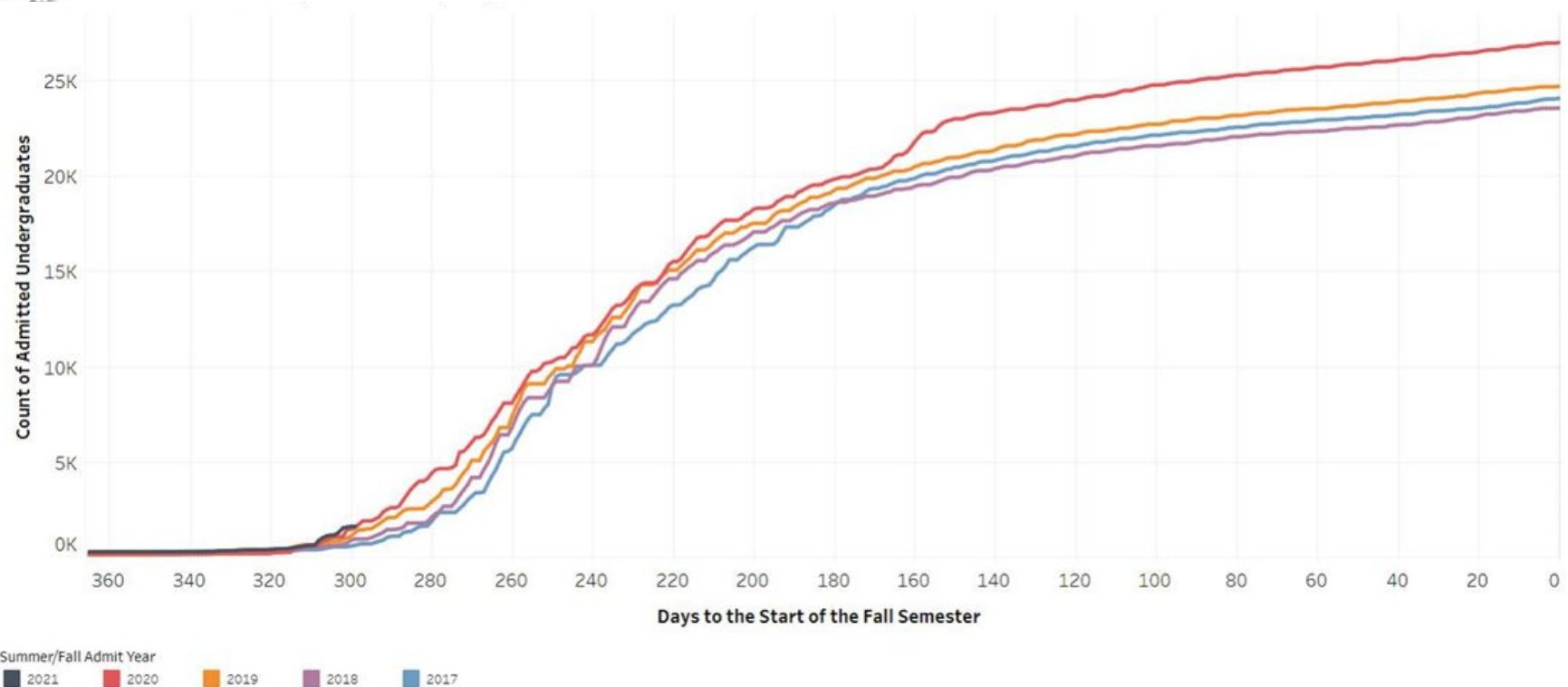


2021 Spring Enrollment

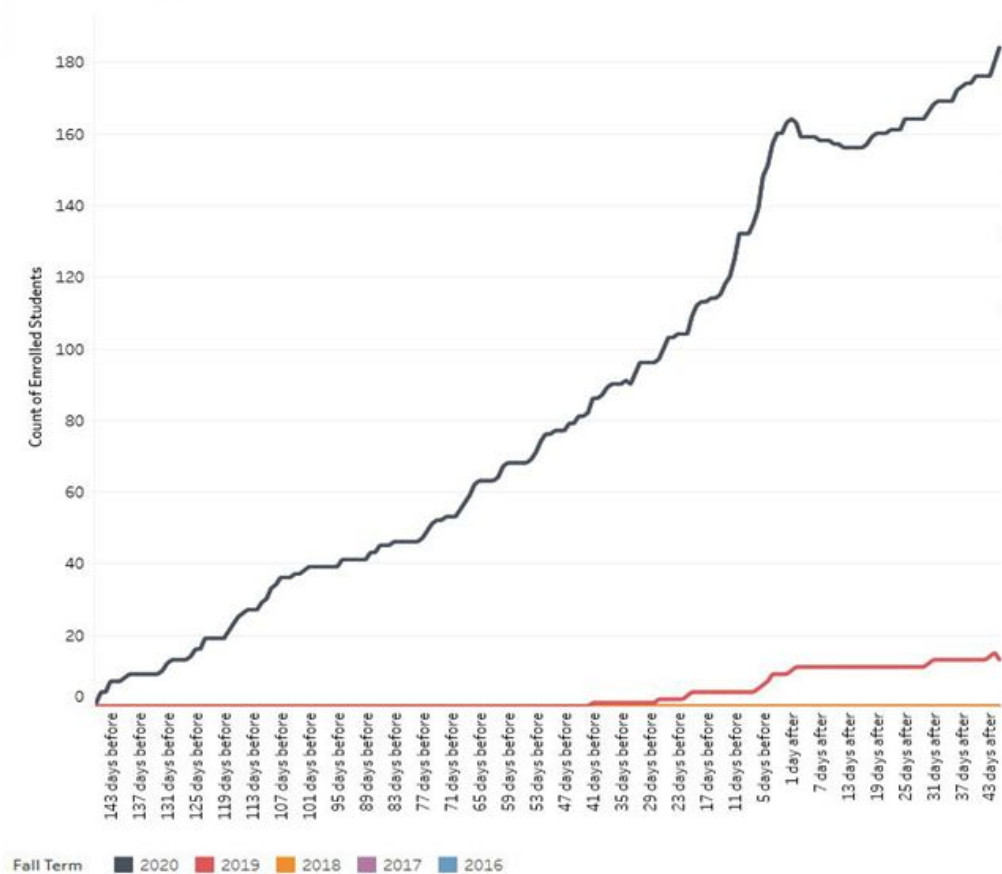




2021 In-State, First-Year Undergraduate Applications



Accelerated Programming



Percentage Change since
2019

UMFK +504%, Nursing
UMPI +610%, CBE/Your Pace
USM +1315%, Nursing & Education

Student Success: Return Rate

Undergraduate Percentage of Returns to the Same UMS Institution Spring 2020-Fall 2020

Undergraduate (Excluding Early College)

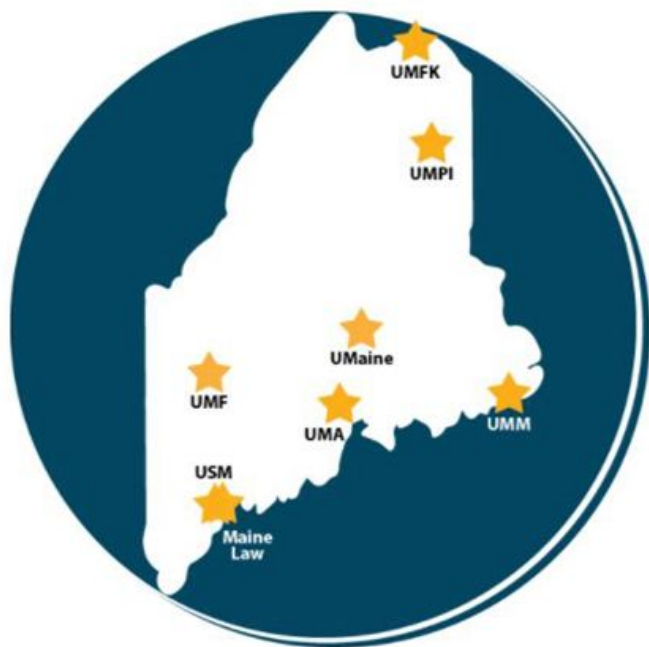
Status	Total Cumulative Credits	UM	UMA	UMF	UMFK	UMM	UMPI	USM	Total
Full-Time	0	58.3%	67.4%	33.3%	62.5%	53.8%	50.0%	41.4%	55.2%
	1 to 29	83.6%	67.6%	77.8%	75.3%	65.7%	72.1%	75.1%	78.6%
	30 to 59	91.5%	75.8%	89.1%	89.0%	79.5%	82.8%	87.4%	88.4%
	60 to 89	95.0%	80.4%	92.0%	91.8%	83.0%	81.0%	92.2%	92.1%
	90+	46.6%	53.6%	39.3%	71.1%	46.3%	44.0%	47.0%	47.4%
	Subtotal	78.3%	68.0%	71.4%	80.0%	68.4%	69.4%	73.1%	75.0%
Part-Time	0	18.3%	26.4%	40.0%	5.9%	16.9%	13.6%	31.6%	23.9%
	1 to 29	32.7%	49.2%	23.8%	53.1%	47.8%	55.3%	38.1%	43.9%
	30 to 59	67.6%	68.0%	40.0%	42.9%	50.0%	56.8%	61.9%	64.5%
	60 to 89	74.0%	69.9%	62.5%	61.8%	56.5%	71.7%	71.0%	70.1%
	90+	39.7%	54.0%	38.6%	48.0%	37.5%	36.0%	46.0%	46.6%
	Subtotal	44.3%	55.5%	41.4%	47.7%	36.4%	46.0%	48.5%	49.4%
Total		73.7%	60.2%	69.4%	65.6%	54.1%	61.7%	66.0%	67.9%



Student Success Best Practices at UMS

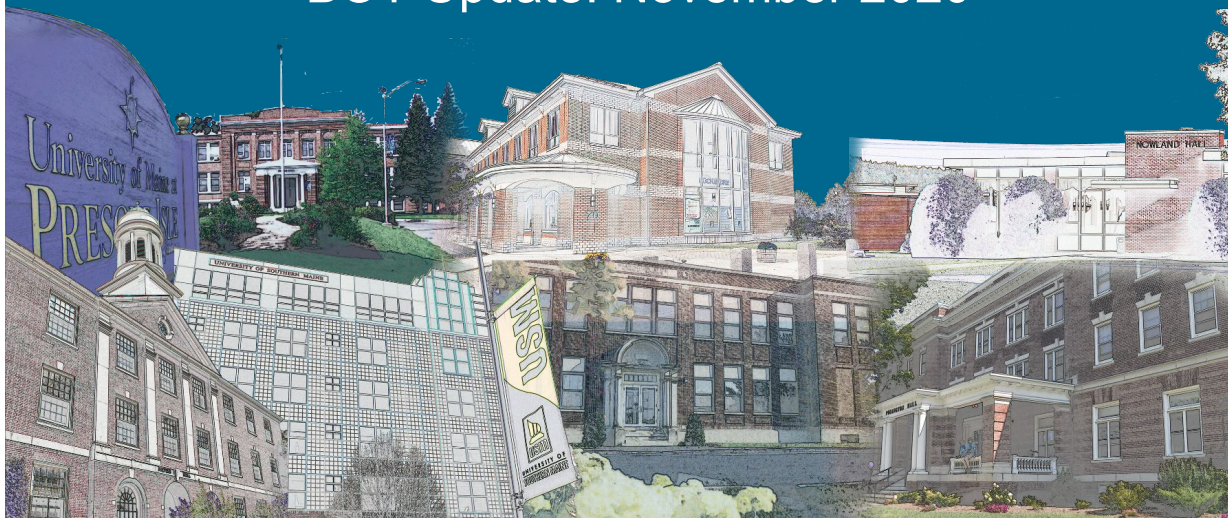
Current efforts underway include:

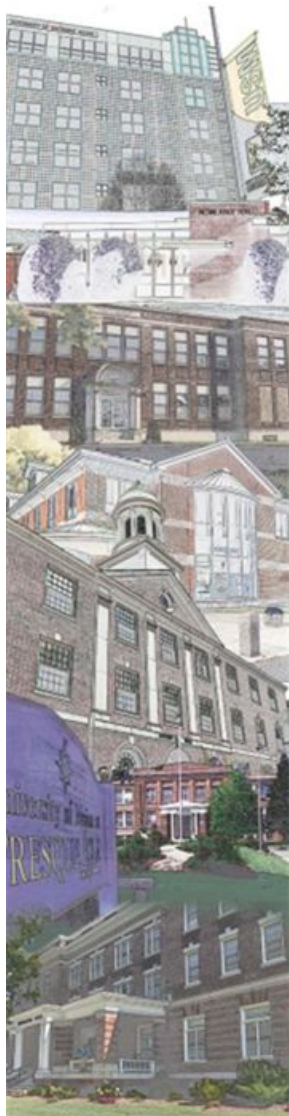
- 185,000+ Mainers with some college, no degree, many more with no credential of value
- State attainment goal of 60% by 2025: Projections indicate that 60% of the adult workforce will need a certificate, credential, or degree to fill the jobs of the future
- UMS has traditionally been very focused on the traditional age market
- Maine Adult Learners: Launching a major outreach campaign and support structure
- Adult learner website including Career Insight and resource hub for learners
- Scholarships for adult learners (Opening Doors, Completion)
- Adult Student Success Center – success coaches to support, connect to UMS and engage for continued success
- Flexible and accelerated programs: a key to attracting and serving adults
- “Stackable credentials”: developing micro-credentials to better reflect learner skills and competencies for the employer community and to enable more “stackability” of credentials toward a degree
- November roll out



Statewide Strategic Program Plans

BOT Update: November 2020





The Charge

A statewide vision for program development that would engage Presidents, Provosts, and relevant Academic Experts in order to address mission-critical outcomes and leverage the benefits of Unified Accreditation

- Manage our Academic Program Portfolio strategically
- Increase enrollment to meet the needs of the State
- Expand access
- Share resources to reduce costs and speed up innovation
- Leverage our strengths to improve our brand, quality, competitiveness, etc
- Combine marketing efforts to reduce costs and expand our reach
- Improve Program quality through shared best practices and faculty development
- Expand research opportunities
- Develop closer relationships with our external partners

Combining our Strengths to Become Stronger Together

Program Development

All SSPP workgroups utilize a strategic planning template that incorporates

- Statewide Vision
- University Distinction
- External Constituency Review
- Program & Economic Data
- SWOT
- Future Goals





Unduplicated Headcount of Nursing Majors

Institution	Degree Type	2015-16	2016-17	2017-18	2018-19	2019-20
UM	Bachelor	410	405	437	429	412
	Master	22	32	43	58	56
	UM Total	432	437	480	487	468
UMA	UMFK Transfer Program (Discontinued)	98	106	108	92	18
	Pre-Nursing	201	204	149	127	121
	Nursing (Bachelors)	135	118	88	91	199
	UMA Total	496	435	344	307	337
UMFK	Bachelor	609	691	725	716	651
	UMFK Total	609	691	725	716	651
USM	Minor	114	115	125	130	147
	Bachelor	416	457	522	545	553
	Certificate	24	26	26	22	22
	Master	119	129	126	109	110
	Doctorate	5	5	4	3	2
	USM Total	640	695	761	755	767
	USM Total Excluding Minor	562	612	674	677	685

Percent Increase 2015/16-2019/20

- 8% overall for UM
 - 155% for UM Masters Degrees
- 7% for UMFK
- 23% overall for USM
 - 33% USM BA
- 13% overall increase among the three campuses



Benefits of SSPP

- Working regularly as a System-Wide Team
- Meeting statewide gaps with new concentrations, minors, and graduate programming by combining existing resources
- Leveraging partners for statewide placements
- Expanding accelerated programs to meet current demand
- Expanding enrollment capacity
- Expanding research affiliations
- Developing systemwide program metrics and a continuous improvement process



Future Goals

- Nursing
- Education
- Library Services
- GIS
- Early College



UMS Research Reinvestment Fund (RRF) Grand Challenge Pilot Initiative Update

Joan Ferrini-Mundy, President University of Maine and
University of Maine at Machias

Jason Charland, Senior Advisor to the President and Director
of Research Development, University of Maine (on behalf of
the RRF Advisory Board)

November 16, 2020 UMS Board of Trustees Meeting



UMS Research Reinvestment Fund Advisory Board

1. Heather Ball, Assistant Vice President of Academic Affairs and Associate Professor of Special Education, UMM
2. Scott Bloomberg, Associate Professor of Law, Maine Law
3. Jason Charland, Senior Advisor to the President and Director of Research Development, UMaine
4. Greg Fahy, Dean of Arts and Sciences, UMA
5. Jason Johnston – Dean, College of Arts and Sciences; Associate Professor of Wildlife Ecology, UMPI
6. Krishna Kaphle, Associate Professor of Mathematics, UMFK
7. Kris Sahonchik, Director, USM Research & Cutler Institute for Health and Social Policy
8. Terry Shehata, Senior Policy Associate for Research and Economic Development and Maine Economic Improvement Fund Coordinator, USM
9. Kody Varahramyan, VP for Research and Dean of the Graduate School, UMaine
10. Jake Ward, VP for Innovation and Economic Development, UMaine
11. UMF representative - TBA

Purpose of the Grand Challenge Pilot

- UMS R&D Plan recommends that the System launch a series of **grand challenges**, which are problems of global, national, and regional significance that require interdisciplinary teams to work together to develop and implement innovative solutions
- Research universities engage in grand challenge initiatives to focus their research, education, and outreach efforts to:
 - *Promote discovery
 - *Develop the workforce
 - *Engage the public in solving pressing societal problems

Grand Challenge Theme:

Rural Health and Wellbeing





Grand Challenge Project Highlights

Medicine

- Northern Light Health research agreement
- National Institutes of Health (NIH) proposals

Telehealth

- UMS graduate student training
- Claims data and policy research

Injury Prevention

- UMS research coordination network
- Aspiring to become a US CDC Injury Prevention Center

Medicine

Maine Precision Medicine Initiative: Addressing Renal Disease, Metabolic Disorders, and Infectious Diseases Among Isolated Populations in Rural Maine

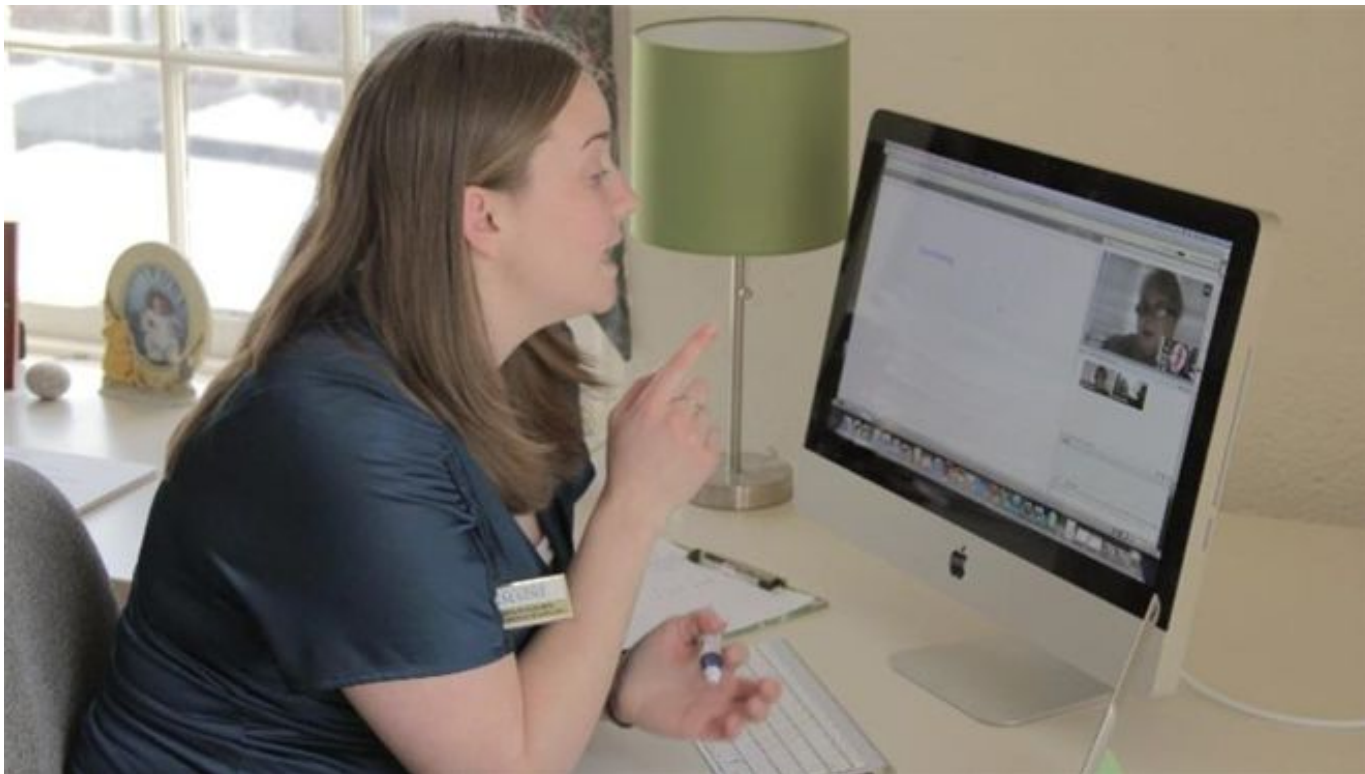
- UMaine: Benjamin King, Robert Wheeler, Debbie Saber, Clarissa Henry, Melissa Maginnis, Melody Neeley, David Harder
- UMA: Con Sullivan
- External collaborators: MDIBL, JAX, MMCRI, Roux Institute, and Northern Light Health



Telehealth

Expanding Telehealth Training and Use to Support Developmental and Emotional Needs of Children in Rural Maine Schools

- USM: Kimberley Fox, Yvonne Jonk, Mary Anderson
- UMaine: Judy Walker
- External collaborators: Maine Health Data Organization and RSU 10 Western Foothills



Injury Prevention

University of Maine System Injury Prevention Collaborative

- UMaine: Marcella Sorg, Jamie Wren
- USM: Judith Tupper, Elisabeth Snell, Mary Lindsey, George Shaler
- UMPI: Nicole Fournier, Kim Jones
- External collaborators: Maine CDC, Medical Examiner, and Maine SAMHS





RRF FY 2021 Workplan

Focus on Research Learning Experiences and State Economic Recovery with a direct connection to the Rural Health and Wellbeing Grand Challenge

Programs to accelerate Research Learning Experiences

- Covid-19 Rapid Response Grants
- Research Network Planning Grants
- Maine Innovation Research Technology Accelerator
- Interdisciplinary Undergraduate Research Collaboratives

Purposeful connection of UMS Researchers

- Expansion of the RRF Advisory Board
- UMaine Research Faculty Affiliates Program
- UMS Grants Academy