UNIVERSITY OF MAINE SYSTEM  
Board of Trustees  

University of Maine  

January 27, 1997  

Board of Trustees Meeting  


Trustee Sally Vamvakias, Chair, convened the meeting.

1. Citizen Comment. Citizen Comment is a regular agenda item for concerned citizens to speak to the Board. Six people had requested to speak.

Anita Kurth (via a prepared statement), Margaret Danielson, Eileen Foley, Anne Blanke, Gretchen Liemer, Richard Blanke, and Kay Surpless spoke to the declining resources and services at University College-Bangor (UC-B) and requested that the campus be funded at a supportive level. Also at issue was the use of UMA’s academic calendar at UC-B and the term “university” as applied to each campus in the System.

2. Acceptance of Minutes. The minutes for November 17-18, 1996, were ACCEPTED as written.

3. Chair’s Remarks and Agenda.

Report of Ad Hoc Committee on Board Processes. Trustee Wick Skinner, Chair of the Ad hoc Committee on Board Processes, reported that the Committee is looking at ways to improve the effectiveness of the Board. He invited input from all Board members as the Committee does its review.

Retirement of President Frederick Hutchinson. Trustee Vamvakias made the following comments:

“As everyone is aware, on November 9, President Hutchinson announced that he would step down as President of the University of Maine as of June 30th of this year. Fred’s involvement with the University of Maine began in 1949 when he enrolled as a freshman. Through the years, Fred served his University in practically every capacity--as a teacher, one of mine, I might add, a researcher, public servant, an administrator and, after several years spent out of State, he culminated his career by serving as President. In every capacity, he gave back what was once given to him--leadership, direction, and counsel--with energy, conviction, and optimism.

Much has been written and more will be written as well as voiced regarding Fred’s
personal accomplishments as President. Today, this Board acknowledges Fred’s pending retirement. Recently, I reread Fred’s Inaugural Address of January 21, 1993, when he officially became the University of Maine’s 16th President. Fred, you spoke of values and of seven guiding realities that would eventually defend your presidency. So much of what you set out to do you accomplished in an extremely challenging environment. At the end of your address, you stated that you would remain mindful of your obligations—to students, to the public, to society, and to the public good. To serve them and to do so honorably--that you did, President Hutchinson.

Whenever a career is successfully fulfilled the past is sweet and poignant, but now the future beckons. In the remaining months of your presidency, the Board of Trustees wishes you continued success and beyond we wish you simply the best.”

Trustee Vamvakias concluded her agenda by reporting that a year ago Governor Angus King had said unequivocally that the University System should not expect anything other than flat funding. The University System has understood that it would have to bear its fair share of the financial burden of balancing the State’s budget, but continued flat funding was not acceptable. The Board and the administration have engaged in a strategy to produce more than level funding in the coming biennium. The “campaign” has been successful. The System will not be receiving a windfall, but neither will it be receiving level funding. The Governor has proposed that the State spend $6.9 million to increase its appropriations to the University of Maine System slightly by 1% in the first year and 2% in the second year. The second year raise will be contingent on the System’s ability to continue to cut its operating costs. In addition to the Governor’s proposal, the Board and administration will continue to aggressively advocate for additional funding. The success is due to the renewed ability to communicate with the Governor, Legislators, business leaders, alumni, students and the general public. By providing an environment of shared responsibility and cooperation, the Board has been able to articulate the strengths, successes, sacrifices, needs, and the potential of the System. At the same time, the substance of the System’s critics has not been evaded. Trustee Vamvakias thanked Governor King for his leadership. She also thanked Chancellor MacTaggart for making the case that along with the System’s public purpose also comes public obligation—in this case, increased funding. The Board and administration will continue its strategy to be active during the current legislative session to insure that people understand the scope of the System’s ambition as well as the multitude of challenges it faces in achieving them. The Board will continue to enhance its communications efforts, discuss mutual goals, and work with the public to build open, positive relations which will effectively serve the University in the days ahead. Trustee Vamvakias concluded by stating that she looked forward to the public’s continued involvement.

4. **Chancellor's Report and Agenda.** Chancellor Terrence MacTaggart responded to the people who had spoken during Citizen Comment. He said that there was no doubt about the commitment and concern of his colleagues at University College-Bangor. He said he would be visiting that campus during the coming weeks and looked forward to the discussion pointing out that there were no easy answers. He took exception with the comments made by one person regarding what constitutes a university and the disparaging remarks made about the other institutions in the System. Chancellor MacTaggart said the students, faculty, and staff at the non land-grant universities are distinctive, important, competent, talented, and important to their regions to provide students with an education they would not receive elsewhere. He said that was not to minimize the importance of the University of Maine. He said he wanted to express his great respect for colleagues, faculty, and staff and other administrative leaders throughout the System who take too little moneyspread too far and do the very best they can.
The Chancellor thanked President Hutchinson and his Campus for hosting the Board meeting.

The Chancellor thanked the Governor for the 1 and 2 percent increase in funding that he has proposed taking it as a sign of much appreciated support. He said the System would still push for 3% for each year of the biennium. The Governor said he was sending a signal to the Legislature about the quality of education and research activity that goes on at the System. The Chancellor said he took that seriously.

The Chancellor also reported that he and several Board members testified at the Appropriations and Education Committee in Augusta. He said the questions were tough, but it was a warmer and more supportive climate than has been shown in the past. He said that fundamentally the legislature believes in what the System is doing and how the University can strengthen the quality of life of the citizens of Maine.

The Majority Caucus has proposed two initiatives important to the universities and the System. One, a greater investment in the affordability of higher education. The System has sought a cost of living increase each year of the biennium and in return for that the System would promise to continue to reallocate internally and keep tuition increases to no more than the inflation rate. Secondly, the Majority Caucus outlined a $20 million annual investment in research. He said no one would make that kind of investment if they didn’t have confidence in the quality of the faculty and the staff who do the teaching and the research both at the University of Maine and the University of Southern Maine.

The Chancellor said that happenstance did not produce the foregoing. He said the reasons are three fold: 1) basic confidence in the faculty--a survey done showed that 93% of the students found their education very satisfactory or satisfactory; 2) advocacy and communication--businesses in the areas around the universities have come forward to state that education is important to them, to their families, and to their communities; and 3) faculty have come forward and made the case for research. The Chancellor said that there are several months left in the Legislative session, but he is confident that the System will fair much better than it has in the past if the System continues with its joint and coordinated effort to stress to the people of Maine the value they receive in investing in the University enterprise.

The Chancellor also reported that he would be making another series of university visits meeting with faculty, staff, students and advocates of the System as well. Issues he would like to discuss would be transfer, the academic calendar, and distance education.

**UM Presentation.** President Hutchinson introduced three graduate students--Sean Murphy, Sharon Wilson-Barker, and Brian Carnegie who spoke about their experiences as graduate students at the University of Maine. Trustee Skinner commended them on their presentation and commented that graduate students are the life blood of the University.

**ACADEMIC AFFAIRS.** Trustee George Wood, Chair, reported for the Committee.

5. **B.S. Marine Science, UM.** On motion of Trustee Wood, which was seconded, it was

VOTED: to approve the establishment of the Bachelor of Science degree program in Marine Science at the University of Maine.
6. **B.S. Sports Medicine, USM.** On motion of Trustee Wood, which was seconded, it was

VOTED: to approve the establishment of the Bachelor of Science in Sports Medicine at the University of Southern Maine.

7. **Master’s in Community Planning & Development, USM.** On motion of Trustee Wood, which was seconded, it was

VOTED: to approve the establishment of the Master’s in Community Planning and Development at the University of Southern Maine.

8. **B.S. Merchandising & Consumer Resources, UM.** On motion of Trustee Wood, which was seconded, it was

VOTED: to approve the elimination of the B.S. in Merchandising and Consumer Resources at the University of Maine as proposed.

9. **B.S. Speech Pathology, UMF.** President Theo Kalikow reported that the Campus had initiated two unsuccessful national searches and a third unsuccessful regional search for a faculty member to replace a key member of the program who retired in 1994. Changes in Maine state certification requirements for speech pathologists now require that students must complete a master’s degree in order to be certified as speech pathologists. There are so few people available to teach and their salaries are so high, the Campus could not be competitive. The President commended her faculty and the work they did with the undergraduate program. UM Provost Judith Bailey commented that the UM Campus is currently searching for a Ph.D. for the Master’s degree.

On motion of Trustee Wood, which was seconded, it was

VOTED: to approve the elimination of the B.S. program in Speech Pathology at the University of Maine at Farmington as submitted.

10. **Program Eliminations, UMFK.** UMFK President Charles Lyons reported that the Campus did an internal study and the faculty responded to the need to eliminate programs. He commended Dean Willard and the faculty for their hard work.

On motion of Trustee Wood, which was seconded, it was

VOTED: to approve the package of program elimination proposals submitted by the University of Maine at Fort Kent as presented.

11. **Appointment of Visiting Libra Professors, UM.** Trustee DiMatteo commented on the excellence of the three faculty members designated as Libra Professors at the University of Maine.

On motion of Trustee Wood, which was seconded, it was

VOTED: to approve the appointments of Dr. Ruth Lynden-Bell, Dr. Alenka Luzar, and Dr. Caslav V. Stanojevic as Visiting Libra Professors in the College of Sciences at the University of Maine during the Spring Semester, 1997, with stipends and additional funds provided as specified.
12. **Mission Statement, UMA.** Chancellor MacTaggart stated that debate during the Committee meeting had centered around whether the mission statement was a change from the historic mission of UMA and its relationship to the Education Network of Maine and the sites and centers. He said he thought the mission was a clear statement of the distinctive role of UMA. He said it did not suggest a monopoly or sole franchise for distance education delivered electronically to remote sites. Other institutions would continue to have the opportunity to participate. He said that generally the campus, the faculty, and the president for over two years had given thoughtful, deliberative attention crafting the present mission statement. The Chancellor said that despite the aforementioned he was going to suggest that the mission statement be tabled until the March Board meeting for the following reasons:

- A draft of a concept paper was being circulated and it had come to the attention of those involved in the debate relatively late and was at odds with the proposal. The Chancellor said it cast a cloud over many of the statements that had been made and he wanted some time to clear up the matter.

- The Technology Task Force, chaired by Dr. Richard Pattenaude, will be making its final report in early March. The Chancellor said he and his colleagues needed to have the opportunity to see what the report has to offer on the Educational Network and how it fits in the organization. He said his campus visits will allow him to listen to the faculty and others on the issue.

- Thirdly, the Chancellor said he would like to get the various parties together—the student and faculty representatives, academic officers, faculty who are interested in the topic, and the presidents—to deal with the questions they have and find common ground. He said there was no secret that there were many persisting concerns.

Trustee Wood reported that the Committee voted three to two for passage of the resolution. On motion of Trustee Wood, which was seconded, it was

**VOTED:** to table the recommendation to approve the mission statement submitted by the University of Maine at Augusta until the March meeting of the Board of Trustees.

UMA President Owen Cargol stated that he was disappointed that the proposal could not be approved, but would be happy to be a part of the discussion when it returned in March.

13. **Appointment of Libra Professor, UMM.** UMM President Paul Nordstrom presented the recommendation of Dr. Charles D. Duncan as Libra Professor for Fall 1997.

On motion of Trustee Wood, which was seconded, it was

**VOTED:** to approve the nomination of Dr. Charles D. Duncan as Libra Professor at the University of Maine at Machias for the period September 1 through December 31, 1997, with a stipend of $5,000 and an additional allowance of $2,500 for research and travel expenses.

14. **Renaming of Edmund S. Muskie Institute of Public Affairs, USM.** The renaming of the Edmund S. Muskie Institute of Public Affairs at the University of Southern Maine to the Edmund S. Muskie School of Public Service was included in the agenda for information only.
15. **Academic Year Calendars.** USM Student Representative Jeremy Vashaw was asked to comment on the academic year calendar. He requested that the calendar begin and end at the same time on all campuses. Chancellor MacTaggart responded that he will talk with faculty senates to collectively address the issue.

**AUDIT.** Trustee Donald McDowell, Chair pro tem, reported for the Committee.

16. **Appointment of External Auditors.** Trustee McDowell reported that the Committee did not have a chance to review the proposals of external auditors and would like to do that before making a three-year commitment and proposed amending the recommendation. On motion of Trustee McDowell, which was seconded, it was

VOTED: to appoint KPMG Peat Marwick in association with Baker Newman and Noyes as the University System’s external auditors for fiscal year 1997.

**FINANCE.** Trustee John DiMatteo, Chair, reported for the Committee.

17. **Gifts, Grants and Awards.** Trustee DiMatteo highlighted some of the gifts submitted to the Board as follows:

- The UM Pulp and Paper Foundation donated $750,000 for construction of an addition to Jenness Hall. The addition, known as the “Frederick A. and Elizabeth F. Soderberg Center” will provide expanded facilities for the Department of Chemical Engineering. To date, the Foundation has given a total of $1,250,000 for this purpose.

- The University of Maine at Machias received $102,202 from the Estate of Calvin K. Norton. These funds will be added to the Calvin K. and Elsie S. Norton Fund, the income form which will be used at the discretion of the President until such time as the endowed funds are needed for capital construction of a life-long learning center or a health fitness center.

- The University of Maine has received $75,531 from the Harriet Conley Gray Trust for the endowed Dr. Philip L. Gray and Harriet Conley Gray Scholarship Fund. The income from this fund is used for scholarship assistance to needy students who have definite plans to study medicine.

On motion of Trustee DiMatteo, which was seconded, it was

VOTED: to accept with gratitude all gifts, grants and awards listed under date of January 27, 1997.

**JOINT FINANCE & PERSONNEL & EMPLOYEE RELATIONS.** Trustee John DiMatteo reported for the combined committees.

18. **System Health Benefits.** Trustee DiMatteo reported that the review of UMS health care plans will continue with the help of staff and consultants. A three member Trustee study committee to be appointed by the Chair will oversee the study.

**PERSONNEL & EMPLOYEE RELATIONS.** Trustee Penny Harris, Chair, reported for the Committee.
19. **Appointment of Vice Provost, UM.** On motion of Trustee Harris, which was seconded, it was

VOTED: to approve the appointment of Dr. Douglas A. Gelinas, Associate Professor of Botany, as Vice Provost for Undergraduate Education at the University of Maine for a three and one-half year term, effective January 1, 1997 at a fiscal-year salary of $85,000. At the conclusion of this administrative appointment, Dr. Gelinas would be eligible to return to his faculty appointment at his current academic-year salary of $61,403 plus any applicable negotiated increases approved during his administrative term.

20. **Appointment of Associate Dean, UM** On motion of Trustee Harris, which was seconded, it was

VOTED: to approve the appointment of Dr. Chester A. Rock, Professor of Civil Engineering, as Associate Dean of the College of Engineering at the University of Maine for a three and one-half year term, effective January 1, 1997, at an academic-year salary of $72,000 with a $7,500 administrative stipend.

21. **Ratification of Presidential Appointment, UMFK.** On motion of Trustee Harris, which was seconded, it was

VOTED: to ratify the appointment of Dr. Charles M. Lyons as President of the University of Maine at Fort Kent, effective January 1, 1997 through June 30, 1999 for an annual salary of $83,000.

22. **Appointment of Vice Chancellor for Academic Affairs, UMS.** Chancellor MacTaggart presented the recommendation of Dr. Sue Ann Huseman as Vice Chancellor for Academic Affairs and introduced her from the audience. Dr. Huseman will begin her tenure as Vice Chancellor in June, but will be visiting during Board meetings to keep apprized of issues.

On motion of Trustee Harris, which was seconded, it was

VOTED: to approve the appointment of Dr. Sue Ann Huseman as Vice Chancellor for Academic Affairs Designate effective January 27, 1997, and as Vice Chancellor for Academic Affairs effective June 16, 1997, at a fiscal-year salary of $110,000. The appointment is for a two-year renewable term appointment.

23. **Personnel Actions for Trustee Approval.** On motion of Trustee Harris, which was seconded, it was

VOTED: to approve the list of salary adjustments as submitted.

**PHYSICAL PLANT.** Trustee James Mullen, Chair pro tem, reported for the Committee.

24. **Acceptance of Gift of Real Estate/Authorization for Sale, Harmony, ME.** On motion of Trustee Mullen, which was seconded, it was

VOTED: to accept, with gratitude, the generous donation of Stephen Einhorn of 70 acres of land in Harmony, Maine, and further authorize the sale of the land with the net proceeds to benefit the Farmington Public Library/UMF Library capital campaign.
25. Acceptance of Real Estate/Authorization for Sale. On motion of Trustee Mullen, which was seconded, it was

   VOTED: to accept, with gratitude, the generous donation of 115 acres of land in Farmington from the Bannock Mountain Trust and further authorize the sale of this land with the net proceeds to benefit the Farmington Public Library/UMF Library capital campaign.

STUDENT AFFAIRS. Trustee Frederic Reynolds, Chair, reported for the Committee.

26. Transfer Initiative Project. UMF President Theo Kalikow, Chair of the Transfer Initiative Project, reported that her Committee is endeavoring to 1) improve information to students and faculty; 2) give credits where they are due; and 3) remove bottlenecks in the System and improve articulation agreements with other institutions.

GENERAL INFORMATION ITEMS. Trustee Vamvakias mentioned the following items which were included for information only:

   ∙ Construction Status Report
   ∙ Annual Grants and Contracts Report
   ∙ Student Financial Aid Report
   ∙ Summary of Current Statistics
   ∙ Board Agenda Calendar

DATE OF NEXT MEETING. The next meeting of the Board of Trustees will be held on March 23-24, 1997 at the University of Maine at Presque Isle.

On motion of Trustee Vamvakias, which was seconded, the meeting was adjourned.

Sandra F. Johnson for
Mary Ann Haas, Clerk