

**Board of Trustees** 15 Estabrooke Drive Orono, ME 04469

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TO: Members of the Finance/Facilities/Technology Committee

Ellen N. Doughty, Clerk of the Board FR:

April 23, 2018

The University of Maine

University of Maine at Augusta

University of Maine at Farmington

University of Maine at Fort Kent

University of Maine at Machias

University of Maine at Presque Isle

> University of Southern Maine

RE: May 2, 2018 Finance/Facilities/Technology Committee Meeting

The Finance/Facilities/Technology Committee will meet from 9:30 am to 12:30 pm on May 2, 2018. The meeting will be located at the University of Maine System Executive Offices, Rudman Conference Room, 253 Estabrooke Hall, 15 Estabrooke Drive in Orono. In addition to the Estabrooke Hall location, the following Polycom locations and a conference call connection will also be available:

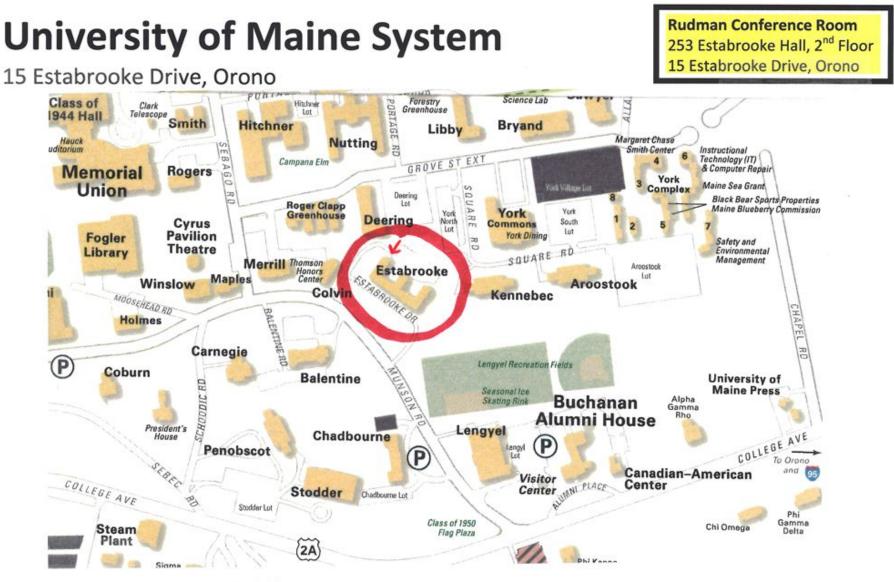
UMA - Executive Conference Room, Alumni Center UMF – Executive Conference Room, Merrill Hall UMFK - Alumni Conference Room, Nadeau Hall UMPI - Executive Conference Room, Preble Hall USM - 703 Law Building, Portland Phone: 1-800-605-5167 code 743544#

Refreshments will be provided at the UMS and the USM locations. The meeting materials will be posted to the Diligent Board Portal as well as the Board of Trustees website (http://www.maine.edu/about-the-system/board-oftrustees/meeting-agendas/finance-facilities-committee/).

If you have questions about the meeting arrangements or accessing the meeting materials, please call me at 581-5840. If you have any questions or desire additional information about the agenda items, please call Ryan Low at 581-1541.

cc:

James Page, Chancellor Trustees who are not members for the FFT Committee Presidents Robert Neely Ryan Low David Demers Tracy Elliott Chip Gavin Miriam White



#### Directions to the UMS located on the UMaine Campus

From the South on I-95: take exit 191 to Kelly Road and turn right. Continue on Kelly Road for 1 mile until you reach the traffic light, then turn left onto Route 2 and go through downtown Orono. Cross the river. Turn left at the lights onto College Avenue. Buchanan Alumni House will be the first campus-related building on your right. Right after the Buchanan Alumni House, take a right onto Muson Road. Estabrooke Hall is the building on the right after Lengyel.

From the North on I-95: take exit 191 to Kelly Road and turn left. Continue on Kelly Road for 1 mile until you reach the traffic light, then turn left onto Route 2 and go through downtown Orono. Cross the river. Turn left at the lights onto College Avenue. Buchanan Alumni House will be the first campus-related building on your right. Right after the Buchanan Alumni House, take a right onto Muson Road. Estabrooke Hall is the building on the right after Lengyel.

The UMS is located on the 2<sup>nd</sup> floor of Estabrooke Hall. Enter Estabrooke Hall from the back of the building, the entrance closes to Deering Hall.



#### **Board of Trustees**

#### Finance, Facilities & Technology Committee

May 2, 2018, 9:30 am to 12:30 pm Rudman Conference Room, 253 Estabrooke Hall, Orono

#### AGENDA

9:30 am	Technology Items	
Review	of Projects with a Value of \$250,000 or Greater	TAB 1
9:45 am	Finance Items	
• FY201	9 Proposed Operating & Capital Budget & Student Charges – 2 <sup>nd</sup> reading	TAB 2
10:15 am	Break	
10:30 am	Facilities Items	
	Request (Sigma Phi Epsilon), UM	TAB 3
Lease	Request (USDA), UM	TAB 4
Full De	sign Engineering Education and Design Center, UM	TAB 5
<ul> <li>Namir</li> </ul>	g Lafayette and Rawcliffe 4-H Science Engineering Center, UM	TAB 6
Fundra	aising and Capital Projects – Conflict of Interest Clarification, UM	TAB 7
Corthe	II Hall HVAC Upgrades, USM	TAB 8
	r Plan Acceptance, UMA	TAB 9
Turbin	e Update, UMPI	TAB 10
Capita	l Project Status Report	TAB 11

Action items within the Committee purview are noted in green. Items for Committee decisions and recommendations are noted in red.

Note: Times are estimated based upon the anticipated length for presentation or discussion of a particular topic. An item may be brought up earlier or the order of items changed for effective deliberation of matters before the Committee.



### AGENDA ITEM SUMMARY

- 1. NAME OF ITEM: Review of Projects with a Value of \$250,000 or Greater
- 2. INITIATED BY: Karl W. Turner, Chair
- **3. BOARD INFORMATION: X BOARD ACTION:**
- 4. OUTCOME:
- 5. BACKGROUND:

Dr. David Demers, Chief Information Officer, will provide information on the following projects with a value of \$250,000 or greater:

**BOARD POLICY:** 

- Classrooms for the Future
- MaineStreet Improvements
- UMS Wireless Infrastructure
- HR Upgrade

#### Status Update – April 2018

**Classrooms for the Future** 

Overall status: Budget status: Schedule status:



Change from previous report: None Change from previous report: None Change from previous report: None

#### Overview

This project will involve renovations to existing classrooms across the entire University of Maine System. The project team will focus on the data obtained during the earlier classroom assessment phase and resulting classroom ratings in order to prioritize work at each campus. The team will also develop standards for equipment in all classrooms. Vendors will be used for the larger renovations and campus services/classroom technology staff will be used for minor renovations and upgrades. Once the rooms have been updated, they will be re-assessed and scored accordingly.

Initiation Date	Sponsor	Original Estimated Completion	Current Estimated Completion Date	Estimated Budget	Budget Committed to date	Budget % Committed	Project % Complete	Comments
4/2016	David Demers	12/2018	12/2018	\$4,362,345	\$4,183,640	96%	66%	Total project budget reflects additional allocation provided Dec. 2017

#### Status

Facilities and vendor walk-throughs for Summer 2018 upgrades have been completed on the campuses. Equipment and furniture estimates are being finalized, and projects have been setup for UMA, USM and UMaine. Based upon estimates and budgets, projects will be set up for the remaining campuses, and furniture and equipment orders will be placed. All projects will be added to Smartsheet for tracking purposes.

A meeting took place between the project team lead, campus coordinators and project manager to review the role of the campus coordinator and associated responsibilities. A Gantt chart will be used for scheduling classroom work this summer on all the campuses.

#### **BUDGET SUMMARY**

Campus Allocation		% Committed to Date	\$\$ Not Yet Budgeted	% Complete
PROJECT TOTAL	\$4,362,345	96%	\$178,705	66%
UMM	\$195,900	100%	-0-	66%
UMF	\$379,896	100%	-0-	82%
UMaine	\$1,578,220	100%	-0-	68%
UMPI	\$257,276	100%	-0-	41%
USM	\$1,124,080	100%	-0-	65%
UMFK	\$245,768	100%	-0-	61%
UMA	\$581,205	69%	\$178,705	80%

#### Summary by Campus and Classroom Project Reference: Campus Room Renovations

Campuses	Rooms By Project Setup	% Complete			
UMA	Music Arts 124	100%			
	RRSC 248 & 255	100%			
	UC Bath/Brunswick 114	100%			
	UC Norway SoPar 114 & 206				
	UC Saco 111	100%			
	UC Ellsworth 2 & 7	100%			
	UC Rockland 410 & 413	100%			
	Jewett 124, 180, 189, 190 & 291	100%			
	UC Rockland 403, 410, 412	48%			
	Fine Arts 122	48%			
	Jewett 284, 293, 297	48%			
	Katz 5, 15, 51 & 53	48%			
	UMA Bangor 135, 142	48%			
UMF	Roberts 205 & 207	100%			
	Ricker Addition 202, 205	100%			
	Roberts C23 & 131	100%			
	Ricker Addition 217	100%			
	Preble 117	100%			
	Roberts 105, 107, 201, 203	100%			
	South 115	100%			
	Education Center 6 & 113	100%			
	Tech Commons Fusion Center	10%			
	Roberts 3, 101, 103	10%			
UMaine	Shibles 202	100%			
	DPC 105	90%			
	Neville 101	100%			
	Estabrook 130, 152	100%			
	Bennett 215	100%			
	Dunn 315 & 316	100%			
	South Stevens 106D	100%			
	DPC 107, 115, 117	90%			
	Boardman 116	100%			
	Boardman 118	100%			

S	hibles 217, 313, 316	100%
	Nutting 100	100%
	Aubert 354	100%
	Hitchner 157	100%
Je	nness 102, 104, 108	100%
	Lengyel 127	100%
	Libby 220	100%
Little	110, 120, 202, 206, 220	100%
	Lord 200	100%
	Colvin 401	100%
Memorial Gym	Complex 106 & 110 (ROTC Army)	100%
	Merrill 228a	100%
	Murray 102 & 106	100%
	N Stevens 235	100%
	Rogers 206	100%
	ROTC Navy 201	90%
	ROTC Navy 203	48%
	Deering 101c	100%
Ba	arrows 123, 131, 133	100%
	Balentine 129	100%
	Dunn 1, 44, 401	25%
	Barrows 124	25%
	Bryand Global 100	25%
	Deering 17	25%
	North Stevens 235	25%
S	outh Stevens 232-B	25%
N	eville 116, 118, 120	10%
	Little 212	25%
	Aubert 165	10%
	Barrows 126	10%
	Class of 44 100	10%
	Colvin 401	10%
	DPC 111	10%
	Little 350	10%
(	Center Stevens 155	10%

	Darling Marine Center Brooke Hall	10%
	PAIL Necropsy Lab	10%
UMM	Torrey Hall 230, 232, 234 - Phase 1	100%
	Torrey Hall 106	100%
	Powers 208 & 209	100%
	Science 114	100%
	Science 102 & 120	100%
	Powers Music	10%
	Torrey 230, 232 - Phase 2	10%
	Reynolds Center 14, Conference	10%
UMFK	Powell 123	100%
	Cyr 113	100%
	Old Model School 11	100%
	Cyr 200 & 201	100%
	Cyr 113, 200, 201, 203, 204, 205, 209	10%
	Nadeau Telecom Room	10%
	Powell 123 - Phase 2	10%
UMPI	Folsom 206	100%
	Houlton 120 & 125	49%
	Pullen 113, 212, 216	100%
	Folsom 204 & 205	100%
	Houlton 110	10%
	Folsom 203	10%
	Pullen 212, 213, 214, 215	10%
	Preble 239	10%
	Gentile Athletic	10%
	Weidan Training	10%
USM	405 Bailey	98%
	John Mitchell 217	100%
	Payson Smith 301A	100%
	LB 103	75%
	Masterson 113	100%
	Bailey 320	80%
	Bailey 10, S113, 201, 202, 204, 205, 206, 207, 208, S213, S215, 218, S312, S313, 315, L319, 320, L321, C402, C403, C404, 405,	100%
	Corthell 112, 211, 212	100%

John Mitchell 151, 164, 181, 233, 235, 242, 252, 265, 270	48%
LAC 287	100%
LAC 210, 211, 212, 214, 216, 218, 224	100%
LB 208, 209, 241, 302, 303, 310, 326, 327, 402, 403, 410, 424, 425, 502, 503, 509, 510, 523, 524	100%
Payson Smith 1, 41, 42, 44, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 211, 303, 304, 306	100%
Wishcamper 103, 113, 417, 419/427	48%
Science 203, 403	48%
Law 506	25%
Payson Smith 42, 44, 201, 206, 304, 306 - Phase 2	25%
Bailey 218, 312, 313, 402	25%
LAC 104	25%
Glickman Library 423/424	25%
Luther Bonney 209	25%
Science 157, 533	25%
Russell 1 and Dance Studio	25%
Masterton G38	25%

\*Summary Table Note - Phase 1 refers to Summer 2017 projects and Phase 2 refers to Summer 2018 projects.

#### Risks

- Renovations and improvements to classrooms are limited to summer and school breaks. In addition, vendors need advance notice to schedule larger renovations due to the competitive nature of this work and the lead time for ordering equipment.
- Wireless and network infrastructure will not be upgraded in classrooms at UMPI, UMFK and UMF
- The discovery of asbestos containing materials at USM will lead to more thorough test prior to starting work in a building. US:IT is working closely with Facilities Capital Planning on a mitigation plan that includes testing and abatement. The need to complete more testing than anticipated and possibly conduct additional abatement poses a risk to both project schedule and cost.

#### **Status Update - April 2018**

#### **MaineStreet Improvements**

Overall status:	
Budget status:	
Schedule status:	

Change from previous report:	None
Change from previous report:	None
Change from previous report:	None

#### **Overview**

This project will engage with faculty and students to find ways to improve their experience working with MaineStreet including bringing MaineStreet functions to mobile platforms, which can subsequently be extended to a variety of uses. We also will engage with decision makers in the One University initiative to discover and understand changes in business process that will need support in MaineStreet. Once these changes have been identified, we will work with affected functional areas to plan, implement, and test the specific MaineStreet changes that are required.

	tiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Estimated Budget	Budget Expended to Date	Project % Complete	Comments
4/	2016	John Grover	2019	2019	\$2,000,000	\$51,734	15%	

#### Status

Oracle is putting more effort into making their PeopleSoft product mobile friendly and nearly all student selfservice components are mobile friendly in the newest releases of their software. This improved support by Oracle most likely alleviates the need to invest in a product to provide the mobile interface and will allow focus, instead, on accelerating testing and implementation of newer releases of PeopleSoft modules.

During November 2017, Oracle representatives conducted a series of interactive sessions with staff from several administrative offices across the University of Maine system including Student Records & Advising, Financial Aid, Admissions, and Student Financials. In January, Oracle provided an executive summary of their key findings and recommendations to senior US:IT staff. Two of Oracle's recommendations pertain to ensuring the UMS is fully leveraging the existing capabilities within the PeopleSoft Campus Solutions environment and to explore upgrading Campus Solutions from version 9.0 to 9.2. The link below is to Oracle's report:

#### Oracle Health Check Summary

On March 15, Oracle visited the UMaine campus to present their findings to UMS staff who participated in the November Health Check sessions. Following the on-site session, were asked to complete a survey to collect feedback that will factor into Campus Solutions upgrade planning. Results will be compiled during the week of April 16.

The MaineStreet Improvements project team and US:IT Leadership will refer to Oracle's findings and results of the feedback survey while considering strategies for the Campus Solutions 9.2 upgrade. Additionally, it will evaluate the Oracle roadmap for Student Cloud. Along with providing desired user interface improvements, the Campus Solutions 9.2 upgrade will provide an opportunity to inventory and assess existing customizations with an eye on reducing/eliminating them. This will facilitate a future migration to a more flexible SaaS offering that will better support emerging University needs.

#### **Recently Completed**

• Oracle Health Check on-site presentation (March 15).

#### **In Progress**

• US:IT leadership and project team reviewing Oracle's findings and recommendations.

#### Risks

• EAB SSC Guide introduces some complexity to manage. We don't wish to contribute to "app fatigue" on those campuses implementing Guide, but we have other campuses that are not there yet. Guide will direct the students to web-enabled pages which may be delivered as part of this project. Details and specifications are as yet unknown.

#### Status Update April 2018

#### **UMS Wireless Infrastructure**

Overall status:	
Budget status:	
Schedule status:	

Change from previous report: None Change from previous report: None Change from previous report: None

Overview

This project is a wireless technology connectivity Initiative to upgrade wireless service and associated cabling and equipment at all campuses to bring wireless capacity to gigabit speeds to support learning and living spaces.

Initiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Estimated Budget	Budget Expended to Date	Project % Complete	Comments
4/2016	Jeffrey Letourneau	12/2018	12/2018	\$12,800,000	\$5,830,691.62 (\$559,507.55 encumbered)	56%	

#### Status

The cabling contractor has not yet been able to complete work in Bailey Hall at USM as Facilities Management Capital Planning is still working on an assessment of potential hazardous materials. In the meantime, work is nearly complete in the C-wing of the Science building and planning is underway for Glickman Library with a plan to begin cabling in May. However, we are awaiting confirmation that there are no asbestos concerns in Glickman before confirming the schedule. Asbestos assessments will be a schedule risk for all future projects at USM.

At UMaine, upgrades have been completed in Little, Murray and Aubert. Class of 1944 and Lengyel are nearly complete and work is underway in Lord Hall. Our resources will be focused on upgrading UMaine Residence Halls this summer. This work is not funded by this project (funded by UMaine Auxiliary Services), but uses the same project resources.

Planning is ongoing for summer work in the Scott Halls at UMF, Dorward and Sennett at UMM, Blake Library at UMFK, and Weiden at UMPI. No work is currently planned for the UMA campuses other than completing some facilities work associated with previous upgrades (such as HVAC installations).

Campus fiber infrastructure upgrades are also being planned for UMPI, UMF, and parts of UM.

Campus	Allocation	% Budgeted to Date	\$\$ Not Yet Budgeted	% Expended & Encumbered to Date	\$\$ Expended & Encumbered	\$\$ Not Yet Expended/ Encumbered
PROJECT TOTAL	\$12,800,000	95%	\$587,460	50%	\$6,390,199	\$6,409,801
Equipment in Inventory					\$762,313	
System-wide Services	\$620,000	100%	\$0	100%	\$620,362	-\$362
UM - Machias	\$653,200	100%	\$0	58%	\$381,229	\$271,971
UM - Farmington	\$1,674,800	100%	\$0	89%	\$1,485,445	\$189,355
UMaine	\$3,189,600	96%	\$137,150	18%	\$580,951	\$2,608,649
UM - Presque Isle	\$615,200	84%	\$97,765	74%	\$456,619	\$158,581
USM	\$5,017,600	93%	\$352,525	23%	\$1,168,724	\$3,848,876
UM - Fort Kent	\$469,600	100%	\$20	87%	\$409,665	\$59,935
UM - Augusta	\$560,000	100%	\$0	94%	\$524,890	\$35,110

#### **BUDGET SUMMARY**

(\*) = original \$11.2M allocation plus reallocation of \$980k plus \$620K required from contingency funding for system-wide licensing.

Complete <sup>1</sup>		Installation & Deployme	nt Scheduled / In	Planning - Not
		Progress <sup>2</sup>	yet Budgeted	
University of Maine	at Augusta			
Lewiston	Eastport			
Katz	Camden			
Jewett	Belfast			
Randall	Civic Center			
	College Center			
University of Maine	at Farmington			
Mantor Library	Lockwood	<u>Summer 2018</u>		Roberts
Dakin	Purington	Scott North		Learning
Black	Stone	Scott West		Center <sup>3</sup>
Mallett		Scott South		
University of Maine	at Fort Kent			
Powell		Blake Library (5%)		Old Model Sch <sup>3</sup>
The Lodge				Cyr³
Crocker				
University of Maine	at Machias			-
Torrey Hall /	Powers	<u>Summer 2018</u>		
Merrill Library	Science	Dorward		
Reynolds	Kilburn	Sennett		
University of Maine	at Presque Isle	1		
Park	Merriman			Weiden
Emerson	Folsom-Pullen			
University of Maine		1	1	1
Fogler Library	Bryand Global	Begin 0-3 months	Begin 3-6 months	Colvin Hall
Shibles	Science	Estabrook Core (40%)	Nutting (85%)	Sculpture
Bennett	Boardman	Class of 1944 (90%)	Fernald (60%)	Building
Rogers	Murray Hall <sup>4</sup>	Lengyel (75%)	Neville (90%)	Dunn
Jenness	Little	Lord (30%)	Barrows (50%)	
	Aubert	Crosby Lab	Hitchner	
			Begin 6-9 months	
			Donald P Corbett (0%)	
			Winslow(85%)	
University of South		I		
Drawing Studio	Abromson	In Progress	Begin 3-6 months	
Print Studio		Bailey (85%)	Corthell	
Academy Building		Payson-Smith (15%)	Brooks Dining	
		Science (75%)	Costell Complex	
Wireless Only		Begin 0-3 months	Sullivan Complex	
Wishcamper		Luther-Bonney	Begin 6-9 months	
John Mitchell Cen		Glickman Library	Lewiston-Auburn	
Law Building		Masterton Hall	Woodbury	
		Wishcamper (wired)		
	and functioning, com	JMC (wired)		

#### **BUILDING SUMMARY**

<sup>1</sup> Networks are online and functioning; some testing and close-out paperwork may remain to be done

<sup>2</sup> Dates are estimated start dates for cable installation & deployment – subject to change

<sup>3</sup> Insufficient funding to upgrade entire building; minimal upgrades to support Classrooms for the Future or future upgrades

<sup>4</sup> Partial upgrade due to building limitations

#### Risks

- Identification of asbestos containing materials (ACBM) at USM in an area that was not anticipated has led to a higher awareness of and need to test for ACBM. Both the need for increased testing and the probability of higher than anticipated abatement needs will impact both project schedule and cost. The degree of impact will not be known until test results are completed.
- The project team is working closely with the Classrooms for the Future project team to coordinate efforts. Campus decisions to prioritize upgrades in residence halls over classroom buildings may negatively impact the Classrooms for the Future project.
- Many of the buildings require modifications by Facilities Management prior to network installation. The project team is working with each campus to plan this work. Resource availability and scheduling for this work may cause project delays.
- A risk to perceived success is unreasonable stakeholder expectations. Although a ubiquitous system-wide upgrade is needed, this project will only partially meet that need given the constraints of limited resources (schedule, budget, staffing, construction limitations, and coordination with other campus resources).
- Many buildings have network infrastructure that will need to be upgraded before new wireless networks can be installed. In some cases, this may include new fiber installation and/or the need for facility renovations.
- The phased funding approach will necessitate maintaining two separate WiFi networks on most if not all campuses driving up the ongoing operational costs and efforts for US:IT while creating inconsistent wireless service levels building to building on the campuses.
- There are a large number of factors and variables that will affect this project's timeline. There are other sizeable projects taking place at the same time. Another factor affecting the timeline will be the coordination among involved entities in setting priorities and timing.

#### HR 9.2 Upgrade

Overall status: Budget status: Schedule status:

Change from previous report:NoneChange from previous report:YesChange from previous report:None

#### Overview

This project will upgrade the UMS PeopleSoft (MaineStreet) Human Capital Management (HCM) system from version 9.1 to version 9.2, the HCM PeopleTools from version 8.53 to version 8.55. The upgrade will maintain Oracle compliance and continued support of the system. To expedite and achieve economies of scale, the project will also cover improvements in interfaces and systems that support the Benefits and Payroll Center of Excellence. In addition to the HR application and PeopleTools upgrades, the scope includes transitioning the HR PeopleSoft environments from the legacy Solaris architecture to Linux architecture.

Initiation Date	Sponsor	Original Estimated Completion Date	Current Estimated Completion Date	Estimated Budget	Budget Expended to Date	Project % Complete	Comments
6/2017	David Demers/ Mark Schmelz	Spring 2018	Spring 2018	\$572,830 (Upgrade)	\$510,577	67%	
				\$480,000 (HR Enhancements)	\$75,800		

#### Status

#### **Project Timeline**

The project is on track for completion by the end of Spring 2018. The HR Upgrade project team decided in late March, however, that it was necessary to move the initial go-live date from May 22 to June 11 for the following reasons:

- Installation and testing of the upgraded HR application and PeopleTools was dependent on completing the design and build of the new Linux architecture. The PeopleSoft HR environments were the first to be transitioned from Solaris to Linux, so timeline contingency was built into the project plan to offset potential delays. As the project progressed, delays were encountered while building the new architecture. It was determined at the time that the timeline contingencies sufficiently offset the delays and mitigated any risk to the project go-live date.
- In early February, preliminary upgrade testing revealed the MaineStreet PeopleSoft Portal was using a version of PeopleTools (v. 8.53) that was not compatible with the HR 9.2 default Fluid navigation. Fluid navigation uses homepages and tiles as the starting point for navigating PeopleSoft rather than the drop-down menus and breadcrumbs used in the Classic navigation. Two options to address the issue were researched:
  - 1. Upgrade the Peoplesoft Portal to a compatible PeopleTools version. This option would also support future work to move the Campus Solutions and Financials modules to the new architecture.
  - 2. Customize the upgraded HR 9.2 application to use the Classic navigation.

Both scenarios would require additional programming time and would increase the project's original scope.

After consultation with ERPA, Oracle, internal HR/IT resources, and a round of feasibility testing, it was decided that option 1 results in the least risk for the project and the best path forward for future PeopleSoft upgrades and maintenance. It was estimated that a three-week extension of the go-live date is required to allow additional time for adding the Portal PeopleTools upgrade to the project's scope along with ensuring go-live would not fall within a

payroll cycle. The go-live extension does not affect HR operations or put any HR-related deadlines at risk. The additional 3 weeks allows time for:

- Additional tasks to both IT and HR staff to accomplish the PeopleSoft Portal upgrade.
- System Integration Testing (SIT) Testing of the new architecture and connectivity with external vendors such as Cigna, Hoonuit, TIAA, HireTouch, etc.
- Full User Acceptance Testing (UAT) which is critical for a successful upgrade.

With the go-live dependency of successful SIT and UAT testing, the project go-live date will be reassessed immediately following UAT.

#### Project Budget

The estimated project budget for the HR Upgrade is \$572,830 with additional funds earmarked to implement the improvements listed in the "In Progress for Interface and System Improvements" section of this report (\$480,000).

As the HR Upgrade project progressed, the following factors resulted in additional unanticipated costs for the HR Upgrade project.

- Designing, building, and configuring the new Linux infrastructure took longer than anticipated and we used more of ERPA's time on that phase than we anticipated.
- ERPA expended additional effort while exploring alternatives to address the portal incompatibility issue.
- ERPA's review with the HR functional team of current manual workarounds that might be eliminated by new capabilities in 9.2, in addition to analysis of the identified improvements, required more of ERPA's effort than was anticipated. Rather than utilize the funds specifically set aside to implement the improvements, the analysis efforts were funded by the HR Upgrade project budget.
- The additional 3 weeks allocated for project go-live will necessitate additional time, engagement and charges from our implementation consultants

Based on current projections, it is anticipated that total anticipated budget gap will be \$138,000. With reallocation strategies designed to reduce this gap, including reduction of project management services and reliance on internal resources, we expect a total unmet need of \$112,400 which will be addressed with available project contingency funds and other IT-related savings.

#### **Recently Completed**

- Test Move to Production (MTP) #2
- Completed ERP Analyst's Testing as a Service (TaaS) of system testing
- Successfully completed PeopleSoft Portal PeopleTools upgrade in Test environment
- TaaS performance testing plan
- Identified vendors for integration testing

#### In Progress for Upgrade

- Conduct TaaS performance testing
- Vendor integration testing
- User Acceptance Testing (UAT) planning
- Drafting UAT testing scripts
- Test MTP #3 (for UAT)
- Go-live checklist preparation
- Training and communication planning
- Retrofitting SQRs, integrations, queries
- Although it falls outside of the HR Upgrade project, the TIAA plan document required to proceed with TIAA file feed modifications to support Roth IRA contributions is in final stages of modification.

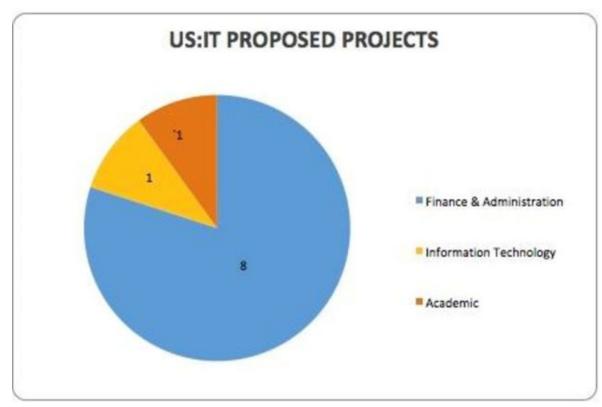
#### In Progress for Interfaces and System Improvements

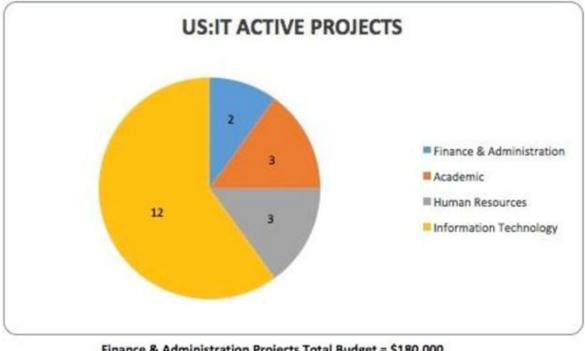
- Leave of Absence module
- Comp Time module
- Automating I-9 form processing
- Retirement file interface
- Benefits billing automation
- Tuition waiver form automation

- Add Pay request automation via component interface
- POI form automation
- Personnel Action Form automation
- Enable Terminations process
- Roth IRA
- Current manual workarounds being compared to new capabilities in 9.2 with goal of eliminating manual tasks

#### Risks

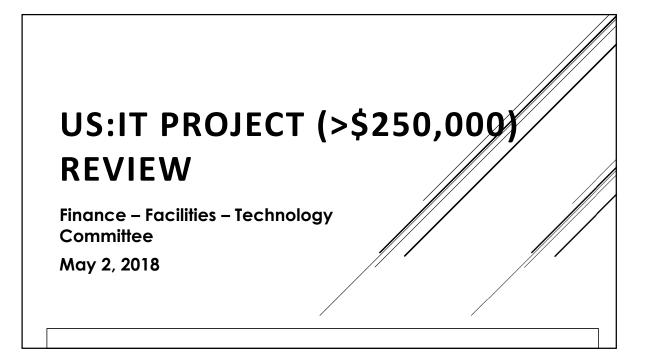
- Time Admin fails on Novatime file. It is expected this issue will be resolved prior to the 4/30 UAT testing.
- There are a number of processes that produce data files that are encrypted and passed to the DMZ for pickup by users or delivery to 3rd parties. There is still some difficulty in getting this working. A solution is in development and resolution should occur prior the 4/30 UAT testing.
- There are a number of Fluid based self-service pages that have not yet been tested. It is expected that testing will go smoothly, but it remains a risk.
- A few HR processes that use the Mass Change engine are encountering errors. It is expected that the issues are close to resolution.
- Availability of HR and IT resources to complete project tasks in a timely manner.
- Potential Incompatibility between 9.2 and existing customizations, interfaces, reports, etc.

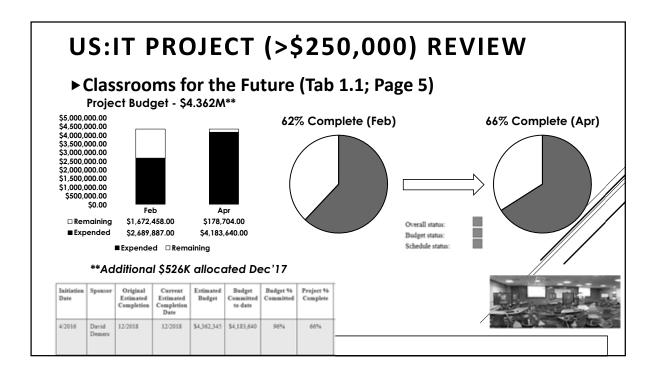


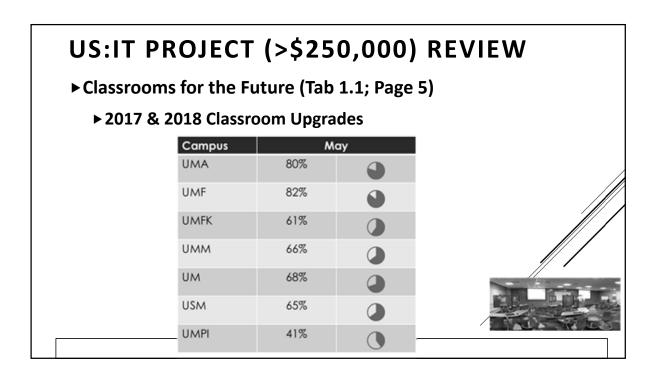


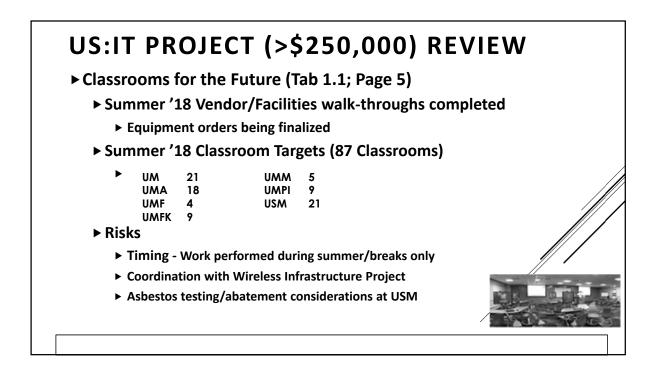
Finance & Administration Projects Total Budget = \$180,000 Academic Projects Total Budget = \$902,515 Human Resources Projects Total Budget = \$848,018 Information Technology Projects Total Budget = \$17,009,926

1.2

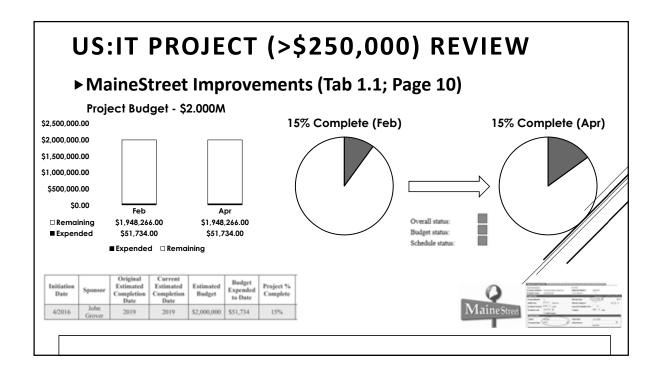


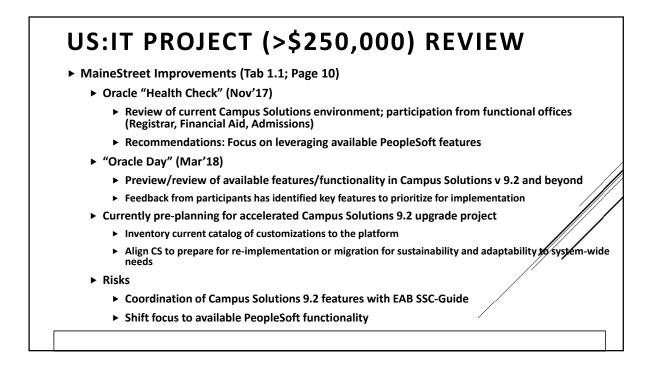


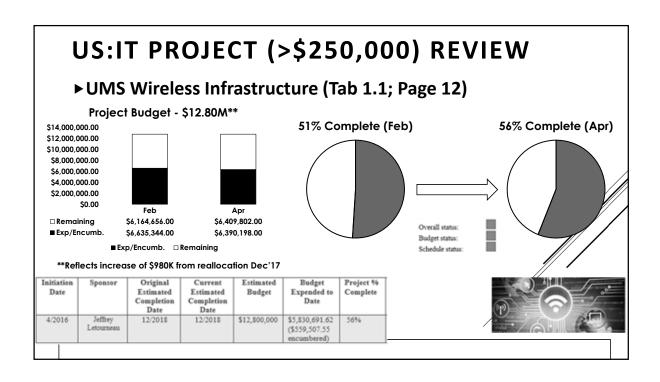




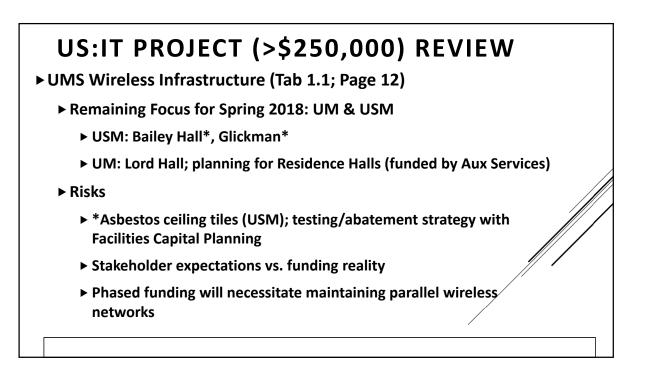
1.2

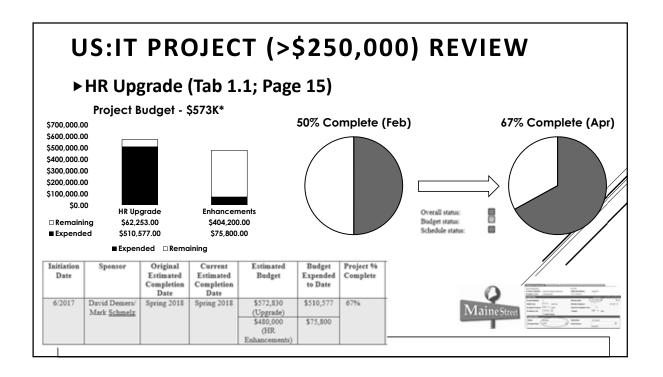


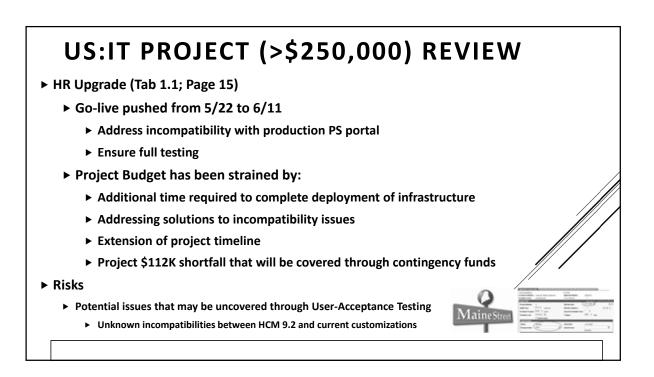




JMS Wire	eless Infrastructure	e (Tab 1.1; P	age 12)
►% Budg	eted/% Completed	by Campus	
Campus	Apr (% Budgeted)	April (% C	omplete)
UMA	100%	94%	
UMF	100%	92%	
UMFK	100%	94%	
UMM	100%	74%	•
UМ	96%	54%	
USM	93%	34%	
UMPI	84%	86%	









### AGENDA ITEM SUMMARY

- 1. NAME OF ITEM: FY2019 Proposed Operating & Capital Budget and Student Charges – Second Reading
- 2. INITIATED BY: Karl W. Turner, Chair
- **3. BOARD INFORMATION**:
- 4. OUTCOME: Enhance fiscal positioning

**BOARD POLICY:** 

Х

Policy 701 - Capital Budgets

**BOARD ACTION:** 

#### 5. BACKGROUND:

Vice Chancellor Low will present the FY2019 Proposed Operating & Capital Budget and Student Charges for the University of Maine System.

This is the second reading of the budget, and a vote of the Committee will be taken and forwarded to the Board of Trustees at the May 20-21, 2018 meeting.

#### 6. TEXT OF PROPOSED RESOLUTION:

That the Finance, Facilities and Technology Committee forwards this item to the Consent Agenda at the May 20-21, 2018 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees accepts the recommendations of the Finance, Facilities and Technology Committee and approves the FY2019 Proposed Operating & Capital Budget, Recommended Student Charges, and proposed Transfers from Institutional Reserves.

1





UNIVERSITY OF MAINE SYSTEM

FY2019 PROPOSED OPERATING BUDGET, CAPITAL BUDGET & STUDENT CHARGES

Second Reading

Finance, Facilities & Technology Meeting

May 2, 2018

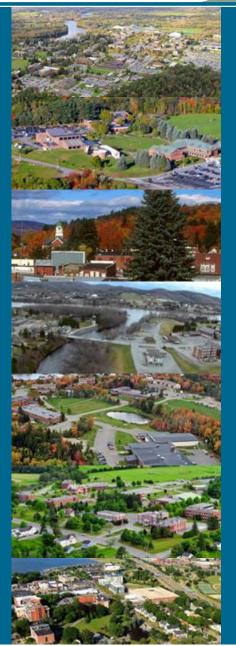


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- 16-18 FY19 Proposed Budget
- 19 Quasi-Independent State Entities
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# **FY19 Budget Overview**

Budget focus on Board of Trustees priority & secondary outcomes

### • Enrollment Increase

- Early College projected credit hour increase of 2.9%
- UMPI estimates 4,200 credit hours in the new CBE program
- UM's budget reflects a 0.3% enrollment increase with continued growth in out of state enrollments
- In-state, undergraduate tuition & Unified Fee increase at CPI at most campuses – 2.3%

### Utilization of reserve funds

- 2 campuses are using campus reserves to balance in FY19
- University Services is utilizing reserves to reduce cost allocation to campuses
- FY19 appropriation is budget flat per State's FY2018-2019 biennial budget.



# **FY19 Budget Overview**

	E&G	Auxiliary	Total	Campus Reserves	Administrative Savings	Budget Stabilization	Total
UMaine	\$ 0	\$ O	\$ O	\$ O	\$ 0	\$ O	\$ 0
UMA	(2,864,084)	(86,929)	(2,951,013)	2,951,013	-	-	-
UMF	-	-	-	-	-	-	-
UMFK	212,476	(205,843)	6,633	-	-	-	6,633
UMM	-	-	-	-	-	-	-
UMPI	(273,066)	273,066	-	-	-	-	-
USM (Excl. Law)	-	-	-	-	-	-	-
Maine Law	(1,193,446)	-	(1,193,446)	693,446*	-	-	(500,000)
Governance	-	-	-	-	-	-	0
Univ. Svs	(525,433)	_	(525,433)	525,433	-	-	0
**Total	\$(4,643,553)	\$ (19,706)	\$(4,663,259)	\$ 4,169,892	\$ 0	\$ 0	\$ (493,367)

\*Maine Law reserves have been exhausted - reflects USM reserve transfer

\*\*Does not include \$3.3 million in administrative savings set aside for strategic investment

4

2.1



# **Budget Stabilization Fund**

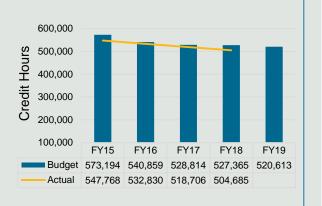
- The Budget Stabilization Fund was created to enable the UMS to smooth the financial impact of adverse markets, economic conditions, and address other financial challenges.
- The Budget Stabilization Fund was established in 2010 and has been built from net investment income that exceeded budget pursuant to the Board of Trustees investment policy.
- The treasurer will only authorize all or a portion of the transfer needed to offset a net unrestricted operating loss for each institution at the close of FY18 and FY19.

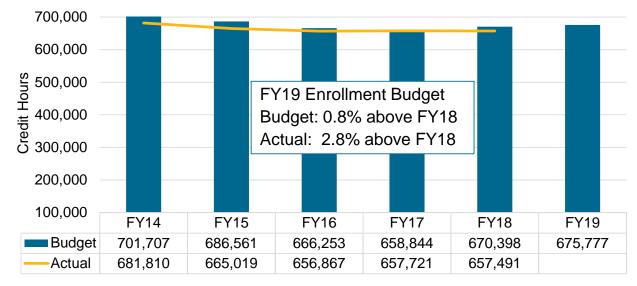
Ba	alance 7/1/17	\$ 11,452,838	
	Proje	cted	
Utilization	FY18	FY19	
Law School	(275,320)		
Investment gain/loss	TBD	-	
Subtotal	\$ (275,320)	\$ O	
Proj	\$ 11,177,518		



## Enrollment

In-State





Budget

Actual

Budget

Actual

16,477

17,585

-

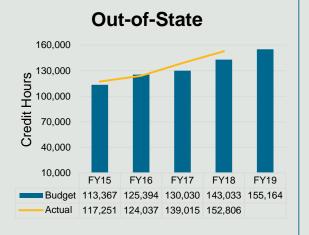
TBD

18,098

4,176

6

**UMS Total Credit Hour Enrollment** 



<b>Major factor</b>	s impacting	enrollment:
---------------------	-------------	-------------

- FY19 credit hours are up 2.8% over FY18 actual credit hours.
- FY19 out-of-state budgeted represent 23% of the total credit hours.

Early College

(included above)

CBE

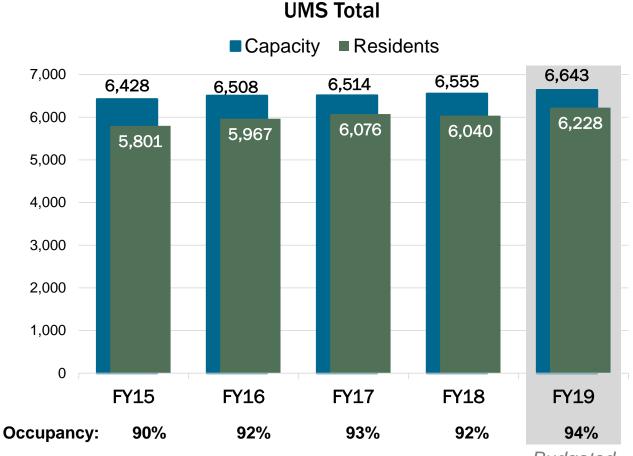
(included above)

2.1



## **Residence Hall Occupancy**

- UMS FY19
   Occupancy Rate is
   94% and ranges from
   104% at USM to 70%
   at UMM.
- Residence Hall occupancy has increased slightly at 5 of the 6 campuses with residential operations.





## **FY19 Recommended In-State Tuition Rates**

- In-state, undergraduate tuition increase based on CPI (2.3%).
- Additional tuition increases at USM due to partial implementation of the new Unified Budget Pricing Structure.
- UMF increasing graduate tuition rate to equal USM.

		FY18	FY19 Proposed		Proposed eases
		Rate/CH	Rate/CH	\$	%
	UMaine	\$286	\$293	\$7	2.4%
ite	UMA	\$228	\$233	\$5	2.2%
qua	UMF	\$268	\$274	\$6	2.2%
Undergraduate	UMFK	\$228	\$233	\$5	2.2%
	UMM	\$228	\$233	\$5	2.2%
	UMPI	\$228	\$233	\$5	2.2%
	USM	\$262	\$271	\$9	3.4%
ate	UMaine	\$429	\$439	\$10	2.3%
Graduate	UMF	\$389	\$407	\$18	4.6%
	USM	\$393	\$407	\$14	3.6%
Law	Law	\$743	\$743	\$0	0%
					8



## In-State Undergraduate Average Costs

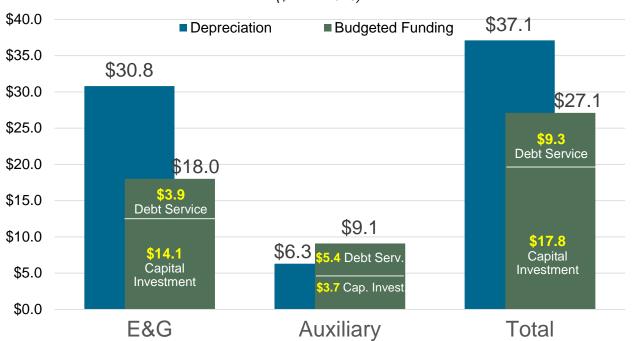
- Unified Fee increasing at 5 campuses; no increase at UMFK & UMPI.
- Room rates increasing at 4 campuses; Board rate increasing at 5 campuses.
- Average annual increase is less than \$500 for in-state, undergraduate students residing on campus.

	FY18	Increase	FY19
Tuition	\$7,482	\$182 2.4%	\$7,664
Mandatory Fees	\$1,148	\$ 21 1.8%	\$1,169
Room & Board	\$8,890	\$263 3.0%	\$9,153
Total	\$17,520	\$466 2.9%	\$17,986



# **Funding Depreciation**

- Depreciation expense increased by \$1.0M from \$36.1M in FY18 to \$37.1M in FY19.
- E&G and Auxiliary budgeted capital investment = \$17.8M; an increase of \$1.7M (10%).
- Funding through Debt Service has decreased by \$1.3M; Capital Investments increased by \$1.7M over FY18
- 73% of the total depreciation expense is funded in the FY19 budget – down 1% from the FY18 budget.



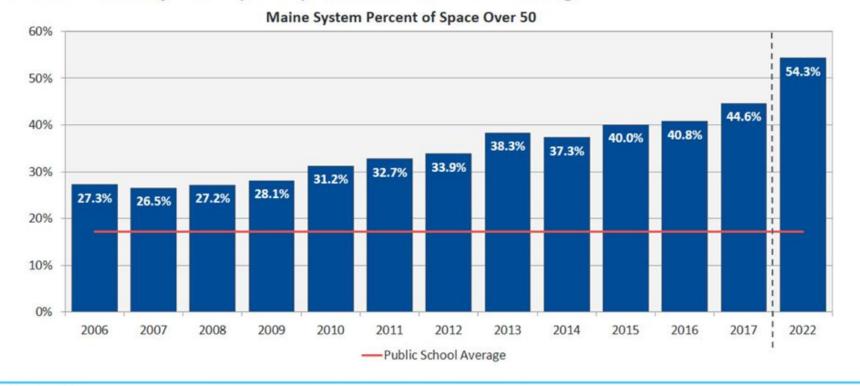
#### Funding Depreciation by Fund (\$ in millions)



# **Aging Infrastructure**

### By 2022 54% of Space Will be Over 50 Years Old

Plan now for major life cycle replacements in these buildings



\*FY22 is calculated as campus is today, with no changes to the space profile

18

sightlines

2.1



# **Capital Investments from Operations**

	Facilities	Equipment & Vehicles	Projects to be determined during FY19	Capital Reserve Deposit (to be utilized in FY20 or after)	Total Investment
UMAINE	\$ 2,518,489	\$ 2,076,768	\$ 2,569,554	\$ 1,368,313	\$ 8,533,124
UMA	943,640	36,679	-	-	980,319
UMF	10,000	139,700	992,529	-	1,142,229
UMFK	200,000	20,000	-	-	220,000
UMM	6,000	500	-	-	6,500
UMPI	210,176	-	-	39,824	250,000
USM	1,558,500	264,556	-	_	1,823,056
US	-	442,300	-	4,387,337	4,829,637
TOTAL	\$ 5,446,805	\$ 2,980,503	\$ 3,562,083	\$ 5,795,474	\$ 17,784,865

• FY19 budgeted transfers from E&G and Auxiliary to Capital Investments total \$17.8 million

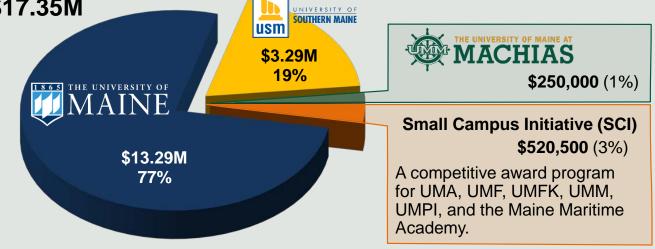
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2.1



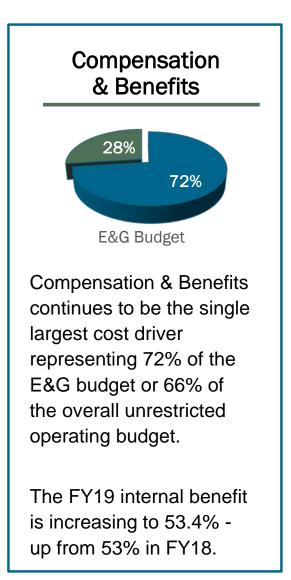


	UMaine	USM	UMM	SCI	Total	
Biotechnology	1,208,714	250,000			1,458,714	
Aquaculture & Marine	2,959,909	453,043	250,000		3,662,952	
Composite Materials	1,844,246	100,000			1,944,246	
Environmental	1,338,169	294,817			1,632,986	
Forestry & Agriculture	1,781,062	833,700			2,614,762	
Information Technology	1,856,946	672,512			2,529,458	
Precision Manufacturing	1,383,284	100,000			1,483,284	
Cross Sector	916,864	586,234			1,503,098	
Small Campus Initiative				520,500	520,500	
Total	13,289,194	3,290,306	250,000	520,500	17,350,000	
\$17.35M						





# **Compensation & Benefits**







# **FY19 Budget Position Changes**

	Faculty		Salaried		Hourly		Total
	Increases/ New Positions	Reductions/ Eliminations	Increases/ New Positions	Reductions/ Eliminations	Increases/ New Positions	Reductions/ Eliminations	
UMaine	5.0	-	5.0	-	4.8	-	14.8
UMA	-	-	-	-	-	-	-
UMF	1.5	(2.0)	1.0	(3.0)	1.4	(0.5)	(1.6)
UMFK	2.0	(1.0)	7.0	(1.5)	-	-	6.5
UMM	-	(1.0)	-	-	-	(0.5)	(1.5)
UMPI	-	-	-	-	-	-	-
USM	3.0	-	1.5	-	-	-	4.5
Gov.	-	-	2.5	(2.0)	-	-	0.5
Univ Svs	-	-	1.0	(2.0)	2.0	-	1.0
Total	11.5	(4.0)	18.0	(8.5)	8.2	(1.0)	24.2



## FY19 Proposed Budget: E&G

		FY18 Base	P	FY19 roposed	Cł	\$ nange	% Change
Revenue:	Tuition & Fee Revenue	\$ 297,511,943	\$	314,176,615	\$ 1	6,664,672	5.6%
	Tuition Waivers/Scholarships	(76,997,718)		(84,363,644)	(7	7,365,926)	9.6%
	State Appropriation	188,920,534		188,920,534		-	0.0%
	Sales/Services/Other	39,425,367		40,582,731		1,157,364	2.9%
	Total Revenue	448,860,126		459,316,236	1	0,456,110	2.3%
Expense:	Personnel Expense	334,771,422		342,268,517		7,416,716	2.2%
	Fuel & Electricity	15,361,545		15,497,893		136,348	0.9%
	Supplies & Services	30,117,279		31,198,603		1,081,324	3.6%
	Travel	6,006,600		6,268,354		261,754	4.4%
	Memberships, Contributions & Sponsorships	1,591,501		1,572,009		(19,492)	-1.2%
	Maintenance & Alterations	10,856,132		11,747,248		891,116	8.2%
	Interest Expense	1,929,130		1,725,624		(203,506)	-10.5%
	Depreciation	30,728,899		30,787,221		58,322	0.2%
	Other Expenses & Transfers	32,380,460		32,343,671		(36,789)	-0.1%
	Total Operating Expenses & Transfers	463,742,968		473,409,140		9,666,172	2.1%
	Operating Increase (Decrease)	\$ (14,882,842)	\$	(14,092,905)	\$	789,937	-5.3%
Modified Cash Flow:	Add back Depreciation	30,728,899		30,787,221		58,322	0.2%
FIOW.	Less Capital Expenditures	(8,522,691)		(8,818,415)		(295,724)	3.5%
	Less Capital Reserve Funding	(3,917,547)		(5,292,300)	(*	,374,753)	35.1%
	Less Debt Service Principal	<u>(5,405,171)</u>		<u>(3,925,414)</u>		<u>1,479,757</u>	-27.4%
	Net Change Before Other Adj & Transfers	(1,999,352)		(1,341,813)		657,539	
	Transfer from/(to) Admin Savings Rsrv	(3,301,740)		(3,301,740)		-	
	Transfer from/(to) Budget Stabilization	<u>275,320</u>				<u>(275,320)</u>	
	Net Change Subtotal	(5,025,772)		(4,643,553)		382,219	
	Other Strategic Transfers from/(to) Reserves	5,265,875		4,082,963	(*	,182,912)	16
	Net Change in Cash & Reserve Transfers	\$ 240,103	\$	(560,590)	\$	(800,693)	10



### FY19 Proposed Budget: Auxiliary

		FY18 Base	Р	FY19 roposed	\$ Change	% Change
Revenue:	Tuition & Fee Revenue	\$ 1,240,000	\$	1,227,714	\$ (12,286)	-1.0%
	Dining & Residence Revenue	64,255,855		64,722,671	466,816	0.7%
	Tuition Waivers/Scholarships	(2,130,802)		(2,252,044)	(121,242)	5.7%
	Sales/Services/Other	16,678,940		17,267,807	588,867	3.5%
	Total Revenue	80,043,993		80,966,148	922,155	1.2%
Expense:	Personnel Expense	22,098,429		22,431,259	332,830	1.5%
	Fuel & Electricity	5,997,437		5,078,537	(918,900)	-15.3%
	Supplies & Services	24,820,399		24,728,302	(92,097)	-0.4%
	Travel	129,418		128,380	(1,038)	-0.8%
	Memberships, Contributions & Sponsorships	27,695		20,772	(6,923)	-25.0%
	Maintenance & Alterations	4,200,126		3,902,565	(297,561)	-7.1%
	Interest Expense	3,941,796		3,696,059	(245,737)	-6.2%
	Depreciation	5,400,401		6,255,906	855,505	15.8%
	Other Expenses & Transfers	9,853,651		11,954,753	2,101,102	21.3%
	Total Operating Expenses & Transfers	76,469,352		78,196,533	1,727,181	2.3%
	Operating Increase (Decrease)	\$ 3,574,641	\$	2,769,615	\$ (805,026)	-22.5%
Modified Cash	Add back Depreciation	5,400,401		6,255,906	855,505	15.8%
Flow:	Less Capital Expenditures	(2,106,730)		(2,168,447)	(61,717)	2.9%
	Less Capital Reserve Funding	(1,496,524)		(1,505,703)	(9,179)	0.6%
	Less Debt Service Principal	<u>(5,182,163)</u>		<u>(5,371,077)</u>	<u>(188,914)</u>	3.6%
	Net Change Before Other Adj & Transfers	189,625		(19,706)	(209,331)	
	Other Strategic Transfers from/(to) Reserves	45,961		86,929	40,968	
	Net Change in Cash & Reserve Transfers	\$ 235,586	\$	67,223	\$ (168,363)	

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### FY19 Proposed Budget: E&G and Auxiliary

		FY18 Base	FY19 Proposed	\$ Change	% Change
Revenue:	Tuition & Fee Revenue	\$ 298,751,943	\$ 315,404,329	\$ 16,652,386	5.6%
	Dining & Residence Revenue	64,255,855	64,722,671	466,816	0.7%
	Tuition Waivers/Scholarships	(79,128,520)	(86,615,688)	(7,487,168)	9.5%
	State Appropriation	188,920,534	188,920,534	-	0.0%
	Sales/Services/Auxiliary	56,104,307	57,850,538	1,746,231	3.1%
	Total Revenue	528,904,119	540,282,384	11,378,265	2.2%
Expense:	Personnel Expense	356,869,851	364,699,776	7,829,925	2.2%
	Fuel & Electricity	21,358,982	20,576,430	(782,552)	-3.7%
	Supplies & Services	54,937,678	55,926,905	989,227	1.8%
	Travel	6,136,018	6,396,734	260,716	4.2%
	Memberships, Contributions & Sponsorships	1,619,196	1,592,781	(26,415)	-1.6%
	Maintenance & Alterations	15,056,258	15,649,813	593,555	3.9%
	Interest Expense	5,870,926	5,421,683	(449,243)	-7.7%
	Depreciation	36,129,300	37,043,127	913,827	2.5%
	Other Expenses & Transfers:	42,234,111	44,298,424	2,064,313	4.9%
	Total Operating Expenses & Transfers	540,212,320	551,605,673	11,393,353	2.1%
	Operating Increase (Decrease)	\$ (11,308,201)	\$ (11,323,290)	\$ (15,089)	0.1%
Modified Cash	Add back Depreciation	36,129,300	37,043,127	913,827	2.5%
Flow:	Less Capital Expenditures	(10,629,421)	(10,986,862)	(357,441)	3.4%
	Less Capital Reserve Funding	(5,414,071)	(6,798,003)	(1,383,932)	25.6 %
	Less Debt Service Principal	<u>(10,587,334)</u>	<u>(9,296,491)</u>	<u>1,290,843</u>	-12.2%
	Net Change Before Other Adj & Transfers	(1,809,727)	(1,361,519)	448,208	
	Transfer from/(to) Admin Savings Rsrv	(3,301,740)	(3,301,740)	-	
	Transfer from/(to) Budget Stabilization	<u>275,320</u>		<u>(275,320)</u>	
	Net Change Subtotal	(4,836,147)	(4,663,259)	172,888	
	Other Strategic Transfers from/(to) Reserves	5,311,836	4,169,892	(1,141,944)	
	Net Change in Cash & Reserve Transfers	\$ 475,689	\$ ( 493,367)	\$ (969,056)	
					10



### Quasi-Independent State Entities Budget Requirement

• Public Law 2011, Chapter 616 mandates:

- Board of Trustees approval of the annual budget for travel, meals, and entertainment costs.
- Board of Trustees approval of the annual budget for contribution expenses – defined by this Public Law as membership dues & fees, gifts, donations, and sponsorships.
- Periodic reporting of the actual travel and contribution costs by the UMS to the Board of Trustees.
- Annual reporting to the Legislature by the UMS of contributions made to persons in the preceding year that were greater than \$1,000, and the total contributed to each.

FY19 Budget	(\$000's)				
Fund	Travel, Meals, Entertainment	Memberships, Gifts, Donations, & Sponsorships			
E&G/Auxiliary	\$ 6,396	\$ 1,593			
Restricted/Other	4,773	566			
Total	\$11,169	\$ 2,159			

E&G/Auxiliary are included in the proposed operating budgets. Restricted/Other includes grants & contracts, MEIF, Coop. Ext, etc. and is not included in the operating budgets.

 UMS "Use of University funds" policy generally prohibits charitable contributions; Sponsorships which advance the University's mission are allowed. UMS "Travel & Expense" policy defines what constitutes allowable travel, meals, and entertainment expenses.

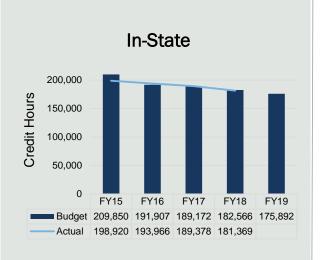


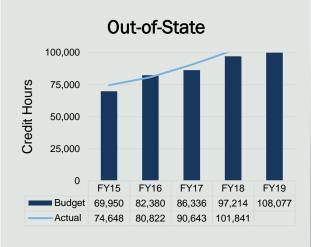
## Appendix

- Detailed Information by Campus for:
  - FY19 Enrollment & Residence Hall Occupancy
  - FY19 Capital Investments from Operating Budgets
  - FY19 Operating Budgets
  - FY19 Student Cost Report



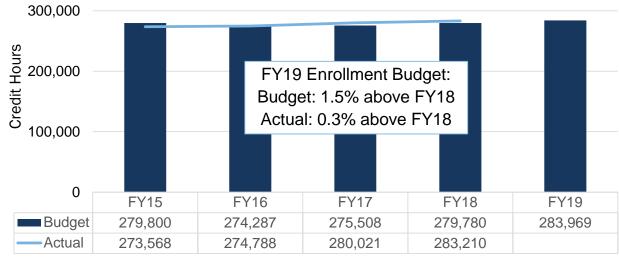
UNIVERSITY OF MAINE SYSTEM







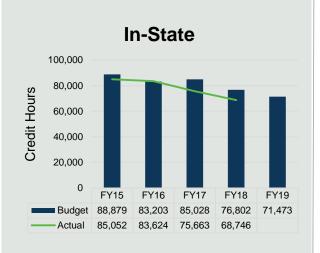
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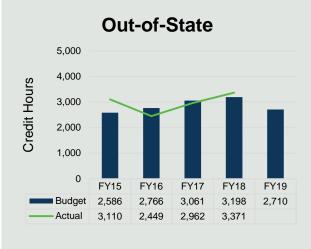


Early College	Budget	1,213	1,219
(included above)	Actual	1,045	



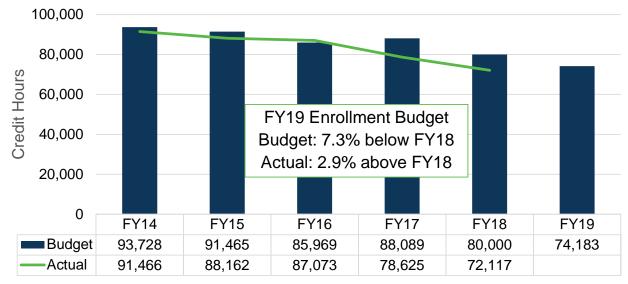
UNIVERSITY OF MAINE SYSTEM







#### Total Credit Hour Enrollment

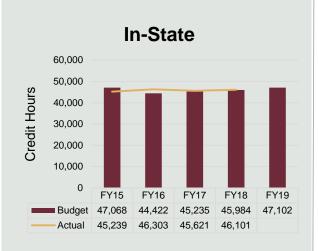


Early College	Budget	2,024	3,700
(included above)	Actual	3,340	



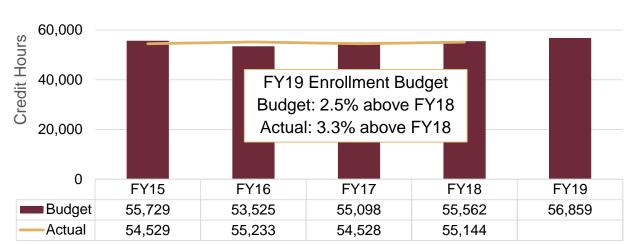
80,000

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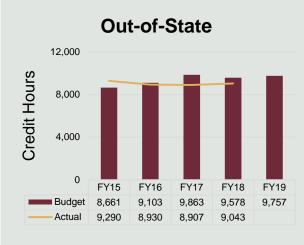




### **Total Credit Hour Enrollment**

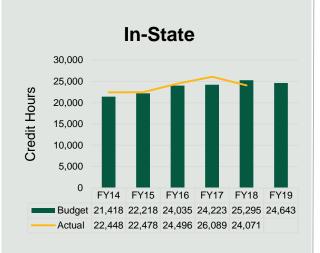


Early College	Budget	270	800
(included above)	Actual	240	



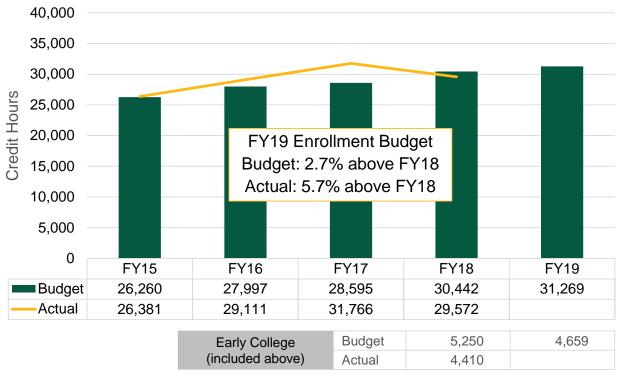


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#### **Total Credit Hour Enrollment**



Out-of-State 6,000 4,000 3,000 2,000 1,000

FY16

3,962

4,615

FY17

4,372

5,677

**FY18** 

5,147

5,501

**FY19** 

6,626

0

Budget

Actual

**FY15** 

4,042

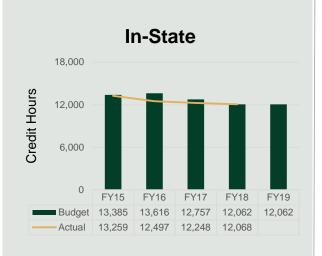
3,903

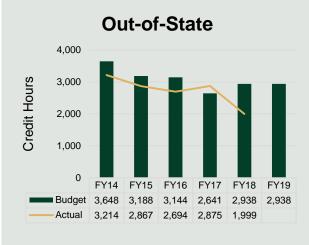
24

2.1



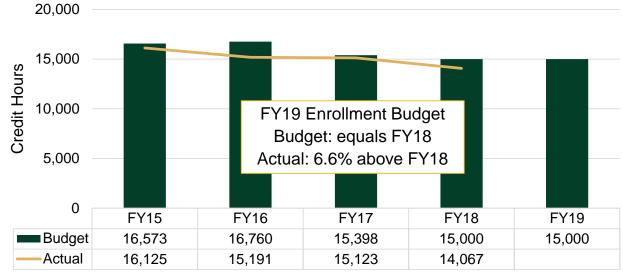
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### Total Credit Hour Enrollment

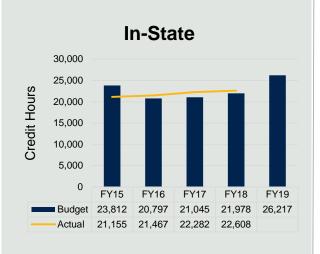


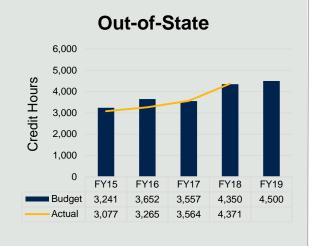
Early College	Budget	0	0
(included above)	Actual	509	

2.1



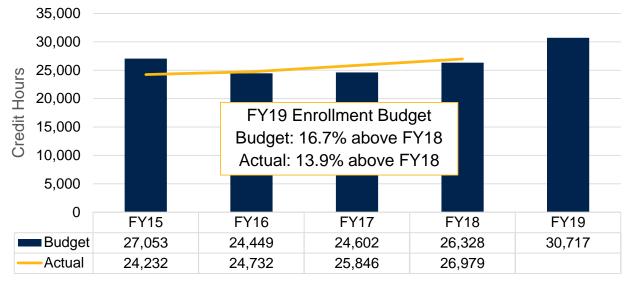
UNIVERSITY OF MAINE SYSTEM







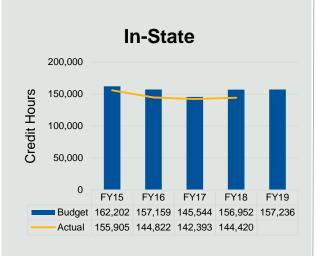
### **Total Credit Hour Enrollment**

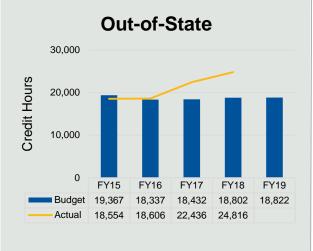


Early College	Budget	3,100	3,100
(included above)	Actual	4,851	
CBE	Budget	-	4,176
(included above)	Actual	TBD	26



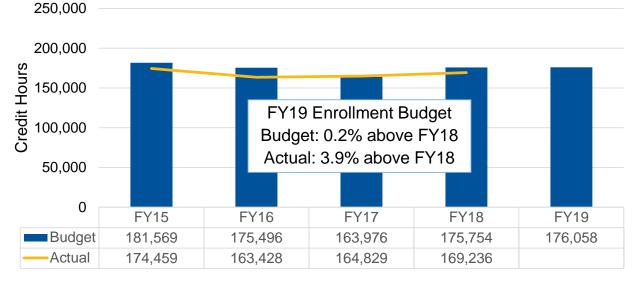
UNIVERSITY OF MAINE SYSTEM







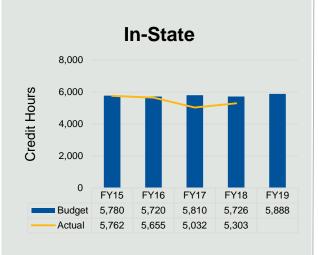
### Total Credit Hour Enrollment

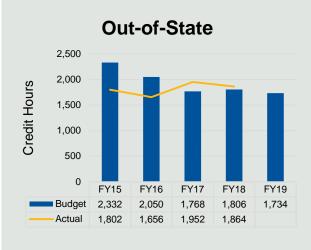


Early College	Budget	4,620	4,620
(included above)	Actual	3,190	



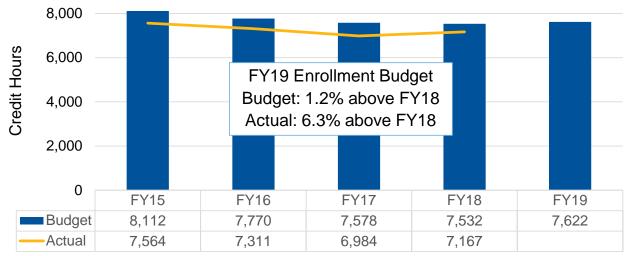
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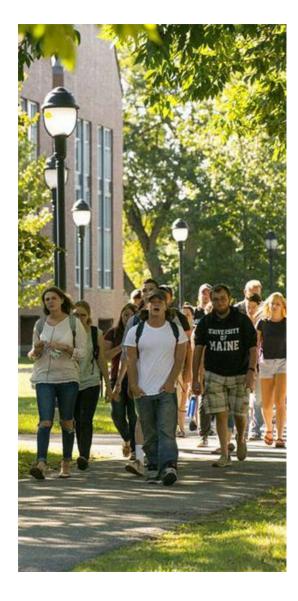


### **Total Credit Hour Enrollment**

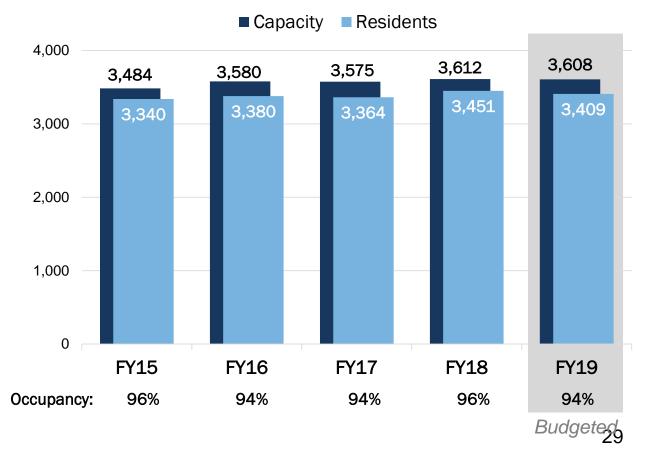






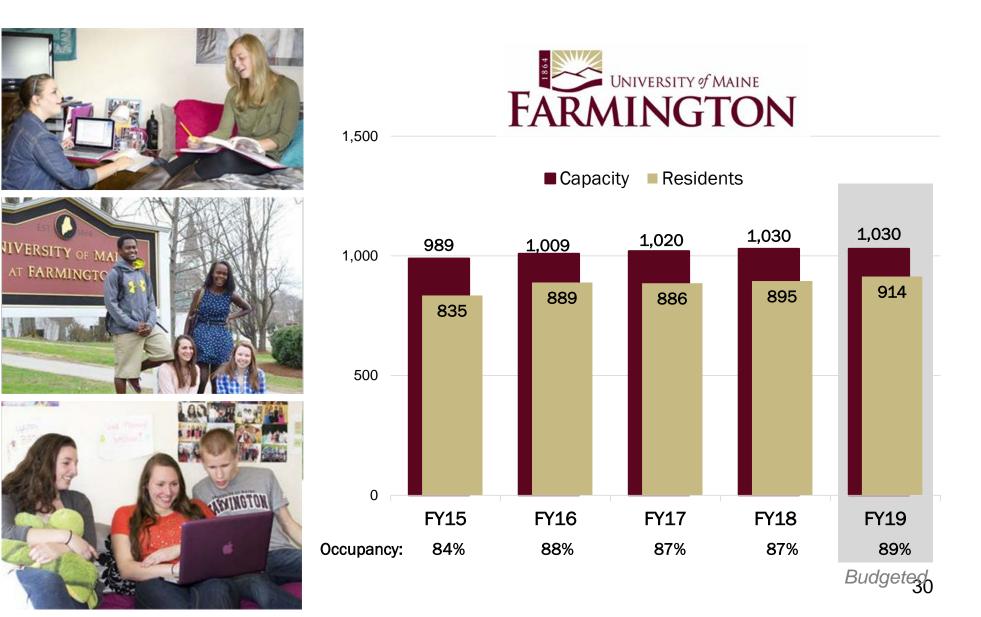








UNIVERSITY OF MAINE SYSTEM

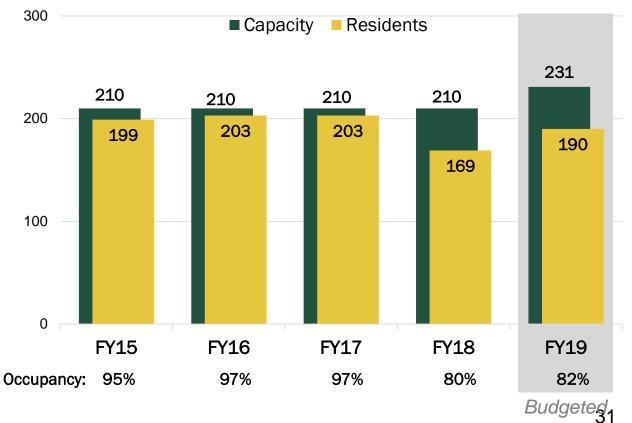




UNIVERSITY OF MAINE SYSTEM





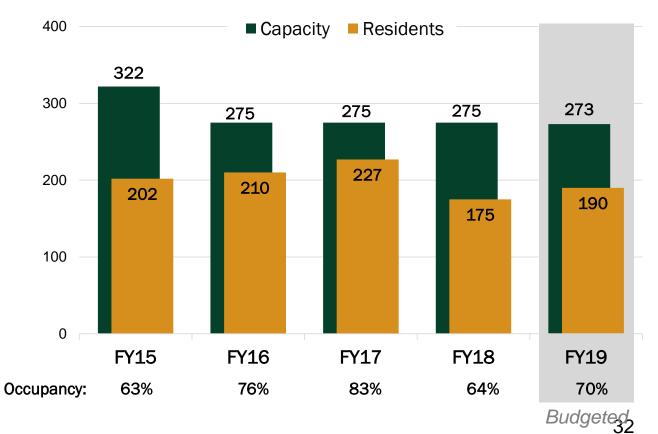




UNIVERSITY OF MAINE SYSTEM





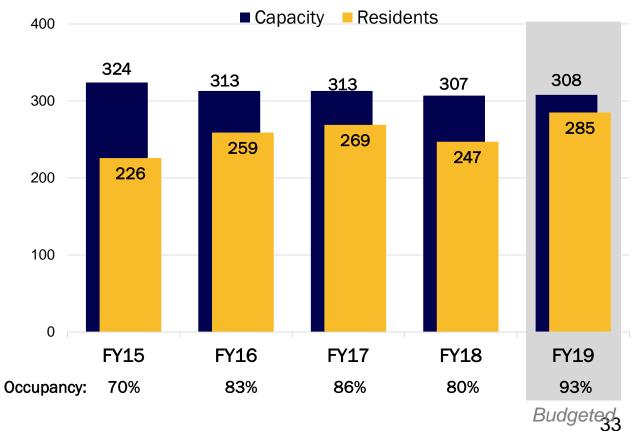












1,500

1,000

500

0

Occupancy:

FY15

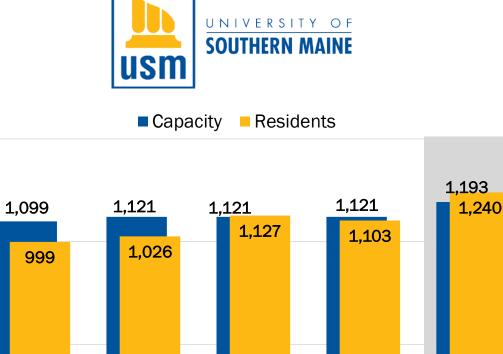
91%



### **Residence Hall Occupancy**







FY17

101%

**FY18** 

98%

FY19

104%

Budgeted 34

FY16

92%

#### TOTAL FY19 PROPOSED BUDGET Unrestricted E&G

	 FY18 BASE	 FY19 BASE	 CHANGE	
<u>Revenues</u>				
Tuition & Fee Revenue	\$ 297,511,943	\$ 314,176,615	\$ 16,664,672	5.6%
Dining & Residence Revenue	-	-	-	-%
Tuition Waivers/Scholarships	(76,997,718)	(84,363,644)	(7,365,926)	9.6%
Net Student Charges Revenue	 220,514,225	 229,812,971	9,298,746	4.2%
State Appropriation	188,920,534	188,920,534	-	0.0%
Indirect Cost Recovery	12,110,006	12,669,320	559,314	4.6%
Investment Income/Gifts	4,852,207	5,464,275	612,068	12.6%
Sales/Services/Auxiliary	22,463,154	22,449,136	(14,018)	-0.1%
Total Revenue	 448,860,126	 459,316,236	 10,456,110	2.3%
Expenses				
Personnel	334,771,422	342,268,517	7,497,095	2.2%
Fuel & Electricity	15,361,545	15,497,893	136,348	0.9%
Supplies & Services	30,319,468	31,378,058	1,058,590	3.5%
Shared Services	(202,189)	(179,455)	22,734	-11.2%
Travel	6,006,600	6,268,354	261,754	4.4%
Memberships, Contributions & Sponsorships	1,591,501	1,572,009	(19,492)	-1.2%
Maintenance & Alterations	10,856,132	11,747,248	891,116	8.2%
nterest	1,929,130	1,725,624	(203,506)	-10.5%
Depreciation	30,728,899	30,787,221	58,322	0.2%
Other Expenses & Transfers	 32,380,460	32,343,671	(36,789)	-0.1%
Total Operating Expenses & Transfers	463,742,968	473,409,140	9,666,172	2.1%
Operating Increase (Decrease)	\$ (14,882,842)	\$ (14,092,905)	\$ 789,937	-5.3%
Modified Cash Flow				
Operating Increase (Decrease)	\$ (14,882,842)	\$ (14,092,905)	\$ 789,937	-5.3%
Add Back Depreciation	30,728,899	30,787,221	58,322	0.2%
Less Capital Expenditures	(8,522,691)	(8,818,415)	(295,724)	3.5%
Less Capital Reserve Funding	(3,917,547)	(5,292,300)	(1,374,753)	35.1%
Less Debt Service Principal	 (5,405,171)	 (3,925,414)	 1,479,757	-27.4%
Net Change Before Other Adjustments & Transfers	(1,999,352)	(1,341,813)	657,539	
Transfer from/(to) Administrative Savings Rsrv	(3,301,740)	(3,301,740)	-	
Transfer from/(to) Budget Stabilization	 275,320	-	 (275,320)	
Net Change Subtotal	 (5,025,772)	 (4,643,553)	 382,219	
Other Strategic Transfers from/(to) Reserves	5,265,875	4,082,963	(1,182,912)	
Net Change in Cash & Reserve Transfers	\$ 240,103	\$ (560,590)	\$ (800,693)	

#### TOTAL FY19 PROPOSED BUDGET Unrestricted Auxiliary

	 FY18 BASE	 FY19 BASE	 CHANG	Ξ
<u>Revenues</u>				
Tuition & Fee Revenue	\$ 1,240,000	\$ 1,227,714	\$ (12,286)	-1.0%
Dining & Residence Revenue	64,255,855	64,722,671	466,816	0.7%
Tuition Waivers/Scholarships	(2,130,802)	(2,252,044)	(121,242)	5.7%
Net Student Charges Revenue	 63,365,053	 63,698,341	333,288	0.5%
State Appropriation	-	-	-	-%
Indirect Cost Recovery	-	-	-	-%
Investment Income/Gifts	-	-	-	-%
Sales/Services/Auxiliary	16,678,940	17,267,807	588,867	3.5%
Total Revenue	 80,043,993	 80,966,148	 922,155	1.2%
Expenses				
Personnel	22,098,429	22,431,259	332,830	1.5%
Fuel & Electricity	5,997,437	5,078,537	(918,900)	-15.3%
Supplies & Services	24,820,399	24,728,302	(92,097)	-0.4%
Shared Services	-	-	-	-%
Fravel	129,418	128,380	(1,038)	-0.8%
Memberships, Contributions & Sponsorships	27,695	20,772	(6,923)	-25.0%
Maintenance & Alterations	4,200,126	3,902,565	(297,561)	-7.1%
nterest	3,941,796	3,696,059	(245,737)	-6.2%
Depreciation	5,400,401	6,255,906	855,505	15.8%
Other Expenses & Transfers	 9,853,651	 11,954,753	 2,101,102	21.3%
Total Operating Expenses & Transfers	76,469,352	 78,196,533	 1,727,181	2.3%
Operating Increase (Decrease)	\$ 3,574,641	\$ 2,769,615	\$ (805,026)	-22.5%
Modified Cash Flow				
Operating Increase (Decrease)	\$ 3,574,641	\$ 2,769,615	\$ (805,026)	-22.5%
Add Back Depreciation	5,400,401	6,255,906	855,505	15.8%
Less Capital Expenditures	(2,106,730)	(2,168,447)	(61,717)	2.9%
Less Capital Reserve Funding	(1,496,524)	(1,505,703)	(9,179)	0.6%
Less Debt Service Principal	 (5,182,163)	 (5,371,077)	(188,914)	3.6%
Net Change Before Other Adjustments & Transfers	189,625	(19,706)	(209,331)	
Transfer from/(to) Administrative Savings Rsrv	-	-	-	
Transfer from/(to) Budget Stabilization	-	-	-	
Net Change Subtotal	 189,625	(19,706)	 (209,331)	
Other Strategic Transfers from/(to) Reserves	45,961	86,929	40,968	
Net Change in Cash & Reserve Transfers	\$ 235,586	\$ 67,223	\$ (168,363)	

#### TOTAL FY19 PROPOSED BUDGET

Unrestricted E&G and Auxiliary

		FY18 BASE	FY19 BASE		CHANGE		
Revenues							
Tuition & Fee Revenue	\$	298,751,943	\$ 315,404,329	\$	16,652,386	5.6%	
Dining & Residence Revenue		64,255,855	64,722,671		466,816	0.7%	
Tuition Waivers/Scholarships		(79,128,520)	(86,615,688)		(7,487,168)	9.5%	
Net Student Charges Revenue		283,879,278	 293,511,312		9,632,034	3.4%	
State Appropriation		188,920,534	188,920,534		-	0.0%	
Indirect Cost Recovery		12,110,006	12,669,320		559,314	4.6%	
Investment Income/Gifts		4,852,207	5,464,275		612,068	12.6%	
Sales/Services/Auxiliary		39,142,094	39,716,943		574,849	1.5%	
Total Revenue		528,904,119	 540,282,384		11,378,265	2.2%	
Expenses							
Personnel		356,869,851	364,699,776		7,829,925	2.2%	
Fuel & Electricity		21,358,982	20,576,430		(782,552)	-3.7%	
Supplies & Services		55,139,867	56,106,360		966,493	1.8%	
Shared Services		(202,189)	(179,455)		22,734	-11.2%	
Travel		6,136,018	6,396,734		260,716	4.2%	
Memberships, Contributions & Sponsorships		1,619,196	1,592,781		(26,415)	-1.6%	
Maintenance & Alterations		15,056,258	15,649,813		593,555	3.9%	
Interest		5,870,926	5,421,683		(449,243)	-7.7%	
Depreciation		36,129,300	37,043,127		913,827	2.5%	
Other Expenses & Transfers		42,234,111	 44,298,424		2,064,313	4.9%	
Total Operating Expenses & Transfers		540,212,320	 551,605,673		11,393,353	2.1%	
Operating Increase (Decrease)	\$	(11,308,201)	\$ (11,323,290)	\$	(15,089)	0.1%	
Modified Cash Flow							
Operating Increase (Decrease)	\$	(11,308,201)	\$ (11,323,290)	\$	(15,089)	0.1%	
Add Back Depreciation		36,129,300	37,043,127		913,827	2.5%	
Less Capital Expenditures		(10,629,421)	(10,986,862)		(357,441)	3.4%	
Less Capital Reserve Funding		(5,414,071)	(6,798,003)		(1,383,932)	25.6%	
Less Debt Service Principal		(10,587,334)	 (9,296,491)		1,290,843	-12.2%	
Net Change Before Other Adjustments & Transfers		(1,809,727)	(1,361,519)		448,208		
Transfer from/(to) Administrative Savings Rsrv		(3,301,740)	(3,301,740)		-		
Transfer from/(to) Budget Stabilization		275,320	 -		(275,320)		
Net Change Subtotal		(4,836,147)	 (4,663,259)		172,888		
Other Strategic Transfers from/(to) Reserves		5,311,836	4,169,892		(1,141,944)		
Net Change in Cash & Reserve Transfers	\$	475,689	\$ (493,367)	\$	(969,056)		

#### GOVERNANCE FY19 PROPOSED BUDGET

**Unrestricted E&G** 

	_	FY18 BASE	FY19 BASE	CHANGE		
Revenues						
Tuition & Fee Revenue	\$	-	\$ -	\$	-	-%
Dining & Residence Revenue		-	-		-	-%
Tuition Waivers/Scholarships		-	-		-	-%
Net Student Charges Revenue		-	 -		-	-%
State Appropriation		4,288,136	4,585,436		297,300	6.9%
Indirect Cost Recovery		-	-		-	-%
Investment Income/Gifts		-	-		-	-%
Sales/Services/Auxiliary		-	-		-	-%
Total Revenue		4,288,136	 4,585,436		297,300	6.9%
Expenses						
Personnel		4,253,393	4,099,188		(154,205)	-3.6%
Fuel & Electricity		3,200	3,200		-	0.0%
Supplies & Services		81,710	79,725		(1,985)	-2.4%
Shared Services		594,738	661,995		67,257	11.3%
Travel		126,250	128,049		1,799	1.4%
Memberships, Contributions & Sponsorships		22,025	22,255		230	1.0%
Maintenance & Alterations		2,000	2,000		-	0.0%
Interest		-	-		-	-%
Depreciation		-	-		-	-%
Other Expenses & Transfers		(99,766)	(410,976)		(311,210)	311.9%
Total Operating Expenses & Transfers		4,983,550	4,585,436		(398,114)	-8.0%
Operating Increase (Decrease)	\$	(695,414)	\$ -	\$	695,414	-100.0%
Modified Cash Flow						
Operating Increase (Decrease)	\$	(695,414)	\$ -	\$	695,414	-100.0%
Add Back Depreciation		-	-		-	-%
Less Capital Expenditures		-	-		-	-%
Less Capital Reserve Funding		-	-		-	-%
Less Debt Service Principal		-	-		-	-%
Net Change Before Other Adjustments & Transfers		(695,414)	-		695,414	
Transfer from/(to) Administrative Savings Rsrv		-	-		-	
Transfer from/(to) Budget Stabilization		-	-		-	
Net Change Subtotal		(695,414)	 -		695,414	
Other Strategic Transfers from/(to) Reserves		757,499	-		(757,499)	
Net Change in Cash & Reserve Transfers	\$	62,085	\$ -	\$	(62,085)	

#### UNIVERSITY SERVICES FY19 PROPOSED BUDGET

**Unrestricted E&G** 

		FY18 BASE		FY19 BASE	CHANGE		
Revenues							
Tuition & Fee Revenue	\$	-	\$	-	\$ -	-%	
Dining & Residence Revenue		-		-	-	-%	
Tuition Waivers/Scholarships		-		-	-	-%	
Net Student Charges Revenue		-		-	 -	-%	
State Appropriation		3,801,740		3,801,740	-	0.0%	
Indirect Cost Recovery		7,500		189,658	182,158	2428.8%	
Investment Income/Gifts		3,859,317		4,424,337	565,020	14.6%	
Sales/Services/Auxiliary		808,900		676,904	(131,996)	-16.3%	
Total Revenue		8,477,457		9,092,639	 615,182	7.3%	
Expenses							
Personnel		34,312,494		34,892,338	579,844	1.7%	
Fuel & Electricity		10,860		10,910	50	0.5%	
Supplies & Services		3,749,787		4,012,099	262,312	7.0%	
Shared Services		(44,220,841)		(45,558,917)	(1,338,076)	3.0%	
Travel		381,316		399,067	17,751	4.7%	
Memberships, Contributions & Sponsorships		450,960		390,301	(60,659)	-13.5%	
Maintenance & Alterations		3,368,722		4,109,687	740,965	22.0%	
Interest		30,200		35,702	5,502	18.2%	
Depreciation		4,856,617		4,835,520	(21,097)	-0.4%	
Other Expenses & Transfers	_	2,325,687		3,189,625	 863,938	37.1%	
Total Operating Expenses & Transfers		5,265,802		6,316,332	 1,050,530	20.0%	
Operating Increase (Decrease)	\$	3,211,655	\$	2,776,307	\$ (435,348)	-13.6%	
Modified Cash Flow							
Operating Increase (Decrease)	\$	3,211,655	\$	2,776,307	\$ (435,348)	-13.6%	
Add Back Depreciation		4,856,617		4,835,520	(21,097)	-0.4%	
Less Capital Expenditures		(1,033,300)		(442,300)	591,000	-57.2%	
Less Capital Reserve Funding		(3,067,317)		(4,387,337)	(1,320,020)	43.0%	
Less Debt Service Principal		(755,000)		(5,883)	 749,117	-99.2%	
Net Change Before Other Adjustments & Transfers		3,212,655		2,776,307	(436,348)		
Transfer from/(to) Administrative Savings Rsrv		(3,301,740)		(3,301,740)	-		
Transfer from/(to) Budget Stabilization		-		-	 -		
Net Change Subtotal		(89,085)	_	(525,433)	 (436,348)		
Other Strategic Transfers from/(to) Reserves		27,000		525,433	498,433		
Net Change in Cash & Reserve Transfers	\$	(62,085)	\$	-	\$ 62,085		

#### University of Maine FY19 PROPOSED BUDGET Unrestricted E&G

		FY18 BASE	FY19 BASE	 CHANGE	
Revenues					
Tuition & Fee Revenue	\$	158,866,957	\$ 172,126,005	\$ 13,259,048	8.3%
Dining & Residence Revenue		-	-	-	-%
Tuition Waivers/Scholarships		(49,180,484)	(54,516,538)	(5,336,054)	10.8%
Net Student Charges Revenue		109,686,473	117,609,467	 7,922,994	7.2%
State Appropriation		83,854,217	83,459,572	(394,645)	-0.5%
Indirect Cost Recovery		8,371,276	8,371,276	-	0.0%
Investment Income/Gifts		912,890	919,938	7,048	0.8%
Sales/Services/Auxiliary		14,761,765	16,025,902	1,264,137	8.6%
Total Revenue		217,586,621	 226,386,155	 8,799,534	4.0%
Expenses					
Personnel		139,454,485	145,789,516	6,335,031	4.5%
Fuel & Electricity		9,997,111	10,139,804	142,693	1.4%
Supplies & Services		15,100,807	16,474,228	1,373,421	9.1%
Shared Services		18,255,579	18,747,182	491,603	2.7%
Travel		2,576,762	2,810,175	233,413	9.1%
Memberships, Contributions & Sponsorships		419,136	421,099	1,963	0.5%
Maintenance & Alterations		4,500,067	4,542,256	42,189	0.9%
Interest		667,341	587,460	(79,881)	-12.0%
Depreciation		14,177,562	13,788,287	(389,275)	-2.7%
Other Expenses & Transfers	_	20,828,728	20,608,454	 (220,274)	-1.1%
Total Operating Expenses & Transfers		225,977,578	233,908,461	7,930,883	3.5%
Operating Increase (Decrease)	\$	(8,390,957)	\$ (7,522,306)	\$ 868,651	-10.4%
Modified Cash Flow					
Operating Increase (Decrease)	\$	(8,390,957)	\$ (7,522,306)	\$ 868,651	-10.4%
Add Back Depreciation		14,177,562	13,788,287	(389,275)	-2.7%
Less Capital Expenditures		(4,380,108)	(5,186,064)	(805,956)	18.4%
Less Capital Reserve Funding		-	-	-	-%
Less Debt Service Principal		(1,406,497)	 (1,079,917)	 326,580	-23.2%
Net Change Before Other Adjustments & Transfers		-	-	-	
Transfer from/(to) Administrative Savings Rsrv		-	-	-	
Transfer from/(to) Budget Stabilization		-	 	 -	
Net Change Subtotal		-	 -	-	
Other Strategic Transfers from/(to) Reserves		-	-	-	
Net Change in Cash & Reserve Transfers	\$	-	\$ -	\$ -	

**Unrestricted Auxiliary** 

	FY18 BASE	 FY19 BASE	CHANG	
Revenues				
Tuition & Fee Revenue	\$ -	\$ -	\$ -	-%
Dining & Residence Revenue	39,159,100	39,188,740	29,640	0.1%
Tuition Waivers/Scholarships	(1,179,602)	(1,212,967)	(33,365)	2.8%
Net Student Charges Revenue	 37,979,498	 37,975,773	 (3,725)	0.0%
State Appropriation	-	-	-	-%
Indirect Cost Recovery	-	-	-	-%
Investment Income/Gifts	-	-	-	-%
Sales/Services/Auxiliary	12,319,502	13,204,381	884,879	7.2%
Total Revenue	 50,299,000	 51,180,154	 881,154	1.8%
Expenses				
Personnel	17,178,830	17,581,341	402,511	2.3%
Fuel & Electricity	3,685,274	3,731,834	46,560	1.3%
Supplies & Services	13,401,543	13,204,351	(197,192)	-1.5%
Shared Services	-	-	-	-%
Travel	104,268	102,455	(1,813)	-1.7%
Memberships, Contributions & Sponsorships	20,000	12,061	(7,939)	-39.7%
Maintenance & Alterations	3,053,403	3,225,576	172,173	5.6%
Interest	2,000,586	1,876,652	(123,934)	-6.2%
Depreciation	3,387,324	3,999,166	611,842	18.1%
Other Expenses & Transfers	 5,277,189	5,495,924	 218,735	4.1%
Total Operating Expenses & Transfers	48,108,417	49,229,360	 1,120,943	2.3%
Operating Increase (Decrease)	\$ 2,190,583	\$ 1,950,794	\$ (239,789)	-10.9%
Modified Cash Flow				
Operating Increase (Decrease)	\$ 2,190,583	\$ 1,950,794	\$ (239,789)	-10.9%
Add Back Depreciation	3,387,324	3,999,166	611,842	18.1%
Less Capital Expenditures	(1,688,152)	(1,978,747)	(290,595)	17.2%
Less Capital Reserve Funding	(1,354,055)	(1,368,313)	(14,258)	1.1%
Less Debt Service Principal	 (2,535,700)	(2,602,900)	 (67,200)	2.7%
Net Change Before Other Adjustments & Transfers	-	-	-	
Transfer from/(to) Administrative Savings Rsrv	-	-	-	
Transfer from/(to) Budget Stabilization	 -	 -	 -	
Net Change Subtotal	-	-	-	
Other Strategic Transfers from/(to) Reserves	-	-	-	
Net Change in Cash & Reserve Transfers	\$ -	\$ -	\$ -	

Unrestricted E&G and Auxiliary

		FY18 BASE	FY19 BASE		CHANGE		
Revenues							
Tuition & Fee Revenue	\$	158,866,957	\$ 172,126,005	\$	13,259,048	8.3%	
Dining & Residence Revenue		39,159,100	39,188,740		29,640	0.1%	
Tuition Waivers/Scholarships		(50,360,086)	(55,729,505)		(5,369,419)	10.7%	
Net Student Charges Revenue		147,665,971	155,585,240		7,919,269	5.4%	
State Appropriation		83,854,217	83,459,572		(394,645)	-0.5%	
Indirect Cost Recovery		8,371,276	8,371,276		-	0.0%	
Investment Income/Gifts		912,890	919,938		7,048	0.8%	
Sales/Services/Auxiliary		27,081,267	29,230,283		2,149,016	7.9%	
Total Revenue		267,885,621	 277,566,309	_	9,680,688	3.6%	
Expenses							
Personnel		156,633,315	163,370,857		6,737,542	4.3%	
Fuel & Electricity		13,682,385	13,871,638		189,253	1.4%	
Supplies & Services		28,502,350	29,678,579		1,176,229	4.1%	
Shared Services		18,255,579	18,747,182		491,603	2.7%	
Travel		2,681,030	2,912,630		231,600	8.6%	
Memberships, Contributions & Sponsorships		439,136	433,160		(5,976)	-1.4%	
Maintenance & Alterations		7,553,470	7,767,832		214,362	2.8%	
Interest		2,667,927	2,464,112		(203,815)	-7.6%	
Depreciation		17,564,886	17,787,453		222,567	1.3%	
Other Expenses & Transfers		26,105,917	26,104,378		(1,539)	0.0%	
Total Operating Expenses & Transfers		274,085,995	 283,137,821		9,051,826	3.3%	
Operating Increase (Decrease)	\$	(6,200,374)	\$ (5,571,512)	\$	628,862	-10.1%	
Modified Cash Flow							
Operating Increase (Decrease)	\$	(6,200,374)	\$ (5,571,512)	\$	628,862	-10.1%	
Add Back Depreciation		17,564,886	17,787,453		222,567	1.3%	
Less Capital Expenditures		(6,068,260)	(7,164,811)		(1,096,551)	18.1%	
Less Capital Reserve Funding		(1,354,055)	(1,368,313)		(14,258)	1.1%	
Less Debt Service Principal		(3,942,197)	 (3,682,817)		259,380	-6.6%	
Net Change Before Other Adjustments & Transfers		-	-		-		
Transfer from/(to) Administrative Savings Rsrv		-	-		-		
Transfer from/(to) Budget Stabilization		-	 -		-		
Net Change Subtotal		-	 -		-		
Other Strategic Transfers from/(to) Reserves		-	-		-		
Net Change in Cash & Reserve Transfers	\$	-	\$ -	\$	-		

#### University of Maine at Augusta FY19 PROPOSED BUDGET

Unrestricted E&G

	FY18 BASE	FY19 BASE	CHANG	
<u>Revenues</u>				
Tuition & Fee Revenue	\$ 22,457,993	\$ 21,317,704	\$ (1,140,289)	-5.1%
Dining & Residence Revenue	-	-	-	-%
Tuition Waivers/Scholarships	(3,150,117)	(3,182,057)	(31,940)	1.0%
Net Student Charges Revenue	 19,307,876	 18,135,647	 (1,172,229)	-6.1%
State Appropriation	17,193,899	17,415,314	221,415	1.3%
Indirect Cost Recovery	175,000	160,886	(14,114)	-8.1%
Investment Income/Gifts	-	-	-	-%
Sales/Services/Auxiliary	435,750	380,456	(55,294)	-12.7%
Total Revenue	 37,112,525	 36,092,303	 (1,020,222)	-2.7%
Expenses				
Personnel	26,196,976	26,628,310	431,334	1.6%
Fuel & Electricity	825,793	731,723	(94,070)	-11.4%
Supplies & Services	1,821,257	1,726,782	(94,475)	-5.2%
Shared Services	4,645,524	4,840,186	194,662	4.2%
Travel	270,407	309,323	38,916	14.4%
Memberships, Contributions & Sponsorships	81,259	80,316	(943)	-1.2%
Maintenance & Alterations	464,219	474,493	10,274	2.2%
Interest	37,508	30,221	(7,287)	-19.4%
Depreciation	1,608,500	1,730,680	122,180	7.6%
Other Expenses & Transfers	 2,458,436	 2,826,337	 367,901	15.0%
Total Operating Expenses & Transfers	38,409,879	39,378,371	 968,492	2.5%
Operating Increase (Decrease)	\$ (1,297,354)	\$ (3,286,069)	\$ (1,988,715)	153.3%
Modified Cash Flow				
Operating Increase (Decrease)	\$ (1,297,354)	\$ (3,286,069)	\$ (1,988,715)	153.3%
Add Back Depreciation	1,608,500	1,730,680	122,180	7.6%
Less Capital Expenditures	(992,227)	(980,319)	11,908	-1.2%
Less Capital Reserve Funding	-	-	-	-%
Less Debt Service Principal	 (309,747)	 (328,376)	 (18,629)	6.0%
Net Change Before Other Adjustments & Transfers	(990,828)	(2,864,084)	(1,873,256)	
Transfer from/(to) Administrative Savings Rsrv	-	-	-	
Transfer from/(to) Budget Stabilization	-	-	-	
Net Change Subtotal	 (990,828)	(2,864,084)	(1,873,256)	
Other Strategic Transfers from/(to) Reserves	990,828	2,864,084	1,873,256	
Net Change in Cash & Reserve Transfers	\$ -	\$ 0	\$ 0	

#### University of Maine at Augusta FY19 PROPOSED BUDGET

**Unrestricted Auxiliary** 

	FY18 BASE	FY19 BASE	CHANGE		
Revenues					
Tuition & Fee Revenue	\$ -	\$ -	\$	-	-%
Dining & Residence Revenue	-	7,637		7,637	-%
Tuition Waivers/Scholarships	-	-		-	-%
Net Student Charges Revenue	 -	 7,637		7,637	-%
State Appropriation	-	-		-	-%
Indirect Cost Recovery	-	-		-	-%
Investment Income/Gifts	-	-		-	-%
Sales/Services/Auxiliary	1,191,000	1,086,000		(105,000)	-8.8%
Total Revenue	 1,191,000	 1,093,637		(97,363)	-8.2%
Expenses					
Personnel	285,444	283,552		(1,892)	-0.7%
Fuel & Electricity	1,000	1,000		-	0.0%
Supplies & Services	810,400	750,450		(59,950)	-7.4%
Shared Services	-	-		-	-%
Travel	450	450		-	0.0%
Memberships, Contributions & Sponsorships	900	900		-	0.0%
Maintenance & Alterations	3,500	9,137		5,637	161.1%
Interest	1,882	1,468		(414)	-22.0%
Depreciation	29,670	17,662		(12,008)	-40.5%
Other Expenses & Transfers	123,040	122,705		(335)	-0.3%
Total Operating Expenses & Transfers	 1,256,286	1,187,324		(68,962)	-5.5%
Operating Increase (Decrease)	\$ (65,286)	\$ (93,687)	\$	(28,401)	43.5%
Modified Cash Flow					
Operating Increase (Decrease)	\$ (65,286)	\$ (93,687)	\$	(28,401)	43.5%
Add Back Depreciation	29,670	17,662		(12,008)	-40.5%
Less Capital Expenditures	-	-		-	-%
Less Capital Reserve Funding	-	-		-	-%
Less Debt Service Principal	 (10,345)	(10,904)		(559)	5.4%
Net Change Before Other Adjustments & Transfers	(45,961)	(86,929)		(40,968)	
Transfer from/(to) Administrative Savings Rsrv	-	-		-	
Transfer from/(to) Budget Stabilization	 -	 -		-	
Net Change Subtotal	(45,961)	(86,929)		(40,968)	
Other Strategic Transfers from/(to) Reserves	45,961	86,929		40,968	
Net Change in Cash & Reserve Transfers	\$ -	\$ -	\$	-	

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#### University of Maine at Augusta FY19 PROPOSED BUDGET

Unrestricted E&G and Auxiliary

		FY18 BASE	FY19 BASE		CHANGE	
Revenues						
Tuition & Fee Revenue	\$	22,457,993	\$	21,317,704	\$ (1,140,289)	-5.1%
Dining & Residence Revenue		-		7,637	7,637	-%
Tuition Waivers/Scholarships		(3,150,117)		(3,182,057)	(31,940)	1.0%
Net Student Charges Revenue		19,307,876		18,143,284	(1,164,592)	-6.0%
State Appropriation		17,193,899		17,415,314	221,415	1.3%
Indirect Cost Recovery		175,000		160,886	(14,114)	-8.1%
Investment Income/Gifts		-		-	-	-%
Sales/Services/Auxiliary		1,626,750		1,466,456	(160,294)	-9.9%
Total Revenue		38,303,525		37,185,940	 (1,117,585)	-2.9%
Expenses						
Personnel		26,482,420		26,911,862	429,442	1.6%
Fuel & Electricity		826,793		732,723	(94,070)	-11.4%
Supplies & Services		2,631,657		2,477,232	(154,425)	-5.9%
Shared Services		4,645,524		4,840,186	194,662	4.2%
Travel		270,857		309,773	38,916	14.4%
Memberships, Contributions & Sponsorships		82,159		81,216	(943)	-1.1%
Maintenance & Alterations		467,719		483,630	15,911	3.4%
Interest		39,390		31,689	(7,701)	-19.6%
Depreciation		1,638,170		1,748,342	110,172	6.7%
Other Expenses & Transfers	_	2,581,476		2,949,042	 367,566	14.2%
Total Operating Expenses & Transfers		39,666,165		40,565,695	 899,530	2.3%
Operating Increase (Decrease)	\$	(1,362,640)	\$	(3,379,756)	\$ (2,017,116)	148.0%
Modified Cash Flow						
Operating Increase (Decrease)	\$	(1,362,640)	\$	(3,379,756)	\$ (2,017,116)	148.0%
Add Back Depreciation		1,638,170		1,748,342	110,172	6.7%
Less Capital Expenditures		(992,227)		(980,319)	11,908	-1.2%
Less Capital Reserve Funding		-		-	-	-%
Less Debt Service Principal		(320,092)		(339,280)	 (19,188)	6.0%
Net Change Before Other Adjustments & Transfers		(1,036,789)		(2,951,013)	(1,914,224)	
Transfer from/(to) Administrative Savings Rsrv		-		-	-	
Transfer from/(to) Budget Stabilization				-	 -	
Net Change Subtotal		(1,036,789)		(2,951,013)	 (1,914,224)	
Other Strategic Transfers from/(to) Reserves		1,036,789		2,951,013	1,914,224	
Net Change in Cash & Reserve Transfers	\$	-	\$	0	\$ 0	

#### Univ of Maine at Farmington FY19 PROPOSED BUDGET Unrestricted E&G

		FY18 BASE		FY19 BASE		CHANGE		
<u>Revenues</u>								
Tuition & Fee Revenue	\$	20,764,144	\$	21,401,214	\$	637,070	3.1%	
Dining & Residence Revenue		-		-		-	-%	
Tuition Waivers/Scholarships		(3,488,511)		(4,141,336)		(652,825)	18.7%	
Net Student Charges Revenue		17,275,633		17,259,878		(15,755)	-0.1%	
State Appropriation		12,296,865		12,365,939		69,074	0.6%	
Indirect Cost Recovery		200,000		200,000		-	0.0%	
Investment Income/Gifts		-		-		-	-%	
Sales/Services/Auxiliary		654,310		700,310		46,000	7.0%	
Total Revenue		30,426,808		30,526,127		99,319	0.3%	
Expenses								
Personnel		23,687,237		24,033,555		346,318	1.5%	
Fuel & Electricity		629,360		689,470		60,110	9.6%	
Supplies & Services		1,586,322		1,263,278		(323,044)	-20.4%	
Shared Services		3,337,924		3,671,846		333,922	10.0%	
Travel		562,259		521,330		(40,929)	-7.3%	
Memberships, Contributions & Sponsorships		94,665		94,059		(606)	-0.6%	
Maintenance & Alterations		34,522		50,981		16,459	47.7%	
Interest		213,952		197,746		(16,206)	-7.6%	
Depreciation		1,827,065		1,835,415		8,350	0.5%	
Other Expenses & Transfers	_	(891,879)		(1,221,318)		(329,439)	36.9%	
Total Operating Expenses & Transfers		31,081,427		31,136,362		54,935	0.2%	
Operating Increase (Decrease)	\$	(654,619)	\$	(610,235)	\$	44,384	-6.8%	
Modified Cash Flow								
Operating Increase (Decrease)	\$	(654,619)	\$	(610,235)	\$	44,384	-6.8%	
Add Back Depreciation		1,827,065		1,835,415		8,350	0.5%	
Less Capital Expenditures		-		-		-	-%	
Less Capital Reserve Funding		(850,230)		(884,239)		(34,009)	4.0%	
Less Debt Service Principal	_	(322,216)		(340,941)		(18,725)	5.8%	
Net Change Before Other Adjustments & Transfers		-		-		-		
Transfer from/(to) Administrative Savings Rsrv		-		-		-		
Transfer from/(to) Budget Stabilization		-		-		-		
Net Change Subtotal		-	_	-	_	-		
Other Strategic Transfers from/(to) Reserves		-		-		-		
Net Change in Cash & Reserve Transfers	\$	-	\$	-	\$	-		

#### Univ of Maine at Farmington FY19 PROPOSED BUDGET Unrestricted Auxiliary

		FY18 BASE		FY19 BASE		CHANGE		
<u>Revenues</u>								
Tuition & Fee Revenue	\$	-	\$	-	\$	-	-%	
Dining & Residence Revenue		8,998,503		9,037,262		38,759	0.4%	
Tuition Waivers/Scholarships		(260,000)		(343,237)		(83,237)	32.0%	
Net Student Charges Revenue		8,738,503		8,694,025		(44,478)	-0.5%	
State Appropriation		-		-		-	-%	
Indirect Cost Recovery		-		-		-	-%	
Investment Income/Gifts		-		-		-	-%	
Sales/Services/Auxiliary		266,155		278,000		11,845	4.5%	
Total Revenue		9,004,658		8,972,025		(32,633)	-0.4%	
Expenses								
Personnel		1,706,802		1,557,651		(149,151)	-8.7%	
Fuel & Electricity		465,540		581,341		115,801	24.9%	
Supplies & Services		3,168,472		3,186,685		18,213	0.6%	
Shared Services		-		-		-	-%	
Travel		12,125		4,275		(7,850)	-64.7%	
Memberships, Contributions & Sponsorships		5,595		3,975		(1,620)	-29.0%	
Maintenance & Alterations		57,587		47,457		(10,130)	-17.6%	
Interest		448,810		416,531		(32,279)	-7.2%	
Depreciation		461,347		588,187		126,840	27.5%	
Other Expenses & Transfers		2,076,809		2,262,520		185,711	8.9%	
Total Operating Expenses & Transfers		8,403,087		8,648,622		245,535	2.9%	
Operating Increase (Decrease)	\$	601,571	\$	323,403	\$	(278,168)	-46.2%	
Modified Cash Flow								
Operating Increase (Decrease)	\$	601,571	\$	323,403	\$	(278,168)	-46.2%	
Add Back Depreciation		461,347		588,187		126,840	27.5%	
Less Capital Expenditures		(244,700)		(139,700)		105,000	-42.9%	
Less Capital Reserve Funding		(142,469)		(118,290)		24,179	-17.0%	
Less Debt Service Principal		(627,914)		(653,600)		(25,686)	4.1%	
Net Change Before Other Adjustments & Transfers		47,835		-		(47,835)		
Transfer from/(to) Administrative Savings Rsrv		-		-		-		
Transfer from/(to) Budget Stabilization		-		-		-		
Net Change Subtotal		47,835		-		(47,835)		
Other Strategic Transfers from/(to) Reserves		-		-		-		
Net Change in Cash & Reserve Transfers	\$	47,835	\$	-	\$	(47,835)		

## Univ of Maine at Farmington FY19 PROPOSED BUDGET

Unrestricted E&G and Auxiliary

		FY18 BASE		FY19 BASE		CHANGE		
Revenues								
Tuition & Fee Revenue	\$	20,764,144	\$	21,401,214	\$	637,070	3.1%	
Dining & Residence Revenue		8,998,503		9,037,262		38,759	0.4%	
Tuition Waivers/Scholarships		(3,748,511)		(4,484,573)		(736,062)	19.6%	
Net Student Charges Revenue		26,014,136		25,953,903		(60,233)	-0.2%	
State Appropriation		12,296,865		12,365,939		69,074	0.6%	
Indirect Cost Recovery		200,000		200,000		-	0.0%	
Investment Income/Gifts		-		-		-	-%	
Sales/Services/Auxiliary		920,465		978,310		57,845	6.3%	
Total Revenue		39,431,466		39,498,152		66,686	0.2%	
Expenses								
Personnel		25,394,039		25,591,206		197,167	0.8%	
Fuel & Electricity		1,094,900		1,270,811		175,911	16.1%	
Supplies & Services		4,754,794		4,449,963		(304,831)	-6.4%	
Shared Services		3,337,924		3,671,846		333,922	10.0%	
Travel		574,384		525,605		(48,779)	-8.5%	
Memberships, Contributions & Sponsorships		100,260		98,034		(2,226)	-2.2%	
Maintenance & Alterations		92,109		98,438		6,329	6.9%	
Interest		662,762		614,277		(48,485)	-7.3%	
Depreciation		2,288,412		2,423,602		135,190	5.9%	
Other Expenses & Transfers		1,184,930		1,041,202		(143,728)	-12.1%	
Total Operating Expenses & Transfers		39,484,514		39,784,984		300,470	0.8%	
Operating Increase (Decrease)	\$	(53,048)	\$	(286,832)	\$	(233,784)	440.7%	
Modified Cash Flow								
Operating Increase (Decrease)	\$	(53,048)	\$	(286,832)	\$	(233,784)	440.7%	
Add Back Depreciation		2,288,412		2,423,602		135,190	5.9%	
Less Capital Expenditures		(244,700)		(139,700)		105,000	-42.9%	
Less Capital Reserve Funding		(992,699)		(1,002,529)		(9,830)	1.0%	
Less Debt Service Principal		(950,130)		(994,541)		(44,411)	4.7%	
Net Change Before Other Adjustments & Transfers		47,835		-		(47,835)		
Transfer from/(to) Administrative Savings Rsrv		-		-		-		
Transfer from/(to) Budget Stabilization		-		-		-		
Net Change Subtotal		47,835		-		(47,835)		
Other Strategic Transfers from/(to) Reserves		-		-		-		
Net Change in Cash & Reserve Transfers	\$	47,835	\$	-	\$	(47,835)		

## Univ of Maine at Fort Kent FY19 PROPOSED BUDGET Unrestricted E&G

	 FY18 BASE		FY19 BASE		CHANG	E
<u>Revenues</u>						
Tuition & Fee Revenue	\$ 8,737,323	\$	9,381,658	\$	644,335	7.4%
Dining & Residence Revenue	-		-		-	-%
Tuition Waivers/Scholarships	(1,530,916)		(1,689,014)		(158,098)	10.3%
Net Student Charges Revenue	7,206,407		7,692,644		486,237	6.7%
State Appropriation	6,513,346		6,871,862		358,516	5.5%
Indirect Cost Recovery	36,230		32,500		(3,730)	-10.3%
Investment Income/Gifts	-		-		-	-%
Sales/Services/Auxiliary	247,500		226,882		(20,618)	-8.3%
Total Revenue	 14,003,483		14,823,888		820,405	5.9%
Expenses						
Personnel	8,983,370		9,736,608		753,238	8.4%
Fuel & Electricity	447,346		453,246		5,900	1.3%
Supplies & Services	516,305		557,901		41,596	8.1%
Shared Services	1,714,078		1,873,595		159,517	9.3%
Travel	345,310		419,750		74,440	21.6%
Memberships, Contributions & Sponsorships	60,550		102,270		41,720	68.9%
Maintenance & Alterations	243,640		247,850		4,210	1.7%
nterest	40,450		35,206		(5,244)	-13.0%
Depreciation	668,982		724,561		55,579	8.3%
Other Expenses & Transfers	 600,817		619,498		18,681	3.1%
Total Operating Expenses & Transfers	 13,620,848		14,770,485		1,149,637	8.4%
Operating Increase (Decrease)	\$ 382,635	\$	53,403	\$	(329,232)	-86.0%
Modified Cash Flow						
Operating Increase (Decrease)	\$ 382,635	\$	53,403	\$	(329,232)	-86.0%
Add Back Depreciation	668,982		724,561		55,579	8.3%
Less Capital Expenditures	(220,000)		(220,000)		-	0.0%
Less Capital Reserve Funding	-		-		-	-%
Less Debt Service Principal	 (326,999)		(345,488)		(18,489)	5.7%
Net Change Before Other Adjustments & Transfers	504,618		212,476		(292,142)	
Transfer from/(to) Administrative Savings Rsrv	-		-		-	
Fransfer from/(to) Budget Stabilization	-	_	-	_	-	
Net Change Subtotal	504,618		212,476		(292,142)	
Other Strategic Transfers from/(to) Reserves	-		-		-	
Net Change in Cash & Reserve Transfers	\$ 504,618	\$	212,476	\$	(292,142)	

	 FY18 BASE	 FY19 BASE	 CHANGE	
Revenues				
Tuition & Fee Revenue	\$ -	\$ -	\$ -	-%
Dining & Residence Revenue	1,609,420	1,463,200	(146,220)	-9.1%
Tuition Waivers/Scholarships	(60,000)	(60,000)	-	0.0%
Net Student Charges Revenue	 1,549,420	 1,403,200	 (146,220)	-9.4%
State Appropriation	-	-	-	-%
Indirect Cost Recovery	-	-	-	-%
Investment Income/Gifts	-	-	-	-%
Sales/Services/Auxiliary	109,100	106,900	(2,200)	-2.0%
Total Revenue	1,658,520	 1,510,100	 (148,420)	-8.9%
Expenses				
Personnel	315,104	291,006	(24,098)	-7.6%
Fuel & Electricity	179,259	181,100	1,841	1.0%
Supplies & Services	812,817	700,690	(112,127)	-13.8%
Shared Services	-	-	-	-%
Travel	3,500	3,500	-	0.0%
Memberships, Contributions & Sponsorships	200	250	50	25.0%
Maintenance & Alterations	55,270	56,770	1,500	2.7%
Interest	218,324	207,200	(11,124)	-5.1%
Depreciation	217,798	216,543	(1,255)	-0.6%
Other Expenses & Transfers	 60,902	65,427	 4,525	7.4%
Total Operating Expenses & Transfers	1,863,174	1,722,486	(140,688)	-7.6%
Operating Increase (Decrease)	\$ (204,654)	\$ (212,386)	\$ (7,732)	3.8%
Modified Cash Flow				
Operating Increase (Decrease)	\$ (204,654)	\$ (212,386)	\$ (7,732)	3.8%
Add Back Depreciation	217,798	216,543	(1,255)	-0.6%
Less Capital Expenditures	-	-	-	-%
Less Capital Reserve Funding	-	-	-	-%
Less Debt Service Principal	(208,826)	(210,000)	(1,174)	0.6%
Net Change Before Other Adjustments & Transfers	 (195,682)	 (205,843)	 (10,161)	
Transfer from/(to) Administrative Savings Rsrv	-	-	-	
Transfer from/(to) Budget Stabilization	 -	 -	 -	
Net Change Subtotal	 (195,682)	 (205,843)	 (10,161)	
Other Strategic Transfers from/(to) Reserves	-	-	-	
Net Change in Cash & Reserve Transfers	\$ (195,682)	\$ (205,843)	\$ (10,161)	

## Univ of Maine at Fort Kent FY19 PROPOSED BUDGET Unrestricted E&G and Auxiliary

	_	FY18 BASE	FY19 BASE	 CHANG	
Revenues					
Tuition & Fee Revenue	\$	8,737,323	\$ 9,381,658	\$ 644,335	7.4%
Dining & Residence Revenue		1,609,420	1,463,200	(146,220)	-9.1%
Tuition Waivers/Scholarships		(1,590,916)	(1,749,014)	(158,098)	9.9%
Net Student Charges Revenue		8,755,827	 9,095,844	 340,017	3.9%
State Appropriation		6,513,346	6,871,862	358,516	5.5%
Indirect Cost Recovery		36,230	32,500	(3,730)	-10.3%
Investment Income/Gifts		-	-	-	-%
Sales/Services/Auxiliary		356,600	333,782	(22,818)	-6.4%
Total Revenue		15,662,003	 16,333,988	 671,985	4.3%
Expenses					
Personnel		9,298,474	10,027,614	729,140	7.8%
Fuel & Electricity		626,605	634,346	7,741	1.2%
Supplies & Services		1,329,122	1,258,591	(70,531)	-5.3%
Shared Services		1,714,078	1,873,595	159,517	9.3%
Travel		348,810	423,250	74,440	21.3%
Memberships, Contributions & Sponsorships		60,750	102,520	41,770	68.8%
Maintenance & Alterations		298,910	304,620	5,710	1.9%
Interest		258,774	242,406	(16,368)	-6.3%
Depreciation		886,780	941,104	54,324	6.1%
Other Expenses & Transfers		661,719	684,925	23,206	3.5%
Total Operating Expenses & Transfers		15,484,022	16,492,971	1,008,949	6.5%
Operating Increase (Decrease)	\$	177,981	\$ (158,983)	\$ (336,964)	-189.3%
Modified Cash Flow					
Operating Increase (Decrease)	\$	177,981	\$ (158,983)	\$ (336,964)	-189.3%
Add Back Depreciation		886,780	941,104	54,324	6.1%
Less Capital Expenditures		(220,000)	(220,000)	-	0.0%
Less Capital Reserve Funding		-	-	-	-%
Less Debt Service Principal	_	(535,825)	 (555,488)	 (19,663)	3.7%
Net Change Before Other Adjustments & Transfers		308,936	 6,633	 (302,303)	
Transfer from/(to) Administrative Savings Rsrv		-	-	-	
Transfer from/(to) Budget Stabilization		-	 -	 -	
Net Change Subtotal		308,936	 6,633	 (302,303)	
Net change Subtotal		,			

\$

Net Change in Cash & Reserve Transfers

- 308,936 \$

6,633

\$

(302,303)

## Univ of Maine at Machias FY19 PROPOSED BUDGET Unrestricted E&G

		FY18 BASE	FY19 BASE		CHANGE		
Revenues							
Tuition & Fee Revenue	\$	4,839,337	\$	4,621,822	\$	(217,515)	-4.5%
Dining & Residence Revenue		-		-		-	-%
Tuition Waivers/Scholarships		(1,468,193)		(1,168,193)		300,000	-20.4%
Net Student Charges Revenue		3,371,144		3,453,629		82,485	2.4%
State Appropriation		5,252,559		5,200,375		(52,184)	-1.0%
Indirect Cost Recovery		60,000		60,000		-	0.0%
Investment Income/Gifts		-		-		-	-%
Sales/Services/Auxiliary		251,780		298,667		46,887	18.6%
Total Revenue		8,935,483		9,012,671		77,188	0.9%
Expenses							
Personnel		5,801,316		5,713,591		(87,725)	-1.5%
Fuel & Electricity		341,000		364,200		23,200	6.8%
Supplies & Services		586,710		639,229		52,519	9.0%
Shared Services		1,242,149		1,182,440		(59,709)	-4.8%
Travel		225,875		245,642		19,767	8.8%
Memberships, Contributions & Sponsorships		40,725		41,360		635	1.6%
Maintenance & Alterations		113,628		142,804		29,176	25.7%
Interest		66,156		60,186		(5,970)	-9.0%
Depreciation		519,679		493,173		(26,506)	-5.1%
Other Expenses & Transfers		412,072		511,047		98,975	24.0%
Total Operating Expenses & Transfers		9,349,310		9,393,672		44,362	0.5%
Operating Increase (Decrease)	\$	(413,827)	\$	(381,001)	\$	32,826	-7.9%
Modified Cash Flow							
Operating Increase (Decrease)	\$	(413,827)	\$	(381,001)	\$	32,826	-7.9%
Add Back Depreciation		519,679		493,173		(26,506)	-5.1%
Less Capital Expenditures		-		(6,500)		(6,500)	-%
Less Capital Reserve Funding		-		-		-	-%
Less Debt Service Principal		(105,852)		(105,672)		180	-0.2%
Net Change Before Other Adjustments & Transfers		-		-		-	
Transfer from/(to) Administrative Savings Rsrv		-		-		-	
Transfer from/(to) Budget Stabilization		-		-		-	
Net Change Subtotal		-		-		-	
Other Strategic Transfers from/(to) Reserves		-		-		-	
Net Change in Cash & Reserve Transfers	\$	-	\$	-	\$	-	

## Univ of Maine at Machias FY19 PROPOSED BUDGET Unrestricted Auxiliary

		FY18 BASE	 FY19 BASE		CHANG	E
Revenues						
Tuition & Fee Revenue	\$	-	\$ -	\$	-	-%
Dining & Residence Revenue		1,871,238	1,718,766		(152,472)	-8.1%
Tuition Waivers/Scholarships		(102,000)	(62,440)		39,560	-38.8%
Net Student Charges Revenue		1,769,238	 1,656,326		(112,912)	-6.4%
State Appropriation		-	-		-	-%
Indirect Cost Recovery		-	-		-	-%
Investment Income/Gifts		-	-		-	-%
Sales/Services/Auxiliary		80,219	47,500		(32,719)	-40.8%
Total Revenue		1,849,457	 1,703,826		(145,631)	-7.9%
Expenses						
Personnel		263,942	240,635		(23,307)	-8.8%
Fuel & Electricity		227,000	203,656		(23,344)	-10.3%
Supplies & Services		818,942	770,335		(48,607)	-5.9%
Shared Services		-	-		-	-%
Travel		2,100	700		(1,400)	-66.7%
Memberships, Contributions & Sponsorships		500	100		(400)	-80.0%
Maintenance & Alterations		124,500	98,475		(26,025)	-20.9%
Interest		98,778	92,975		(5,803)	-5.9%
Depreciation		200,831	255,919		55,088	27.4%
Other Expenses & Transfers		99,391	79,877		(19,514)	-19.6%
Total Operating Expenses & Transfers		1,835,984	 1,742,672		(93,312)	-5.1%
Operating Increase (Decrease)	\$	13,473	\$ (38,846)	\$	(52,319)	-388.3%
Modified Cash Flow						
Operating Increase (Decrease)	\$	13,473	\$ (38,846)	\$	(52,319)	-388.3%
Add Back Depreciation		200,831	255,919		55,088	27.4%
Less Capital Expenditures		(18,981)	-		18,981	-100.0%
Less Capital Reserve Funding		-	-		-	-%
Less Debt Service Principal		(195,323)	 (217,073)		(21,750)	11.1%
Net Change Before Other Adjustments & Transfers		-	-		-	
Transfer from/(to) Administrative Savings Rsrv		-	-		-	
Transfer from/(to) Budget Stabilization	_	-	 -	_	-	
		-	 -		-	
Net Change Subtotal						
Net Change Subtotal Other Strategic Transfers from/(to) Reserves		-	-		-	

## Univ of Maine at Machias FY19 PROPOSED BUDGET

Unrestricted E&C	3 and Auxiliary
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		FY18 BASE		FY19 BASE		CHANGE			
Revenues									
Tuition & Fee Revenue	\$	4,839,337	\$	4,621,822	\$	(217,515)	-4.5%		
Dining & Residence Revenue		1,871,238		1,718,766		(152,472)	-8.1%		
Tuition Waivers/Scholarships		(1,570,193)		(1,230,633)		339,560	-21.6%		
Net Student Charges Revenue		5,140,382		5,109,955		(30,427)	-0.6%		
State Appropriation		5,252,559		5,200,375		(52,184)	-1.0%		
Indirect Cost Recovery		60,000		60,000		-	0.0%		
Investment Income/Gifts		-		-		-	-%		
Sales/Services/Auxiliary		331,999		346,167		14,168	4.3%		
Total Revenue		10,784,940		10,716,497		(68,443)	-0.6%		
Expenses									
Personnel		6,065,258		5,954,226		(111,032)	-1.8%		
Fuel & Electricity		568,000		567,856		(144)	0.0%		
Supplies & Services		1,405,652		1,409,564		3,912	0.3%		
Shared Services		1,242,149		1,182,440		(59,709)	-4.8%		
Travel		227,975		246,342		18,367	8.1%		
Memberships, Contributions & Sponsorships		41,225		41,460		235	0.6%		
Maintenance & Alterations		238,128		241,279		3,151	1.3%		
Interest		164,934		153,161		(11,773)	-7.1%		
Depreciation		720,510		749,092		28,582	4.0%		
Other Expenses & Transfers		511,463		590,924		79,461	15.5%		
Total Operating Expenses & Transfers		11,185,294		11,136,344		(48,950)	-0.4%		
Operating Increase (Decrease)	\$	(400,354)	\$	(419,847)	\$	(19,493)	4.9%		
Modified Cash Flow									
Operating Increase (Decrease)	\$	(400,354)	\$	(419,847)	\$	(19,493)	4.9%		
Add Back Depreciation		720,510		749,092		28,582	4.0%		
Less Capital Expenditures		(18,981)		(6,500)		12,481	-65.8%		
Less Capital Reserve Funding		-		-		-	-%		
Less Debt Service Principal		(301,175)		(322,745)		(21,570)	7.2%		
Net Change Before Other Adjustments & Transfers		-		-		-			
Transfer from/(to) Administrative Savings Rsrv		-		-		-			
Transfer from/(to) Budget Stabilization		-		-		-			
Net Change Subtotal		-	_	-	_	-			
Other Strategic Transfers from/(to) Reserves		-		-		-			
Net Change in Cash & Reserve Transfers	\$	-	\$	-	\$	-			

## Univ of Maine at Presque Isle FY19 PROPOSED BUDGET

**Unrestricted E&G** 

		FY18 BASE	FY19 BASE		CHANGE		
Revenues							
Tuition & Fee Revenue	\$	7,538,281	\$	8,779,897	\$	1,241,616	16.5%
Dining & Residence Revenue		-		-		-	-%
Tuition Waivers/Scholarships		(1,405,800)		(1,778,532)		(372,732)	26.5%
Net Student Charges Revenue		6,132,481		7,001,365		868,884	14.2%
State Appropriation		7,936,764		7,500,556		(436,208)	-5.5%
Indirect Cost Recovery		155,000		155,000		-	0.0%
Investment Income/Gifts		-		-		-	-%
Sales/Services/Auxiliary		298,700		518,722		220,022	73.7%
Total Revenue		14,522,945		15,175,643		652,698	4.5%
Expenses							
Personnel		9,903,502		10,221,332		317,830	3.2%
Fuel & Electricity		557,050		557,375		325	0.1%
Supplies & Services		875,432		869,166		(6,266)	-0.7%
Shared Services		1,930,611		2,083,261		152,650	7.9%
Travel		331,998		366,255		34,257	10.3%
Memberships, Contributions & Sponsorships		56,191		56,515		324	0.6%
Maintenance & Alterations		289,882		315,734		25,852	8.9%
Interest		60,830		74,102		13,272	21.8%
Depreciation		835,290		877,030		41,740	5.0%
Other Expenses & Transfers		622,011		658,827		36,816	5.9%
Total Operating Expenses & Transfers		15,462,797		16,079,597		616,800	4.0%
Operating Increase (Decrease)	\$	(939,852)	\$	(903,954)	\$	35,898	-3.8%
Modified Cash Flow							
Operating Increase (Decrease)	\$	(939,852)	\$	(903,954)	\$	35,898	-3.8%
Add Back Depreciation		835,290		877,030		41,740	5.0%
Less Capital Expenditures		(100,000)		(160,176)		(60,176)	60.2%
Less Capital Reserve Funding		-		(20,724)		(20,724)	-%
Less Debt Service Principal		(59,953)		(65,242)		(5,289)	8.8%
Net Change Before Other Adjustments & Transfers		(264,515)		(273,066)		(8,551)	
Transfer from/(to) Administrative Savings Rsrv		-		-		-	
Transfer from/(to) Budget Stabilization		-		-		-	
Net Change Subtotal		(264,515)		(273,066)		(8,551)	
Other Strategic Transfers from/(to) Reserves		-		-		-	
Net Change in Cash & Reserve Transfers	\$	(264,515)	\$	(273,066)	\$	(8,551)	

## Univ of Maine at Presque Isle FY19 PROPOSED BUDGET

**Unrestricted Auxiliary** 

		FY18 BASE		FY19 BASE		CHANGE			
<u>Revenues</u>									
Tuition & Fee Revenue	\$	-	\$	-	\$	-	-%		
Dining & Residence Revenue		2,240,794		2,270,966		30,172	1.3%		
Tuition Waivers/Scholarships		(216,000)		(227,600)		(11,600)	5.4%		
Net Student Charges Revenue		2,024,794		2,043,366		18,572	0.9%		
State Appropriation		-		-		-	-%		
Indirect Cost Recovery		-		-		-	-%		
nvestment Income/Gifts		-		-		-	-%		
Sales/Services/Auxiliary		146,700		111,075		(35,625)	-24.3%		
Total Revenue		2,171,494		2,154,441		(17,053)	-0.8%		
Expenses									
Personnel		216,169		204,843		(11,326)	-5.2%		
Fuel & Electricity		403,000		333,000		(70,000)	-17.4%		
Supplies & Services		729,145		850,842		121,697	16.7%		
hared Services		-		-		-	-%		
ravel		375		1,900		1,525	406.7%		
Nemberships, Contributions & Sponsorships		-		386		386	-%		
Naintenance & Alterations		305,000		291,500		(13,500)	-4.4%		
nterest		-		4,720		4,720	-%		
Depreciation		58,673		61,413		2,740	4.7%		
Other Expenses & Transfers		121,243		125,084		3,841	3.2%		
Total Operating Expenses & Transfers		1,833,605		1,873,688		40,083	2.2%		
Operating Increase (Decrease)	\$	337,889	\$	280,753	\$	(57,136)	-16.9%		
Modified Cash Flow									
Operating Increase (Decrease)	\$	337,889	\$	280,753	\$	(57,136)	-16.9%		
dd Back Depreciation		58,673		61,413		2,740	4.7%		
ess Capital Expenditures		(132,047)		(50,000)		82,047	-62.1%		
ess Capital Reserve Funding		-		(19,100)		(19,100)	-%		
less Debt Service Principal		-		-		-	-%		
Net Change Before Other Adjustments & Transfers		264,515		273,066		8,551			
Fransfer from/(to) Administrative Savings Rsrv		-		-		-			
Fransfer from/(to) Budget Stabilization		-		-		-			
Net Change Subtotal		264,515		273,066		8,551			
Other Strategic Transfers from/(to) Reserves		-		-		-			
Net Change in Cash & Reserve Transfers	\$	264,515	\$	273,066	\$	8,551			

## Univ of Maine at Presque Isle FY19 PROPOSED BUDGET

Unrestricted E&G and Auxiliar	y	
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		FY18 BASE		FY19 BASE		CHANGE		
Revenues								
Tuition & Fee Revenue	\$	7,538,281	\$	8,779,897	\$	1,241,616	16.5%	
Dining & Residence Revenue		2,240,794		2,270,966		30,172	1.3%	
Tuition Waivers/Scholarships		(1,621,800)		(2,006,132)		(384,332)	23.7%	
Net Student Charges Revenue		8,157,275		9,044,731		887,456	10.9%	
State Appropriation		7,936,764		7,500,556		(436,208)	-5.5%	
Indirect Cost Recovery		155,000		155,000		-	0.0%	
Investment Income/Gifts		-		-		-	-%	
Sales/Services/Auxiliary		445,400		629,797		184,397	41.4%	
Total Revenue		16,694,439		17,330,084		635,645	3.8%	
Expenses								
Personnel		10,119,671		10,426,175		306,504	3.0%	
Fuel & Electricity		960,050		890,375		(69,675)	-7.3%	
Supplies & Services		1,604,577		1,720,008		115,431	7.2%	
Shared Services		1,930,611		2,083,261		152,650	7.9%	
Travel		332,373		368,155		35,782	10.8%	
Memberships, Contributions & Sponsorships		56,191		56,901		710	1.3%	
Maintenance & Alterations		594,882		607,234		12,352	2.1%	
Interest		60,830		78,822		17,992	29.6%	
Depreciation		893,963		938,443		44,480	5.0%	
Other Expenses & Transfers		743,254		783,911		40,657	5.5%	
Total Operating Expenses & Transfers		17,296,402		17,953,285		656,883	3.8%	
Operating Increase (Decrease)	\$	(601,963)	\$	(623,201)	\$	(21,238)	3.5%	
Modified Cash Flow								
Operating Increase (Decrease)	\$	(601,963)	\$	(623,201)	\$	(21,238)	3.5%	
Add Back Depreciation		893,963		938,443		44,480	5.0%	
Less Capital Expenditures		(232,047)		(210,176)		21,871	-9.4%	
Less Capital Reserve Funding		-		(39,824)		(39,824)	-%	
Less Debt Service Principal		(59,953)		(65,242)		(5,289)	8.8%	
Net Change Before Other Adjustments & Transfers		-		-		-		
Transfer from/(to) Administrative Savings Rsrv		-		-		-		
Transfer from/(to) Budget Stabilization				-		-		
Net Change Subtotal		-		-		-		
Other Strategic Transfers from/(to) Reserves		-		-		-		
Net Change in Cash & Reserve Transfers	\$	-	\$	-	\$	-		

## University of Southern Maine FY19 PROPOSED BUDGET Unrestricted E&G

**Excludes Law School** 

		FY18 BASE	 FY19 BASE	 CHANG	
Revenues					
Tuition & Fee Revenue	\$	68,021,127	\$ 70,180,235	\$ 2,159,108	3.2%
Dining & Residence Revenue		-	-	-	-%
Tuition Waivers/Scholarships		(15,473,697)	(15,987,974)	(514,277)	3.3%
Net Student Charges Revenue		52,547,430	 54,192,261	 1,644,831	3.1%
State Appropriation		47,783,008	47,719,740	(63,268)	-0.1%
Indirect Cost Recovery		3,105,000	3,500,000	395,000	12.7%
Investment Income/Gifts		80,000	120,000	40,000	50.0%
Sales/Services/Auxiliary		5,004,449	3,621,293	(1,383,156)	-27.6%
Total Revenue		108,519,887	 109,153,294	 633,407	0.6%
Expenses					
Personnel		76,793,475	75,649,881	(1,143,594)	-1.5%
Fuel & Electricity		2,549,825	2,547,965	(1,860)	-0.1%
Supplies & Services		5,722,248	5,519,360	(202,888)	-3.5%
Shared Services		12,298,049	12,318,957	20,908	0.2%
Travel		1,103,502	1,033,842	(69,660)	-6.3%
Memberships, Contributions & Sponsorships		338,990	337,134	(1,856)	-0.5%
Maintenance & Alterations		1,831,702	1,858,193	26,491	1.4%
Interest		812,693	705,001	(107,692)	-13.3%
Depreciation		6,235,204	6,502,555	267,351	4.3%
Other Expenses & Transfers	_	6,231,189	 5,706,010	 (525,179)	-8.4%
Total Operating Expenses & Transfers		113,916,877	112,178,898	 (1,737,979)	-1.5%
Operating Increase (Decrease)	\$	(5,396,990)	\$ (3,025,604)	\$ 2,371,386	-43.9%
Modified Cash Flow					
Operating Increase (Decrease)	\$	(5,396,990)	\$ (3,025,604)	\$ 2,371,386	-43.9%
Add Back Depreciation		6,235,204	6,502,555	267,351	4.3%
Less Capital Expenditures		(1,797,056)	(1,823,056)	(26,000)	1.4%
Less Capital Reserve Funding		-	-	-	-%
Less Debt Service Principal		(2,118,907)	(1,653,895)	465,012	-21.9%
Net Change Before Other Adjustments & Transfers		(3,077,749)	 (0)	3,077,749	
Transfer from/(to) Administrative Savings Rsrv		-	-	-	
Transfer from/(to) Budget Stabilization		-	-	-	
Net Change Subtotal		(3,077,749)	 (0)	 3,077,749	
Other Strategic Transfers from/(to) Reserves		3,215,228	-	(3,215,228)	
Net Change in Cash & Reserve Transfers	\$	137,479	\$ (0)	\$ (137,479)	

## University of Southern Maine FY19 PROPOSED BUDGET Unrestricted E&G LAW SCHOOL

	 FY18 BASE	 FY19 BASE	 CHANGE	
Revenues				
Tuition & Fee Revenue	\$ 6,286,781	\$ 6,368,080	\$ 81,299	1.3%
Dining & Residence Revenue	-	-	-	-%
Tuition Waivers/Scholarships	(1,300,000)	(1,900,000)	(600,000)	46.2%
Net Student Charges Revenue	 4,986,781	4,468,080	(518,701)	-10.4%
State Appropriation	-	-	-	-%
Indirect Cost Recovery	-	-	-	-%
Investment Income/Gifts	-	-	-	-%
Sales/Services/Auxiliary	-	-	-	-%
Total Revenue	 4,986,781	 4,468,080	 (518,701)	-10.4%
Expenses				
Personnel	5,385,174	5,504,198	119,024	2.2%
Fuel & Electricity	-	-	-	-%
Supplies & Services	278,890	236,290	(42,600)	-15.3%
Shared Services	-	-	-	-%
Travel	82,921	34,921	(48,000)	-57.9%
Memberships, Contributions & Sponsorships	27,000	26,700	(300)	-1.1%
Maintenance & Alterations	7,750	3,250	(4,500)	-58.1%
Interest	-	-	-	-%
Depreciation	-	-	-	-%
Other Expenses & Transfers	 (106,835)	 (143,833)	 (36,998)	34.6%
Total Operating Expenses & Transfers	 5,674,900	5,661,526	(13,374)	-0.2%
Operating Increase (Decrease)	\$ (688,119)	\$ (1,193,446)	\$ (505,327)	73.4%
Modified Cash Flow				
Operating Increase (Decrease)	\$ (688,119)	\$ (1,193,446)	\$ (505,327)	73.4%
Add Back Depreciation	-	-	-	-%
Less Capital Expenditures	-	-	-	-%
Less Capital Reserve Funding	-	-	-	-%
Less Debt Service Principal	-	-	-	-%
Net Change Before Other Adjustments & Transfers	 (688,119)	(1,193,446)	 (505,327)	
Transfer from/(to) Administrative Savings Rsrv	-	-	-	
Transfer from/(to) Budget Stabilization	275,320	-	(275,320)	
Net Change Subtotal	 (412,799)	 (1,193,446)	 (780,647)	
Other Strategic Transfers from/(to) Reserves	275,320	693,446	418,126	

## University of Southern Maine FY19 PROPOSED BUDGET

Unrestricted E&G

	 FY18 BASE	FY19 BASE		CHANG	E
<u>Revenues</u>					
Tuition & Fee Revenue	\$ 74,307,908	\$ 76,548,315	\$	2,240,407	3.0%
Dining & Residence Revenue	-	-		-	-%
Tuition Waivers/Scholarships	(16,773,697)	(17,887,974)		(1,114,277)	6.6%
Net Student Charges Revenue	 57,534,211	58,660,341		1,126,130	2.0%
State Appropriation	47,783,008	47,719,740		(63,268)	-0.1%
Indirect Cost Recovery	3,105,000	3,500,000		395,000	12.7%
Investment Income/Gifts	80,000	120,000		40,000	50.0%
Sales/Services/Auxiliary	5,004,449	3,621,293		(1,383,156)	-27.6%
Total Revenue	 113,506,668	 113,621,374		114,706	0.1%
Expenses					
Personnel	82,178,649	81,154,079		(1,024,570)	-1.2%
Fuel & Electricity	2,549,825	2,547,965		(1,860)	-0.1%
Supplies & Services	6,001,138	5,755,650		(245,488)	-4.1%
Shared Services	12,298,049	12,318,957		20,908	0.2%
Travel	1,186,423	1,068,763		(117,660)	-9.9%
Memberships, Contributions & Sponsorships	365,990	363,834		(2,156)	-0.6%
Maintenance & Alterations	1,839,452	1,861,443		21,991	1.2%
Interest	812,693	705,001		(107,692)	-13.3%
Depreciation	6,235,204	6,502,555		267,351	4.3%
Other Expenses & Transfers	 6,124,354	 5,562,177	_	(562,177)	-9.2%
Total Operating Expenses & Transfers	119,591,777	 117,840,424		(1,751,353)	-1.5%
Operating Increase (Decrease)	\$ (6,085,109)	\$ (4,219,050)	\$	1,866,059	-30.7%
Modified Cash Flow					
Operating Increase (Decrease)	\$ (6,085,109)	\$ (4,219,050)	\$	1,866,059	-30.7%
Add Back Depreciation	6,235,204	6,502,555		267,351	4.3%
Less Capital Expenditures	(1,797,056)	(1,823,056)		(26,000)	1.4%
Less Capital Reserve Funding	-	-		-	-%
Less Debt Service Principal	 (2,118,907)	 (1,653,895)		465,012	-21.9%
Net Change Before Other Adjustments & Transfers	(3,765,868)	(1,193,446)		2,572,422	
Transfer from/(to) Administrative Savings Rsrv	-	-		-	
Transfer from/(to) Budget Stabilization	 275,320	 -		(275,320)	
Net Change Subtotal	 (3,490,548)	 (1,193,446)		2,297,102	
Other Strategic Transfers from/(to) Reserves	3,490,548	693,446		(2,797,102)	
Net Change in Cash & Reserve Transfers	\$ -	\$ (500,000)	\$	(500,000)	

## University of Southern Maine FY19 PROPOSED BUDGET Unrestricted Auxiliary

		FY18 BASE	 FY19 BASE	 CHANG	E
<u>Revenues</u>					
Tuition & Fee Revenue	\$	1,240,000	\$ 1,227,714	\$ (12,286)	-1.0%
Dining & Residence Revenue		10,376,800	11,036,100	659,300	6.4%
Tuition Waivers/Scholarships		(313,200)	(345,800)	(32,600)	10.4%
Net Student Charges Revenue		11,303,600	 11,918,014	 614,414	5.4%
State Appropriation		-	-	-	-%
Indirect Cost Recovery		-	-	-	-%
Investment Income/Gifts		-	-	-	-%
Sales/Services/Auxiliary		2,566,264	2,433,951	(132,313)	-5.2%
Total Revenue		13,869,864	 14,351,965	 482,101	3.5%
Expenses					
Personnel		2,132,138	2,272,231	140,093	6.6%
Fuel & Electricity		1,036,364	46,606	(989,758)	-95.5%
Supplies & Services		5,079,080	5,264,949	185,869	3.7%
Shared Services		-	-	-	-%
Travel		6,600	15,100	8,500	128.8%
Memberships, Contributions & Sponsorships		500	3,100	2,600	520.0%
Maintenance & Alterations		600,866	173,650	(427,216)	-71.1%
nterest		1,173,416	1,096,513	(76,903)	-6.6%
Depreciation		1,044,758	1,117,016	72,258	6.9%
Other Expenses & Transfers		2,095,077	 3,803,216	 1,708,139	81.5%
Total Operating Expenses & Transfers		13,168,799	 13,792,381	 623,582	4.7%
Operating Increase (Decrease)	\$	701,065	\$ 559,584	\$ (141,481)	-20.2%
Modified Cash Flow					
Operating Increase (Decrease)	\$	701,065	\$ 559,584	\$ (141,481)	-20.2%
Add Back Depreciation		1,044,758	1,117,016	72,258	6.9%
Less Capital Expenditures		(22,850)	-	22,850	-100.0%
Less Capital Reserve Funding		-	-	-	-%
Less Debt Service Principal		(1,604,055)	 (1,676,600)	 (72,545)	4.5%
Net Change Before Other Adjustments & Transfers		118,918	-	(118,918)	
Transfer from/(to) Administrative Savings Rsrv		-	-	-	
Fransfer from/(to) Budget Stabilization	_	-	 -	-	
Net Change Subtotal		118,918	 -	 (118,918)	
Other Strategic Transfers from/(to) Reserves		-	-	-	
Net Change in Cash & Reserve Transfers	\$	118,918	\$ -	\$ (118,918)	

## University of Southern Maine FY19 PROPOSED BUDGET

**Unrestricted E&G and Auxiliary** 

**Excludes Law School** 

		FY18 BASE	 FY19 BASE	 CHANG	E
Revenues					
Tuition & Fee Revenue	\$	69,261,127	\$ 71,407,949	\$ 2,146,822	3.1%
Dining & Residence Revenue		10,376,800	11,036,100	659,300	6.4%
Tuition Waivers/Scholarships		(15,786,897)	(16,333,774)	(546,877)	3.5%
Net Student Charges Revenue		63,851,030	 66,110,275	 2,259,245	3.5%
State Appropriation		47,783,008	47,719,740	(63,268)	-0.1%
Indirect Cost Recovery		3,105,000	3,500,000	395,000	12.7%
Investment Income/Gifts		80,000	120,000	40,000	50.0%
Sales/Services/Auxiliary		7,570,713	6,055,244	(1,515,469)	-20.0%
Total Revenue	_	122,389,751	 123,505,259	 1,115,508	0.9%
Expenses					
Personnel		78,925,613	77,922,112	(1,003,501)	-1.3%
Fuel & Electricity		3,586,189	2,594,571	(991,618)	-27.7%
Supplies & Services		10,801,328	10,784,309	(17,019)	-0.2%
Shared Services		12,298,049	12,318,957	20,908	0.2%
Travel		1,110,102	1,048,942	(61,160)	-5.5%
Memberships, Contributions & Sponsorships		339,490	340,234	744	0.2%
Maintenance & Alterations		2,432,568	2,031,843	(400,725)	-16.5%
Interest		1,986,109	1,801,514	(184,595)	-9.3%
Depreciation		7,279,962	7,619,571	339,609	4.7%
Other Expenses & Transfers		8,326,266	 9,509,226	 1,182,960	14.2%
Total Operating Expenses & Transfers		127,085,676	 125,971,279	 (1,114,397)	-0.9%
Operating Increase (Decrease)	\$	(4,695,925)	\$ (2,466,020)	\$ 2,229,905	-47.5%
Modified Cash Flow					
Operating Increase (Decrease)	\$	(4,695,925)	\$ (2,466,020)	\$ 2,229,905	-47.5%
Add Back Depreciation		7,279,962	7,619,571	339,609	4.7%
Less Capital Expenditures		(1,819,906)	(1,823,056)	(3,150)	0.2%
Less Capital Reserve Funding		-	-	-	-%
Less Debt Service Principal		(3,722,962)	(3,330,495)	392,467	-10.5%
Net Change Before Other Adjustments & Transfers		(2,958,831)	(0)	 2,958,831	
Transfer from/(to) Administrative Savings Rsrv		-	-	-	
Transfer from/(to) Budget Stabilization		-	-	-	
Net Change Subtotal		(2,958,831)	 (0)	 2,958,831	
Other Strategic Transfers from/(to) Reserves		3,215,228	-	(3,215,228)	
Net Change in Cash & Reserve Transfers	\$	256,397	\$ (0)	\$ (256,397)	

## University of Southern Maine FY19 PROPOSED BUDGET

Unrestricted E	E&G and	Auxiliary
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	FY18 BASE		FY19 BASE	CHANGE	
Revenues					
Tuition & Fee Revenue	\$ 75,547,908	\$	77,776,029	\$ 2,228,121	2.9%
Dining & Residence Revenue	10,376,800		11,036,100	659,300	6.4%
Tuition Waivers/Scholarships	(17,086,897)		(18,233,774)	(1,146,877)	6.7%
Net Student Charges Revenue	 68,837,811		70,578,355	 1,740,544	2.5%
State Appropriation	47,783,008		47,719,740	(63,268)	-0.1%
Indirect Cost Recovery	3,105,000		3,500,000	395,000	12.7%
Investment Income/Gifts	80,000		120,000	40,000	50.0%
Sales/Services/Auxiliary	7,570,713		6,055,244	(1,515,469)	-20.0%
Total Revenue	 127,376,532		127,973,339	 596,807	0.5%
Expenses					
Personnel	84,310,787		83,426,310	(884,477)	-1.0%
Fuel & Electricity	3,586,189		2,594,571	(991,618)	-27.7%
Supplies & Services	11,080,218		11,020,599	(59,619)	-0.5%
Shared Services	12,298,049		12,318,957	20,908	0.2%
Travel	1,193,023		1,083,863	(109,160)	-9.1%
Memberships, Contributions & Sponsorships	366,490		366,934	444	0.1%
Maintenance & Alterations	2,440,318		2,035,093	(405,225)	-16.6%
Interest	1,986,109		1,801,514	(184,595)	-9.3%
Depreciation	7,279,962		7,619,571	339,609	4.7%
Other Expenses & Transfers	8,219,431		9,365,393	1,145,962	13.9%
Total Operating Expenses & Transfers	 132,760,576		131,632,805	 (1,127,771)	-0.8%
Operating Increase (Decrease)	\$ (5,384,044)	\$	(3,659,466)	\$ 1,724,578	-32.0%
Modified Cash Flow					
Operating Increase (Decrease)	\$ (5,384,044)	\$	(3,659,466)	\$ 1,724,578	-32.0%
Add Back Depreciation	7,279,962		7,619,571	339,609	4.7%
Less Capital Expenditures	(1,819,906)		(1,823,056)	(3,150)	0.2%
Less Capital Reserve Funding	-		-	-	-%
Less Debt Service Principal	 (3,722,962)		(3,330,495)	 392,467	-10.5%
Net Change Before Other Adjustments & Transfers	(3,646,950)		(1,193,446)	2,453,504	
Transfer from/(to) Administrative Savings Rsrv	-		-	-	
Transfer from/(to) Budget Stabilization	275,320	_	-	(275,320)	
Net Change Subtotal	 (3,371,630)		(1,193,446)	 2,178,184	
Other Strategic Transfers from/(to) Reserves	3,490,548		693,446	(2,797,102)	
Net Change in Cash & Reserve Transfers	\$ 118,918	\$	(500,000)	\$ (618,918)	

	FY19 E&G and Auxiliary Operations - Capital Investments							
	PROJECT DESCRIPTION		FY19 Budget	:				
	PROJECT DESCRIPTION	E&G	AUXILIARY	TOTAL				
UMaine								
COLLEGE AVE-491-B, PEST MGT	491B College Ave - 4H Science Center	\$ 125,000	\$-					
VARIOUS PROJECTS	Annual Funded Depreciation	#########	-					
TAUNTON BAY MARINE HATCHERY	CCAR-Hatchery Roof Replacement	450,000.00	-					
VARIOUS BUILDINGS	Classroom P&P projects	100,000.00	-					
HITCHNER HALL	Hitchner Lab 263 Renovaiton	50,000.00	-					
UMAINE CAMPUS	Paving Maintenance	150,000.00	-					
ANDROSCOGGIN HALL	Androscoggin Hall Renovation	-	270,000					
BALENTINE HALL	Balentine Renovations	-	104,989					
HILLTOP COMMONS	Hilltop Commons Flooring	-	75,000					
HILLTOP COMMONS	Hilltop Commons Roof	-	450,000					
KNOX HALL	Knox Hall Renovation	-	130,000					
WELLS COMMONS	Wells Commons Generator	-	525,000					
ALFOND ARENA	Alfond Arena FD	48,500.00	-					
MEMORIAL GYM COMPLEX	Memorial Gym FD	140,000.00	-					
VEHICLES	-	486,010	63,032					
EQUIPMENT	-	1,167,000	360,726					
CAPITAL RESERVE FUNDING	-	-	1,368,313					
	TOTAL	\$5,186,064	\$ 3,347,060	\$ 8,533,124				

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FY19 E&G and Auxiliary Operations - Capital Investments							
	PROJECT DESCRIPTION			FY19 Budge	t		
	PROJECT DESCRIPTION		E&G	AUXILIARY	TOTAL		
UMA							
ART/ARCHITECTURE BLDG	Art Building Brick Veneer and Panels	\$	25,000	\$-			
UMA CAMPUS	Augusta Campus Exterior Lighting		10,000	-			
UMA CAMPUS         Augusta Campus Replace interior LED lighting         10,000         -							

UMA CAMPUS	Bangor Campus Exterior Lighting Replacement	10,000	-	
UMA CAMPUS	Bangor campus interior lighting improvements	15,000	-	
RANDALL STUDENT TECH CTR	Bookstore space in RSC - Repurpose	213,640	-	
UMA CAMPUS	Classroom Equipment Upgrades	75,000	-	
FINE ARTS BLDG	Fine Arts Bldg Roof Replacement	100,000	-	
BD KATZ LIBRARY	Katz Classrooms - Ceiling Replacement	10,000	-	
BD KATZ LIBRARY	Katz Recording Studio Update	35,000	-	
UMA CAMPUS	Main Entrance Signs	20,000	-	
FITNESS CENTER	Repair Gymnasium Floor	20,000	-	
FITNESS CENTER	Replace Bleachers	100,000	-	
ROBINSON HALL	Replace Exterior Doors	60,000	-	
FITNESS CENTER	Replace Underground Utility Lines	65,000	-	
UMA CAMPUS	Sign & Wayfinding Initiative	100,000	-	
UMA CAMPUS	Videoconference Equipment Upgrades	35,000	-	
RANDALL STUDENT TECH CTR	Videoconference Technology Installation - RSTC	40,000		
EQUIPMENT	-	36,679	-	
	TOTAL	\$ 980,319	\$ -	\$ 980,319

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	FY19 E&G and Auxiliary Operations - Capital Investments							
			FY19 Budge	t				
	PROJECT DESCRIPTION		AUXILIARY	TOTAL				
IMF								
PURINGTON HALL	Purington Hall ADA Code Review	\$-	\$ 10,000					
VARIOUS PROJECTS	Annual Funded Depreciation	884,239	108,290					
EQUIPMENT		-	115,000					
VEHICLES		-	24,700					
	TOTAL	\$ 884,239	\$ 257,990	\$ 1,142,229				

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FY19 E&G and Auxiliary Operations - Capital Investments				
	FY19 Budget			

		E&G	AUXILIARY	TOTAL
UMFK				
NOWLAND HALL	Nowland Hall roof replacement	\$ 135,00	00\$-	
UMFK CAMPUS	Walkways	65,00	- 00	]
VEHICLE		- 20,00	- 00	
	TOTAL	\$ 220,0	00 \$ -	\$ 220,000

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FY19 E&G and Auxiliary Operations - Capital Investments											
	PROJECT DESCRIPTION				FY1				9 Budge	t	
	PROJECT DESCRIPTION				AUXILIARY			TOTAL			
UMM											
REYNOLDS HEALTH CENTER	Nursing Simulation Lab.		\$	6,000	\$	-					
EQUIPMENT		-		500		-					
TOTAL			\$	6,500	\$	-	\$	6,500			

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FY19 E&G and Auxiliary Operations - Capital Investments									
	PROJECT DESCRIPTION			FY:	19 Budget	t			
	PROJECT DESCRIPTION		E&G	AUX	KILIARY		TOTAL		
UMPI				-		-			
UMPI CAMPUS	Campus Access Control	\$	40,976	\$	-				
UMPI CAMPUS	Exterior Lighting Upgrades		40,000		-				
UMPI CAMPUS	Paving Parking Upgrades		50,000		-				
UMPI CAMPUS	Exterior Lighting Upgrades		29,200		-				
EMERSON HALL	Emerson Bathroom Upgrades		-		50,000				
CAPITAL RESERVE FUNDING	-	20,724 19,100							
TOTAL			180,900	\$	69,100	\$	250,000		

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FY19 E&G and Auxiliary Operations - Capital Investments

	PROJECT DESCRIPTION		t		
	PROJECT DESCRIPTION	E&G	AUXILIARY	TOTAL	
USM					
BAILEY HALL	Bailey Hall Fire Alarm and Sprinkler	\$ 700,000	\$-		
BAILEY HALL	Bailey Library Wing Roof Repl	320,000	-		
BROOKS STUDENT CTR	Brooks Fire Alarm Upgrade	45,000	45,000 -		
BROOKS STUDENT CTR	Brooks Generator, Transformer, Main Distribution Panel,	348,500	-		
USM CAMPUS	Gorham Underground Util Rep	50,000	-		
PHILIPPI HALL	Philippi Fire Alarm Upgrade	45,000	-		
USM CAMPUS	Portland Underground Util Rep	50,000	-		
EQUIPMENT	-	264,556	-		
TOTAL			\$-	\$ 1,823,056	

Agrees to nVision

Report

FY19 E&G and Auxiliary Operations - Capital Investments										
	PROJECT DESCRIPTION	FY19 Budget								
	PROJECT DESCRIPTION	E&G	AUXILIARY	TOTAL						
US										
EQUIPMENT	-	442,300	-							
CAPITAL RESERVE FUNDING	-	4,387,337	-							
	\$4,829,637	\$-	\$ 4,829,637							

Agrees to nVision

Report

Implementation of IT capital projects (excluding equipment) pending return on investment income



# DRAFT Recommended

# STUDENT CHARGES FY2019



## May 2, 2018



## UNIVERSITY OF MAINE SYSTEM **STUDENT CHARGES** FY19 TABLE OF CONTENTS

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### **UNIVERSITY OF MAINE SYSTEM**

### **FY19 TOTAL STUDENT CHARGES** Tuition & Room Annual Mandatory Mandatory & Board<sup>2</sup> Fees Total I. Undergraduate Tuition Fees **In-State** UM \$8,790 \$2,380 \$11,170 \$10,418 \$21,588 7,988 UMA 6,990 998 7,988 UMF 8,768 898 9,666 9,726 19,392 8,120 6,990 1,125 16,235 UMFK 8,115 UMM 6,990 850 7,840 8,795 16,635 UMPI 6.990 920 7.910 8.406 16.316 USM 8,130 1,010 9.140 9.450 18,590 Average 7,664 1,169 8,833 9,153 17,986 **Out-of-State** UM \$28,590 \$2,380 \$30,970 \$10,418 \$41,388 UMA<sup>3</sup> 16,920 17,918 17,918 998 UMF 18,880 898 19,778 29,504 9,726 20.435 UMFK 11,190 1,125 12,315 8,120 UMM 14,250 850 15,100 8,795 23,895 UMPI 11.190 920 12.110 8.406 20.516 USM 21,390 1,010 22,400 9,450 31,850 17,487 18,656 27,809 Average 1,169 9,153 **NEBHE** UM \$2,380 \$14,070 \$16,450 \$10,418 \$26,868 UMA 11,190 998 12,188 12,188 UMF 14,048 898 14.946 9,726 24,672 UMFK 11,190 1,125 12,315 8,120 20,435 UMM 11,190 850 12,040 8,795 20,835 920 UMPI 11,190 12,110 8,406 20,516 USM 13,020 1,010 14,030 9,450 23,480 12,271 13,440 22,593 Average 1,169 9,153 Canadian \$26,868 UM \$14,070 \$2,380 \$16,450 \$10,418 UMA 11,190 998 12,188 12,188 UMF 14,048 898 9,726 24,672 14,946 UMFK 11,190 1,125 12,315 8,120 20,435 UMM 11,190 850 12,040 8,795 20,835 UMPI 11,190 920 12,110 8.406 20,516 USM 13,020 1,010 14,030 9,450 23,480 12,271 1,169 13,440 9,153 22,593 Average

<sup>1</sup>Annual tuition & mandatory fees are based on 15 credit hours per semester for two semesters for undergraduate and law students (except UMF based on 16 credit hours per semester beginning in FY07) and 9 credit hours per semester for two semesters for graduate students.

<sup>2</sup>Rates shown are based on the meal plan and room type with the greatest projected number of students. Several meal plans and room types are available. UMA has no residence or dining halls.

<sup>3</sup>UMA's out-of-state online annual tuition (at 125% of the in-state rate) is \$8,730; mandatory fees \$998.

			Tuition &	Room			
	Annual	Mandatory	Mandatory	&			
II. Graduate	Tuition	Fees	Fees <sup>1</sup>	Board <sup>2</sup>	Subtotal		
In-State							
UM	\$7,902	\$1,204	\$9,106	\$10,418	\$19,524		
UMF	7,326	350	7,676	9,726	17,402		
USM	7,326	540	7,866	9,450	17,316		
Average	7,518	698	8,216	9,865	18,081		
Out-of-State							
UM	\$25,740	\$1,204	\$26,944	\$10,418	\$37,362		
UMF	10,710	350	11,060	9,726	20,786		
USM	19,800	540	20,340	9,450	29,790		
Average	18,750	698	19,448	9,865	29,313		
NEBHE							
UM	\$12,636	\$1,204	\$13,840	\$10,418	\$24,258		
USM	11,718	540	12,258	9,450	21,708		
Average	12,177	872	13,049	9,934	22,983		
Canadian							
UM	\$12,636	\$1,204	\$13,840	\$10,418	\$24,258		
USM	11,718	540	12,258	9,450	21,708		
Average	12,177	872	13,049	9,934	22,983		

### UNIVERSITY OF MAINE SYSTEM FY19 TOTAL STUDENT CHARGES

### III. Law School

In-State	\$22,290	\$1,000	\$23,290	\$9,450	\$32,740
Out-of-State	\$33,360	\$1,000	\$34,360	\$9,450	\$43,810
NEBHE/Canadian	\$30,420	\$1,000	\$31,420	\$9,450	\$40,870

<sup>1</sup>Annual tuition & mandatory fees are based on 15 credit hours per semester for two semesters for undergraduate and law students (except UMF based on 16 credit hours per semester beginning in FY07) and 9 credit hours per semester for two semesters for graduate students.

 $^2 Rates shown are based on the meal plan and room type with the greatest projected number of students. Several meal plans and room types are available. UMA has no residence or dining halls.$ 

	FY18	FY19	FY19 Inci	reases
	Rate	Rate	\$	%
In-State				
Undergraduate				
UM	\$286	\$293	7	2.4
UMA	228	233	5	2.2
UMF	268	274	6	2.2
UMFK	228	233	5	2.2
UMM	228	233	5	2.2
UMPI	228	233	5	2.2
USM	262	271	9	3.4
Graduate				
UM	429	439	10	2.3
UMF	389	407	18	4.6
USM	393	407	14	3.6
Law	743	743	-	-
Out-of-State				
Undergraduate				
UM	932	953	21	2.3
UMA	551	564 <sup>1</sup>	13	2.4
UMF	567	590	23	4.1
UMFK	365	373	8	2.2
UMM	616	475	(141)	(22.9)
UMPI	365	373	8	2.2
USM	689	713	24	3.5
Graduate				
UM	1,397	1,430	33	2.4
UMF	572	595	23	4.0
USM	1,063	1,100	37	3.5
Law	1,112	1,112	-	-

# UNIVERSITY OF MAINE SYSTEM **FY19 TUITION RATES - PER CREDIT HOUR**

<sup>1</sup>The majority of UMA Out-of-State Undergraduate students are enrolled in Online programs = \$125% of in-state rate or \$291.

	FY18	FY19	FY19 Inc	reases
	Rate	Rate	\$	%
NEBHE				
Undergraduate				
UM	\$458	\$469	11	2.4
UMA	365	373	8	2.2
UMF	429	439	10	2.3
UMFK	365	373	8	2.2
UMM	365	373	8	2.2
UMPI	365	373	8	2.2
USM	419	434	15	3.6
Graduate				
UM	686	702	16	2.3
USM	629	651	22	3.5
Law	1,014	1,014	-	-
Canadian Undergraduate				
UM	458	469	11	2.4
UMA	365	373	8	2.2
UMF	429	439	10	2.3
UMFK	365	373	8	2.2
UMM	372	373	1	0.3
UMPI	365	373	8	2.2
USM Graduate	419	434	15	3.6
UM	686	702	16	2.3
USM	629	651	22	3.5
Law	1,014	1,014	-	-

# UNIVERSITY OF MAINE SYSTEM **FY19 TUITION RATES - PER CREDIT HOUR**

NOTE: In FY18, NEBHE rates are 160% the in-state rate. NEBHE rate can be up to 175% the in-state rate.

### UNIVERSITY OF MAINE SYSTEM ANNUAL TUITION RATES

						FY18 to	
NDERGRADUATE						Annual Ir	ncrease
In-State	FY15	FY16	FY17	FY18	FY19	\$	%
UM	\$8,370	\$8,370	\$8,370	\$8,580	\$8,790	210	2.4
UMA	6,510	6,510	6,510	6,840	6,990	150	2.2
UMF	8,352	8,352	8,352	8,576	8,768	192	2.2
UMFK	6,600	6,600	6,600	6,840	6,990	150	2.2
UMM	6,660	6,660	6,660	6,840	6,990	150	2.2
UMPI	6,600	6,600	6,600	6,840	6,990	150	2.2
USM	7,590	7,590	7,590	7,860	8,130	270	3.4
Average	7,240	7,240	7,240	7,482	7,664	182	2.4
Out-of-State							
UM	\$26,250	\$26,640	\$27,240	\$27,960	\$28,590	630	2.3
UMA	15,750	15,750	16,110	16,530	16,920	390	2.4
UMF	17,440	17,440	17,440	18,144	18,880	736	4.1
UMFK	9,900	9,900	10,230	10,950	11,190	240	2.2
UMM	18,480	18,480	18,480	18,480	14,250	(4,230)	(22.9)
UMPI	9,900	9,900	10,230	10,950	11,190	240	2.2
USM	19,950	19,950	19,950	20,670	21,390	720	3.5
Average	16,810	16,866	17,097	17,669	17,487	(182)	(1.0)
<u>NEBHE</u>							
UM	\$12,570	\$12,570	\$12,960	\$13,740	\$14,070	330	2.4
UMA	9,750	9,750	10,080	10,950	11,190	240	2.2
UMF	12,544	12,544	12,960	13,728	14,048	320	2.3
UMFK	9,900	9,900	10,230	10,950	11,190	240	2.2
UMM	9,990	9,990	10,320	10,950	11,190	240	2.2
UMPI	9,900	9,900	10,230	10,950	11,190	240	2.2
USM	11,400	11,400	11,760	12,570	13,020	450	3.6
Average	10,865	10,865	11,220	11,977	12,271	294	2.5
<u>Canadian</u>							
UM	\$12,570	\$12,570	\$12,960	\$13,740	\$14,070	330	2.4
UMA	9,750	9,750	10,080	10,950	11,190	240	2.2
UMF	12,544	12,544	12,960	13,728	14,048	320	2.3
UMFK	9,900	9,900	10,230	10,950	11,190	240	2.2
UMM	10,530	10,530	10,530	11,160	11,190	30	0.3
UMPI	9,900	9,900	10,230	10,950	11,190	240	2.2
USM	11,400	11,400	11,760	12,570	13,020	450	3.6
Average	10,942	10,942	11,250	12,007	12,271	264	2.2

NOTE: Based on 15 credit hours per semester for two semesters for undergraduate and law students (except UMF based on 16 credit hours per semester beginning in FY07 & UMFK based on "Block" rate for 12-18 credit hours per semester in FY13 - FY17) and 9 credit hours per semester for two semesters for graduate students.

### UNIVERSITY OF MAINE SYSTEM ANNUAL TUITION RATES

						FY18 to	FY19
GRADUATE						Annual I	ncrease
In-State	FY15	FY16	FY17	FY18	FY19	\$	%
UM	\$7,524	\$7,524	\$7,524	\$7,722	\$7,902	180	2.3
UMF	6,822	6,822	6,822	7,002	7,326	324	4.6
USM	6,840	6,840	6,840	7,074	7,326	252	3.6
Average	7,062	7,062	7,062	7,266	7,518	252	3.5
Out-of-State							
UM	\$23,580	\$23,940	\$24,498	\$25,146	\$25,740	594	2.4
UMF	9,900	9,900	9,900	10,296	10,710	414	4.0
USM	18,468	18,468	18,468	19,134	19,800	666	3.5
Average	17,316	17,436	17,622	18,192	18,750	558	3.1
<u>NEBHE</u>							
UM	\$11,286	\$11,286	\$11,664	\$12,348	\$12,636	288	2.3
USM	10,260	10,260	10,602	11,322	11,718	396	3.5
Average	10,773	10,773	11,133	11,835	12,177	342	2.9
<u>Canadian</u>							
UM	\$11,286	\$11,286	\$11,664	\$12,348	\$12,636	288	2.3
USM	10,260	10,260	10,602	11,322	11,718	396	3.5
Average	10,773	10,773	11,133	11,835	12,177	342	2.9
LAW							
In-State	\$22,290	\$22,290	\$22,290	\$22,290	\$22,290	-	-
Out-of-State	33,360	33,360	33,360	33,360	33,360	-	-
<u>NEBHE/Canadian</u>	30,420	30,420	30,420	30,420	30,420	-	-

NOTE: Based on 15 credit hours per semester for two semesters for undergraduate and law students (except UMF based on 16 credit hours per semester beginning in FY07 & UMFK based on "Block" rate for 12-18 credit hours per semester in FY13 - FY17) and 9 credit hours per semester for two semesters for graduate students.

ANNUAL <u>MANDATORY</u> FEES <sup>1</sup>							
University	Fee	<b>Credit Hours</b>	FY18	FY19	\$ Increase		
UM	Graduate Student Activity Fee	1 or More Credit Hours	\$80.00	\$90.00	10.00		
	Undergraduate Student Activity Fee	6 or More Credit Hours	106.00	106.00	-		
	Communications Fee	6 or More Credit Hours	30.00	30.00	-		
	Recreation Center Fee	0 to 5 Credit Hours	162.00	170.00	8.00		
		6 or More Credit Hours	270.00	284.00	14.00		
	Unified Fee	0 to 5 Credit Hours	256.00	262.00	6.00		
		6 to 11 Credit Hours	782.00	800.00	18.00		
		12 to 15 Credit Hours	1,916.00	1,960.00	44.00		
		16 or More Credit Hours	1,966.00	2,012.00	46.00		
UMA	Student Activity Fee	Per Credit Hour, up to 14	\$2.25	\$2.25	-		
		15 or More Credit Hours	67.50	67.50	-		
	Unified Fee	Per Credit Hour	30.00	31.00	1.00		
	Unified Fee - University College	Per Credit Hour	13.00	13.00	-		
UMF	Undergraduate Student Activity Fee	1 to 5 1/2 Credit Hours	\$80.00	\$80.00	-		
		6 to 11 1/2 Credit Hours	120.00	120.00	-		
		12 or More Credit Hours	160.00	160.00	-		
	Student Health & Wellness Fee	4 or More Credit Hours	50.00	50.00	-		
	Unified Fee	6 or less Credit Hours	172.00	176.00	4.00		
		7 to 11 Credit Hours	342.00	350.00	8.00		
		12 or More Credit Hours	672.00	688.00	16.00		
UMFK	Student Activity Fee	Per Credit Hour	\$7.50	\$7.50	-		
	Unified Fee	Per Credit Hour	30.00	30.00	-		
UMM	Student Activity Fee	Per Credit Hour, up to 11	\$11.00	\$11.00	-		
		12 or More Credit Hours	240.00	240.00	-		
	Unified Fee	Flat Fee + Per Credit Hour	596.00	610.00	14.00		
UMPI	Student Activity Fee	6 or less Credit Hours	\$85.00	\$85.00	-		
		7 or More Credit Hours	170.00	170.00	-		
	Unified Fee - Campus	Per Credit Hour	25.00	25.00	-		
	Unified Fee - Outreach	Per Credit Hour	20.00	20.00	-		
USM	Undergraduate Student Activity Fee	1 to 5 Credit Hours	\$38.00	\$38.00	-		
		6 to 11 Credit Hours	74.00	74.00	-		
		12 or More Credit Hours	110.00	110.00	-		
	Law Student Activity Fee	6 or More Credit Hours	100.00	100.00	-		
	Unified Fee	Per Credit Hour	29.00	30.00	1.00		

### UNIVERSITY OF MAINE SYSTEM ANNUAL MANDATORY FEES<sup>1</sup>

<sup>1</sup>Annual unless listed as per credit hour.

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### UNIVERSITY OF MAINE SYSTEM

### ANNUAL MANDATORY FEES

							FY19 In	creases
ndergrad	uate	FY15	FY16	FY17	FY18	FY19	\$	%
UM	Communications	\$30	\$30	\$30	\$30	\$30		
	Recreation Center Fee	248	252	270	270	284		
	Unified Fee	1,868	1,868	1,868	1,916	1,960		
	Student Activity	90	90	90	106	106		
	Total -	\$2,236	\$2,240	\$2,258	\$2,322	\$2,380	58	2.5
UMA	Unified Fee	\$870	\$870	\$870	\$900	\$930		
	Student Activity	68	68	68	68	68		
	Total	\$938	\$938	\$938	\$968	\$998	30	3.1
UMF	Student Health & Fitness Fee	\$50	\$50	\$50	\$50	\$50		
01.11	Unified Fee	655	655	655	672	688		
	Student Activity	160	160	160	160	160		
	Total	\$865	\$865	\$865	\$882	\$898	16	1.8
UMEK	Unified Fee	\$750	\$750	\$750	\$900	\$900		
Own K	Student Activity	225	225	225	225	225		
	Total	\$975	\$975	\$975	\$1,125	\$1,125	-	-
		¢590	¢590	¢500	\$596	¢c10		
UMM	Unified Fee Student Activity	\$580 240	\$580 240	\$580 240	\$596 240	\$610 240		
	Total	\$820	\$820	\$820	\$836	\$850	14	1.7
	-		· · · · · · · · · · · · · · · · · · ·	· · · ·				
UMPI	Unified Fee	\$540	\$540	\$540	\$750	\$750		
	Student Activity	160	160	160	170	170		
	Total	\$700	\$700	\$700	\$920	\$920	-	-
USM	Unified Fee	\$840	\$840	\$840	\$870	\$900		
	Student Activity	110	110	110	110	110		
	Total	\$950	\$950	\$950	\$980	\$1,010	30	3.1
Averag	je	\$1,069	\$1,070	\$1,072	\$1,148	\$1,169	21	1.8
raduate								
UM	Communications	\$30	\$30	\$30	\$30	\$30		
	Recreation Center Fee	248	252	270	270	284		
	Unified Fee Student Activity	762	762	762	782 80	800		
	Total	80 \$1.120	80 \$1.124	<u>80</u> \$1.142	\$1,162	90 \$1.204	42	3.6
	10101	\$1,120	\$1,124	\$1,142	\$1,102	\$1,204	42	5.0
UMF	Unified Fee	\$333	\$333	\$333	\$342	\$350	8	2.3
11014		<b>6504</b>	¢704	<b>\$50.4</b>	¢	¢5.40	10	2.1
USM	Unified Fee	\$504	\$504	\$504	\$522	\$540	18	3.4
Averag	e	\$652	\$654	\$660	\$675	\$698	23	3.4
a <u>w</u> USM	Unified Fee	\$840	\$840	\$840	\$870	\$900		
	Student Activity	100	100	100	100	100		
Averag	e .	\$940	\$940	\$940	\$970	\$1,000	30	3.1

NOTE: Based on 15 credit hours per semester for two semesters for undergraduate and law students (except UMF based on 16 credit hours per semester beginning in FY07 & UMFK based on "Block" rate for 12-18 credit hours per semester in FY13 - FY17) and 9 credit hours per semester for two semesters for graduate students.

## UNIVERSITY OF MAINE SYSTEM ANNUAL TUITION AND <u>MANDATORY</u> FEES

UNDERGRA	UNDERGRADUATE		FY19	FY19 In	FY19 Increases	
In-Sta	ate	Rate	Rate	\$	%	
	UM	\$10,902	\$11,170	268	2.5	
	UMA	7,808	7,988	180	2.3	
	UMF	9,458	9,666	208	2.2	
	UMFK	7,965	8,115	150	1.9	
	UMM	7,676	7,840	164	2.1	
	UMPI	7,760	7,910	150	1.9	
	USM	8,840	9,140	300	3.4	
	Average	8,630	8,833	203	2.4	
<u>Out-o</u>	of-State					
	UM	\$30,282	\$30,970	688	2.3	
	UMA	17,498	17,918	420	2.4	
	UMF	19,026	19,778	752	4.0	
	UMFK	12,075	12,315	240	2.0	
	UMM	19,316	15,100	(4,216)	(21.8)	
	UMPI	11,870	12,110	240	2.0	
	USM	21,650	22,400	750	3.5	
	Average	18,817	18,656	(161)	(0.9)	
<u>NEBI</u>						
	UM	\$16,062	\$16,450	388	2.4	
	UMA	11,918	12,188	270	2.3	
	UMF	14,610	14,946	336	2.3	
	UMFK	12,075	12,315	240	2.0	
	UMM	11,786	12,040	254	2.2	
	UMPI	11,870	12,110	240	2.0	
	USM	13,550	14,030	480	3.5	
	Average	13,124	13,440	316	2.4	
<u>Canac</u>						
	UM	\$16,062	\$16,450	388	2.4	
	UMA	11,918	12,188	270	2.3	
	UMF	14,610	14,946	336	2.3	
	UMFK	12,075	12,315	240	2.0	
	UMM	11,996	12,040	44	0.4	
	UMPI	11,870	12,110	240	2.0	
	USM	13,550	14,030	480	3.5	
	Average	13,154	13,440	286	2.2	

## UNIVERSITY OF MAINE SYSTEM ANNUAL TUITION AND <u>MANDATORY</u> FEES

GRADUATE		FY18	FY19	FY19 Inc	creases
	In-State	Rate	Rate	\$	%
	UM	\$8,884	\$9,106	222	2.5
	UMF	7,344	7,676	332	4.5
	USM	7,596	7,866	270	3.6
	Average	7,941	8,216	275	3.5
	Out-of-State				
	UM	\$26,308	\$26,944	636	2.4
	UMF	10,638	11,060	422	4.0
	USM	19,656	20,340	684	3.5
	Average	18,867	19,448	581	3.1
	<u>NEBHE</u> UM	\$13,510	\$13,840	330	2.4
	USM	11,844	12,258	414	3.5
	Average	12,677	13,049	372	2.9
	<u>Canadian</u>				
	UM	\$13,510	\$13,840	330	2.4
	USM	11,844	12,258	414	3.5
	Average	12,677	13,049	372	2.9
LAW					
	In-State	\$23,260	\$23,290	30	0.1
	Out-of-State	34,330	34,360	30	0.1
	NEBHE/Canadian	31,390	31,420	30	0.1

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## UNIVERSITY OF MAINE SYSTEM ANNUAL ROOM & BOARD CHARGES<sup>1</sup>

	<b>ROOM CHARGES</b>			FY19 In	creases		
	FY15	FY16	FY17	FY18	FY19	\$	%
UM	\$4,858	\$5,004	\$5,154	\$5,270	\$5,396	126	2.4
UMF	4,750	4,750	4,892	5,038	5,280	242	4.8
UMFK	4,150	4,250	4,250	4,250	4,250	-	-
UMM	4,160	4,326	4,326	4,326	4,460	134	3.1
UMPI	4,400	4,488	4,588	<sup>2</sup> 4,708	4,850	142	3.0
USM	4,700	4,900	5,000	5,000	5,000	-	-
Average	4,503	4,620	4,702	<sup>2</sup> 4,765	4,873	108	2.3
		BOAR	D CHAI	RGES			
	FY15	FY16	FY17	FY18	FY19		
UM	\$4,438	\$4,571	\$4,710	\$4,875	\$5,022	147	3.0
UMF	4,220	4,220	4,220	4,296	4,446	150	3.5
UMFK	3,570	3,660	3,660	3,660	3,870	210	5.7
UMM	4,018	4,160	4,160	4,160	4,335	175	4.2
UMPI	3,456	3,356 <sup>2</sup>	3,356	3,556 <sup>2</sup>	3,556	-	-
USM	4,450	4,500	4,200	4,200	4,450	250	6.0
Average	4,025	<b>4,078</b> <sup>2</sup>	4,051	4,125	4,280	155	3.8
	ТОТА	L ROOM	& BOA	RD CHAR	RGES		
	FY15	FY16	FY17	FY18	FY19		
UM	\$9,296	\$9,575	\$9,864	\$10,145	\$10,418	273	2.7
UMF	8,970	8,970	9,112	9,334	9,726	392	4.2
UMFK	7,720	7,910	7,910	7,910	8,120	210	2.7
UMM	8,178	8,486	8,486	8,486	8,795	309	3.6
UMPI	7,856	7,844	7,944	8,264	8,406	142	1.7
USM	9,150	9,400	9,200	9,200	9,450	250	2.7
Average	8,528	8,698	8,753	8,890	9,153	263	3.0

<sup>1</sup>Rates shown are based on the meal plan and room type with the greatest projected number of students. Several meal plans and room types are available. UMA has no residence or dining halls.

<sup>2</sup>UMPI's FY16 board rate, FY17 room rate and FY18 board rate restated.

### UNIVERSITY OF MAINE SYSTEM ANNUAL COMPREHENSIVE STUDENT CHARGES (Includes Tuition, Mandatory Fees, Room and Board)

UNDERGRADUATE		FY18	FY19	<b>FY19</b>	Increases
In-Sta	<u>ite</u>	Rate	Rate	\$	%
	UM	\$21,047	\$21,588	541	2.6
	UMA	7,808	7,988	180	2.3
	UMF	18,792	19,392	600	3.2
	UMFK	15,875	16,235	360	2.3
	UMM	16,162	16,635	473	2.9
	UMPI	16,024	16,316	292	1.8
	USM	18,040	18,590	550	3.0
	Average	17,520	17,986	466	2.7
<u>Out-o</u>	<u>f-State</u>				
	UM	\$40,427	\$41,388	961	2.4
	UMA	17,498	17,918	420	2.4
	UMF	28,360	29,504	1,144	4.0
	UMFK	19,985	20,435	450	2.3
	UMM	27,802	23,895	(3,907)	(14.1)
	UMPI	20,134	20,516	382	1.9
	USM	30,850	31,850	1,000	3.2
	Average	27,707	27,809	102	0.4
NEBH	<u>IE</u>				
	UM	\$26,207	\$26,868	661	2.5
	UMA	11,918	12,188	270	2.3
	UMF	23,944	24,672	728	3.0
	UMFK	19,985	20,435	450	2.3
	UMM	20,272	20,835	563	2.8
	UMPI	20,134	20,516	382	1.9
	USM	22,750	23,480	730	3.2
	Average	22,015	22,593	578	2.6
Cana					
	UM	\$26,207	\$26,868	661	2.5
	UMA	11,918	12,188	270	2.3
	UMF	23,944	24,672	728	3.0
	UMFK	19,985	20,435	450	2.3
	UMM	20,482	20,835	353	1.7
	UMPI	20,134	20,516	382	1.9
	USM	22,750	23,480	730	3.2
	Average	22,045	22,593	548	2.5

NOTE: Tuition and Fees based on 15 credit hours per semester for two semesters for undergraduate and law students (except UMF based on 16 credit hours per semester beginning in FY07 & UMFK based on "Block" rates for 12-18 hours per semester in FY13 - FY17) and 9 credit hours per semester for two semesters for graduate students. Room and board rates are based on the meal plan and room type with the greatest projected number of students. Several meal plans and room types are available. UMA has no residence or dining halls.

The majority of UMA Out-of-State Undergraduate students are enrolled in Online programs = 125% of in-state rate or 291 in FY18.

UMPI's FY18 board rate restated.

### UNIVERSITY OF MAINE SYSTEM ANNUAL COMPREHENSIVE STUDENT CHARGES (Includes Tuition, Mandatory Fees, Room and Board)

GRADUATE		FY18	FY19	FY19 In	creases
	In-State	Rate	Rate	\$	%
	UM	\$19,029	\$19,524	495	2.6
	UMF	16,678	17,402	724	4.3
	USM	16,796	17,316	520	3.1
	Average	17,501	18,081	580	3.3
	Out-of-State				
	UM	\$36,453	\$37,362	909	2.5
	UMF	19,972	20,786	814	4.1
	USM	28,856	29,790	934	3.2
	Average	28,427	29,313	886	3.1
	<u>NEBHE</u>		<b>**</b>		
	UM	\$23,655	\$24,258	603	2.5
	USM	21,044	21,708	664	3.2
	Average	22,350	22,983	633	2.8
	Canadian				
	UM	\$23,655	\$24,258	603	2.5
	USM	21,044	21,708	664	3.2
	Average	22,350	22,983	633	2.8
LAW					
	In-State	\$32,460	\$32,740	280	0.9
	Out-of-State	43,530	43,810	280	0.6
	NEBHE/Canadian	40,590	40,870	280	0.7

NOTE: Tuition and Fees based on 15 credit hours per semester for two semesters for undergraduate and law students (except UMF based on 16 credit hours per semester beginning in FY07 & UMFK based on "Block" rates for 12-18 hours per semester in FY13 - FY17) and 9 credit hours per semester for two semesters for graduate students. Room and board rates are based on the meal plan and room type with the greatest projected number of students. Several meal plans and room types are available. UMA has no residence or dining halls.

The majority of UMA Out-of-State Undergraduate students are enrolled in Online programs = 125% of in-state rate or 285 in FY18.

UMPI's FY18 board rate restated.

### UNIVERSITY OF MAINE SYSTEM STUDENT FEES

## **OVERVIEW**

The procedures for establishing student fees throughout the University of Maine System are contained in the Board of Trustees Policy Manual in Section 703 and 704 as follows:

The **BOARD OF TRUSTEES** will establish those fees that are analogous to tuition, i.e., those that must be paid by all students as a condition of attendance. In addition, changes to the amount of the Student Activity Fee shall be requested by the recognized student governing body at each University and authorized after (a) a referendum approved by the student body, (b) approval of the President and, (c) approval of the Chancellor for presentation and approval by the Board of Trustees. Board approved fees include the Student Activity Fee, the Communications Fee, the Unified Fee, the Recreation Fee and the Student Health & Wellness Fee.

The <u>**CHANCELLOR**</u> will establish those fees impacting services and operations within the System. These include maximum levels for financial service fees (non-negotiable check fees) and fees principally affecting prospective students, such as application fees.

The <u>UNIVERSITY PRESIDENTS</u> are responsible to the maximum extent possible for establishing most university-specific fees, which include:

- all course fees
- all deposits
- all fees for optional university services and activities

Fee changes planned for the fall semester should ordinarily be adopted no later than May; those to become effective in the spring semester should be adopted by November 15. Universities should establish procedures for timely review of and comment on fee changes. The Chancellor should be informed in advance of the formal adoption of any fee changes.

Adjustments to Student Activity Fees will be considered by the Board at its May meeting in order to allow sufficient time for student governments to conduct spring referendums on any changes recommended to the fees.

#### UNIVERSITY OF MAINE SYSTEM NARRATIVE DESCRIPTION OF EACH MANDATORY FEE

Name	University Charging Fee
Student Activity Fee This is a student approved mandatory fee that is administered by the students for educational, cultural, social, and recreational purposes. Changes to this fee require the approval of the student body, University President, Chancellor, and Board of Trustees.	ALL
<u>Communications Fee</u> A student approved mandatory fee that is administered by the students to support WMEB-FM, the Maine Channel, "The Maine Campus", and ASAP, a media and internet technologies laboratory.	UM
<u>Unified Fee</u> This fee is used to cover fixed costs of providing educational services that may not be directly related to the number of credit hours for which a student is enrolled. This fee supports activities such as student services, the operation of facilities such as student and fitness centers, and student-utilized, instruction- related technologies.	ALL
Recreation Center FeeThis fee is assessed to pay for the construction of the Center and provides students with access to the state-of-the-art facility, including a leisure pool and sauna. Many aerobic classes and other programs and services are also provided for no additional fee.	UM
<u>Student Health &amp; Wellness Fee</u> This fee is charged to students registered for 4 or more credit hours of classes held at UMF. It covers all health center office visits, counseling and fees associated with Mainely Outdoors.	UMF



UNIVERSITY OF MAINE SYSTEM

#### AGENDA ITEM SUMMARY

- 1. NAME OF ITEM: Lease Request, UM
- 2. INITIATED BY: Karl W. Turner, Chair
- **3. BOARD INFORMATION**:
- 4. OUTCOME: Improve student success and completion

**BOARD ACTION:** X

**BOARD POLICY:** 802 – Disposition of Real Property or University as Lessor of Real Prop.

#### 5. BACKGROUND:

The University of Maine System acting through the University of Maine (UM) requests authorization to amend a ground lease with the Maine Alpha Alumni Corporation of Sigma Phi Epsilon (Fraternity). The original lease began September 19, 1968. The amendment will extend the lease for an additional fifty (50) years.

This request is pursuant to Board Policy 802, Disposition of Real Property, which requires Board approval for leases exceeding ten years or \$500,000. In this case, the requirement is in regards to the duration and approval by the full Board is required.

The ground lease consists of 2.02 acres in the Town of Orono, Maine. The proposed terms of the lease include a fifty (50) year renewal beginning on the date of execution of the agreement with options for renewal as agreed by both parties. The current renewal would continue to include an annual rent of \$1.

The land is being used for the purposes of operating a University recognized fraternity house. The structure located on the land is owned by the Fraternity and subject to the terms of the lease with the University.

#### 6. TEXT OF PROPOSED RESOLUTION:

That the Finance, Facilities and Technology Committee forward this item to the Consent Agenda at the May 20-21, 2018, Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees approves the recommendation of the Finance, Facilities, Technology Committee to authorize the University of Maine System acting through the University of Maine to amend the lease with the Maine Alpha Alumni Corporation of Sigma Phi Epsilon for land located in the town of Orono,

4/25/2018

Maine, subject to review and approval of all final terms and conditions by the University of Maine System Treasurer and General Counsel.

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UNIVERSITY OF MAINE SYSTEM

#### AGENDA ITEM SUMMARY

- 1. NAME OF ITEM: Lease Request, UM
- 2. INITIATED BY: Karl W. Turner, Chair
- **3. BOARD INFORMATION**:

#### **BOARD ACTION:** X

4. OUTCOME: Support Maine through research

and economic development

**BOARD POLICY:** 802 – Disposition of Real Property or University as Lessor of Real Prop.

#### 5. BACKGROUND:

The University of Maine System acting through the University of Maine (UM) requests authorization to amend a land lease with the USDA (Government). The original lease began July 1, 1968 and was amended four times to increase the amount of leased land. The current amendment extends the terms of the existing lease for two optional ten year renewal periods to be exercised at the option of the Government beyond the current termination date of June 30, 2018.

This request is pursuant to Board Policy 802, Disposition of Real Property, which requires Board approval for leases exceeding ten years or \$500,000. In this case the requirement is in regards to the duration and approval by the full Board is required.

The land lease consists of a total of 1.71 acres in the Town of Orono, Maine and 0.872 acres in the Town of Presque Isle, Maine. The proposed terms of the lease include two additional ten year renewal options beginning at the termination of the current lease on June 30, 2018 and with no further consideration required.

The land is being used by the United States Department of Agriculture, Agriculture Research Service to house a soil and water research facility in Orono, and for a soil and water research and storage facility in Presque Isle. When the original lease began fifty years ago, the University did not complete an appraisal of the land, nor has one been done since, thus no information regarding the value of the land is available.

#### 6. TEXT OF PROPOSED RESOLUTION:

That the Finance, Facilities and Technology Committee forward this item to the Consent Agenda at the May 20-21, 2018, Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees approves the recommendation of the Finance, Facilities, Technology Committee to authorize the University of Maine System acting through the University of Maine to amend the lease with the Government for land located in the towns of Orono and Presque Isle, Maine, subject to review and approval of all final terms and conditions by the University of Maine System Treasurer and General Counsel.



UNIVERSITY OF MAINE SYSTEM

#### AGENDA ITEM SUMMARY

- 1. NAME OF ITEM: Full Design, Engineering Education and Design Center, UM
- 2. INITIATED BY: Karl W. Turner, Chair
- **3. BOARD INFORMATION: BOARD ACTION: X**
- 4. OUTCOME: Improve Student Success & Completion

**BOARD POLICY:** 701 – Budgets-Operating & Capital

#### 5. BACKGROUND:

The University of Maine System acting through the University of Maine requests authorization to expend up to an additional \$8 million to perform full design, initial relocation and related services for the Engineering Education and Design Center (EEDC) on the Orono campus of the University of Maine.

This request is pursuant to Board Policy 701, requiring Trustee approval for increases to Board approved projects. In this case, the request is to approve and to forward this matter to the consent agenda of the Board of Trustees. Trustees approved a preliminary \$1 million for early design of the project in September of 2017. The AIS is attached for reference.

Estimates continue to indicate the project may cost up to \$80 million. The project cost is expected to be funded largely by University revenue bonds supported with State debtservice funding approved by the Legislature in late 2017, by privately raised funds and other potential resources as may be identified by the University of Maine Chief Business Officer and University System Treasurer. Through fundraising, over \$10 million has been raised toward this project and efforts continue in earnest. This current request is for approval to expend the amount necessary to complete formal design, bid preparation and related work.

Since the prior approval in September 2017, the building committee was formed, the project design team was selected and commenced Conceptual design along with a Site selection process. These phases of the design came to a conclusion in April, 2018 with a final site location at the site of the current Machine Tool Laboratory, and with a conceptual design of an approximately 110,000 square foot building, within the \$80 million budget.

The funding for this phase of the work will come from resources to be identified by the University Treasurer and University of Maine Chief Business Officer.

#### 6. TEXT OF PROPOSED RESOLUTION:

That the Finance, Facilities and Technology Committee forward this item to the Consent Agenda at the May 20-21, 2018, Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees approves the recommendation of the Finance, Facilities, Technology Committee to authorize the expenditure of up to an additional \$8 million, bringing the current approved budget to \$9 million to complete full design of the Engineering Education and Design Center at the University of Maine with funding to be identified by the University Treasurer.

4/25/2018



UNIVERSITY OF MAINE SYSTEM

#### AGENDA ITEM SUMMARY

- 1. NAME OF ITEM: Schematic Design Engineering Education and Design Center, UM
- 2. INITIATED BY: Norman L. Fournier, Chair
- **3. BOARD INFORMATION: BOARD ACTION:**
- 4. OUTCOME: Improve Student Success & Completion

**BOARD POLICY:** 701 – Budgets-Operating & Capital

#### 5. BACKGROUND:

The University of Maine System acting through the University of Maine requests authorization to expend up to a preliminary \$1 million to perform Schematic Design and related services for a new building expected to be known as the Engineering Education and Design Center (EEDC) on the Orono campus of the University of Maine.

This request is pursuant to Board policy 701, which requires projects with a total cost of more than \$500,000 to be considered by the Board of Trustees or its Finance, Facilities and Technology Committee. The request is also pursuant to Trustee policy prohibiting net increases in space without Trustee authorization. In this case, the request is to approve and to forward this matter to the consent agenda of the Board of Trustees.

Early estimates indicate the project may cost approximately \$80 million. The cost is expected to be funded largely by University revenue bonds, supported with \$5 million in annual debt-service funding recently approved by the Legislature (P.L. 2017, c. 284). Other funding sources will include privately raised funds and other potential resources as may be identified by the University of Maine Chief Business Officer and University System Treasurer. This current request is for approval to expend only the amount necessary to begin formal design and bid preparation work.

The engineering program at the University of Maine has been growing for the last fifteen years, increasing 71 percent from 2001 to 2015. Employment of engineers in the State has also been growing and the need for engineers is greater than the available supply. In the last two years, the UMaine College of Engineering has needed to restrict enrollment in select programs due to the lack of sufficient facilities and faculty. The new facility will give UMaine the capacity to increase enrollment in engineering to 3,000 students. The current capacity is 2,000 students.

8/28/17 - Revised

The College of Engineering was identified as one of UMaine's Signature Areas of Excellence in 2014 and since then the new EEDC has increasingly been a focal point for planning in the College of Engineering and UMaine. This project was identified in the campus long-term capital plan. Funding had not been secured prior to FY2018 for this project so it was not included in the FY2018 capital plan.

The exact size, design, programming, timeline, operating costs and other details of the new facility remain to be determined. Also, the specific location of the new building on the Orono campus has not been finalized. However, the building will be the center of undergraduate engineering education, so it is essential that it be located in the heart of the engineering district. The particular location of the building will be among the details to be determined as part of the Schematic Design process.

The EEDC will be the heart of undergraduate engineering education at the University of Maine. The focal point is expected to be hands-on, team-based laboratories for senior capstone design projects bringing students from multiple engineering disciplines together to collaborate. Moreover, the intent is to have reconfigurable labs to allow use by several engineering departments and flexible classrooms to enable group learning. There will be informal collaboration spaces for students to work together on projects and assignments as well as specialized classrooms for engineering demonstrations and distance learning. The latter will allow select engineering courses originating at UMaine to be used across the System.

The new building will likely house the Department of Mechanical Engineering and the bioengineering portion of the Department of Chemical and Biological Engineering allowing them the space needed to expand their programs. These two programs currently occupy space in Boardman and Jenness Halls. The future of the space they vacate will be assessed for re-utilization.

The University may use a traditional design/bid/build construction method for this project but so-called alternative delivery methods are permitted under University practices and will be considered.

The funding for this phase of the work will come from resources to be identified by the University Treasurer and University of Maine Chief Business Officer.

#### 5. TEXT OF PROPOSED RESOLUTION:

That the Finance, Facilities and Technology Committee forward this item to the Consent Agenda at the September 17-18, 2017, Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees authorizes the expenditure of up to \$1 million to begin the Schematic Design of the Engineering Education and Design Center at the University of Maine with funding to be identified by the University Treasurer.

#### 8/28/17 - Revised



UNIVERSITY OF MAINE SYSTEM

#### AGENDA ITEM SUMMARY

- 1. **NAME OF ITEM:** Naming, Lafayette and Rawcliffe 4-H Science and Engineering Center, UM
- 2. **INITIATED BY:** Karl W. Turner, Chair
- 3. **BOARD INFORMATION:**
- 4. **OUTCOME:** Increase Enrollment University workforce engagement

#### **BOARD ACTION:** X

**BOARD POLICY:** 803 Naming of Physical Facilities

#### 5. **BACKGROUND:**

The University of Maine System acting through the University of Maine requests authorization for the naming of a facility pursuant to Board of Trustee Policy 803.

Policy 803 states, in part: "... The naming of any physical facility in the University of Maine System is reserved to the Board of Trustees. Naming of any other campus area or object is reserved to the President of that University...... Facilities may be named for any individual, living or dead, except for current employees or current members of the Board of Trustees. Other acceptable names include, but are not limited to, geographical designations, functions, or University groups.... Recommendations to the Chancellor and Trustees for names of physical facilities shall be made by the President of a University after consultation with such committees as may be established for this purpose....."

The Policy also states that "facilities may be named for, or on the recommendation of, a major contributor to the cost of the facility. A contribution equivalent to at least 25% of the project cost is suggested for a naming gift for a physical facility" and that naming "gifts may also be made when a donor establishes an endowment whose income is adequate to provide at least 75% of expected annual operating costs (utilities, custodial and maintenance)."

In this case, the proposed name as recommended by the President of the University of Maine, Susan J. Hunter, is the Lafayette and Rawcliffe 4-H Science and Engineering Learning Center.

This facility is located at 491 College Avenue. It is currently occupied by the Cooperative Extension, Pest Management Office. The Pest Management Office will be moving to the University of Maine Cooperative Extension Diagnostic and Research Laboratory this spring. The 491 College Avenue facility will then become a 4-H center for youth engagement in areas of STEM education.

4-H is the largest out-of-school educational program in Maine. Partnerships with local schools and University academic programs through 4-H are occurring across our state.

4/25/2018

The naming is part of a \$125,000 renovation and is in honor of Danny and Carla Lafayette and on behalf of their donation of \$31,500 in this instance and more than \$500,000 in the past to the University.

This renovated facility will provide an excellent location to bring K-12 students to the campus to experience hands-on educational activities with a focus on STEM. The center can serve as a launch point for engagement with academic programs that have a K-12 outreach component such as the RISE Center, the College of Engineering and others.

The location of the facility on College Avenue is very close to campus with available parking. The repurposing of this facility renovation will advance the outreach of 4-H and increase access to campus resources and programs for K-12 students and teachers.

Currently, the facility, which is of wood construction and 3,230 gross square feet, has a Sightlines net asset value of 87%. This investment would be expected to improve that NAV. The renovated facility is expected to open in the fall of 2018.

#### 6. TEXT OF PROPOSED RESOLUTION:

That the Finance, Facilities and Technology Committee forward this item to the Consent Agenda at the May 20-21, 2018, Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees approves the recommendation of the Finance, Facilities, Technology Committee to authorize the University of Maine System acting through the University of Maine to authorize the name of the Lafayette and Rawcliffe 4-H Science and Engineering Learning Center.



#### AGENDA ITEM SUMMARY

- 1. NAME OF ITEM: Fund Raising & Capital Projects: Conflict of Interest Clarification
- 2. INITIATED BY: Karl W. Turner, Chair
- **3. BOARD INFORMATION:** X **BOARD ACTION:**
- 4. OUTCOME: BOARD POLICY:

#### 5. BACKGROUND:

As a result of recent fund raising activities related to the Capital Project of the UM Engineering Education & Design Center, the University is clarifying the roles of personnel involved in both fund raising and decisions or approvals related to capital projects. The attached record of understanding was agreed to regarding the current project at UM, and procedures and practices related to these activities are being updated to reflect language regarding these items. The formal policy and practice updates are expected to be in place by year end, with temporary measures in place until then.

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# Record of Understanding 3.22.18

- 1. Scholarships, donations, or gifts to the University, will not be considered in the evaluation of responses to solicitations, including capital project related solicitations. This is and will be made clear in the solicitations conducted by the University and will likewise be made clear in any gift agreements entered into by the University.
- 2. University employees involved in fundraising will not participate in the evaluation, determination or approval of awards or contracts.
- 3. University employees involved in evaluating responses to solicitations or approval of awards will ensure that they avoid any involvement with fundraising of those same entities. Should a situation arise where such a conflict occurs, the University employee will disclose it and will recuse themselves from the evaluation and award process.
- 4. The University as a general practice does not accept donations in kind in connection with capital construction projects. Requests for exceptions must be reviewed in advance on a case by case basis, and cannot proceed unless approved in advance by the Chief Facilities Management and General Services Officer and University Counsel, or their designees, and depending on the scope and scale of the matter, by the Board of Trustees or its designated committee.
- 5. In the specific instance of the EEDC, University of Maine President Susan Hunter and Dean of the College of Engineering Dana Humphrey intend to be involved only with fundraising for the project. They are proactively and explicitly recusing themselves from any consideration, reviews, evaluations, determinations or approvals of design, construction or capital project-related solicitations, bids, or contracts in connection with the EEDC. They seek to avoid absolutely any actual or apparent conflict of interest or of any influence in or over the contracting process.
- 6. Moreover, to the extent initial design or project-related contracts have been awarded, President Hunter and Dean Humphrey have confirmed they had not as of March 21, 2018, solicited donations for the EEDC from the entities also involved in seeking the initially available EEDC-related contracts.
- 7. University of Maine System General Counsel and the Chief Facilities Management and General Services Officer will collaborate to put such additional practices and protocols in place to carry out this understanding and in particular in connection with the EEDC.



#### AGENDA ITEM SUMMARY

- 1. NAME OF ITEM: Corthell Hall HVAC Upgrades, USM
- 2. INITIATED BY: Karl W. Turner, Chair
- **3. BOARD INFORMATION**:
- 4. OUTCOME:

Increase enrollment Enhance fiscal positioning Improve student success and completion Relevant academic programming **BOARD ACTION:** 

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#### **BOARD POLICY:**

Policy 701 - Capital Budgets

#### 5. BACKGROUND:

The University of Maine System acting through the University of Southern Maine (USM) requests authorization to expend up to \$550,000 in E & G resources for upgrades to the HVAC and temperature control systems that serve Corthell Hall on the Gorham campus.

This request is pursuant to Board Policy 701 Operating and Capital Budgets, requiring advance approval of projects with a total cost of \$500,000 or more. This request is within the purview of the Finance, Facilities and Technology committee without further review by the full Board.

Corthell Hall was originally constructed in 1878. An Addition to Corthell to bring it to its present size was built in 1905 with renovations in 1961 and again in 1986. Corthell Hall is a three-story brick and wood structure with a current NAV of 0%. The facility acts as the home of the USM School of Music and is located in the Gorham Campus Historic District. Over sixty public events are held here throughout the year with a total of 7,000 patrons, and about 400 students use the building during both the academic year and summer.

Several major heating, ventilating and air conditioning (HVAC) systems and controls that service Corthell Hall have seen a steady increase of maintenance calls. These systems installed over 30 years ago, combined with the increased maintenance required has led to the determination that these systems have reached the end of their useful life. This project is to upgrade existing underperforming and failing HVAC system components along with new heating and cooling capabilities and improved humidity control for the Concert Hall. The construction will upgrade the building central steam-to-hot water heat exchanger and main circulation pumps and piping, and upgrade the HVAC system serving the Concert Hall to improve humidity control and comfort.

The project will also replace the existing pneumatic control system and air compressor with an electronic DDC system allowing the building to be connected to the existing campus-wide building automation system. The existing pneumatic controls are old, underperforming technology and in need of upgrading to improve building performance and maintenance access.

The project is scheduled to be executed during the summer of 2018 with completion prior to the beginning of the fall semester. The improvements are expected to have a positive impact on operating costs of the facility, and to improve the indoor environment for students, staff, faculty and community patrons who use the building. Corthell Hall has a current renovation age of over 100 years and a calculated need of over \$14 million. Since the components being upgraded are part of a major building system these improvements will help improve the Net Asset Value (NAV).

#### 6. TEXT OF PROPOSED RESOLUTION:

That the Board of Trustees, acting through the Finance, Facilities and Technology Committee authorizes the University of Southern Maine to expend up to \$550,000 of E&G resources for the improvements of the HVAC system and controls that service Corthell Hall at the University of Southern Maine.



#### AGENDA ITEM SUMMARY

- 1. NAME OF ITEM: Master Plan Acceptance, UMA
- 2. INITIATED BY: Karl W. Turner, Chair
- **3. BOARD INFORMATION: BOARD ACTION: X**
- 4. OUTCOME: BOARD POLICY: Master Planning

#### 5. BACKGROUND:

The Board of Trustees has encouraged all campuses to adopt master plans for their respective physical campuses as part of a series of facility-related recommendations adopted in March 2015. The University of Maine at Augusta initiated a master planning process in the spring of 2016 and completed this process with a final presentation to the Augusta and Bangor campus communities in the summer of 2017.

The master plan is part of a three-tiered planning process which Trustees have directed be undertaken and which requires a master plan, a 5-year capital plan and a 1-year capital work plan be maintained by each University and, taken together, for the System. Six of seven such campus master plans are either completed or in progress, including the plan from UMA which is before the committee here.

The planning process was initiated at UMA during the prior presidential administration and has since been led by President Rebecca Wyke and as submitted reflects President Wyke's participation. The Plan has been endorsed by the respective Campus Facilities Committees.

The Augusta campus Master Plan was last updated in 1998; the Bangor campus Master Plan was last updated in 2000. UMA is unique in that it operates two campuses and six off-campus Centers, and is entirely non-residential. Harriman and Associates worked with a campus Steering Committee to create a single Facilities Master Plan that proposes future development for both the Augusta and Bangor campuses. UMA's Off-Campus Centers operate in leased spaces and were not included in the Facilities Master Plan.

According to Sightlines 2017 report, UMA's overall density factor is the highest within the University of Maine System. This is in part due to the fact the institution is non-residential. UMA's NAV is 63%, which is the highest in the System and is at the interim benchmark – though not yet the long-term benchmark - which Trustees are seeking to achieve Statewide.

The Master Plan provides a detailed evaluation of current campus spaces with recommendations for optimizing teaching, administrative, and support spaces throughout each campus using existing facilities to the extent possible, consistent with the UMA Strategic Plan and Board of Trustee directives. As these changes are implemented, UMA's NAV would improve.

In addition to addressing future development of academic and administrative facilities, the Augusta campus Master Plan provides guidance on potential future development of residence halls on the Augusta campus, should the institution transition from being non-residential to a residential campus. The Board last considered the issue of housing at UMA when its Finance Facilities and Technology Committee supported continued exploration of ideas at its meeting in April 2017.

The Bangor campus Master Plan identifies campus improvements that would help to transform the aesthetic of the former military base into a more traditional college campus by adding campus walks with improved landscaping and new wayfinding and associated signage.

The campus plan describes options that could be implemented on each campus to create a more welcoming campus environment while continuing to use the existing facilities more efficiently.

While the plan includes projects that would increase the campus gross square footage, these projects will only be undertaken commensurate with changes in enrollment and academic program offerings or other revenue generation.

Collectively, the Master Plan provides UMA with a guide for future development for the Augusta and Bangor campuses for the next twenty years. The projected cost to implement all recommendations in the Plan ranges between approximately \$72-\$92 million dollars.

#### 6. **RESOLUTION**

That the Finance, Facilities, and Technology Committee forward this item to the Consent Agenda at the May 20-21, 2018 Board of Trustees meeting for approval of the following resolution:

That the Board of Trustees acknowledges the campus master plan from UMA and without granting Trustee approval for any specific expenditure or capital project that would otherwise require Trustee consideration, accepts the plan and encourages the University to continue its efforts to maintain and act in accordance with the plan as well as other applicable directives of the Trustees.

## WELCOME

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FACILITIES MASTER PLAN Board of trustees FFT presentation



## University of Maine at Augusta UMA-Bangor

Master Plan Report Executive Summary



### MASTER PLAN PROCESS

- PHASED ANALYSIS AND DEVELOPMENT
- STRATEGIC GOALS AND DRIVERS
- SPACE NEEDS COMPARITIVE ANALYSIS
- SQUARE FOOTAGE SUMMARY

### **UMA- AUGUSTA RECOMMENDATIONS**

- CAMPUS SHORT & LONG TERM GOALS
- OVERVIEW OF FINAL VISION

### **UMA- BANGOR RECOMMENDATIONS**

- CAMPUS SHORT & LONG TERM GOALS
- OVERVIEW OF FINAL VISION

### AGENDA





### 1. URGENT NEEDS (FACILITIES)

- FACILITIES ISSUES
- **PROGRAM EXIGENCIES**
- 2. SHORT-TERM MASTER PLAN 0-10 YEARS
  - FACILITES
  - **PROGRAM**
  - CAMPUS
- 3. LONG-RANGE MASTER PLAN 10-20+ YEARS
  - CAMPUS EXPANSION: CONFERENCE CENTER, ACADEMIC BUILDING, STUDENT LIFE, ATHLETICS











### AUGUSTA DRIVERS

- CONSOLIDATE CAMPUS
- ENHANCE BRAND AND IDENTITY OF CAMPUS
- REINFORCE COMMUNITY CONNECTIONS
- ESTABLISH ARTS AND MUSIC CLUSTER
- ESTABLISH MEETING SPACES
- ESTABLISH WELCOME CENTER
- IMPROVE PEDESTRIAN EXPERIENCES
- IF HOUSING, WHERE?

### **BANGOR DRIVERS**

- TRANSFORM AN AD-HOC GROUP OF BUILDINGS
   TO FEEL MORE LIKE A CAMPUS
- ESTABLISH A CAMPUS IDENTITY BEYOND THE PROGRAM OFFERINGS
- CREATE SOCIAL SPACES INSIDE & OUT
- LESSEN IMPACT OF ROADS & NON-UMA BUILDINGS
- CREATE A MORE COLLEGIATE CHARACTER

#### **THEMES**| GOALS| DRIVERS



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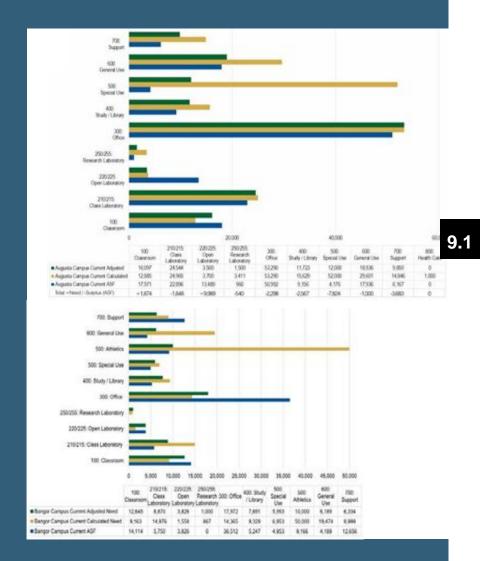
### SITELINES COMPARISON

Total SF / Headcount & FTE

## RICKES ASSOC. SPACE NEEDS ANALYSIS

- Total Assignable SF / Headcount & FTE
- Analysis by FICM Category
- Recommendations Based Upon SF Required for Specific Types of Learning (FICM)

### **SPACE NEEDS / SPACE UTILIZATION**





### SQ. FT. REDUCTIONS THROUGH 2016

Dow Chapel	11,638
Lincoln Hall	10,804
Augusta Hall	25,600
Caribou Hall Redeploy to UM	5,130
Katahdin Hall	3,100
Schoodic Hall	3,100
Subtotal	59,372

## SQ. FT. REDEPLOYMENT TO UMS

TOTAL SQ. FT. DECREASE	79,912
Subtotal	20,540
3rd Floor Lewiston Hall	8,300
Robinson Hall	12,240

UMA CAMPUS SQUARE FOOTAGE



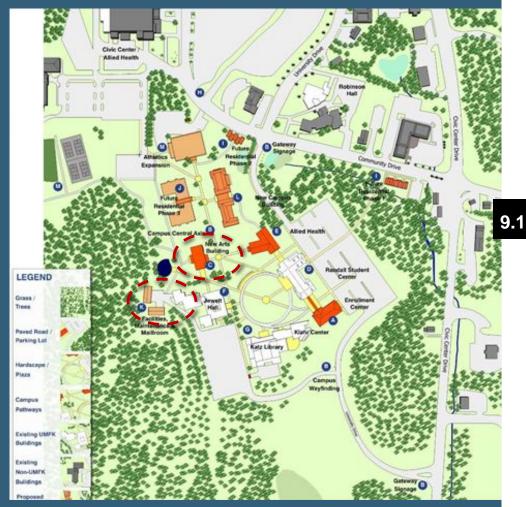
Figure 0.22 Bangor Campus Existing Conditions, Looking East



Figure 0.18 Augusta Campus Existing Conditions, Looking Northwest

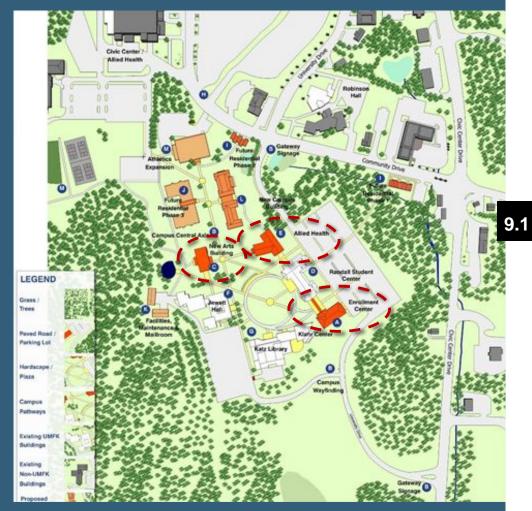


- Address deferred maintenance
- Increase academic program density around the Campus Common
  - Welcome / Enrollment Services Center
  - Fine Arts
  - Allied Health
- Strategic renovations to meet current program needs



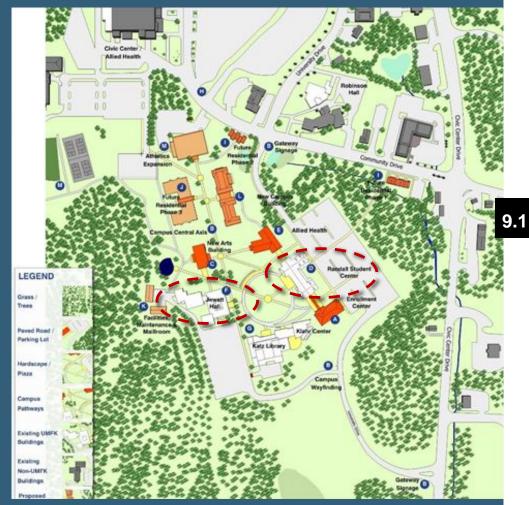


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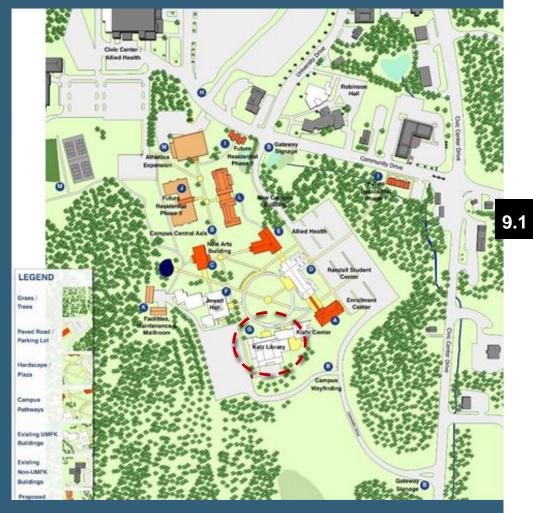


### AUGUSTA: SHORT-TERM DEVELOPMENT VIEW TOWARD JEWETT & KATZ



### LONG-TERM: GROWTH DEPENDENT

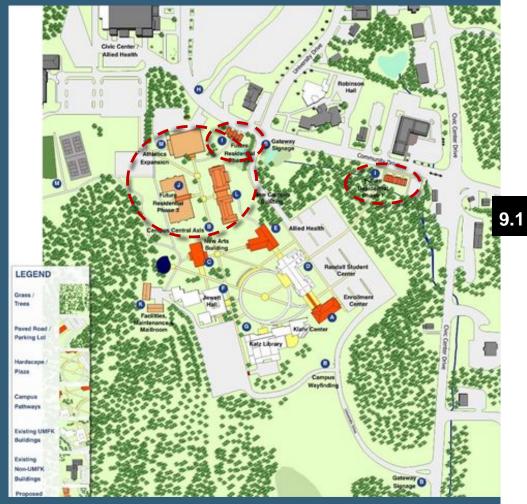
- Renovations of large existing campus buildings
- New building construction initiatives based upon growth and potential need for residential program





### LONG-TERM: GROWTH DEPENDENT

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- New building construction initiatives based upon growth and potential need for residential program





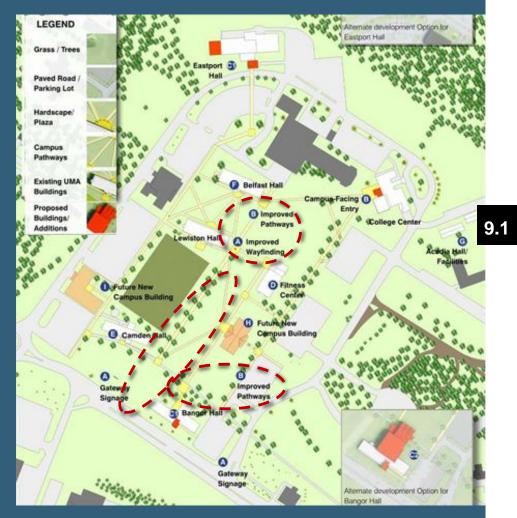


### AUGUSTA CAMPUS: OVERVIEW OF COMPLETED MASTER PLAN



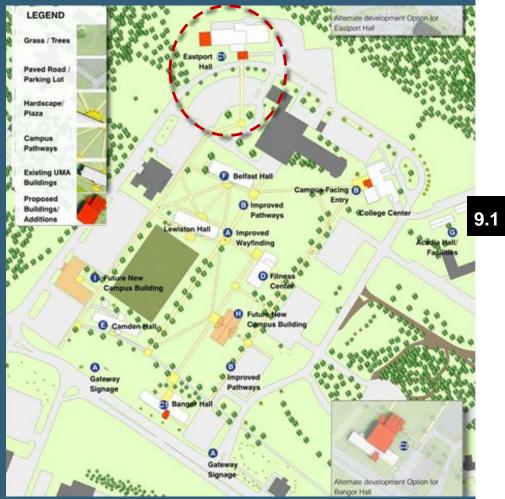
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- Improve campus identity with pathways, signage, and landscaping
- Strengthen connection to Eastport Hall from core campus
- Improve relationship of College Center with an entrance that faces inward instead of toward the street
- Renovate Bangor Hall to create a front door and Welcome Center



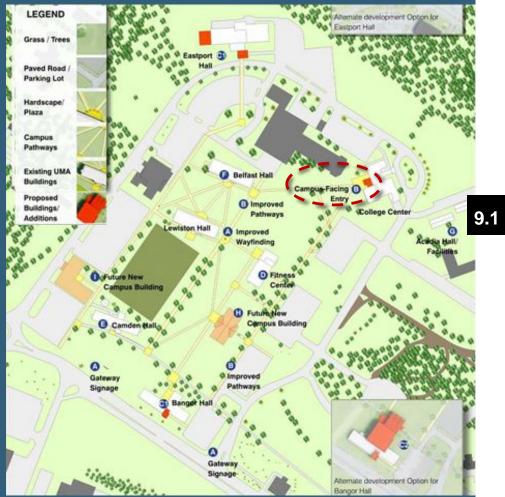


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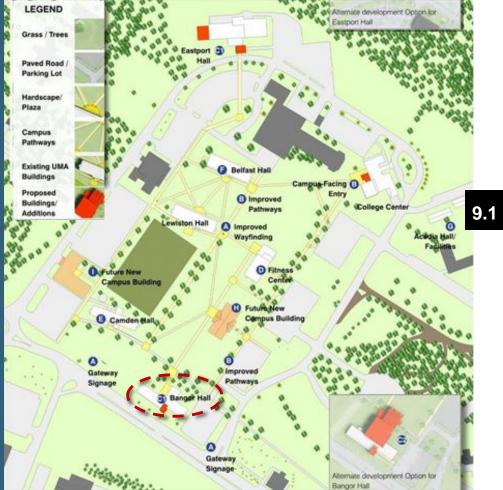


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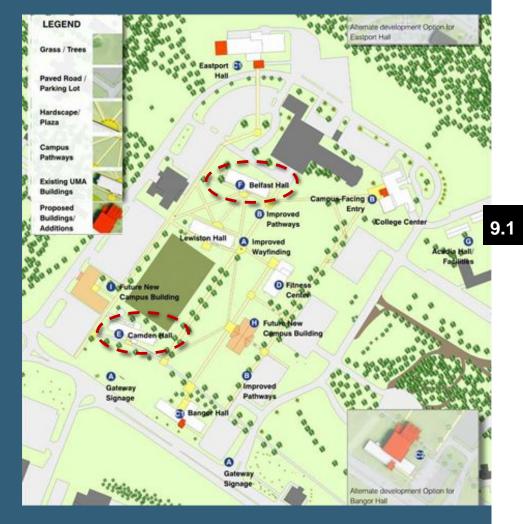


**BANGOR:** SHORT-TERM DEVELOPMENT VIEW OF IMPROVED PATHWAYS



### LONG-TERM: GROWTH DEPENDENT

- Renovations of existing campus buildings
- New building construction initiatives based upon growth and/or programmatic changes





### LONG-TERM: GROWTH DEPENDENT

- Renovations of existing campus buildings
- New building construction initiatives based upon growth and/or programmatic changes







BANGOR CAMPUS: OVERVIEW OF COMPLETED MASTER PLAN





Figure 0.18 Augusta Campus Existing Conditions, Looking Northwest



Figure 0.19 Planned Augusta Campus, Looking Northwest



Figure 0.22 Bangor Campus Existing Conditions, Looking East



Figure 0.23 Planned Bangor Campus, Looking East

**OVERALL CAMPUS VIEWS:** BEFORE AND AFTER



# THANK YOU

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**UMA** 



UNIVERSITY OF MAINE SYSTEM

#### AGENDA ITEM SUMMARY

- 1. NAME OF ITEM: Turbine Update, UMPI
- 2. INITIATED BY: Karl W. Turner, Chair
- **3. BOARD INFORMATION: X BOARD ACTION:**
- 4. OUTCOME:

#### 5. BACKGROUND:

The 600-kilowatt wind turbine, which began operating at the University of Maine at Presque Isle in 2009, suffered a fire and disruption of operations on Sunday, April 1. In addition to the actions taken by the campus to ensure the safety of its community, the turbine blades were further physically secured by 3rd party experts on April 4, 2018. Risk Management and others have been closely involved in following up and assisting the University to determine its options and course of action. The turbine remains out of service at this time. At the time of the disruption, the turbine in its history had generated an estimated 4.7 million kilowatt hours of electricity with an approximate value of \$566,615.24 for the campus. Chief Business Officer Ben Shaw will provide an update.

**BOARD POLICY:** 



#### **ITEM SUMMARY**

- 1. NAME OF ITEM: Capital Project Status Report
- 2. INITIATED BY: Karl W. Turner, Chair
- **3. BOARD INFORMATION**: X **BOARD ACTION**:
- 4. OUTCOME: BOARD POLICY:

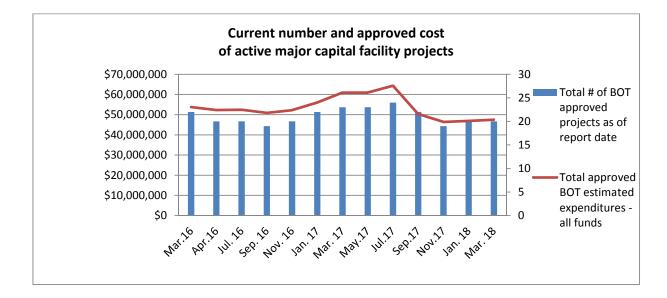
#### 5. BACKGROUND:

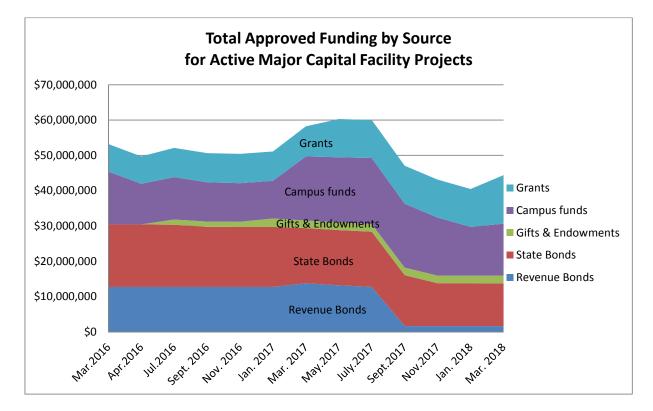
Attached is the Capital Project Status Report for the May 2, 2018 meeting of the Finance, Facilities, and Technology Committee.

The report reflects a total of 20 projects, with one project being removed since the previous report, and one new project added to this report.

The USM Anderson Hall Renewal & Renovations project (6200191, 6100272) has been removed from this report. With a limited timeline for this project, this project was terminated early, with costs coming in under budget. A new project has been added to this report; USM's Athletic Field Lighting project (6100289).

Six projects will be removed from the following report. They are USM projects Campus Card Access Install (6100271), Gorham Softball Field Improvements (6200181), Brooks Kitchen Exhaust Upgrade (6100245), Costello Field House Floor Replacement (6100280), Science Building Renovations & Build-Out (6100274); and UMM project Science Building Laboratory Upgrade (4100027).





#### 4/25/2018

#### Capital Project Status Report Board Approved Projects May 2018 - Board of Trustees With Grand Totals and % of Current Approved Estimates

White Grand Totals and 76 of Current Approved Estimates						0/ E l. l		
Campus, Project Name (Project ID)	Funding Source(s) & each source's share of expenditures to date	Status	Original Estimated Completion	Current Est. Completion	Original Approved Estimate	Current Approved Estimate	% Expended of Current Approved Estimate	Prior Actions, Information & Notes
UM								
Advanced Structures and Composites Center Expansion/ASCC Equip W2-Thermoplastics Lab/ASCC Equip W2 Tow Carriage (5100316, 5100414, 5100432)	Grants (77%), 2010 State Energy Bond (11%), Gifts (12%)	Project 5100316 is Complete, Project 5100414 Design in Progress, Project 5100432 is Design in Progress	2014	2018	\$6,400,000	\$10,400,000	90%	Board Approved \$6.4M in November, 2012. Board approved \$1.6M in March 2014. Board approved increase of \$871,000 in March 2015. BOT approved additional \$1.5M in May 2016 for equipment project.
Cooperative Extension Diagnostic & Research Lab (5100387)	2014 State Bond (85%), Campus E&G Funds (10%), Grants (5%)	Construction in Progress	2016	2018	\$9,000,000	\$9,400,000	92%	BOT approved \$9M in July, 2015. Board approved increase of \$400,000 in July 2017.
Aquatic Animal Health Facility (5100440)	Grants (82%), Campus E&G Funds (18%)	Construction in Progress	2017	2018	\$2,300,000	\$2,800,000	7%	Board approved \$2.3M in January, 2017. Board approved increase of \$500,000 (8.6%) in project cost in November, 2017.
Barrow's Hall ESRB Lab Renovations (5100424)	Campus E&G Funds (100%)	Construction in Progress	2017	2018	\$1,900,000	\$1,900,000	57%	Board approved \$1.9M in March, 2017
Memorial Union Bear's Den Renovations (5100427)	Campus AUX Funds (100%)	Construction Complete	2017	2018	\$3,600,000	\$3,600,000	86%	Board approved \$3.6M in March, 2017
Darling Marine Center Waterfront Infrastructure (5100459, 5100460, 5100461)	2017 University Bond (100%)	Design in Progress	2017	2018	\$3,000,000	\$3,000,000	0.36%	Board approved \$3M in July, 2017.
Engineering Education and Design Center (5100458)	Bond (0%), Campus E&G Funds (100%)	Design in Progress	2024	2024	\$1,000,000	\$1,000,000	24%	Board approved \$1M in September, 2017.
Wells Commons Generator (5100433)	Campus Auxiliary Reserves (100%)	Construction in Progress	2019	2019	\$525,000	\$525,000	1%	Board approved \$525,000 January, 2018.
UMF								
Science Labs Renovations (Preble & Ricker (2100065, 2100068)	2013 Lab & Class State Bond (100%)	Substantially Complete	2014	2018	\$1,377,000	\$1,377,000	88%	Board approved \$1.377M in July 2014.
UMFK								
Forestry Geographic Info Sys Tech Labs/Nursing Lab Renov/Teleconf Ctr Upgrades (3100029 3100030 3100031)	2013 Lab & Class State Bond (100%)	Substantially Complete	2014	2018	\$1,200,000	\$1,200,000	99%	Board approved \$1.2M in May 2014.
UMM								
*** Science Building Laboratory Upgrades (4100027)	2013 Lab & Class State Bond (100%)	Complete	2014	2018	\$600,000	\$600,000	98%	Finance & Facilities Committee Approved \$600K in January, 2014.
Compressed Natural Gas Heating Conversion (4100028)	Revenue Bonds (100%)	Substantially Complete	2014	2018	\$1,800,000	\$1,800,000	84%	Board approved \$1.8M in July 2014.
Card Access Project (4100036, 41000037)	Campus E&G Funds (21%), Campus Auxiliary Funds (79%)	Substantially Complete	2018	2018	\$571,000	\$597,500	65%	Board approved \$571,000 in July, 2017. Change in project cost to \$597,500 (4.6% change) approved by Chancellor in October 2017 per Trustee policy 701.

#### Finance, Facilities, Technology Committee Meeting - Capital Project Status Report

Campus, Project Name (Project ID)	Funding Source(s) & each source's share of expenditures to date	Status	Original Estimated Completion	Current Est. Completion	Original Approved Estimate	Current Approved Estimate	% Expended of Current Approved Estimate	Prior Actions, Information & Notes
USM								
*** Campus Card Access Install (6100271)	Campus E&G Funds (100%)	Complete	2017	2018	\$700,000	\$700.000	83%	Board approved \$700K in March, 2017.
*** Gorham Softball Field Improvements	Campus E&G Funds (100%)	Complete	2017	2018	\$1,500,000	\$2,389,000	97%	BOT approved \$1.5M in July, 2015. Board
(6200181)	Campus Ecco Funds (100%)	Complete	2015	2017	\$1,500,000	\$2,569,000	9770	approved increase to \$2.2M in March, 2016.
(0200101)								Change in project cost to \$2.389M (8.6% change)
								approved by Chancellor in January 2017 per Trustee policy 701.
*** Brooks Kitchen Exhaust Upgrade	Campus E&G Funds (100%)	Complete	2016	2018	\$819,000	\$893,000	95%	Board approved \$819,000 in March, 2016. Change
(6100245)								in project cost to \$893K (9.04% change) approved
								by Chancellor in March 2017 per Trustee policy
								701.
*** Costello Field House Floor Replacement (6100280)	Gifts & Endowments (100%)	Complete	2017	2017	\$900,000	\$900,000	91%	Board approved \$900,000 in November, 2016.
*** Science Building Renovations & Build- Out (6100274)	Campus E&G Funds (100%)	Complete	2017	2017	\$1,600,000	\$1,600,000	75%	Board approved \$1.6M in January, 2017.
* Athletic Field Lighting (6100289)	Campus E&G Funds (100%)	Design in Progress	2018	2018	\$1,780,000	\$1,780,000	1%	Board approved \$1.78M in March, 2018.
USM Center for the Arts (6100300)	Gifts (100%)	Pre-Design in Progress	2022	2022	\$1,000,000	\$1,000,000	0%	Board approved \$1M in January, 2018.
Explanatory Notes:								:
* Project is new as of this report.	Funding source(s) reflects primary		Calendar Year	unless otherwise			Percentage exp	ended reflects total expended as of March 31, 2018 as
** Details of this project include updates since			no	oted.				ntage of the current approved project estimate.
the last report.							1	
*** This project has been completed since the								
last report and is not expected to appear on the								
next report.								