Trustee Sally Vamvakias, Chair, convened the meeting.

1. Citizen Comment. Citizen Comment is a regular agenda item for concerned citizens to speak to the Board. No one had requested to speak at this particular meeting.

2. Acceptance of Minutes. The minutes for January 26-27, 1997, were accepted as written.

3. Chairs’s Remarks and Agenda.

   -Presentation by UMS Radio Station Managers. Four of five radio stations licensed to the Board of Trustees requested permission to make brief reports regarding the “state of the stations.” The station managers believed that the presentation would fulfill legal obligations and provide general information regarding the stations such as educational opportunities, cultural services, and campus outreach. The written reports are appended to the file of these minutes.

   -UMFK Update. At the Chair’s invitation, UMFK President Charles Lyons updated the Board on activities on that Campus. He reported record-setting Fall and Spring enrollments with 534 FTE students. The Trustees had established four goals for UMFK: one academic and three fiscal. The academic goal was to eliminate several degree programs, which the campus did by going from twenty degree programs to nine. The first financial goal was to gain 6.5 FTE students per year for 4 years to reduce FTE per student cost. The result is that the Campus gained 56 FTE students. The second financial goal was to gain another 25 FTE students to meet its 2% cost efficiency obligation. The result is that the 25 was met and surpassed by another 25 FTE students, doubling the goal. The third financial goal was to gain 4 new dormitory-dining service students to improve the auxiliary services financial picture. The result was that 16 students were added the first year.

   President Lyons stated that it has been a great first year, but that there is still a long way to go. He recognized former President Richard Dumont who made many of the tough decisions which put the Campus on the road to recovery. President Lyons also recognized the entire UMFK community--faculty, staff, and students who made it all happen. He said the difference in morale the past year is palpable on campus. He also thanked the Chancellor and the Board for their support. And finally, he thanked his colleagues in the tri-campus consortium, President Nordstrom and President Easton. The consortium is currently involved in fifteen collaborative ongoing projects. He said the spirit of cooperation is unprecedented. President Lyons also recognized
President Pattenaude for his help.

-Report of the Ad Hoc Committee on Board Processes. Trustee Wickham Skinner, Chair of the Ad Hoc Committee on Board Processes, said the task of the Committee is to analyze the process of how the Board does its work and how it could be more effective. The Committee is looking at past agendas, reviewing self-evaluation procedures, and reading relevant literature, along with discussion. The Committee hopes to have another report in May that will cover recommendations in three areas: 1) how agendas are set with an eye to reducing the amount of time spent less effectively and focusing on strategic issues; 2) work on recommendations that will increase the ability to have useful discussion within the public arena; and 3) ongoing Board development.

-Chair’s Comments.

Trustee Vamvakias began her remarks by reporting that the State Appropriations Committee had recommended two and three percent, respectively, for each of the next two years for the University of Maine System. She shifted the focal point from what the System asks of the State to what the System gives back to the State. In its mission statement, UMS has a tripartite charge: teaching, research, and public service. She focused her remarks on the third part of the charge--public service. Trustee Vamvakias reported that the universities in the System have a long history of volunteer and community activity by students, faculty, and staff and through these efforts, the people on the System campuses are making a difference in the lives of people in their communities. She said that much of the work is done without publicity or fanfare, but adds up to thousands of hours of service every year. A complete set of her remarks is appended to the file of these minutes.

-Appointment of Nominating Committee. The following Trustees were appointed to the Nominating Committee: Wickham Skinner, Chair; Patricia Collins, and John DiMatteo.

-Approval of Board of Trustees Calendar. On motion of Trustee Vamvakias, which was seconded, it was

VOTED: to approve the Calendar of Board Meetings for 1997-98 as presented.


The Chancellor thanked President Easton and his wife for hosting the Board meeting.

-Legislative Update. The Chancellor reported that the Appropriations Committee has recommended a 2% increase in the first year of the biennium and a 3% increase in the second year. The UMS hopes to keep tuition increases to no greater than the cost-of-living and to continue the 2% re-investment strategy. The Governor is recommending $7 million for investment in infrastructure and to address fire safety and regulatory compliance issues. If that recommendation is approved, it would address chronic health, life, and safety problems at the universities. The Legislature is also considering an additional $1 million to the research budget, with the possibility of more funding depending on the amount of year-end surplus. It is still pending. The Chancellor thanked the Legislative leaders in both Houses who worked to make the above possible, as well as the team effort of community leaders, students, System employees, and friends of the System.

-UMS Restructuring The Chancellor reported that there are a number of bills being processed through the Legislature and they fall into three categories: one category would make the System a
more centralized system; one category decentralizes the System; and a third category provides balance between centralization and decentralization.

Another bill would change the way in which money is allocated within the System to rely more heavily on enrollment; and one to change the name of the University of Maine at Augusta to Maine State University.

-Draft of Final Report of the Task Force on Telecommunications & Information Technology. The Chancellor reported that USM President Richard Pattenaude has regularly updated the Board on the activities of the Task Force. Because of the complexity of the proposals, it seemed worthwhile to take the time for a thorough discussion of ideas. The Chancellor thanked President Pattenaude and the other members of the Task Force for what he described as a first-rate job both in terms of what is being recommended and the open process they used in getting there. The draft will be distributed to Board members and discussed in depth over the next few months.

ACADEMIC AFFAIRS. Trustee George Wood, Chair, reported for the Committee.

5. Honorary Degree Nominations. Prior to voting on the nominations, which had been discussed in Committee, Trustee Bennett Katz urged the Campuses to look for Maine people to consider as candidates. On motion of Trustee Wood, which was seconded, it was

VOTED: to approve the 1997 nominations for Honorary Degrees as presented.

6. Tenure Nominations. Trustee Wood spoke to an outstanding faculty whose credentials showed high quality in teaching as evidenced by student evaluations, use of technology, advising, and public service. He reported that 69.9% of the faculty are tenured in the System--68% are male and 32% are female. Trustees Esther Rauch and Patricia Collins read the nominations submitted by six of the seven campuses. On motion made and seconded, it was

VOTED: to approve as presented the tenure nominations submitted by six of the seven institutions of the University of Maine System in 1997.

7. Establishment of William S. Cohen Center, UM. President Frederick Hutchinson presented the recommendation of the establishment of the William S. Cohen Center for International Policy and Commerce at the University of Maine. On motion made and seconded, it was

VOTED: to approve the establishment of the William S. Cohen Center for International Policy and Commerce and its associated programmatic initiatives at the University of Maine, as detailed in the attached documents.

8. Mission Statement, UMA. Trustee Wood reported that there had been a candid discussion in Committee and the result was a slight modification to the recommendation. The Committee suggests that the Statement be reviewed by March of 1998. Trustee Skinner noted that the campus is in transition and that the Board should give it guidance and direction. He said the statement was not clear in its objectives or role within the System. On motion of Trustee Wood, which was seconded, and with Trustee Skinner opposed, it was

VOTED: to approve the mission statement as submitted by the University of Maine at Augusta with the understanding that it will be reviewed by March of 1998.
9. **Appointment of Libra Professor, UMPI.** President Michael Easton presented the recommendation of Dr. Kevin McCartney as Libra Professor for Spring semester 1998 and spoke to Dr. McCartney’s excellence as a teacher and faculty member. On motion of Trustee Wood, which was seconded, it was

**VOTED:** to approve the nomination of Dr. Kevin McCartney as Libra Professor at the University of Maine at Presque Isle for the period January 1 through May 31, 1998, with a stipend of $5,000 and an additional allowance of $2,500 for research and travel expenses.

**AUDIT.** Trustee James Caron, Chair, reported that while the process of choosing the outside auditors was certainly adequate, the Committee wanted to know why more companies did not bid on the business. Trustee DiMatteo will report on his findings at a later meeting.

**FINANCE.** Trustee Albert Glickman, Chair pro-tem, reported for the Committee.

10. **UMM Capital Campaign for a Center for Lifelong Learning.** President Paul Nordstrom presented the recommendation for a capital campaign for a Center for Lifelong Learning. He said the concept has been discussed for over twenty years and that there are number of community groups supporting the Learning Center. On motion made and seconded, it was

**VOTED:** to approve the University of Maine at Machias Capital Campaign for a Center for Lifelong Learning as outlined in the attached.

11. **FY98 Room & Board Rates and Auxiliary Enterprise (A.E.).** On motion made and seconded, it was

**VOTED:** to approve the room and board rates shown in Attachment II and Auxiliary Enterprise budgets shown in Attachment III for FY98.

12. **Gifts, Grants and Awards.** Trustee Glickman highlighted some of the gifts submitted to the System as follows:

- Stephen and Tabitha King have donated one million dollars to the University of Maine. This gift will be split evenly between faculty support to bolster liberal arts and sciences offerings and merit based student scholarships.

- The William S. Cohen Papers Fund is being established at the University of Maine with a $30,000 gift from the Cohen for Senator organization. This fund will be used to manage the collection of William S. Cohen papers in the Fogler Library. Additional funds have been donated to an endowment in the University of Maine foundation for ongoing support of the collection.

- The University of Maine at Fort Kent has received a $40,000 bequest from the estate of Daniel T. Richards. This gift will be used to establish the Inez Day Richards endowment for purchasing music and American poetry books for the Waneta T. Blake Library.
On motion made and seconded, it was

VOTED: to accept with gratitude all gifts, grants and awards listed under date of March 24, 1997.

13. State General Fund Bond Issue. Trustee Glickman reported that the State Planning Office has informed the System that it will be included in the Governor’s bond package for next year. The University will be included for $7.0 million in support of fire safety, regulatory compliance, and facility accessibility for individuals with disabilities. The system bond referendum item of $7.0 million will be combined with the Finance Authority of Maine’s (FAME) bond initiative of $3.0 million resulting in a single $10.0 million question on the ballot. The foregoing was included on the agenda for information only.

PERSONNEL & EMPLOYEE RELATIONS. Trustee Penny Harris, Chair, reported for the Committee.

14. Appointment of Assistant Professor of Management, UM. On motion of Trustee Harris, which was seconded, it was

VOTED: to approve the appointment of Mr. Ivan M. Manev as Assistant Professor of Management in the College of Business Administration at the University of Maine for a one-year term, effective September 1, 1997, at an academic-year salary of $63,000.

15. Appointment of Vice Provost for Research and Graduate Studies, UM. On motion of Trustee Harris, which was seconded, it was

VOTED: to approve the appointment of Dr. Daniel J. Dwyer, Director of the Laboratory for Surface Science and Technology and Professor of Chemistry, as Vice Provost for Research and Graduate Studies at the University of Maine for a five-year term, effective April 1, 1997, at a fiscal-year salary of $96,000. At the conclusion of this administrative appointment, Dr. Dwyer would return to his faculty position at his current academic-year salary of $70,815 plus any applicable negotiated increases approved during his administrative term.

16. Appointment of Dean, Liberal Arts & Sciences, UM. On motion of Trustee Harris, which was seconded, it was

VOTED: to authorize the Chancellor to complete the appointment of Dr. Rebecca Eilers as Dean of the College of Liberal Arts and Sciences and Professor of Psychology with tenure. Subject to the approval of the search material by the chancellor, the appointment shall be effective July 1, 1997, for a five-year term, at a fiscal-year salary of $102,000.

PHYSICAL PLANT. Trustee Albert Glickman, Chair, reported for the Committee.

17. Renovation of Damn Yankee/Sutton Lounge, Memorial Union, UM. On motion of Trustee Glickman, which was seconded, it was

VOTED: to authorize a project to renovate the Damn Yankee room and Sutton Lounge in the UM Memorial Union to provide improved food service facilities at a cost not to exceed $125,000, with the funding provided from the Campus Dining Services Reserve.

18. Nutting Hall Research Laboratory Renovations, UM. On motion of Trustee Glickman, which was seconded, it was
VOTED: to authorize a project to renovate laboratories in Nutting Hall for a Wood Science and Processing Facility at a cost not to exceed $384,000, with two-thirds of the cost coming from grants and the balance coming from funds budgeted as the campus match for research grants.

19. Increase in Authorization for Composite Wood Testing Facility, UM. It was noted that a special floor will be needed to withstand the strain imposed by the testing facility. On motion of Trustee Glickman, which was seconded, it was

VOTED: to increase the authorization for the Composite Wood Testing Facility to $4.11 million, with the additional $500,000 coming from the campus Indirect Cost Recovery Account or other external funding.

20. Land Gift, Harmony, ME. When the gift of approximately 70 acres of woodland in Harmony was accepted at the January, 1997, meeting, it was expected that the property would be sold and the proceeds used to support the Farmington Library Capital Campaign. The donors decided it would better serve their interests if the land was used for the benefit of the University of Maine at Fort Kent Environmental Studies Program. The item was placed on the agenda for information only.

21. Sale of Merriman House, UMPI. On motion of Trustee Glickman, which was seconded, it was

VOTED: to authorize the sale of the Merriman House at the University of Maine at Presque Isle, and that the proceeds be used as partial funding for an addition to the Facilities Support Building.

22. Reconveyance of Wolfe Neck Farm to American Farmland Trust. USM President Richard Pattenaude reported that after discussions and review of options and in consultation with the Wolfe Neck Farm Foundation the Campus plans to relinquish ownership. President Pattenaude said the donor foresaw possible problems and allowed for such a decision to be made. On motion of Trustee Glickman, which was seconded, it was

VOTED: to approve the reconveyance of the Wolfe Neck Farm from the University of Southern Maine to the American Farmland Trust in accordance with the provision of the original donation.

GENERAL INFORMATION ITEMS. Trustee Vamvakias noted the following items which were included for information only:

- Summary of Current Statistics
- Board Agenda Calendar

DATE OF NEXT MEETING. The next meeting of the Board of Trustees will be held on May 18-19, 1997, at the University of Southern Maine.

On motion of Trustee Vamvakias, which was seconded, the meeting was adjoumed.

Sandra F. Johnson for
Mary Ann Haas, Clerk