

UNIVERSITY OF MAINE SYSTEM
Board of Trustees Meeting

at the University of Maine System
September 14, 2009

Committee of the Whole Meeting

Present: Lyndel Wishcamper, Chair; Eleanor Baker (by phone), James Dowe, Jean Flahive, Norman Fournier, Tamera Grieshaber, William Johnson, Kevin McCarthy, Barry McCrum, Marjorie Medd, Paul Mitchell, Victoria Murphy, and Charles O'Leary. **Chancellor:** Richard Pattenau. **Faculty Representatives:** Raymond Albert, Terry Colby, Bert Jacobs, Shallee Page, Robert Rice, and Joanne Williams. **Student Representatives:** Rebecca Dyer, Nathan Grant, Cynthia Nesbit, Julie-Ann Scott, Meredith Summer, Dustin Ward, and Charles Weiss. **University Presidents:** Selma Botman, Richard Cost, Allyson Handley, Cynthia Huggins, Theodora Kalikow, Robert Kennedy, and Donald Zillman. **System Staff:** Tracy Bigney, James Breece, Ralph Caruso, Ed Dailide, John Diamond, Tracy Elliott, Frank Gerry, Rosa Redonnett, Kelley Wiltbank and Rebecca Wyke.

Absent: Susan Gendron, Krisandra Horn and Wayne Newell.

Trustee Wishcamper called the meeting to order and welcomed everyone.

Executive Session

On a motion by Trustee Johnson, which was seconded by Trustee Medd, the Committee of the Whole agreed to go into Executive Session under provisions of 1 MRSA Section 405 6A , D & F for the purpose of discussing matters subject to the Family Education and Privacy Act, personnel reassignment and duties, labor contracts, and upcoming negotiations between UMS and the employee labor unions.

On a motion by Trustee Johnson, which was seconded by Trustee Fournier, the Committee of the Whole concluded Executive Session.

Chair's Comments. Trustee Wishcamper announced the loss of a former Chancellor, Dr. Robert Woodbury, who died on September 12. Dr. Woodbury also served as President at USM and he was a leader of higher education. The Board of Trustees observed a moment of silence to remember Dr. Woodbury.

Trustee Wishcamper stated that it has been very busy since the last Board meeting. The Board held a retreat in July to deliberate on the recommendations made in the three Arena reports for the New Challenges, New Directions initiative. The Board asked the Chancellor to consolidate the recommendations into a final report. The proposed final plan: The University of Maine System and the Future of Maine is part of the agenda for the meeting. The Board will take formal action on the Plan at the November Board meeting.

Trustee Wishcamper, the Chancellor and Trustee McCarthy held separate meetings with the UM Board of Visitors and the USM Board of Visitors on September 1st. Meetings with campus Board of Visitors will be held during the campus visits during the public comment part of the

Plan. Trustee Wishcamper thanked Chancellor Pattenaude and the System Staff for their efforts and hard work on the Plan.

Chancellor Comments. Chancellor Pattenaude stated that Dr. Woodbury was an outstanding public servant, friend and colleague, and a mentor to many people over the years. Dr. Woodbury hired Dr. Pattenaude as President of USM and gave him the opportunity to serve. Dr. Woodbury's advice and council with optimism and cheerful support left an enormous imprint on the State. A memorial service will be held on Thursday, September 17.

Confirm Faculty and Student Representatives to the Board of Trustees. Chancellor Pattenaude reviewed the following nominations for faculty and student representatives recommended by the Presidents:

Faculty Representative:

Robert Rice, UM (reappointed for a one year term)

Student Representatives:

Nathan Grant, Graduate Student Representative, USM (appointed for a one year term)

On a motion by Trustee Fournier, which was seconded by Trustee Johnson, the Committee of the Whole agreed to forward the recommendation to the consent agenda for action.

Proposed Plan (Draft): The University of Maine System and the Future of Maine. At the July 2009 Board of Trustees meeting, the Chancellor, Vice Chancellors and Chair of the Arena Three Task Force presented the reports from the *New Challenges, New Directions* initiative that was begun in fall 2008 in response to the financial challenges facing the University of Maine System. The Trustees charged the Chancellor, Presidents and Senior Staff to prepare recommendations for achieving financial sustainability. Subsequent to the July meeting, the Trustees held a two-day retreat to establish priorities and next steps. The Trustees asked the Chancellor, working with the Presidents, to submit a multi-year plan to address the fiscal challenges facing the System and provide strategic direction for the System and the Universities.

The following is Chancellor Pattenaude's statement to the Board regarding the University of Maine System and the Future of Maine: The Final Report and Implementation Plan of the New Challenges, New Directions Initiative.

“Chairman Wishcamper, members of the Board of Trustees, I am very pleased to present a proposed comprehensive plan, *The University of Maine System and the Future of Maine*, that both resolves our financial challenge and enhances our ability to serve the people of Maine. This plan comes to you with the support of our university presidents. It reflects hundreds of hours of discussions and hard work by people at all levels of the System. It is based upon the analysis and recommendations found in the three arena reports presented to you at your July meeting, and also on the discussions we held at the Trustees' retreat held that same month. I want to thank all who contributed so much to that study effort, and particularly Trustees Medd and Fournier, for their work on the Task Force.

It's a bold plan--bold in that it both reduces costs significantly through careful use of technology, strategic cost reductions, and the many talents of our people, and simultaneously invests resources in key priorities facing the State of Maine. At the

System and the University levels we are reallocating our current dollars in order to strengthen undergraduate and graduate programs, research and development, and outreach. We are looking at new ways of working, literally a new business model that provides greater feedback from the people we serve, makes our work more efficient, and responds more quickly to emerging needs in the economy.

You recall that there are three fundamental purposes in this initiative. First, balance our budgets over the long run; we've done that. Second, to ensure that we can provide quality affordable education to the students and the people of Maine; we've done that. Third, that we can present new programs, new opportunities, new research efforts that will strengthen the economy of Maine and form a partnership to build a better Maine. We believe we've done that.

We look forward to our ongoing work and deliberations as the University of Maine System, in partnership with many organizations and constituencies, prepares itself to build a stronger Maine on behalf of all our citizens. Our next step—with your approval—is to organize meetings at each university to meet with local university and community leadership and to hold a public open session. These meetings will be led by a Trustee as this, in the end, will be the Trustees' plan. I will attend each of the meetings. We will also be briefing the Education and Cultural Affairs Committee of the Legislature this coming Friday and other State leaders in the weeks ahead. After these steps are complete I will be working with you to make refinements to this plan before bringing it to the November Trustees meeting for final approval.

As my colleague President Theo Kalikow says, onward!"

Chancellor Pattenaude explained the plan includes the establishment of the following System-wide efforts:

- Development of a Public Agenda;
- UMS Board of Trustees will co-host a Statewide Planning Summit on Maine's Higher Education Needs;
- The Academic and Administrative leadership of each university will gather annually for a Program Development Planning Summit;
- The Student Affairs Officers and Enrollment Management leaders will meet annually for an Access, Affordability, and Enrollment Planning Summit;
- The Shared Services Advisory Council will be developed;
- An annual report will be developed to measure progress; and
- A UMS feedback website will be available where the students, faculty, staff and the public may communicate their suggestions, satisfaction, or concerns.

Adjournment.

Ellen Doughty for
J. Kelley Wiltbank, Clerk